

AGENDA

FINANCE COMMITTEE MEETING OF THE EL CAMINO HOSPITAL BOARD

Tuesday, May 28, 2024 – 5:30 pm

El Camino Hospital | 2500 Grant Road, Mountain View, CA 94040 | Sobrato Boardroom 1

THE PUBLIC IS INVITED TO JOIN THE OPEN SESSION PORTION OF THE MEETING LIVE AT THE ADDRESS ABOVE OR VIA TELECONFERENCE AT:

Dial-In: 1-669-900-9128. Meeting Code: 913 0940 4699#. No participant code. Just press #.

MISSION: To provide oversight, information sharing, and financial reviews related to budgeting, capital budgeting, long-range financial planning and forecasting, and monthly financial reporting for the El Camino Hospital Board of Directors. In carrying out its review, advisory, and oversight responsibilities, the Committee shall remain flexible in order to best define financial strategies that react to changing conditions.

NOTE: In the event that there are technical problems or disruptions that prevent remote public participation, the Chair has the discretion to continue the meeting without remote public participation options, provided that no Board member is participating in the meeting via teleconference.

AGENDA ITEM	PRESENTED BY	ACTION	ESTIMATED TIMES
1. CALL TO ORDER / ROLL CALL	Don Watters, Chair	information	5:30 pm - 5:31 pm
2. CONSIDER APPROVAL OF AB 2449 REQUEST	Don Watters, Chair	possible motion	5:31 - 5:32
3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Don Watters, Chair	information	5:32 - 5:33
4. PUBLIC COMMUNICATION a. Oral Comments <i>This opportunity is provided for persons to address the Committee on any matter within the subject matter jurisdiction of the Committee that is not on this agenda. Speakers are limited to three (3) minutes each.</i> b. Written Public Comments <i>Comments may be submitted by mail to the Finance Committee of the El Camino Hospital Board of Directors at 2500 Grant Avenue, Mountain View, CA 94040. Written comments will be distributed to the Board as quickly as possible. Please note it may take up to 24 hours for documents to be posted on the agenda.</i>	Don Watters, Chair	information <i>public comment</i>	5:33 - 5:36
5. CONSENT CALENDAR <i>Any Committee Member may remove an item for discussion before a motion is made. Items removed from the consent calendar will be considered separately.</i> Approval a. Approve Minutes of the Open Session of the Finance Committee Meeting (03/25/2024) b. Approve Minutes of the Closed Session of the Finance Committee Meeting (03/25/2024) c. Approve Minutes of the Open Session of the Special Finance Committee Meeting (03/05/2024)	Don Watters, Chair	motion required	5:36 - 5:41

A copy of the agenda for the Regular Meeting will be posted and distributed at least seventy-two (72) hours prior to the meeting. In observance of the Americans with Disabilities Act, please notify us at 650-988-8483 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

AGENDA ITEM	PRESENTED BY	ACTION	ESTIMATED TIMES
<ul style="list-style-type: none"> d. Approve Minutes of the Closed Session of the Special Finance Committee Meeting (03/05/2024) e. Minutes of the Open Session of the Joint Finance & Investment Committee Meeting (02/26/2024) f. Minutes of the Closed Session of the Joint Finance & Investment Committee Meeting (02/26/2024) g. FY2025 Committee Planning: Goals, Pacing Plan & Meeting Dates h. FY2024 Period 9 Financial Report i. Progress Against FY2024 FC Committee Goals j. Updated Signature Authority Policy <p>Information</p> <ul style="list-style-type: none"> k. Receive FY2024 Pacing Plan l. Receive Article(s) of Interest 			
6. APPROVE FY2024 PERIOD 10 FINANCIAL REPORT	Carlos Bohorquez, CFO	motion required	5:41 - 5:51
7. FY2025 COMMUNITY BENEFIT GRANT PROGRAM	Jon Cowan, Exec. Dir. Gov't Relations & Comm Partnerships	motion required	5:51 - 6:01
8. ADJOURN TO CLOSED SESSION	Don Watters, Chair	motion required	6:01 - 6:02
9. <i>Health and Safety Code Section 32106(b)</i> -for a report on health facility trade secrets regarding new services or programs: Physician Services Contract <ul style="list-style-type: none"> a. Cancer Program Medical Director Renewal Agreement (MV & LG) b. NICU Medical Director Renewal Agreement (MV) c. Respiratory Care Services Medical Director Renewal Agreement (MV) d. Cardiac Cath Lab Medical Director Renewal Agreement (MV) e. Anesthesia Medical Director Renewal Agreement (MV & LG) f. Cancer Center & Medical Oncology Outpatient Department & Infusion Center Medical Director Renewal Agreement (MV & LG) g. Psychiatric Telehealth Services Renewal Agreement (MV & LG) h. GI Call Panel Renewal Agreement (MV & LG) i. General Surgery Call Panel Renewal Agreement (MV & LG) j. Pathology Professional Services Renewal Agreement (MV & LG) k. Hospitalist Services Agreement (MV) l. Lithotripsy Services Renewal Agreement 	Mark Adams, MD, CMO	discussion	6:02 - 6:17

