A copy of the agenda for the Regular Committee Meeting will be posted and distributed at least seventy-two (72) hours prior to the meeting. In observance of the Americans with Disabilities Act, please notify us at (650) 988-7504 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

### AGENDA

**COMPLIANCE AND AUDIT COMMITTEE MEETING**  
**OF THE EL CAMINO HOSPITAL BOARD**  

**Thursday, March 19, 2020 – 5:00 pm**  
El Camino Hospital, Sobrato Pavilion, GF60 Board Conference Room 1  
2495 Hospital Drive, Mountain View, CA 94040

**PURPOSE:** To advise and assist the El Camino Hospital (ECH) Hospital Board of Directors (“Board”) in its exercise of oversight of Corporate Compliance, Privacy, Internal and External Audit, Enterprise Risk Management, and Information Technology (IT) Security. The Committee will accomplish this by monitoring the compliance policies, controls, and processes of the organization and the engagement, independence, and performance of the internal auditor and external auditor. The Committee assists the Board in oversight of any regulatory audit and in assuring the organizational integrity of ECH in a manner consistent with its mission and purpose.

<table>
<thead>
<tr>
<th>AGENDA ITEM</th>
<th>PRESENTED BY</th>
<th>ESTIMATED TIMES</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. CALL TO ORDER/ROLL CALL</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:00 – 5:01pm</td>
</tr>
<tr>
<td>2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:01 – 5:02</td>
</tr>
<tr>
<td>3. PUBLIC COMMUNICATION</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>information 5:02 – 5:05</td>
</tr>
<tr>
<td>a. Oral Comments</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:02 – 5:05</td>
</tr>
<tr>
<td>b. Written Correspondence</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:02 – 5:05</td>
</tr>
<tr>
<td>4. CONSENT CALENDAR</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>motion required 5:05 – 5:10</td>
</tr>
<tr>
<td>Approval</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:10 – 5:15</td>
</tr>
<tr>
<td>b. Status of FY20 Committee Goals</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:25 – 5:30</td>
</tr>
<tr>
<td>5. APPOINTMENT OF VICE CHAIR</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>possible motion 5:30 – 5:40</td>
</tr>
<tr>
<td>6. REVIEW PROPOSED FY 20 FINANCIAL AUDIT PLAN ATTACHMENT 6</td>
<td>Joelle Pulver and Katherine Djiauw, Moss Adams</td>
<td>public comment 5:40 – 5:45</td>
</tr>
<tr>
<td>7. PROPOSED FY21 COMPLIANCE COMMITTEE DATES ATTACHMENT 7</td>
<td>Diane Wigglesworth, Senior Director, Corporate Compliance</td>
<td>5:45 – 5:46</td>
</tr>
<tr>
<td>8. PROPOSED FY21 CAC GOALS ATTACHMENT 8</td>
<td>Diane Wigglesworth, Senior Director, Corporate Compliance</td>
<td>5:45 – 5:46</td>
</tr>
<tr>
<td>9. HOSPITAL UPDATE</td>
<td>Diane Wigglesworth, Senior Director, Corporate Compliance</td>
<td>5:45 – 5:46</td>
</tr>
<tr>
<td>10. ADJOURN TO CLOSED SESSION</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:45 – 5:46</td>
</tr>
<tr>
<td>11. POTENTIAL CONFLICT OF INTEREST DISCLOSURES</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>5:46 – 5:47</td>
</tr>
</tbody>
</table>
12. CONSENT CALENDAR  
Any Committee Member or member of the public may remove an item for discussion before a motion is made.  
**Approval**  
Gov't Code Section 54957.2:  
a. Minutes of the Closed Session of the CAC Meeting (1/23/2020)  

<table>
<thead>
<tr>
<th>AGENDA ITEM</th>
<th>PRESENTED BY</th>
<th>ESTIMATED TIMES</th>
</tr>
</thead>
<tbody>
<tr>
<td>12. CONSENT CALENDAR</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>motion required 5:47 – 5:50</td>
</tr>
</tbody>
</table>

13. ADJOURN TO OPEN SESSION  

<table>
<thead>
<tr>
<th>AGENDA ITEM</th>
<th>PRESENTED BY</th>
<th>ESTIMATED TIMES</th>
</tr>
</thead>
<tbody>
<tr>
<td>13. ADJOURN TO OPEN SESSION</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>motion required 5:50 – 5:51</td>
</tr>
</tbody>
</table>

14. RECONVENE OPEN SESSION/REPORT OUT  
To report any required disclosures regarding permissible actions taken during Closed Session.  

<table>
<thead>
<tr>
<th>AGENDA ITEM</th>
<th>PRESENTED BY</th>
<th>ESTIMATED TIMES</th>
</tr>
</thead>
<tbody>
<tr>
<td>14. RECONVENE OPEN SESSION/REPORT OUT</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>information 5:51 – 5:52</td>
</tr>
</tbody>
</table>

15. ADJOURNMENT  

<table>
<thead>
<tr>
<th>AGENDA ITEM</th>
<th>PRESENTED BY</th>
<th>ESTIMATED TIMES</th>
</tr>
</thead>
<tbody>
<tr>
<td>15. ADJOURNMENT</td>
<td>Sharon Anolik Shakked, Chair</td>
<td>motion required 5:52 – 5:53pm</td>
</tr>
</tbody>
</table>

Upcoming Meetings:  
Regular Meetings: May 21, 2020 (estimated 5:00 pm – 8:00 pm extended length)  
Education Sessions: April 22, 2020
Minutes of the Open Session of the
Compliance and Audit Committee
of the El Camino Hospital Board of Directors
Thursday, January 23, 2020
El Camino Hospital | Conference Room A&B
2500 Grant Road, Mountain View, CA 94040

<table>
<thead>
<tr>
<th>Members Present</th>
<th>Members Absent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sharon Anolik Shakked, Chair</td>
<td>Lica Hartman</td>
</tr>
<tr>
<td>Don Watters</td>
<td></td>
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<tr>
<td>Bob Rebitzer, Vice Chair**</td>
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<tr>
<td>Christine Sublett</td>
<td></td>
</tr>
</tbody>
</table>
**Via teleconference

<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Comments/Discussion</th>
<th>Approvals/Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. CALL TO ORDER/ ROLL CALL</td>
<td>The open session meeting of the Compliance and Audit Committee of El Camino Hospital (“the Committee”) was called to order at 5:00pm by Chair Anolik Shakked. A verbal roll call was taken. Mr. Rebitzer participated via teleconference. Ms. Hartman was absent. All other Committee members were present at roll call.</td>
<td>Called to order at 5:00pm</td>
</tr>
<tr>
<td>2. POTENTIAL CONFLICT OF INTEREST</td>
<td>Chair Anolik Shakked asked if any Committee members had a conflict of interest with any of the items on the agenda. No conflicts were reported.</td>
<td></td>
</tr>
<tr>
<td>3. PUBLIC COMMUNICATION</td>
<td>None.</td>
<td></td>
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<tr>
<td>4. CONSENT CALENDAR</td>
<td>Chair Anolik Shakked asked if any member of the Committee or the public wished to remove an item from the consent calendar. No items were removed. Motion: To approve the consent calendar: Minutes of the Open Session of the Compliance and Audit Committee Meeting (11/21/2019); for information: Status of FY20 Committee Goals.</td>
<td>Consent Calendar approved</td>
</tr>
<tr>
<td></td>
<td><strong>Movant:</strong> Sublett</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Second:</strong> Watters</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Ayes:</strong> Anolik Shakked, Sublett, Watters &amp; Rebitzer</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Noes:</strong> None</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Abstentions:</strong> None</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Absent:</strong> Hartman</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Recused:</strong> None</td>
<td></td>
</tr>
<tr>
<td>5. REPORT ON BOARD ACTIONS</td>
<td>Chair Anolik Shakked requested clarifications to what was noted in the report for approvals by the Finance Committee and the Executive Compensation Committee. Ms. Wigglesworth confirmed that those were the approvals handled by each committee. There were none for the Compliance and Audit Committee since the last report.</td>
<td></td>
</tr>
<tr>
<td>6. KPIs, SCORECARD, AND TRENDS</td>
<td>Ms. Wigglesworth reviewed the Key Performance Indicators. There were no significant changes in November and December. Ms. Wigglesworth will update items categorized as general in more specific categories as requested from the previous meeting by the Committee; however, there was not sufficient time before the current report came out. The scorecard is consistent in that there continues to be a small trend up of items investigated or reported. The Committee also requested the trend graph be broken down by quarters, which was provided from the last three (3) years. Ms. Wigglesworth reported for FY20 Q1 and Q2, there were more investigations then prior years Ms. Wigglesworth clarified there was no</td>
<td></td>
</tr>
</tbody>
</table>
SVMD activity in FY20 where as in previous years SVMD activity was included in the numbers. Over all, the activity continues to grow, but it’s not related to ambulatory strategy.

