



**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, September 14, 2022**

Pursuant to Government code section 54953(e)(1), El Camino Health did not provide a physical location to the public for this meeting. Instead, the public was invited to join the open session meeting via teleconference.

Board Members Present

Bob Rebitzer, Chair
Lanhee Chen, JD, PhD**
Julie Kliger, MPA, BS
Julia E. Miller, Secretary/Treasurer
Jack Po, MD, Ph.D., Vice-Chair
 (absent at roll call; joined at 5:36)
Carol A. Somersille, MD
George O. Ting, MD
Don Watters
John Zoglin

Board Members Absent

Peter C. Fung, MD

Others Present

Dan Woods, CEO
Carlos Bohorquez, CFO**
Deb Muro, CIO**
Christine Cunningham, CXO**
Deanna Dudley, CHRO
Meenesh Bhimani, MD, COO
Cheryl Reinking, CNO
Holly Beeman, MD, CQO
Andreu Reall, VP Strategy
Mary Rotunno, General Counsel
Vineeta Hiranandani, VP
 Marketing and Communication**

**via telepresence

Others Present (cont.)

Prithvi Legha, MD, Mountain View
 Chief of Staff
Philip Ho, MD, Los Gatos Chief of
 Staff
Shreyas Mallur, MD, Associate
 Chief Medical Officer
George Anderson, Partner,
 Spencer Stuart
Erica Osborne, Via Healthcare
 Consulting (Via)**
Marianne Vicencio, Via**
Stephanie Iljin, Administration
Brian Richards, Information
 Technology

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	<p>The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:34 p.m. by Chair Bob Rebitzer. A verbal roll call was taken. All Board members were present at roll call except for Jack Po, MD, who joined at 5:36 and Peter Fung, MD, who was absent. Chair Rebitzer reviewed the logistics for the meeting. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020, and N-29-20 dated March 18, 2020.</p> <p>Dan Woods, CEO, introduced Deanna Dudley, new chief human resource officer, who expressed her excitement to join the team.</p>	
2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	<p>Chair Rebitzer asked the Board for declarations of conflict of interest with any items on the agenda. None were reported.</p>	
3. PUBLIC COMMUNICATION	<p>Chair Rebitzer invited the members of the public to address the Board, and no comments were made.</p>	
4. FY22 ANNUAL BOARD SELF- ASSESSMENT	<p>Mr. Woods introduced George Anderson, Spencer Stuart Consultant, who reported the results from the 2022 board self-assessment (BSA).</p> <p>Mr. Anderson reported the BSA was more streamlined than past practice and focused on the performance of the Board as a whole. The highest rated Board strength is aggregated responses on individual contributions to the Board. The Board's working relationship with the leadership team was also highly rated.</p> <p>The area with the most opportunity is board succession planning, an area of focus for the Governance Committee. Another area of opportunity is the organization's performance regarding community health needs.</p>	

