



**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, September 22, 2021**

Pursuant to State of California Executive Order N-29-20 dated March 18, 2020, El Camino Health did not provide a physical location for this meeting. Instead, the public was invited to join the open session meeting via teleconference.

Board Members Present

Lanhee Chen, Chair
 Peter C. Fung, MD
 Julie Kliger, MPA, BS **
 Julia E. Miller, Secretary/Treasurer
 Jack Po, MD, Ph.D.**
 Bob Rebitzer
 Carol A. Somersille, MD
 Don Watters**
 John Zoglin, Vice Chair

Board Members Absent

George O. Ting, MD
 **via teleconference

Members Excused

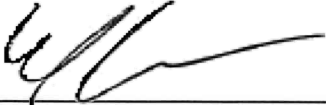
None

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:30 pm by Chair Chen. A verbal roll call was taken. All Board members were present at roll call, excluding Director Ting. Director Fung joined at 5:32 pm. Chair Chen reviewed the logistics for the meeting. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020, and N-29-20 dated March 18, 2020.	
2. POTENTIAL CONFLICTS OF INTEREST DISCLOSURES	Chair Chen asked the Board of Directors for declarations of conflict of interest with any items on the agenda, and none were reported.	
3. PUBLIC COMMUNICATION	None	
4. QUALITY COMMITTEE REPORT	<p>Director Kliger opened the discussion by presenting the Quality Committee Report as further detailed in the packet. She briefly noted the Quality Committee Members strive to have meaningful conversations that add real value to ECH leaders and management and continuously review the pacing of these items. At the last Quality Committee meeting, several additional topics were suggested, including patient access to care, ambulatory care protocols, patient experience, and annual employee engagement survey results emphasizing the culture of safety. A new informal report regarding hot spots was further requested to be added during the closed session to keep the Committee apprised of atypical care activities. Director Kliger as the Board of Directors for their feedback and discussion ensued.</p> <p>Director Rebitzer noted the operational impact of COVID on our patient care and their likelihood to recommend. He further asked for the development and regular reporting of a COVID-specific strategy to address these concerns and improve our scores.</p> <p>Director Zoglin asked for direction on the FY22 Quality Committee Goals. Dr. Adams, CMO, will follow up with an email to Director Zoglin.</p>	
5. FY22 PERIOD 1 FINANCIALS	<p>Carlos Bohorquez, CFO, opened the discussions by presenting the July 2021 financial results and highlighted the following:</p> <ul style="list-style-type: none"> • Strong operating/financial results for Period 1 were attributed to 	

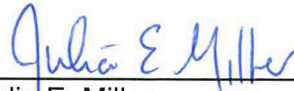
	<p>substantial volume and patient activity due to the start of the new OB group at our Mountain View Campus continued rebound in ER volumes and strong procedural volumes</p> <ul style="list-style-type: none"> • Total gross charges, a surrogate for volume, were favorable to budget by \$47.9M / 13.4% and \$73.1M / 21.9% higher than the same period last year • Net patient revenue was favorable to budget by \$9.0M / 9.7% and \$15.9M / 18.5% higher than the same period last year • Operating expenses were \$2.4M / 2.7% unfavorable to budget, which is primarily attributed to higher than expected volume versus budget and a significant number of procedural cases performed in July, and an increase in ED visits • Operating margin was favorable to budget by \$6.2M / 115.4% and \$3.4M / 41.5% better than the same period last year • Operating EBIDTA was favorable to budget by \$6.3M / 50.6% and \$4.0M / 27.1% better than the same period last year 	
<p>6. ADJOURN TO CLOSED SESSION</p>	<p>To adjourn to closed session at 5:50 pm pursuant to <i>Gov't Code Section 54957.2</i> for approval of the Minutes of the Closed Session of the Hospital Board Meeting (08/18/21); pursuant to <i>Health and Safety Code Section 32155</i> for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters: Medical Staff Report (Medical Staff Credentials and Privileges Report) and the Annual FY21 Enterprise Patient Safety Report.</p> <p>Motion: to adjourn to closed session at 5:50 pm</p> <p>Movant: Miller Second: Watters Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Watters, Zoglin Noes: None Abstentions: None Absent: Ting Recused: None</p>	<p>Adjourned to closed session at 5:50 pm</p>
<p>7. AGENDA ITEM 14: RECONVENE OPEN SESSION/ REPORT OUT</p>	<p>Open Session reconvened at 7:50 pm by Chair Chen. Agenda items 7-13 were addressed in the closed session.</p> <p>During the closed session, the Board approved the Minutes of the Closed Session of the Hospital Board Meeting (8/18/21), the Medical Staff Report, including the Medical Staff Credentials and Privileges Report, and Annual FY21 Enterprise Patient Safety Report by a unanimous vote in favor of all members present and participating in the meeting (Directors Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, and Watters). Director Ting was absent.</p>	
<p>8. AGENDA ITEM 15: CONSENT CALENDAR</p>	<p>Chair Chen asked if any member of the Board or the public wished to remove an item from the consent calendar.</p> <p>Director Miller pulled item 15f - Mountain View Cathlab Replacement Project for discussion.</p> <p>Motion: To approve the consent calendar excluding item 15f.</p> <p>Movant: Miller Second: Watters Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Ting</p>	<p>Consent calendar approved</p>

	<p>Recused: None</p> <p>Chair Chen called for discussion regarding agenda item 15f.</p> <p>Director Miller voiced concerns about the cost of this process and would like to tighten up facilities projects, budget, and bidding process.</p> <p>Director Zoglin responded that the Finance Committee had reviewed this project and approved the increased amount. He further stated that management has demonstrated a consistent ability to execute these projects.</p> <p>Motion: to approve item 15f - Mountain View Cathlab Replacement Project.</p> <p>Movant: Miller Second: Zoglin Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Watters, Zoglin Noes: None Abstentions: None Absent: Ting Recused: None</p>	
<p>9. AGENDA ITEM 17: INPATIENT REHABILITATION JOINT VENTURE</p>	<p>Motion: To approve Resolution 2021-03 regarding Inpatient Rehabilitation Joint Venture.</p> <p>Movant: Miller Second: Fung Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Watters, Zoglin Noes: None Abstentions: None Absent: Ting Recused: None</p>	
<p>10. AGENDA ITEM 18: CEO REPORT</p>	<p>Mr. Woods, CEO, reported that the American Heart/Stroke Association awarded the Peter C. Fung, MD Stroke Center the Stroke Gold Plus award for the 13th year running.</p> <p>He further disclosed that on August 9, ECH implemented a COVID-19 vaccination policy, consistent with an order from the California Department of Public Health, that requires all staff to be fully vaccinated by September 30, 2021, and to date, 96% of all El Camino Health staff have been fully vaccinated.</p> <p>In conclusion, Mr. Woods recognized El Camino Health's 60th year anniversary on September 1, 2021.</p>	
<p>11. AGENDA ITEM 19: BOARD COMMENTS</p>	<p>None.</p>	
<p>12. AGENDA ITEM 20: ADJOURNMENT</p>	<p>Motion: To adjourn at 8:05 pm.</p> <p>Movant: Miller Second: Kliger Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Watters, Zoglin Noes: None Abstentions: None Absent: Ting Recused: None</p>	<p>Meeting adjourned at 8:05 pm</p>

Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Hospital:



Lanhee Chen
Chair, ECH Board of Directors



Julia E. Miller
Secretary, ECH Board of Directors

Prepared by: Stephanie Iljin, Supervisor of Executive Administration