In response to questions, Ms. Wigglesworth explained that the increase in the number of investigations can be attributed to the organization’s growth. She also explained that the fact that an investigation occurred does not mean the organization’s risk has increased.

Chair Anolik Shakked requested that future reports have further clarifications such as issues involving employees.

7. ADJOURN TO CLOSED SESSION

Motion: To adjourn to closed session at 5:12pm.
Movant: Sublett
Second: Watters
Ayes: Anolik Shakked, Sublett, Watters & Rebitzer
Noes: None
Abstentions: None
Absent: Hartman
Recused: None

Adjourned to closed session at 5:12pm

8. AGENDA ITEM 17: RECONVENE OPEN SESSION/REPORT OUT

Open session was reconvened at 7:02pm. Agenda items 8-16 were discussed in closed session. During the closed session, the Committee approved the Minutes of the Closed Session of the Compliance and Audit Committee Meeting (11/21/2019) by a unanimous vote of all members present (Anolik Shakked, Rebitzer, Sublett, Watters). Ms. Hartman was absent. The Committee also recommended approval of the FY19 Physician Report by a unanimous vote of all members present (Anolik Shakked, Rebitzer, Sublett, Watters).

Open session reconvened at 7:02pm

9. AGENDA ITEM 19: ADJOURNMENT

Motion: To adjourn at 7:03pm.
Movant: Sublett
Second: Watters
Ayes: Anolik Shakked, Sublett, Watters & Rebitzer
Noes: None
Abstentions: None
Absent: Hartman
Recused: None

Meeting adjourned at 7:03pm

Attest as to the approval of the foregoing minutes by the Compliance and Audit Committee of El Camino Hospital:

____________________________
Sharon Anolik Shakked
Chair, Compliance and Audit Committee
# FY20 COMMITTEE GOALS
Compliance and Audit Committee

## PURPOSE
The purpose of the Compliance and Audit Committee (the "Committee") is to advise and assist the El Camino Hospital (ECH) Hospital Board of Directors ("Board") in its exercise of oversight of Corporate Compliance, Privacy, Internal and External Audit, Enterprise Risk Management, and Information Technology (IT) Security. The Committee will accomplish this by monitoring the compliance policies, controls, and processes of the organization and the engagement, independence, and performance of the internal auditor and external auditor. The Committee assists the Board in oversight of any regulatory audit and in assuring the organizational integrity of ECH in a manner consistent with its mission and purpose.

## STAFF: Diane Wigglesworth, Sr. Director, Corporate Compliance (Executive Sponsor)
The Sr. Director, Corporate Compliance shall serve as the primary staff to support the Committee and is responsible for drafting the Committee meeting agenda for the Committee Chair’s consideration. Additional members of the Executive Team or outside consultants may participate in the meetings upon the recommendation of the Executive Sponsor and at the discretion of the Committee Chair.

<table>
<thead>
<tr>
<th>GOALS</th>
<th>TIMELINE</th>
<th>METRICS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Review reporting from the new compliance program incident management tool and assess if the level of detail is sufficient for the committee’s oversight.</td>
<td>Q2 FY20</td>
<td>Committee reviews and provides recommendations to the Compliance Officer – presented on 11/21/19</td>
</tr>
<tr>
<td>2. Review the hospital’s assessment of the impact and any action plan, if applicable, of the 2020 California Consumer Privacy Act on Hospital operations.</td>
<td>Q2 FY20</td>
<td>Committee reviews and provides recommendations to the Compliance Officer – presented on 11/21/19</td>
</tr>
<tr>
<td>3. Review the results and mitigation action plan of a privacy and security risk assessment of SVMD.</td>
<td>Q3 FY20 – Deferred to May Meeting</td>
<td>Committee reviews and provides recommendations to the Compliance Officer - paced for 5/21/20 meeting</td>
</tr>
<tr>
<td>4. Review ECH’s IT Security Strategic Plan.</td>
<td>Q4 FY20</td>
<td>Committee reviews and provides recommendations to CIO - paced for 5/21/20 meeting</td>
</tr>
</tbody>
</table>

## SUBMITTED BY:
**Chair:** Sharon Anolik Shakked  
**Executive Sponsor:** Diane Wigglesworth  
Approved by the ECH Board of Directors 6/12/2019
To: Compliance and Audit Committee  
From: Diane Wigglesworth, Sr. Director Corporate Compliance  
Date: March 19, 2020  
Subject: FY: 2020 Financial Audit Plan

Purpose:
To update the committee on the financials auditor, Moss Adams, audit plan for El Camino Healthcare District for the year ending June 30, 2020. They will discuss current year developments and auditing standard changes that will affect the audit. The Committee reviews the scope and approach of the annual audit.

Summary:

1. **Situation:** The El Camino Healthcare District engaged Moss Adams to conduct the annual Financial Audit for FY 2020. The audit includes El Camino Hospital and its related entities (The El Camino Hospital Foundation, CONCERN: EAP and Silicon Valley Medical Development LLC). In a separate engagement they will audit El Camino Hospital Auxiliary.

2. **Authority:** N/A

3. **Background:** The Compliance and Audit Committee can make recommendations to the Board regarding the external financial audit firm selection, retention and when necessary, replacement. Moss Adams has been the financial auditor for El Camino Healthcare District for the last five years and rotated audit partners this year.

4. **Assessment:** Moss Adams will provide an unmodified opinion regarding the consolidated financial statements and indicate if financials were presented in accordance with generally accepted accounting principles.

5. **Other Reviews:** N/A

6. **Outcomes:** Audit will begin in April and will be completed and reported to the Compliance and Audit Committee in September.

List of Attachments:

- Audit Entrance and New Accounting Standards  
- Engagement Letter for El Camino Healthcare District  
- Engagement Letter for El Camino Hospital Auxiliary

Suggested Committee Discussion Questions:

1. None
Audit Entrance:
El Camino Healthcare District

March 19, 2020
Thank you for your continued engagement of Moss Adams LLP, the provider of choice for health care organizations. We are pleased to present our audit plan for El Camino Healthcare District for the year ending June 30, 2020. We would also like to discuss current-year developments and auditing standard changes that will affect our audit.

We welcome any questions or input you may have regarding our audit plan and we look forward to working with you.
Your Dedicated Team

Joelle Pulver, CPA Partners

Chris Pritchard, CPA Partner

Katherine Djiauw, CPA Senior Manager
Required Communications to Those Charged with Governance

Now

- Auditor’s responsibility under U.S. and government auditing standards
- Planned scope and timing of audit

Later

- Significant audit findings
- Qualitative aspects of accounting practices
- Difficulties encountered in performing the audit
- Corrected and uncorrected misstatements
- Management representations
- Management consultations with other independent accountants
- Other audit findings or issues
Our Responsibility

Our responsibility under US Generally Accepted Auditing Standards and Government Auditing Standards.

1. To express our opinion on whether the consolidated financial statements prepared by management with your oversight are fairly presented, in all material respects, and in accordance with U.S. GAAP. However, our audit does not relieve you or management of your responsibilities.

2. To perform an audit in accordance with generally accepted auditing standards issued by the AICPA, and the California (CA) Code of Regulations, Title 2, Section 1131.2, State Controller’s Minimum Audit Requirements for CA Special Districts, and design the audit to obtain reasonable, rather than absolute, assurance about whether the consolidated financial statements are free of material misstatement.

3. To consider internal control over financial reporting as a basis for designing audit procedures but not for the purpose of expressing an opinion on its effectiveness or to provide assurance concerning such internal control.

4. To communicate findings that, in our judgment, are relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.
Audit Process

Internal Controls
- Includes information technology

Analytical Procedures
- Revenues and expenses
- Trends, comparisons, and expectations

Substantive Procedures
- Confirmation of account balances
- Vouching to supporting documentation
- Representations from attorneys and management
- Examining objective evidence
What is Materiality?

The amount of a misstatement that could influence the economic decisions of users, taken on the basis of the consolidated financial statements.