	The group then engaged in a respectful discussion about succession planning and community health needs.	
5. MEDICAL STAFF REPORT	<p>Prithvi Legha, MD, Mountain View chief of staff, introduced Dr. Philip Ho, Los Gatos chief of staff, provided a verbal update and reported that emergency department throughput is a challenge, but there are initiatives to improve patient flow.</p> <p>Dr. Legha also reported that the medical staff is also focusing on the organization's journey to becoming a high-reliability organization.</p> <p>The Board engaged in a robust discussion regarding readmission rates and current improvement efforts.</p>	
6. QUARTERLY QUALITY COMMITTEE REPORT	<p>Carol Somersille, MD, committee chair, reported a change to the Quality Committee pacing plan that will result in less frequent general updates and more time spent on deep dives into performance improvement. In addition, she reported the committee's concerns with the likelihood to recommend (LTR) metric's margin of error.</p> <p>As part of the evening's deep dive into quality, Holly Beeman, MD, chief quality officer, reported that approximately 20% of readmissions at El Camino Hospital (ECH) are preventable. She described performance improvement efforts that are underway to decrease readmissions at ECH.</p> <p>Board members engaged in discussion and asked several questions, which Dr. Beeman answered. The Board indicated it is interested in holding additional deep dives every quarter, and thanked Dr. Beeman for presenting acronym-free information.</p>	<i>Action: Dr. Beeman to investigate if case review is in progress regarding a return to the emergency department by a patient who was subsequently diagnosed with spine compression fractures.</i>
7. ADJOURN TO CLOSED SESSION	<p>Motion to adjourn to closed session at 6:38 p.m. pursuant to Gov't Code Section 54957.2 for approval of the minutes of the Closed Session of the Joint Hospital Board and Finance Committee (05/26/22) and minutes of the Closed Session of the Hospital Board (08/17/22); pursuant to Health and Safety Code Section 32155 for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters: (Medical Staff Credentialing & Privileges Report); pursuant to Gov't Code Section 54957 for discussion on FY22 Year in Review and Strategy Forward; an Executive Session with the CEO, and a CEO Report.</p> <p>Motion: to adjourn to closed session at 6:38 p.m.</p> <p>Movant: Miller Second: Watters Ayes: Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Chen, Fung Recused: None</p>	Adjourned to closed session at 6:38 p.m.
8. AGENDA ITEM 14: RECONVENE OPEN SESSION/ REPORT OUT	<p>Open Session was reconvened at 7:49 p.m. by Chair Rebitzer. Agenda Items 8-15 were addressed in closed session.</p> <p>During the closed session, the El Camino Hospital Board of Directors approved the closed session minutes of the Joint</p>	

	the Closed Session of the Hospital Board (08/17/22), and the Credentials and Privileges Report, by a unanimous vote of all Directors present (Directors Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, and Zoglin). Director Fung was absent.	
9. AGENDA ITEM 15: CONSENT CALENDAR ITEMS	<p>Chair Rebitzer asked if any member of the Board or the public wished to remove an item from the consent calendar for discussion.</p> <p>After questions were answered, there was a motion to approve the consent calendar.</p> <p>Motion: to approve the consent calendar to include:</p> <ol style="list-style-type: none"> a. Continuation of Resolution 2021-10 of the Board of Directors Making Findings and Determinations Under AB 361 for Teleconference Meetings b. Minutes of the Open Session of the Joint Hospital Board and Finance Committee (05/26/2022) c. Minutes of the Open Session of the Hospital Board (08/17/2022) d. Exception to Physician Financial Arrangements Policy e. Neuro-Interventional Call Panel (MV) <p>The following was reviewed and recommended for approval by the Medical Executive Committee:</p> <ol style="list-style-type: none"> a. Policies, Plans, and Scope of Services <p>Movant: Watters Second: Miller Ayes: Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	Consent calendar approved
10. AGENDA ITEM 16: CEO REPORT	<p>Mr. Woods provided a brief CEO report, including the following highlights:</p> <ul style="list-style-type: none"> • ECH's neonatal intensive care unit received recognition for high-quality and safe care • ECH is the first hospital in the country to offer new patient-friendly diagnostic images in the Epic portal • ECH nursing staff will present abstracts at a conference in partnership with UC Davis Health, an academic medical center. • Director Miller and John Sobrato, philanthropist, continue to nurture a relationship with a donor who has pledged to donate \$1 million to ECH. 	
11. AGENDA ITEM 17: BOARD COMMENTS	Directors Zoglin and Somersille attended an American Hospital Association meeting recently. Director Zoglin agreed to write a summary of the event to share with the Board.	
12. AGENDA ITEM 21: ADJOURNMENT	<p>Motion: to adjourn at 7:58 p.m.</p> <p>Movant: Miller Second: Kliger</p>	Meeting adjourned at 7:58 p.m.

Ayes: Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None	
--	--

Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Hospital:



Bob Rebitzer
Chair, ECH Board of Directors



Julia E. Miller
Secretary, ECH Board of Directors

Prepared by: Marianne Vicencio, Via Healthcare Consulting
Reviewed by: Stephanie Iljin, Manager of Administration