AGENDA ITEM	PRESENTED BY	ACTION	ESTIMATED TIMES
10. Health and Safety Code Section 32106(b) -for a report on health facility trade secrets regarding new services or programs: FY2025 BUDGET – FINAL OPERATING & CAPITAL BUDGET REVIEW	Carlos Bohorquez	motion required	6:17 - 6:37
11. Health and Safety Code Section 32106(b) -for a report on health facility trade secrets regarding new services or programs PROGRESS ON FY2027 STRATEGIC PLAN: KEY SERVICE LINES PERFORMANCE / GROWTH PLANS	Omar Chughtai, CGO	information	6:37 - 6:52
12. Health and Safety Code Section 32106(b) -for a report on health facility trade secrets regarding new services or programs: STRATEGIC OVERVIEW OF KEY BALANCE SHEET RATIOS	Carlos Bohorquez, CFO	information	6:52 - 7:12
13. Health and Safety Code Section 32106(b) -for a report on health facility trade secrets regarding new services or programs: OPERATIONAL / STRATEGIC HEADWINDS & TAILWINDS	Carlos Bohorquez, CFO	discussion	7:12 - 7:22
14. ADJOURN TO OPEN SESSION	Don Watters, Chair	motion required	7:22 - 7:23
RECONVENE OPEN SESSION / REPORT OUT	Don Watters, Chair	information	7:23 - 7:24
15. To report any required disclosures regarding permissible actions taken during the Closed Session.			
16. CONTRACTS & AGREEMENTS <i>Approval</i> a. Cancer Program Medical Director Renewal Agreement (MV & LG) b. NICU Medical Director Renewal Agreement (MV) c. Cardiac Cath Lab Medical Director Renewal Agreement (MV) d. Anesthesia Medical Director Renewal Agreement (MV & LG) e. Cancer Center & Medical Oncology Outpatient Department & Infusion Center Medical Director Renewal Agreement (MV & LG) f. Psychiatric Telehealth Services Renewal Agreement (MV & LG) g. GI Call Panel Renewal Agreement (MV & LG) h. General Surgery Call Panel Renewal Agreement (MV & LG) i. Pathology Professional Services Renewal Agreement (MV & LG) j. Hospitalist Services Agreement (MV) k. Lithotripsy Services Renewal Agreement (LG) <i>Recommended for Board Approval</i>	Mark Adams, MD, CMO	motion required	7:24 - 7:26

AGENDA ITEM	PRESENTED BY	ACTION	ESTIMATED TIMES
a. Respiratory Care Services Medical Director Renewal Agreement (MV)			
17. CLOSING COMMENTS	Don Watters, Chair	information	7:26 - 7:31
18. ADJOURNMENT	Don Watters, Chair	motion required	7:31 - 7:32 pm

Upcoming Meetings:

Regular Meetings: August 26, 2024, October 14, 2024, December 5, 2024, January 27, 2025, February 24, 2025 (Joint IC-FC), March 31, 2025, May 27, 2025



**Minutes of the Open Session of the
Finance Committee of the
El Camino Hospital Board of Directors
Monday, March 25, 2024**

El Camino Hospital | 2500 Grant Road, Mountain View, CA 94040

Members Present

Don Watters, Chair
Peter Fung, MD
Wayne Doiguchi
Bill Hooper**
Cynthia Stewart**

Members Absent

****via teleconference**

Staff Present

Carlos Bohorquez, Chief Financial Officer
Dan Woods, Chief Executive Officer
Mark Adams, MD, Chief Medical Officer
Jon Cowan, Exec. Dir. Gov't Relations &
Comm Partnerships
Victor Cabrera, Sr. Dir. Decision Supp &
Business Analytics
Samreen Salehi, Executive Assistant II