How It’s Calculated:
- Using certain quantitative (e.g., total assets) and qualitative factors (e.g., covenants, expectations, or industry factors)

It’s Used To Identify:
- Significant risk areas
- Nature, timing, extent, and scope of test work
- Findings or misstatements
Significant Audit Areas

**Net Patients Accounts Receivable and Revenue**
- Estimate of future results based on past results
- Testing of past results
- Transaction testing
- Ratio analysis
- Predictive revenue analytics
- Revenue cutoff testing

**Pension**
- Significant assumptions
- Existence and valuation of assets
- Disclosures

**Fixed Assets**
- Additions related to significant construction projects
- Capitalization of interest costs
- Significant contract disclosures
Consideration of Fraud

Auditors must consider fraud to “improve the likelihood that auditors will detect material misstatements due to fraud in a financial statement audit.”

How we gather information to identify fraud-related risks of material misstatement:

- Brainstorm with team
- Conduct personnel interviews
- Document understanding of internal control
- Consider unusual or unexpected relationships identified in planning and performing the audit

Procedures to be performed:

- Examine general journal entries for nonstandard transactions
- Evaluate policies and accounting for revenue recognition
- Test and analyze significant accounting estimates for biases
- Evaluate the business rationale for significant unusual transactions
Deliverables

We will issue the following reports:

• Audit report on the consolidated financial statements of El Camino Healthcare District as of and for the year ending June 30, 2020
• Audit report on the financial statements of Auxiliary as of and for the year ending June 30, 2020
• Report to those charged with governance
  ➢ Communicating required matters and other matters of interest
• Report to management and the audit committee
  ➢ Communicating required internal control related matters identified during the audit
Deliverables

Nonattest services:
• Assist in the drafting of the consolidated financial statements
• Assist in the drafting of the Auxiliary financial statements
• Lean consulting
Timeline

2020

MARCH
- Entrance meeting with Compliance Committee

APRIL
- Planning meeting with management
- Interim audit procedures (walkthroughs)

JUNE
- Interim audit procedures (test of operating effectiveness of internal controls)

AUGUST
- Final fieldwork procedures for consolidated financial statements

SEPTEMBER
- Discuss draft consolidated financial statements and auditor’s reports with management
- Compliance committee and Board approval of statements and exit meeting

OCTOBER
- Finalize auditor’s reports
Accounting Update
GASB 84 | Fiduciary Activities

Clarifies fiduciary activities as having the following characteristics:

1. Government controls the assets of the activity.
2. Those assets are not derived solely from the government’s own source revenue.
3. One of the following:
   - The assets result from a pass-through grant or trust agreement.
   - Assets are used to benefit individuals not typical recipients of the government’s goods and services (i.e. employees receive the benefit instead of patients.)
   - Assets are to be used to benefit other organizations or governments.

- Would require stand alone business-type entities (i.e. hospitals) with pension and OPEB trusts or patient custodial accounts to report separate fiduciary fund financial statements within the financial statements.
New Standards

GASB 87 | Leases

- Would treat all leases as financings (no classification of capital v. operating) similar to FASB ASU 2016-02.
- Includes non-cancellable period + periods covered by options to renew if reasonably certain to be exercised.
- Lessee would record an intangible asset (amortized over the shorter of its useful life or lease term) and present value of future lease payments as a liability.
- Lessor would record a lease receivable and deferred inflow of resources for cash received up front + future payments (revenue recognized over lease term in a systematic and rational basis).
- Effective for ECH for the year ending June 30, 2021.
New Standards

**GASB 89 | Interest Cost Incurred before the End of a Construction Period**

- Interest incurred during construction of an asset that was once eligible for capitalization must now be expensed as a period cost. The only exception applies to regulated entities (rate setting agencies such as utilities).
- The objective was to enhance comparability for the cost of borrowing and simplify the accounting.
- Respondents to the Exposure Draft argued that stand-alone business type entities (like hospitals) would no long be comparable to non-governmental counterparts; however, GASB decided not to establish separate objectives for general government vs. business-type activities.
- Effective for ECH for the year ending June 30, 2021.
California Assembly Bill (AB) 1345 (Additions and Amendments to Gov. Code Section 12410)

- A local agency shall not employ a public accounting firm to provide audit services if the lead audit partner or coordinating audit partner having primary responsibility for the audit, or the audit partner responsible for reviewing the audit, has performed audit services for that local agency for six consecutive fiscal years. (Gov. Code Section 12410.6(b))

- Who? A local agency is any city, county, district or community redevelopment agency required to furnish financial reports pursuant to Sections 12463.1 or 12463.3.

- When? For purposes of calculating the six consecutive fiscal years, the local agency shall not take into account any time that the public accounting firm was employed by the local agency prior to the 2013-14 fiscal year. The first potential partner change would occur in years ending June 30, 2020 and December 31, 2020 if no there has been no change in partners since the 2013-14 fiscal year.
THANK YOU
March 19, 2020

Board of Directors
El Camino Healthcare District
2500 Grant Road
Mountain View, CA 94039

Re: Audit and Nonattest Services

Ladies and Gentlemen:

Thank you for the opportunity to provide services to El Camino Healthcare District. This engagement letter ("Engagement Letter") and the attached Professional Services Agreement, which is incorporated by this reference, confirm our acceptance and understanding of the terms and objectives of our engagement, and limitations of the services that Moss Adams LLP ("Moss Adams," "we," "us," and "our") will provide to El Camino Healthcare District ("you," "your," and "District").

Scope of Services – Audit

You have requested that we audit the District’s consolidated financial statements, which comprise the consolidated statement of financial position as of June 30, 2020, and the related consolidated statements of revenues, expenses and changes of net position, and cash flows for the year then ended, and the related notes to the consolidated financial statements. Collectively, the District’s consolidated financial statements comprise the District’s basic financial statements. We will also report on whether the consolidating statement of net position, consolidating statement of revenues, expenses and changes of net position, and supplemental pension and postretirement benefit information, presented as supplementary information, is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole. We have not been engaged to report on whether the supplemental schedule of community benefit, schedules of changes in net pension liability and related ratios, schedule of employer contributions, and schedule of investment returns, and Management’s Discussion and Analysis, presented as supplementary information, is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Scope of Services and Limitations – Nonattest

We will provide the District with the following nonattest services:

1) Assist you in drafting the El Camino Healthcare District consolidated financial statements and related footnotes as of and for the year ending June 30, 2020.
2) Assist you in implementing GASB 84, Fiduciary Activities

We will provide El Camino Hospital with the following nonattest services:

1) Lean consulting work

Our professional standards require that we remain independent with respect to our attest clients, including those situations where we also provide nonattest services such as those identified in the...
preceding paragraphs. As a result, District management must accept the responsibilities set forth below related to this engagement:

- Assume all management responsibilities.
- Oversee the service by designating an individual, preferably within senior management, who possesses skill, knowledge, and/or experience to oversee our nonattest services. The individual is not required to possess the expertise to perform or reperform the services.
- Evaluate the adequacy and results of the nonattest services performed.
- Accept responsibility for the results of the nonattest services performed.

It is our understanding that Michael Walsh, Controller, has been designated by the District to oversee the nonattest services and that in the opinion of the District is qualified to oversee our nonattest services as outlined above. If any issues or concerns in this area arise during the course of our engagement, we will discuss them with you prior to continuing with the engagement.

Timing

Joelle Pulver is responsible for supervising the engagement and authorizing the signing of the report. We expect to begin the audit fieldwork for this engagement at your offices on August 3, 2020, and the audit engagement plan calls for four weeks of on-site procedures. As we reach the conclusion of the audit, we will coordinate with you the date the audited consolidated financial statements will be available for issuance. You understand that (1) you will be required to consider subsequent events through the date the consolidated financial statements are available for issuance, (2) you will disclose in the notes to the consolidated financial statements the date through which subsequent events have been considered, and (3) the subsequent event date disclosed in the footnotes will not be earlier than the date of the management representation letter and the date of the report of independent auditors.

Our scheduling depends on your completion of the year-end closing and adjusting process prior to our arrival to begin the fieldwork. We may experience delays in completing our services due to your staff’s unavailability or delays in your closing and adjusting process. You understand our fees are subject to adjustment if we experience these delays in completing our services.

Fees

Our fees for audit services will be:

<table>
<thead>
<tr>
<th>Service Description</th>
<th>2020 Fee</th>
</tr>
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<tbody>
<tr>
<td>Annual audit of El Camino Healthcare District</td>
<td>$374,000</td>
</tr>
<tr>
<td>GASB 84 implementation</td>
<td>Included</td>
</tr>
<tr>
<td>Presentations of audit result and Management Letter to Boards of Directors</td>
<td>Included</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$374,000</strong></td>
</tr>
</tbody>
</table>
In addition to fees, we will charge you for expenses. Our invoices include a flat expense charge, calculated as five percent (5%) of fees, to cover expenses such as copying costs, postage, administrative billable time, report processing fees, filing fees, and technology expenses. Travel expenses and client meals/entertainment expenses will be billed separately and are not included in the 5% charge.

