

**AGENDA  
REGULAR MEETING OF THE  
EL CAMINO HOSPITAL BOARD OF DIRECTORS**

**Wednesday, October 13, 2021 – 5:30 pm**

El Camino Hospital | 2500 Grant Road Mountain View, CA 94040

PURSUANT TO STATE OF CALIFORNIA EXECUTIVE ORDER N-29-20 DATED MARCH 18, 2020, EI CAMINO HEALTH **WILL NOT BE PROVIDING A PHYSICAL LOCATION FOR THIS MEETING.** INSTEAD, THE PUBLIC IS INVITED TO JOIN THE OPEN SESSION MEETING VIA TELECONFERENCE AT:

**1-669-900-9128, MEETING CODE: 985-3313-6032# No participant code. Just press #.**

To watch the meeting Livestream, please visit: [www.elcaminohealth.org/meetingstream](http://www.elcaminohealth.org/meetingstream)  
Please note that the Livestream is for **meeting viewing only**, and there is a slight delay; to provide public comment, please use the phone number listed above.

**MISSION:** To heal, relieve suffering, and advance wellness as your publicly accountable health partner.

AGENDA ITEM	PRESENTED BY		ESTIMATED TIMES
<b>1. CALL TO ORDER/ROLL CALL</b>	Lanhee Chen, Board Chair		<b>5:30 – 5:31pm</b>
<b>2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES</b>	Lanhee Chen, Board Chair		<b>information 5:31 – 5:32</b>
<b>3. AB 361 RESOLUTION ADOPTING FINDINGS TO CONTINUE VIRTUAL PUBLIC MEETINGS DURING STATE OF EMERGENCY</b>	Lanhee Chen, Board Chair	<i>public comment</i>	<b>motion required 5:32 – 5:34</b>
<b>4. PUBLIC COMMUNICATION</b> a. Oral Comments <i>This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes, on issues or concerns not covered by the agenda.</i> b. Written Correspondence	Lanhee Chen, Board Chair		<b>information 5:34 -5:37</b>
<b>5. BOARD ASSESSMENT PROGRESS UPDATE</b>	Dan Woods, Chief Executive Officer George Anderson, Spencer Stuart		<b>discussion 5:37 – 6:07</b>
<b>6. QUALITY COMMITTEE REPORT</b>	Julie Kliger, Chair of Quality Committee Dr. Mark Adams, Chief Medical Officer		<b>information 6:07- 6:17</b>
<b>7. FY22 PERIOD 2 FINANCIALS</b>	Carlos Bohorquez, Chief Financial Officer		<b>information 6:17 – 6:27</b>
<b>8. FY21 AUDITED FINANCIAL REPORT</b>	Carlos Bohorquez, Chief Financial Officer Joelle Pulver, Moss Adams		<b>information 6:27 – 6:37</b>
<b>9. ADJOURN TO CLOSED SESSION</b>	Lanhee Chen, Board Chair	<i>public comment</i>	<b>motion required 6:37– 6:38</b>
<b>10. POTENTIAL CONFLICT OF INTEREST DISCLOSURES</b>	Lanhee Chen, Board Chair		<b>information 6:38 – 6:39</b>
<b>11. Report involving Gov't Code Section 54957 for discussion and report on personnel performance matters – Senior Management: FY21 AUDITED FINANCIAL REPORT</b>	Carlos Bohorquez, Chief Financial Officer Joelle Pulver, Moss Adams		<b>discussion 6:39 – 6:49</b>

