

Summary of Financial Operations

Fiscal Year 2023 – Period 4 7/1/2022 to 10/31/2022

Operational / Financial Results: Period 4 – October 2022 (as of 10/31/2022)

		Current Year	Budget	Variance to Budget	Performance to Budget	Prior Year	Variance to Prior Year	Variance to Prior Year	Moody's	S&P	Performance to
(\$ thousands)									'A1'	'AA'	Rating Agency Medians
	ADC	301	257	44	17.2%	283	19	6.6%			
	Total Acute Discharges	1,890	1,764	126	7.2%	1,826	64	3.5%			
Activity / Volume	Adjusted Discharges	3,706	3,549	157	4.4%	3,429	277	8.1%			
Activity / Volume	Emergency Room Visits	5,697	5,376	321	6.0%	5,175	522	10.1%			
	OP Procedural Cases	12,190	14,244	(2,054)	(14.4%)	12,995	(805)	(6.2%)			
	Gross Charges (\$)	481,442	450,226	31,217	6.9%	414,012	67,430	16.3%			
	Total FTEs	3,315	3,290	25	0.8%	3,060	255	8.3%			
Operations	Productive Hrs. / APD	28.5	30.8	(2.3)	(7.5%)	29.3	(0.8)	(2.7%)			
	Cost Per CMI AD	16,934	18,036	(1,102)	(6.1%)	16,449	485	2.9%			
	Net Days in A/R	60.8	54.0	6.8	12.6%	55.6	5.2	9.3%	47.7	49.7	
	Net Patient Revenue (\$)	115,090	113,829	1,261	1.1%	106,632	8,458	7.9%	138,547	82,105	
	Total Operating Revenue (\$)	118,906	117,823	1,083	0.9%	111,138	7,768	7.0%	152,743	109,602	
Financial Performance	Operating Margin (\$)	11,124	12,004	(880)	(7.3%)	15,073	(3,949)	(26.2%)	1,915	3,836	
	Operating EBIDA (\$)	18,914	19,543	(629)	(3.2%)	22,290	(3,376)	(15.1%)	11,188	10,741	
	Net Income (\$)	31,482	14,718	16,765	113.9%	39,435	(7,953)	(20.2%)	8,124	7,343	
	Operating Margin (%)	9.4%	10.2%	(0.8%)	(8.2%)	13.6%	(4.2%)	(31.0%)	1.9%	3.5%	
	Operating EBIDA (%)	15.9%	16.6%	(0.7%)	(4.1%)	20.1%	(4.1%)	(20.7%)	8.3%	9.8%	
	DCOH (days)	243	325	(82)	(25.2%)	346	(103)	(29.7%)	306	355	

Moody's Medians: Not-for-profit and public healthcare annual report; September 9, 2021. Dollar amounts have been adjusted to reflect monthly averages. **S&P Medians:** U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; August 30, 2021. Dollar amounts have been adjusted to reflect monthly averages. DCOH total includes cash, short-term and long-term investments.



Unfavorable Variance < 0.99%

Unfavorable Variance 1.00% - 4.99%

Unfavorable Variance > 5.00%

Operational / Financial Results: YTD FY2023 (as of 10/31/2022)

			Budget	Variance to Budget	Performance to Budget	Prior Year	Variance to Prior Year	Variance to Prior Year	Moody's	S&P	Performance to
(\$ thousands)		Current Year							'A1'	'AA'	Rating Agency Medians
	ADC	298	248	50	20.0%	269	28	10.5%			
	Total Acute Discharges	7,297	6,744	553	8.2%	7,083	214	3.0%			
	Adjusted Discharges	14,090	13,681	408	3.0%	13,754	336	2.4%			
Activity / Volume	Emergency Room Visits	23,341	21,126	2,215	10.5%	21,561	1,780	8.3%			
	OP Procedural Cases	48,963	53,916	(4,953)	(9.2%)	50,634	(1,671)	(3.3%)			
	Gross Charges (\$)	1,880,196	1,720,170	160,026	9.3%	1,659,104	221,092	13.3%			
Operations	Total FTEs	3,261	3,261	(0)	(0.0%)	3,000	260	8.7%			
	Productive Hrs. / APD	28.3	31.2	(2.9)	(9.3%)	28.7	(0.4)	(1.2%)			
	Cost Per CMI AD	17,680	18,036	(356)	(2.0%)	16,221	1,458	9.0%			
	Net Days in A/R	60.8	54.0	6.8	12.6%	55.6	5.2	9.3%	47.7	49.7	
	Net Patient Revenue (\$)	454,871	441,536	13,335	3.0%	417,665	37,206	8.9%	554,189	328,418	
Financial Performance	Total Operating Revenue (\$)	469,496	457,241	12,255	2.7%	432,511	36,985	8.6%	607,637	438,408	
	Operating Margin (\$)	47,967	43,431	4,537	10.4%	55,075	(7,108)	(12.9%)	7,659	15,344	
	Operating EBIDA (\$)	79,192	73,852	5,340	7.2%	84,331	(5,139)	(6.1%)	44,753	42,964	
	Net Income (\$)	22,676	54,886	(32,210)	(58.7%)	71,279	(48,603)	(68.2%)	32,498	29,373	
	Operating Margin (%)	10.2%	9.5%	0.7%	7.6%	12.7%	(2.5%)	(19.8%)	1.9%	3.5%	
	Operating EBIDA (%)	16.9%	16.2%	0.7%	4.4%	19.5%	(2.6%)	(13.5%)	8.3%	9.8%	
	DCOH (days)	243	325	(82)	(25.2%)	346	(103)	(29.7%)	306	355	

Moody's Medians: Not-for-profit and public healthcare annual report; September 9, 2021.