Our ability to provide services in accordance with our estimated fees depends on the quality, timeliness, and accuracy of the District’s records, and, for example, the number of general ledger adjustments required as a result of our work. To assist you in this process, we will provide you with a Client Audit Preparation Schedule that identifies the key work you will need to perform in preparation for the audit. We will also need your accounting staff to be readily available during the engagement to respond in a timely manner to our requests. Lack of preparation, poor records, general ledger adjustments, and/or untimely assistance will result in an increase of our fees.

**Reporting**

We will issue a written report upon completion of our audit of the District’s consolidated financial statements. Our report will be addressed to the Board of Directors of the District. We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion, add an emphasis-of-matter or other-matter paragraph(s), or withdraw from the engagement. Our services will be concluded upon delivery to you of our report on your consolidated financial statements for the year ended June 30, 2020.

We appreciate the opportunity to be of service to you. If you agree with the terms of our engagement as set forth in the Agreement, please sign the enclosed copy of this letter and return it to us with the Professional Services Agreement.

Very truly yours,

Joelle Pulver, Partner, for Moss Adams LLP

Enclosures
Accepted and Agreed:

This Engagement Letter and the attached Professional Services Agreement set forth the entire understanding of El Camino Healthcare District with respect to this engagement and the services to be provided by Moss Adams LLP:

Signature: __________________________

Print Name: ________________________

Title: ______________________________

Date: ______________________________

Client: #602805
v. 10/9/2019
Objective of the Audit
The objective of our audit is the expression of an opinion on the financial statements and supplementary information. We will conduct our audit in accordance with auditing standards generally accepted in the United States of America (U.S. GAAS). It will include tests of your accounting records and other procedures we consider necessary to enable us to express such an opinion. If our opinion is other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed an opinion, we may decline to express an opinion or to issue a report as a result of this engagement.

Procedures and Limitations
Our procedures may include tests of documentary evidence supporting the transactions recorded in the accounts, tests of the physical existence of inventories, and direct confirmation of certain receivables and certain other assets, liabilities and transaction details by correspondence with selected customers, creditors, and financial institutions. We may also request written representations from your attorneys as part of the engagement, and they may bill you for responding to this inquiry. The supplementary information will be subject to certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves. At the conclusion of our audit, we will require certain written representations from management about the financial statements and supplementary information and related matters. Management's failure to provide representations to our satisfaction will preclude us from issuing our report.

An audit includes examining evidence, on a test basis, supporting the amounts and disclosures in the financial statements. Therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested. Also, we will plan and perform the audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free from material misstatement. Such material misstatements may include errors, fraudulent financial reporting, misappropriation of assets, or noncompliance with the provisions of laws or regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity that may have a direct financial statement impact. Because of the inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk exists that some material misstatements and noncompliance may not be detected, even though the audit is properly planned and performed in accordance with U.S. GAAS. An audit is not designed to detect immaterial misstatements or noncompliance with the provisions of laws or regulations that do not have a direct and material effect on the financial statements. However, we will inform you of any material errors, fraudulent financial reporting, misappropriation of assets, and noncompliance with the provisions of laws or regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any time period for which we are not engaged as auditors.

Our audit will include obtaining an understanding of the District and its environment, including its internal control sufficient to assess the risks of material misstatements of the financial statements whether due to error or fraud and to design the nature, timing, and extent of further audit procedures to be performed. An audit is not designed to provide assurance on internal control or to identify deficiencies in the design or operation of internal control. However, if, during the audit, we become aware of any matters involving internal control or its operation that we consider to be significant deficiencies under standards established by the American Institute of Certified Public Accountants, we will communicate them in writing to management and those charged with governance. We will also identify if we consider any significant deficiency, or combination of significant deficiencies, to be a material weakness.

We may assist management in the preparation of the District’s financial statements and supplementary information. Regardless of any assistance we may render, all information included in the financial statements and supplementary information remains the representation of management. We may issue a preliminary draft of the financial statements and supplementary information to you for your review. Any preliminary draft financial statements and supplementary information should not be relied upon, reproduced, or otherwise distributed without the written permission of Moss Adams.

Management’s Responsibility for Financial Statements
As a condition of our engagement, management acknowledges and understands that management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America. We may advise management about appropriate accounting principles and their application and may assist in the preparation of your financial statements, but management remains responsible for the financial statements. Management also acknowledges and understands that management is responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to error or fraud. This responsibility includes the maintenance of
adequate records, the selection and application of accounting principles, and the safeguarding of assets. You are responsible for informing us about all known or suspected fraud affecting the District involving: (a) management, (b) employees who have significant roles in internal control, and (c) others where the fraud could have a material effect on the financial statements. You are responsible for informing us of your knowledge of any allegations of fraud or suspected fraud affecting the District received in communications from employees, former employees, regulators or others. Management is responsible for adjusting the financial statements to correct material misstatements and for confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements as a whole. Management is also responsible for identifying and ensuring that the District complies with applicable laws and regulations.

Management is responsible for making all financial records and related information available to us and for the accuracy and completeness of that information. Management agrees that as a condition of our engagement, management will provide us with:

- access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters;
- additional information that we may request from management for the purpose of the audit; and
- unrestricted access to persons within the District from whom we determine it necessary to obtain audit evidence.

Management’s Responsibility for Supplementary Information
Management is responsible for the preparation of the supplementary information in accordance with the applicable criteria. Management agrees to include the auditor’s report on the supplementary information in any document that contains the supplementary information and that indicates that we have reported on such supplementary information. Management is responsible to present the supplementary information with the audited financial statements or, if the supplementary information will not be presented with the audited financial statements, to make the audited financial statements readily available to the intended users of the supplementary information no later than the date of issuance by the entity of the supplementary information and the auditor’s report thereon. For purposes of this Agreement, audited financial statements are deemed to be readily available if a third party user can obtain the audited financial statements without any further action by management. For example, financial statements on your Web site may be considered readily available, but being available upon request is not considered readily available.

Dissemination of Financial Statements
Our report on the financial statements must be associated only with the financial statements that were the subject of our engagement. You may make copies of our report, but only if the entire financial statements (including related footnotes and supplementary information, as appropriate) are reproduced and distributed with our report. You agree not to reproduce or associate our report with any other financial statements, or portions thereof, that are not the subject of this engagement.

Offering of Securities
This Agreement does not contemplate Moss Adams providing any services in connection with the offering of securities, whether registered or exempt from registration, and Moss Adams will charge additional fees to provide any such services. You agree not to incorporate or reference our report in a private placement or other offering of your equity or debt securities without our express written permission. You further agree we are under no obligation to reissue our report or provide written permission for the use of our report at a later date in connection with an offering of securities, the issuance of debt instruments, or for any other circumstance. We will determine, at our sole discretion, whether we will reissue our report or provide written permission for the use of our report only after we have conducted any procedures we deem necessary in the circumstances. You agree to provide us with adequate time to review documents where (a) our report is requested to be reissued, (b) our report is included in the offering document or referred to therein, or (c) reference to our firm is expected to be made. If we decide to reissue our report or provide written permission to the use of our report, you agree that Moss Adams will be included on each distribution of draft offering materials and we will receive a complete set of final documents. If we decide not to reissue our report or withhold our written permission to use our report, you may be required to engage another firm to audit periods covered by our audit reports, and that firm will likely bill you for its services. While the successor auditor may request access to our engagement documentation for those periods, we are under no obligation to permit such access.

Changes in Professional or Accounting Standards
To the extent that future federal, state, or professional rule-making activities require modification of our audit approach, procedures, scope of work, etc., we will advise you of such changes and the impact on our fee estimate. If we are unable to agree on the additional fees, if any, that may be required to implement any new accounting and auditing standards that
are required to be adopted and applied as part of our engagement, we may terminate this Agreement as provided herein, regardless of the stage of completion.

**Representations of Management**

During the course of our engagement, we may request information and explanations from management regarding, among other matters, the District’s operations, internal control, future plans, specific transactions, and accounting systems and procedures. At the conclusion of our engagement, we will require, as a precondition to the issuance of our report, that management provide us with a written representation letter confirming some or all of the representations made during the engagement. The procedures that we will perform in our engagement will be heavily influenced by the representations that we receive from management. Accordingly, false representations could cause us to expend unnecessary efforts or could cause a material error or fraud to go undetected by our procedures. In view of the foregoing, you agree that we will not be responsible for any misstatements in the District’s financial statements and supplementary information that we fail to detect as a result of false or misleading representations, whether oral or written, that are made to us by the District’s management. While we may assist management in the preparation of the representation letter, it is management’s responsibility to carefully review and understand the representations made therein.