AGENDA ITEM	PRESENTED BY		ESTIMATED TIMES
<b>12. CONSENT CALENDAR</b> <i>Any Board Member may remove an item for discussion before a motion is made.</i>	Lanhee Chen, Board Chair		<b>motion required</b> <b>6:49 – 6:54</b>
<b>Approval</b> <i>Gov't Code Section 54957.2:</i> a. <b>Minutes of the Closed Session of the Hospital Board Meeting (09/22/2021)</b>  <b>Reviewed and Recommended for Approval by the Quality, Patient Care and Patient Experience Committee</b> <i>Health &amp; Safety Code Section 32155 for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters:</i> b. <b>Credentialing and Privileges Report</b>  <b>Information</b> Report involving <i>Gov't Code Section 54957</i> for discussion and report on personnel performance matters and 54957.6 for a conference with labor negotiator Lanhee Chen: c. <b>FY21 Individual Performance Incentive Scores and Payouts</b>			
<b>13. Health &amp; Safety Code Section 32155 for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters:</b> <b>MEDICAL STAFF REPORT (VERBAL)</b>	Apurva Marfatia, MD, Enterprise Chief of Staff; Michael Kan, MD, Los Gatos Chief of Staff		<b>discussion</b> <b>6:54 – 7:14</b>
<b>14. Report involving Gov't Code Section 54956.8 – for a Conference with Real Property Negotiator, Ken King, CAO Regarding Parcel #193-26-005</b> <b>REAL ESTATE STRATEGY UPDATE</b>	Ken King, Chief Administrative Services Officer		<b>motion required</b> <b>7:14 – 7:24</b>
<b>15. Health and Safety Code Section 32106(b) for a report and discussion involving health care facility trade secrets:</b> <b>STRATEGY UPDATE</b>	Dan Woods, Chief Executive Officer		<b>discussion</b> <b>7:24 – 7:44</b>
<b>16. Report involving Gov't Code Section 54957 for discussion and report on personnel matters:</b> <b>CEO REPORT</b> a. Update (verbal) b. Pacing Plan	Dan Woods, Chief Executive Officer		<b>discussion</b> <b>7:44 – 7:49</b>
<b>17. Report involving Gov't Code Section 54957 for discussion and report on personnel performance matters and 54957.6 for a conference with labor negotiator Lanhee Chen:</b> <b>FY21 CEO INCENTIVE INDIVIDUAL SCORE AND PAYOUT</b>	Lanhee Chen, Board Chair		<b>discussion</b> <b>7:49 – 7:59</b>
<b>18. Report involving Gov't Code Section 54957 for discussion and report on personnel performance matters – Senior Management:</b> <b>EXECUTIVE SESSION</b>	Lanhee Chen, Board Chair		<b>discussion</b> <b>7:59 – 8:09</b>
<b>19. ADJOURN TO OPEN SESSION</b>	Lanhee Chen, Board Chair		<b>motion required</b> <b>8:09 – 8:10</b>
<b>20. RECONVENE OPEN SESSION/ REPORT OUT</b>	Lanhee Chen, Board Chair		<b>information</b> <b>8:10 – 8:11</b>
To report any required disclosures regarding permissible actions taken during Closed Session.			

AGENDA ITEM	PRESENTED BY		ESTIMATED TIMES
<b>21. CONSENT CALENDAR ITEMS:</b> <i>Any Board Member or member of the public may remove an item for discussion before a motion is made.</i>	Lanhee Chen, Board Chair	<i>public comment</i>	<b>motion required 8:11 – 8:13</b>
<b>Approval</b> a. Minutes of the Open Session of the Hospital Board Meeting (09/22/21) b. Policy Revisions c. NICU Professional Agreement <b>Reviewed and Recommended for Approval by the Executive Compensation Committee</b> d. FY21 Annual Organizational Goal Results <b>Reviewed and Recommended for Approval by the Finance Committee</b> e. Radiation Oncology Recruitment Loan Agreement <b>Reviewed and Recommended for Approval by the Medical Executive Committee</b> f. Medical Staff Report			
<b>22. FY21 AUDITED FINANCIAL REPORT</b>	Lanhee Chen, Board Chair	<i>public comment</i>	<b>motion required 8:13 – 8:14</b>
<b>23. FY21 CEO INCENTIVE COMPENSATION PAYMENT</b>	Lanhee Chen, Board Chair	<i>public comment</i>	<b>motion required 8:14 – 8:15</b>
<b>24. CEO REPORT</b>	Dan Woods, Chief Executive Officer		<b>information 8:15 – 8:20</b>
<b>25. BOARD COMMENTS</b>	Lanhee Chen, Board Chair		<b>information 8:20 – 8:23</b>
<b>26. ADJOURNMENT</b>	Lanhee Chen, Board Chair	<i>public comment</i>	<b>motion required 8:23 – 8:24pm</b>

**Upcoming Regular Meetings:** November 10, 2021; December 8, 2021; February 9, 2022; March 9, 2022; April 13, 2022; May 11, 2022; May 23, 2022 (Joint with Finance Committee); June 8, 2022

**Upcoming Special Meetings - Education/Retreat:** October 27, 2021(Board Education); December 1, 2021 (Joint Board and Committee Education); February 23, 2021 (Retreat); April 27, 2022 (Board Education)