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Finance Committee of El Camino Hospital (the "Committee") was called to order at 5:30 pm by Chair Don Watters. A verbal roll call was taken and all members were present at roll call and attended in person except for Cynthia Stewart and Bill Hooper joined telephonically and Peter Fung, MD joined at 5:33 pm. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020, and N-29-20 dated March 18, 2020.	
2. CONSIDER APPROVAL OF AB 2449 REQUEST	Cynthia Stewart and Bill Hooper, Finance Committee members joined this session telephonically under the AB 2449 "Just Cause" guidelines a motion is not required.	
3. POTENTIAL CONFLICT OF INTEREST	Chair Watters asked if any Committee members had a conflict of interest with any of the items on the agenda. No conflicts were reported.	
4. PUBLIC COMMUNICATION	No public members joined the session and no written correspondence was received from the public.	
5. CONSENT CALENDAR	Motion: To approve the consent calendar: (a) Minutes of the Open Session of the Finance Committee meeting (02/26/2024); (b) Minutes of the Closed of the Finance Committee meeting (02/26/2024); and for information; (c) FY2024 Pacing Plan (d) Article(s) of Interest. Movant: Doiguchi Second: Fung Ayes: Doiguchi, Fung, Hooper, Stewart, Watters Noes: None Abstentions: None Absent: None Recused: None	Consent Calendar approved.
6. FY2025 COMMITTEE PLANNING (a) Committee Meeting Dates (b) Committee Goals (c) Committee Pacing Plan	The Committee discussed as a collective the FY2025 Committee Meeting Dates, Committee Goals, and Committee Pacing Plan, and no recommendations were made by the Committee. Motion: To approve the FY2025 Committee Planning. Movant: Doiguchi Second: Fung Ayes: Doiguchi, Fung, Hooper, Stewart, Watters Noes: None Abstentions:	

	<p>Absent: None Recused: None</p>	
<p>7. FY2024 PERIOD 8 FINANCIAL REPORT</p>	<p>Carlos Bohorquez, Chief Financial Officer presented the FY2024 Period 8 & YTD Operational / Financial Results as of February 29, 2024 and highlighted the following:</p> <p><u>Period 8 – February 2024 Results</u></p> <ul style="list-style-type: none"> Gross charges were favorable to budget by \$4.5M / 0.9% and \$54.2M / 12.1% higher than same period last year. Total operating revenue of \$126.5M is favorable to budget by \$2.0M / 1.7% and \$12.3M / 10.7% higher than the same period last year. Net Days in A/R are 51.3 days are better than target by 2.7 days / 5.0% and 4.5 days / 8.0% lower compared to the same period last year. Operating EBIDA was favorable to budget by \$718K / 4.1% and \$761K / 4.4% higher than the same period last year. <p><u>YTD FY2024 Results</u></p> <ul style="list-style-type: none"> Total operating revenue of \$1,023M is favorable to budget by \$3.8M / 0.4% and \$83.5M / 8.9% higher than the same period last year. Operating EBIDA of \$166.4M is favorable to budget by \$12.4M / 8.1% favorable to budget and \$15.0M / 9.9% higher than the same period last year. Net income of \$186.4M is favorable to budget by about \$76.0M / 68.8% which is mainly attributed to unrealized gains on the investment portfolio. <p>Motion: To approve the FY2024 Period 8 Financial Report.</p> <p>Movant: Doiguchi Second: Fung Ayes: Doiguchi, Fung, Hooper, Stewart, Watters Noes: None Abstentions: None Absent: None Recused: None</p>	
<p>8. FY2024 COMMUNITY BENEFIT GRANT PROGRAM UPDATE & MIDYEAR GRANT PERFORMANCE UPDATE</p>	<p>Jon Cowan, Exec. Dir. Gov't Relations & Comm. Partnerships presented the FY2024 Community Benefit Grant Program Update & Midyear Grant Performance Update and highlighted the following as further detailed in the materials:</p> <ul style="list-style-type: none"> At the midpoint of each fiscal year, Community Partnerships staff review midyear grant reports to assess metric and budget performance against targets as well as review qualitative information on program successes, challenges, and trends. This analysis is important as it provides data to inform the grant recommendations within the FY2025 Community Benefit Plan and Implementation Strategy which comes to the Finance Committee for approval in May 2024. 	