In addition, because our failure to detect material misstatements could cause others relying upon our audit report to incur damages, the District further agrees to indemnify and hold us harmless from any liability and all costs (including legal fees) that we may incur in connection with claims based upon our failure to detect material misstatements in the District’s financial statements and supplementary information resulting in whole or in part from knowingly false or misleading representations made to us by any member of the District’s management.

**Fees and Expenses**

The District acknowledges that the following circumstances will result in an increase of our fees:

- Failure to prepare for the audit as evidenced by accounts and records that have not been subject to normal year-end closing and reconciliation procedures;
- Failure to complete the audit preparation work by the applicable due dates;
- Significant unanticipated transactions, audit issues, or other such circumstances;
- Delays causing scheduling changes or disruption of fieldwork;
- After audit or post fieldwork circumstances requiring revisions to work previously completed or delays in resolution of issues that extend the period of time necessary to complete the audit;
- Issues with the prior audit firm, prior year account balances or report disclosures that impact the current year engagement; and
- An excessive number of audit adjustments.

We will endeavor to advise you in the event these circumstances occur, however we may be unable to determine the impact on the estimated fee until the conclusion of the engagement. We will bill any additional amounts based on the experience of the individuals involved and the amount of work performed.

Billings are due upon presentation and become delinquent if not paid within 30 days of the invoice date. Any past due fee under this Agreement shall bear interest at the highest rate allowed by law on any unpaid balance. In addition to fees, you may be billed for expenses and any applicable sales and gross receipts tax. Direct expenses may be charged based on out-of-pocket expenditures, per diem allotments, and mileage reimbursements, depending on the nature of the expense. Indirect expenses, such as processing time and technology expenses, may be passed through at our estimated cost and may be billed as a flat charge or a percentage of fees. If we elect to suspend our engagement for nonpayment, we may not resume our work until the account is paid in full. If we elect to terminate our services for nonpayment, or as otherwise provided in this Agreement, our engagement will be deemed to have been completed upon written notification of termination, even if we have not completed our work. You will be obligated to compensate us for fees earned for services rendered and to reimburse us for expenses. You acknowledge and agree that in the event we stop work or terminate this Agreement as a result of your failure to pay on a timely basis for services rendered by Moss Adams as provided in this Agreement, or if we terminate this Agreement for any other reason, we shall not be liable to you for any damages that occur as a result of our ceasing to render services.

**Limitation on Liability**

IN NO EVENT WILL EITHER PARTY BE LIABLE TO THE OTHER FOR ANY SPECIAL, INDIRECT, INCIDENTAL, OR CONSEQUENTIAL DAMAGES IN CONNECTION WITH OR OTHERWISE ARISING OUT OF THIS AGREEMENT, EVEN
IF ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. IN NO EVENT SHALL EITHER PARTY BE LIABLE FOR EXEMPLARY OR PUNITIVE DAMAGES ARISING OUT OF OR RELATED TO THIS AGREEMENT.

**Subpoena or Other Release of Documents**
As a result of our services to you, we may be required or requested to provide information or documents to you or a third-party in connection with governmental regulations or activities, or a legal, arbitration or administrative proceeding (including a grand jury investigation), in which we are not a party. You may, within the time permitted for our firm to respond to any request, initiate such legal action as you deem appropriate to protect information from discovery. If you take no action within the time permitted for us to respond or if your action does not result in a judicial order protecting us from supplying requested information, we will construe your inaction or failure as consent to comply with the request. Our efforts in complying with such requests or demands will be deemed a part of this engagement and we shall be entitled to additional compensation for our time and reimbursement for our out-of-pocket expenditures (including legal fees) in complying with such request or demand.

**Document Retention Policy**
At the conclusion of this engagement, we will return to you all original records you supplied to us. Your District records are the primary records for your operations and comprise the backup and support for the results of this engagement. Our records and files, including our engagement documentation whether kept on paper or electronic media, are our property and are not a substitute for your own records. Our firm policy calls for us to destroy our engagement files and all pertinent engagement documentation after a retention period of seven years (or longer, if required by law or regulation), after which time these items will no longer be available. We are under no obligation to notify you regarding the destruction of our records. We reserve the right to modify the retention period without notifying you. Catastrophic events or physical deterioration may result in our firm’s records being unavailable before the expiration of the above retention period.

Except as set forth above, you agree that Moss Adams may destroy paper originals and copies of any documents, including, without limitation, correspondence, agreements, and representation letters, and retain only digital images thereof.

**Use of Electronic Communication**
In the interest of facilitating our services to you, we may communicate by facsimile transmission or send electronic mail over the Internet. Such communications may include information that is confidential. We employ measures in the use of electronic communications designed to provide reasonable assurance that data security is maintained. While we will use our best efforts to keep such communications secure in accordance with our obligations under applicable laws and professional standards, you recognize and accept we have no control over the unauthorized interception of these communications once they have been sent. Unless you issue specific instructions to do otherwise, we will assume you consent to our use of electronic communications to your representatives and other use of these electronic devices during the term of this Agreement as we deem appropriate.

**Use of Third-Party Service Providers**
We may use third-party service providers in serving you. In such circumstances, if we need to share confidential information with these service providers, we will require that they maintain the confidentiality of your information.

**Enforceability**
In the event that any portion of this Agreement is deemed invalid or unenforceable, said finding shall not operate to invalidate the remainder of this Agreement.

**Entire Agreement**
This Professional Services Agreement and Engagement Letter constitute the entire agreement and understanding between Moss Adams and the District. The District agrees that in entering into this Agreement it is not relying and has not relied upon any oral or other representations, promise or statement made by anyone which is not set forth herein.

In the event the parties fail to enter into a new Agreement for each subsequent calendar year in which Moss Adams provides services to the District, the terms and conditions of this PSA shall continue in force until such time as the parties execute a new written Agreement or terminate their relationship, whichever occurs first.

**Use of Moss Adams’ Name**
The District may not use any of Moss Adams’ name, trademarks, service marks or logo in connection with the services contemplated by this Agreement or otherwise without the prior written permission of Moss Adams, which permission may be withheld for any or no reason and may be subject to certain conditions.

**Use of Nonlicensed Personnel**
Certain engagement personnel who are not licensed as certified public accountants may provide services during this engagement.
Dispute Resolution Procedure, Venue and Limitation Period
This Agreement shall be governed by the laws of the state of Washington, without giving effect to any conflicts of laws principles. If a dispute arises out of or relates to the engagement described herein, and if the dispute cannot be settled through negotiations, the parties agree first to try in good faith to settle the dispute by mediation using an agreed upon mediator. If the parties are unable to agree on a mediator, the parties shall petition the state court that would have jurisdiction over this matter if litigation were to ensue and request the appointment of a mediator, and such appointment shall be binding on the parties. Each party shall be responsible for its own mediation expenses, and shall share equally in the mediator’s fees and expenses.

If the claim or dispute cannot be settled through mediation, each party hereby irrevocably (a) consents to the exclusive jurisdiction and venue of the appropriate state or federal court located in King County, state of Washington, in connection with any dispute hereunder or the enforcement of any right or obligation hereunder, and (b) WAIVES ITS RIGHT TO A JURY TRIAL. EACH PARTY FURTHER AGREES THAT ANY SUIT ARISING OUT OF OR RELATED TO THIS AGREEMENT MUST BE FILED WITHIN ONE (1) YEAR AFTER THE CAUSE OF ACTION ARISES.

Termination
This Agreement may be terminated by either party, with or without cause, upon ten (10) days’ written notice. In such event, we will stop providing services hereunder except on work, mutually agreed upon in writing, necessary to carry out such termination. In the event of termination: (a) you shall pay us for services provided and expenses incurred through the effective date of termination, (b) we will provide you with all finished reports that we have prepared pursuant to this Agreement, (c) neither party shall be liable to the other for any damages that occur as a result of our ceasing to render services, and (d) we will require any new accounting firm that you may retain to execute access letters satisfactory to Moss Adams prior to reviewing our files.