S&P Medians: U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; August 30, 2021

DCOH total includes cash, short-term and long-term investments.



Unfavorable Variance < 0.99%

Unfavorable Variance 1.00% - 4.99%

Unfavorable Variance > 5.00%

YTD FY2023 Financial KPIs – Monthly Trends





Period 4 and YTD Operating Income, Non-Operating Income and Net Income by Affiliate (as of 10/31/2022) (\$000s)

	Period 4- Month			Pe	Period 4- FYTD			
	Actual	Budget	Variance	Actual	Budget	Variance		
El Camino Hospital Operating Margin								
Mountain View	9,792	11,528	(1,735)	42,618	41,916	702		
Los Gatos	4,135	4,065	71	17,513	15,297	2,216		
Sub Total - El Camino Hospital, excl. Afflilates	13,928	15,592	(1,664)	60,131	57,213	2,918		
Operating Margin %	12.2%	13.9%		13.3%	13.1%			
El Camino Hospital Non Operating Income								
Sub Total - Non Operating Income	18,658	2,402	16,256	(25,467)	10,209	(35,675)		
El Camino Hospital Net Margin	32,586	17,994	14,592	34,664	67,421	(32,757)		
ECH Net Margin %	28.6%	16.0%		7.7%	15.5%			
Concern	(123)	78	(201)	(617)	337	(954)		
Foundation	1,604	(42)	1,646	230	(84)	314		
El Camino Health Medical Network	(2,584)	(3,313)	729	(11,601)	(12,788)	1,187		
Net Margin Hospital Affiliates	(1,104)	(3,277)	2,173	(11,989)	(12,536)	547		
Total Net Margin Hospital & Affiliates	31,482	14,718	16,765	22,676	54,886	(32,210)		



Consolidated Balance Sheet (as of 10/31/2022) (\$000s)

LIABILITIES AND FUND BALANCE

Detober 31, 2022 176,997 110,694 228,817 15,118 11,564 40,366 583,556 22,629	June 30, 2022 196,067 138,654 209,668 9,927 13,998 36,476 604,789
110,694 228,817 15,118 11,564 40,366 583,556	138,654 209,668 9,927 13,998 36,476 604,789
228,817 15,118 11,564 40,366 583,556	209,668 9,927 13,998 <u>36,476</u> 604,789
15,118 11,564 40,366 583,556	9,927 13,998 36,476 604,789
11,564 40,366 583,556	13,998 36,476 604,789
40,366 583,556	36,476 604,789
583,556	604,789
22 629	18 721
22 629	18 771
22,025	10,721
324,945	310,367
30,376	30,261
182,907	182,907
18,338	18,299
14,029	14,029
30,145	29,783
35,598	33,709
1,879	1,906
26,476	24,668
687,322	664,651
-	0
463,250	499,483
932	940
28,350	30,376
1,899,562	1,872,501
(803,833)	(778,427)
122,350	96,603
1,218,079	1,190,676
19,121	19,474
34,681	31,200
209,770	138,632
3,245,063	3,180,222
	324,945 30,376 182,907 18,338 14,029 30,145 35,598 1,879 26,476 687,322 - 463,250 932 28,350 1,899,562 (803,833) 122,350 1,218,079 19,121 34,681 209,770

		Unaudited
CURRENT LIABILITIES	October 31, 2022	June 30, 2022
Accounts Payable	43,843	51,286
Salaries and Related Liabilities	49,974	46,502
Accrued PTO	36,418	34,449
Worker's Comp Reserve	2,300	2,300
Third Party Settlements	13,010	14,942
Intercompany Payables	8,913	13,489
Malpractice Reserves	2,096	2,096
Bonds Payable - Current	9,905	9,905
Bond Interest Payable	4,858	8,096
Other Liabilities	11,345	15,739
Total Current Liabilities	182,662	198,804
LONG TERM LIABILITIES		
Post Retirement Benefits	30,145	29,783
Worker's Comp Reserve	14,029	14,029
Other L/T Obligation (Asbestos)	26,648	5,073
Bond Payable	464,906	466,838
Total Long Term Liabilities	535,728	515,723
DEFERRED REVENUE-UNRESTRICTED	12,405	12,864
DEFERRED INFLOW OF RESOURCES	104,214	51,133
FUND BALANCE/CAPITAL ACCOUNTS		
Unrestricted	2,161,236	2,154,900
Board Designated	208,707	210,197
Restricted	40,111	36,601
Total Fund Bal & Capital Accts	2,410,054	2,401,698
TOTAL LIABILITIES AND FUND BALANCE	3,245,063	3,180,222

Unaudited