Hiring of Employees
Any offer of employment to members of the audit team prior to issuance of our report may impair our independence, and as a result, may result in our inability to complete the engagement and issue a report.
March 19, 2020

Board of Directors
El Camino Healthcare District
2500 Grant Road
Mountain View, CA 94039

Re: Audit and Nonattest Services

Ladies and Gentlemen:

Thank you for the opportunity to provide services to El Camino Hospital Auxiliary, Inc. This engagement letter (“Engagement Letter”) and the attached Professional Services Agreement, which is incorporated by this reference, confirm our acceptance and understanding of the terms and objectives of our engagement, and limitations of the services that Moss Adams LLP (“Moss Adams,” “we,” “us,” and “our”) will provide to El Camino Hospital Auxiliary, Inc. (“you,” “your,” and “Auxiliary”).

Scope of Services – Audit

You have requested that we audit the Auxiliary’s financial statements, which comprise the balance sheet as of June 30, 2020, and the related statement of activities, functional expenses, and cash flow for the year then ended, and the related notes to the financial statements.

Scope of Services and Limitations – Nonattest

We will provide the Auxiliary with the following nonattest services:

1) Assist you in drafting the El Camino Hospital Auxiliary financial statements and related footnotes as of and for the year ended June 30, 2020.

Our professional standards require that we remain independent with respect to our attest clients, including those situations where we also provide nonattest services such as those identified in the preceding paragraphs. As a result, Auxiliary management must accept the responsibilities set forth below related to this engagement:

- Assume all management responsibilities.
- Oversee the service by designating an individual, preferably within senior management, who possesses skill, knowledge, and/or experience to oversee our nonattest services. The individual is not required to possess the expertise to perform or reperform the services.
- Evaluate the adequacy and results of the nonattest services performed.
- Accept responsibility for the results of the nonattest services performed.

It is our understanding that Michael Walsh, Controller, has been designated by the Auxiliary to oversee the nonattest services and that in the opinion of the Auxiliary is qualified to oversee our
nonattest services as outlined above. If any issues or concerns in this area arise during the course of our engagement, we will discuss them with you prior to continuing with the engagement.

**Timing**

Joelle Pulver is responsible for supervising the engagement and authorizing the signing of the report. We expect to begin the audit fieldwork for this engagement at your offices on August 3, 2020, and the audit engagement plan calls for four or weeks of on-site procedures. As we reach the conclusion of the audit, we will coordinate with you the date the audited financial statements will be available for issuance. You understand that (1) you will be required to consider subsequent events through the date the financial statements are available for issuance, (2) you will disclose in the notes to the financial statements the date through which subsequent events have been considered, and (3) the subsequent event date disclosed in the footnotes will not be earlier than the date of the management representation letter and the date of the report of independent auditors.

Our scheduling depends on your completion of the year-end closing and adjusting process prior to our arrival to begin the fieldwork. We may experience delays in completing our services due to your staff's unavailability or delays in your closing and adjusting process. You understand our fees are subject to adjustment if we experience these delays in completing our services.

**Fees**

Our fees for audit services will be:

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual audit of El Camino Hospital Auxiliary, Inc.</td>
<td>$ 40,000</td>
</tr>
<tr>
<td>Presentations of audit result and Management Letter to Board of Directors</td>
<td>Included</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 40,000</strong></td>
</tr>
</tbody>
</table>

In addition to fees, we will charge you for expenses. Our invoices include a flat expense charge, calculated as five percent (5%) of fees, to cover expenses such as copying costs, postage, administrative billable time, report processing fees, filing fees, and technology expenses. Travel expenses and client meals/entertainment expenses will be billed separately and are not included in the 5% charge.

Our ability to provide services in accordance with our estimated fees depends on the quality, timeliness, and accuracy of the Auxiliary's records, and, for example, the number of general ledger adjustments required as a result of our work. To assist you in this process, we will provide you with a Client Audit Preparation Schedule that identifies the key work you will need to perform in preparation for the audit. We will also need your accounting staff to be readily available during the engagement to respond in a timely manner to our requests. Lack of preparation, poor records, general ledger adjustments, and/or untimely assistance will result in an increase of our fees.
**Reporting**

We will issue a written report upon completion of our audit of the Auxiliary’s financial statements. Our report will be addressed to the Board of Directors of the Auxiliary. We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion, add an emphasis-of-matter or other-matter paragraph(s), or withdraw from the engagement. Our services will be concluded upon delivery to you of our report on your financial statements for the year ended June 30, 2020.

We appreciate the opportunity to be of service to you. If you agree with the terms of our engagement as set forth in the Agreement, please sign the enclosed copy of this letter and return it to us with the Professional Services Agreement.

Very truly yours,

Joelle Pulver, Partner, for
Moss Adams LLP

Enclosures

**Accepted and Agreed:**

This Engagement Letter and the attached Professional Services Agreement set forth the entire understanding of El Camino Hospital Auxiliary, Inc. with respect to this engagement and the services to be provided by Moss Adams LLP:

Signature: __________________________

Print Name: __________________________

Title: _______________________________

Date: _______________________________

Client: #602805
v. 10/9/2019
Our audit will include obtaining an understanding of the Auxiliary and its environment, including its internal control sufficient for which we are not engaged as auditors.

(b) employees who have significant roles in internal control, and (c) others where the fraud could have a material effect on responsible for informing us about all known or suspected fraud affecting the Auxiliary involving: (a) management, adequate records, the selection and application of accounting principles, and the safeguarding of assets. You are that are free from material misstatement, whether due to error or fraud. This responsibility includes the maintenance of implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements. Management also acknowledges and understands that management is responsible for the design, and may assist in the preparation of your financial statements, but management remains responsible for the financial statements. In the United States of America. We may advise management about appropriate accounting principles and their application in accordance with accounting principles generally accepted in the United States of America (U.S. GAAS). It will include tests of your accounting records and other procedures we consider necessary to enable us to express such an opinion. If our opinion is other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed an opinion, we may decline to express an opinion or to issue a report as a result of this engagement.

Procedures and Limitations
Our procedures may include tests of documentary evidence supporting the transactions recorded in the accounts, tests of the physical existence of inventories, and direct confirmation of certain receivables and certain other assets, liabilities and transaction details by correspondence with selected customers, creditors, and financial institutions. We may also request written representations from your attorneys as part of the engagement, and they may bill you for responding to this inquiry. At the conclusion of our audit, we will require certain written representations from management about the financial statements and related matters. Management’s failure to provide representations to our satisfaction will preclude us from issuing our report.

An audit includes examining evidence, on a test basis, supporting the amounts and disclosures in the financial statements. Therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested. Also, we will plan and perform the audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free from material misstatement. Such material misstatements may include errors, fraudulent financial reporting, misappropriation of assets, or noncompliance with the provisions of laws or regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity that may have a direct financial statement impact. Because of the inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk exists that some material misstatements and noncompliance may not be detected, even though the audit is properly planned and performed in accordance with U.S. GAAS. An audit is not designed to detect immaterial misstatements or noncompliance with the provisions of laws or regulations that do not have a direct and material effect on the financial statements. However, we will inform you of any material errors, fraudulent financial reporting, misappropriation of assets, and noncompliance with the provisions of laws or regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any time period for which we are not engaged as auditors.

Our audit will include obtaining an understanding of the Auxiliary and its environment, including its internal control sufficient to assess the risks of material misstatements of the financial statements whether due to error or fraud and to design the nature, timing, and extent of further audit procedures to be performed. An audit is not designed to provide assurance on internal control or to identify deficiencies in the design or operation of internal control. However, if, during the audit, we become aware of any matters involving internal control or its operation that we consider to be significant deficiencies under standards established by the American Institute of Certified Public Accountants, we will communicate them in writing to management and those charged with governance. We will also identify if we consider any significant deficiency, or combination of significant deficiencies, to be a material weakness.

We may assist management in the preparation of the Auxiliary’s financial statements. Regardless of any assistance we may render, all information included in the financial statements remains the representation of management. We may issue a preliminary draft of the financial statements to you for your review. Any preliminary draft financial statements should not be relied upon, reproduced, or otherwise distributed without the written permission of Moss Adams.

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This Professional Services Agreement (the “PSA”) together with the Engagement Letter, which is hereby incorporated by reference, represents the entire agreement (the “Agreement”) relating to services that Moss Adams will provide to the Auxiliary. Any undefined terms in this PSA shall have the same meaning as set forth in the Engagement Letter.

Objective of the Audit
The objective of our audit is the expression of an opinion on the financial statements. We will conduct our audit in accordance with auditing standards generally accepted in the United States of America (U.S. GAAS). It will include tests of your accounting records and other procedures we consider necessary to enable us to express such an opinion. If our opinion is other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed an opinion, we may decline to express an opinion or to issue a report as a result of this engagement.

Procedures and Limitations
Our procedures may include tests of documentary evidence supporting the transactions recorded in the accounts, tests of the physical existence of inventories, and direct confirmation of certain receivables and certain other assets, liabilities and transaction details by correspondence with selected customers, creditors, and financial institutions. We may also request written representations from your attorneys as part of the engagement, and they may bill you for responding to this inquiry. At the conclusion of our audit, we will require certain written representations from management about the financial statements and related matters. Management’s failure to provide representations to our satisfaction will preclude us from issuing our report.

An audit includes examining evidence, on a test basis, supporting the amounts and disclosures in the financial statements. Therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested. Also, we will plan and perform the audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free from material misstatement. Such material misstatements may include errors, fraudulent financial reporting, misappropriation of assets, or noncompliance with the provisions of laws or regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity that may have a direct financial statement impact. Because of the inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk exists that some material misstatements and noncompliance may not be detected, even though the audit is properly planned and performed in accordance with U.S. GAAS. An audit is not designed to detect immaterial misstatements or noncompliance with the provisions of laws or regulations that do not have a direct and material effect on the financial statements. However, we will inform you of any material errors, fraudulent financial reporting, misappropriation of assets, and noncompliance with the provisions of laws or regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any time period for which we are not engaged as auditors.

Our audit will include obtaining an understanding of the Auxiliary and its environment, including its internal control sufficient to assess the risks of material misstatements of the financial statements whether due to error or fraud and to design the nature, timing, and extent of further audit procedures to be performed. An audit is not designed to provide assurance on internal control or to identify deficiencies in the design or operation of internal control. However, if, during the audit, we become aware of any matters involving internal control or its operation that we consider to be significant deficiencies under standards established by the American Institute of Certified Public Accountants, we will communicate them in writing to management and those charged with governance. We will also identify if we consider any significant deficiency, or combination of significant deficiencies, to be a material weakness.

We may assist management in the preparation of the Auxiliary’s financial statements. Regardless of any assistance we may render, all information included in the financial statements remains the representation of management. We may issue a preliminary draft of the financial statements to you for your review. Any preliminary draft financial statements should not be relied upon, reproduced, or otherwise distributed without the written permission of Moss Adams.

Management’s Responsibility for Financial Statements
As a condition of our engagement, management acknowledges and understands that management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America. We may advise management about appropriate accounting principles and their application and may assist in the preparation of your financial statements, but management remains responsible for the financial statements. Management also acknowledges and understands that management is responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to error or fraud. This responsibility includes the maintenance of adequate records, the selection and application of accounting principles, and the safeguarding of assets. You are responsible for informing us about all known or suspected fraud affecting the Auxiliary involving: (a) management, (b) employees who have significant roles in internal control, and (c) others where the fraud could have a material effect on
the financial statements. You are responsible for informing us of your knowledge of any allegations of fraud or suspected fraud affecting the Auxiliary received in communications from employees, former employees, regulators or others. Management is responsible for adjusting the financial statements to correct material misstated and for confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements as a whole. Management is also responsible for identifying and ensuring that the Auxiliary complies with applicable laws and regulations.

Management is responsible for making all financial records and related information available to us and for the accuracy and completeness of that information. Management agrees that as a condition of our engagement, management will provide us with:

- access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters;
- additional information that we may request from management for the purpose of the audit; and
- unrestricted access to persons within the Auxiliary from whom we determine it necessary to obtain audit evidence.

**Dissemination of Financial Statements**

Our report on the financial statements must be associated only with the financial statements that were the subject of our engagement. You may make copies of our report, but only if the entire financial statements (including related footnotes and supplementary information, as appropriate) are reproduced and distributed with our report. You agree not to reproduce or associate our report with any other financial statements, or portions thereof, that are not the subject of this engagement.

**Offering of Securities**

This Agreement does not contemplate Moss Adams providing any services in connection with the offering of securities, whether registered or exempt from registration, and Moss Adams will charge additional fees to provide any such services. You agree not to incorporate or reference our report in a private placement or other offering of your equity or debt securities without our express written permission. You further agree we are under no obligation to reissue our report or provide written permission for the use of our report at a later date in connection with an offering of securities, the issuance of debt instruments, or for any other circumstance. We will determine, at our sole discretion, whether we will reissue our report or provide written permission for the use of our report only after we have conducted any procedures we deem necessary in the circumstances. You agree to provide us with adequate time to review documents where (a) our report is requested to be reissued, (b) our report is included in the offering document or referred to therein, or (c) reference to our firm is expected to be made. If we decide to reissue our report or provide written permission to the use of our report, you agree that Moss Adams will be included on each distribution of draft offering materials and we will receive a complete set of final documents. If we decide not to reissue our report or withhold our written permission to use our report, you may be required to engage another firm to audit periods covered by our audit reports, and that firm will likely bill you for its services. While the successor auditor may request access to our engagement documentation for those periods, we are under no obligation to permit such access.

**Changes in Professional or Accounting Standards**

To the extent that future federal, state, or professional rule-making activities require modification of our audit approach, procedures, scope of work, etc., we will advise you of such changes and the impact on our fee estimate. If we are unable to agree on the additional fees, if any, that may be required to implement any new accounting and auditing standards that are required to be adopted and applied as part of our engagement, we may terminate this Agreement as provided herein, regardless of the stage of completion.

**Representations of Management**

During the course of our engagement, we may request information and explanations from management regarding, among other matters, the Auxiliary’s operations, internal control, future plans, specific transactions, and accounting systems and procedures. At the conclusion of our engagement, we will require, as a precondition to the issuance of our report, that management provide us with a written representation letter confirming some or all of the representations made during the engagement. The procedures that we will perform in our engagement will be heavily influenced by the representations that we receive from management. Accordingly, false representations could cause us to expend unnecessary efforts or could cause a material error or fraud to go undetected by our procedures. In view of the foregoing, you agree that we will not be responsible for any misstatements in the Auxiliary’s financial statements that we fail to detect as a result of false or misleading representations, whether oral or written, that are made to us by the Auxiliary’s management. While we may assist management in the preparation of the representation letter, it is management’s responsibility to carefully review and understand the representations made therein.
In addition, because our failure to detect material misstatements could cause others relying upon our audit report to incur damages, the Auxiliary further agrees to indemnify and hold us harmless from any liability and all costs (including legal fees) that we may incur in connection with claims based upon our failure to detect material misstatements in the Auxiliary’s financial statements resulting in whole or in part from knowingly false or misleading representations made to us by any member of the Auxiliary’s management.

Fees and Expenses
The Auxiliary acknowledges that the following circumstances will result in an increase of our fees:

- Failure to prepare for the audit as evidenced by accounts and records that have not been subject to normal year-end closing and reconciliation procedures;
- Failure to complete the audit preparation work by the applicable due dates;
- Significant unanticipated transactions, audit issues, or other such circumstances;
- Delays causing scheduling changes or disruption of fieldwork;
- After audit or post fieldwork circumstances requiring revisions to work previously completed or delays in resolution of issues that extend the period of time necessary to complete the audit;
- Issues with the prior audit firm, prior year account balances or report disclosures that impact the current year engagement; and
- An excessive number of audit adjustments.

We will endeavor to advise you in the event these circumstances occur, however we may be unable to determine the impact on the estimated fee until the conclusion of the engagement. We will bill any additional amounts based on the experience of the individuals involved and the amount of work performed.

Billings are due upon presentation and become delinquent if not paid within 30 days of the invoice date. Any past due fee under this Agreement shall bear interest at the highest rate allowed by law on any unpaid balance. In addition to fees, you may be billed for expenses and any applicable sales and gross receipts tax. Direct expenses may be charged based on out-of-pocket expenditures, per diem allotments, and mileage reimbursements, depending on the nature of the expense. Indirect expenses, such as processing time and technology expenses, may be passed through at our estimated cost and may be billed as a flat charge or a percentage of fees. If we elect to suspend our engagement for nonpayment, we may not resume our work until the account is paid in full. If we elect to terminate our services for nonpayment, or as otherwise provided in this Agreement, our engagement will be deemed to have been completed upon written notification of termination, even if we have not completed our work. You will be obligated to compensate us for fees earned for services rendered and to reimburse us for expenses. You acknowledge and agree that in the event we stop work or terminate this Agreement as a result of your failure to pay on a timely basis for services rendered by Moss Adams as provided in this Agreement, or if we terminate this Agreement for any other reason, we shall not be liable to you for any damages that occur as a result of our ceasing to render services.

Limitation on Liability
IN NO EVENT WILL EITHER PARTY BE LIABLE TO THE OTHER FOR ANY SPECIAL, INDIRECT, INCIDENTAL, OR CONSEQUENTIAL DAMAGES IN CONNECTION WITH OR OTHERWISE ARISING OUT OF THIS AGREEMENT, EVEN IF ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. IN NO EVENT SHALL EITHER PARTY BE LIABLE FOR EXEMPLARY OR PUNITIVE DAMAGES ARISING OUT OF OR RELATED TO THIS AGREEMENT.

Subpoena or Other Release of Documents
As a result of our services to you, we may be required or requested to provide information or documents to you or a third-party in connection with governmental regulations or activities, or a legal, arbitration or administrative proceeding (including a grand jury investigation), in which we are not a party. You may, within the time permitted for our firm to respond to any request, initiate such legal action as you deem appropriate to protect information from discovery. If you take no action within the time permitted for us to respond or if your action does not result in a judicial order protecting us from supplying requested information, we will construe your inaction or failure as consent to comply with the request. Our efforts in complying with such requests or demands will be deemed a part of this engagement and we shall be entitled to additional compensation for our time and reimbursement for our out-of-pocket expenditures (including legal fees) in complying with such request or demand.
Document Retention Policy
At the conclusion of this engagement, we will return to you all original records you supplied to us. Your Auxiliary records are the primary records for your operations and comprise the backup and support for the results of this engagement. Our records and files, including our engagement documentation whether kept on paper or electronic media, are our property and are not a substitute for your own records. Our firm policy calls for us to destroy our engagement files and all pertinent engagement documentation after a retention period of seven years (or longer, if required by law or regulation), after which time these items will no longer be available. We are under no obligation to notify you regarding the destruction of our records. We reserve the right to modify the retention period without notifying you. Catastrophic events or physical deterioration may result in our firm’s records being unavailable before the expiration of the above retention period.

Except as set forth above, you agree that Moss Adams may destroy paper originals and copies of any documents, including, without limitation, correspondence, agreements, and representation letters, and retain only digital images thereof.

Use of Electronic Communication
In the interest of facilitating our services to you, we may communicate by facsimile transmission or send electronic mail over the Internet. Such communications may include information that is confidential. We employ measures in the use of electronic communications designed to provide reasonable assurance that data security is maintained. While we will use our best efforts to keep such communications secure in accordance with our obligations under applicable laws and professional standards, you recognize and accept we have no control over the unauthorized interception of these communications once they have been sent. Unless you issue specific instructions to do otherwise, we will assume you consent to our use of electronic communications to your representatives and other use of these electronic devices during the term of this Agreement as we deem appropriate.

Use of Third-Party Service Providers
We may use third-party service providers in serving you. In such circumstances, if we need to share confidential information with these service providers, we will require that they maintain the confidentiality of your information.

Enforceability
In the event that any portion of this Agreement is deemed invalid or unenforceable, said finding shall not operate to invalidate the remainder of this Agreement.

Entire Agreement
This Professional Services Agreement and Engagement Letter constitute the entire agreement and understanding between Moss Adams and the Auxiliary. The Auxiliary agrees that in entering into this Agreement it is not relying and has not relied upon any oral or other representations, promise or statement made by anyone which is not set forth herein.

In the event the parties fail to enter into a new Agreement for each subsequent calendar year in which Moss Adams provides services to the Auxiliary, the terms and conditions of this PSA shall continue in force until such time as the parties execute a new written Agreement or terminate their relationship, whichever occurs first.

Use of Moss Adams’ Name
The Auxiliary may not use any of Moss Adams’ name, trademarks, service marks or logo in connection with the services contemplated by this Agreement or otherwise without the prior written permission of Moss Adams, which permission may be withheld for any or no reason and may be subject to certain conditions.

Use of Nonlicensed Personnel
Certain engagement personnel who are not licensed as certified public accountants may provide services during this engagement.

Dispute Resolution Procedure, Venue and Limitation Period
This Agreement shall be governed by the laws of the state of Washington, without giving effect to any conflicts of laws principles. If a dispute arises out of or relates to the engagement described herein, and if the dispute cannot be settled through negotiations, the parties agree first to try in good faith to settle the dispute by mediation using an agreed upon mediator. If the parties are unable to agree on a mediator, the parties shall petition the state court that would have jurisdiction over this matter if litigation were to ensue and request the appointment of a mediator, and such appointment shall be binding on the parties. Each party shall be responsible for its own mediation expenses, and shall share equally in the mediator's fees and expenses.

If the claim or dispute cannot be settled through mediation, each party hereby irrevocably (a) consents to the exclusive jurisdiction and venue of the appropriate state or federal court located in King County, state of Washington, in connection with any dispute hereunder or the enforcement of any right or obligation hereunder, and (b) WAIVES ITS RIGHT TO A
JURY TRIAL. EACH PARTY FURTHER AGREES THAT ANY SUIT ARISING OUT OF OR RELATED TO THIS AGREEMENT MUST BE FILED WITHIN ONE (1) YEAR AFTER THE CAUSE OF ACTION ARISES.

Termination
This Agreement may be terminated by either party, with or without cause, upon ten (10) days’ written notice. In such event, we will stop providing services hereunder except on work, mutually agreed upon in writing, necessary to carry out such termination. In the event of termination: (a) you shall pay us for services provided and expenses incurred through the effective date of termination, (b) we will provide you with all finished reports that we have prepared pursuant to this Agreement, (c) neither party shall be liable to the other for any damages that occur as a result of our ceasing to render services, and (d) we will require any new accounting firm that you may retain to execute access letters satisfactory to Moss Adams prior to reviewing our files.

Hiring of Employees
Any offer of employment to members of the audit team prior to issuance of our report may impair our independence, and as a result, may result in our inability to complete the engagement and issue a report.
# Compliance Committee Meetings

**Proposed FY21 Dates**

<table>
<thead>
<tr>
<th>RECOMMENDED CC DATE</th>
<th>CORRESPONDING HOSPITAL BOARD DATE</th>
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<tbody>
<tr>
<td>Thursday, August 20, 2020</td>
<td>Wednesday, September 9, 2020</td>
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<tr>
<td>Thursday, September 24, 2020</td>
<td>Wednesday, October 14, 2020</td>
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<tr>
<td>Thursday, November 19, 2020</td>
<td>Wednesday, December 9, 2020</td>
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<tr>
<td>Thursday, January 28, 2021</td>
<td>Wednesday, February 10, 2021</td>
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<tr>
<td>Thursday, March 18, 2021</td>
<td>Wednesday, April 7, 2021</td>
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<tr>
<td>Thursday, May 20, 2021</td>
<td>Wednesday, June 9, 2021</td>
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PURPOSE

The purpose of the Compliance and Audit Committee (the "Committee") is to advise and assist the El Camino Hospital (ECH) Hospital Board of Directors ("Board") in its exercise of oversight of Corporate Compliance, Privacy, Internal and External Audit, Enterprise Risk Management, and Information Technology (IT) Security. The Committee will accomplish this by monitoring the compliance policies, controls, and processes of the organization and the engagement, independence, and performance of the internal auditor and external auditor. The Committee assists the Board in oversight of any regulatory audit and in assuring the organizational integrity of ECH in a manner consistent with its mission and purpose.

STAFF: Diane Wigglesworth, Sr. Director, Corporate Compliance (Executive Sponsor)

The Sr. Director, Corporate Compliance shall serve as the primary staff to support the Committee and is responsible for drafting the Committee meeting agenda for the Committee Chair’s consideration. Additional members of the Executive Team or outside consultants may participate in the meetings upon the recommendation of the Executive Sponsor and at the discretion of the Committee Chair.

<table>
<thead>
<tr>
<th>GOALS</th>
<th>TIMELINE</th>
<th>METRICS</th>
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<tbody>
<tr>
<td>1. Review Hospital and SVMD Compliance Work Plan for FY 2021.</td>
<td>Q1 FY21</td>
<td>Committee reviews and provides recommendations to the Compliance Officer</td>
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<tr>
<td>2. Participate in education session presented by Legal Counsel regarding revisions to Stark Law and Anti-Kickback Statute</td>
<td>Q3 FY21</td>
<td>Committee receives education and recommend information to be presented to the Board</td>
</tr>
<tr>
<td>3. Review ECH’s IT Security Strategic Plan.</td>
<td>Q4 FY21</td>
<td>Committee reviews and provides recommendations to CIO</td>
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SUBMITTED BY:

Chair: Sharon Anolik Shakked
Executive Sponsor: Diane Wigglesworth