	<ul style="list-style-type: none"> • In FY2024, El Camino Health invested \$3,310,000 in Community Benefit grants to address unmet local health needs. • The framework for the grant funding priorities is the most recent El Camino Health Community Health Needs Assessment (CHNA), which is conducted every three years, as required by state and federal regulations. • FY2024 grant agreements include guidelines for acknowledging El Camino Health funds through a variety of channels, including building signage for grants \geq \$200K and mobile van signage for grants \geq \$50K. 	
9. ADJOURN TO CLOSED SESSION	<p>Motion: To adjourn to closed session at 6:07 pm.</p> <p>Movant: Doiguchi Second: Fung Ayes: Doiguchi, Fung, Hooper, Stewart, Watters Noes: None Abstentions: None Absent: None Recused: None</p>	<i>Adjourned to closed session at 6:07 pm</i>
10. AGENDA ITEM 16: RECONVENE OPEN SESSION/REPORT OUT	During the closed session, no actions were taken by the Finance Committee.	
11. AGENDA ITEM 17: APPROVE THE RECOMMENDATION FOR THE HOSPITAL BOARD TO APPROVE THE FOLLOWING AGREEMENTS	<p>Motion: To approve the Updated Physician Financial Arrangement Policy.</p> <p>Movant: Hooper Second: Cynthia Ayes: Doiguchi, Fung, Hooper, Stewart, Watters Noes: None Abstentions: None Absent: None Recused: None</p> <p>Motion: To recommend Board approval for the Summary of Physician Financial Arrangements (Year-End).</p> <p>Movant: Doiguchi Second: Fung Ayes: Doiguchi, Fung, Hooper, Stewart, Watters Noes: None Abstentions: None Absent: None Recused: None</p>	
12. AGENDA ITEM 18: CLOSING COMMENTS	None	
13. AGENDA ITEM 19: ADJOURNMENT	<p>Motion: To adjourn at 7:26 pm.</p> <p>Movant: Fung Second: Doiguchi Ayes: Doiguchi, Fung, Hooper, Stewart, Watters Noes: None Abstentions: None</p>	<i>Meeting adjourned at 7:26 pm</i>

	Absent: None Recused: None	
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Attest as to the approval of the foregoing minutes by the Finance Committee of El Camino Hospital:

Don Watters
Chair, Finance Committee

Prepared by: Samreen Salehi, Executive Assistant II, Administrative Services
Reviewed by: Carlos A. Bohorquez, Chief Financial Officer

DRAFT



**Minutes of the Open Session of the
Special Finance Committee of the
El Camino Hospital Board of Directors**

Tuesday, March 5, 2024

El Camino Hospital | 2500 Grant Road, Mountain View, CA 94040

Members Present

Don Watters, Chair
Wayne Doiguchi
Bill Hooper
Cynthia Stewart

Members Absent

Peter Fung, MD

Staff Present

Carlos Bohorquez, Chief Financial Officer
Dan Woods, Chief Executive Officer
Ken King, Chief Administrative Services Officer
Samreen Salehi, Executive Assistant II

**via teleconference

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Special Finance Committee of El Camino Hospital (the "Committee") was called to order at 5:30 pm by Chair Don Watters. A verbal roll call was taken and all members were present at roll call and attended in person except for Peter Fung, MD was absent. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020, and N-29-20 dated March 18, 2020.	
2. CONSIDER APPROVAL OF AB 2449 REQUEST	No motion was required all Committee Members attended in person for this session.	
3. POTENTIAL CONFLICT OF INTEREST	Chair Watters asked if any Committee members had a conflict of interest with any of the items on the agenda. No conflicts were reported.	
4. PUBLIC COMMUNICATION	No public members joined this session and no written correspondence was received from the public.	
5. ADJOURN TO CLOSED SESSION	Motion: To adjourn to closed session at 5:31 pm. Movant: Doiguchi Second: Stewart Ayes: Doiguchi, Hooper, Stewart, Watters Noes: None Abstentions: None Absent: Fung Recused: None	<i>Adjourned to closed session at 5:31 pm</i>
6. AGENDA ITEM 09: RECONVENE OPEN SESSION/REPORT OUT	During the closed session, there were no actions taken by the Finance Committee.	
7. AGENDA ITEM 10: CLOSING COMMENTS	None	
8. AGENDA ITEM 11: ADJOURNMENT	Motion: To adjourn at 5:44 pm. Movant: Doiguchi Second: Hooper Ayes: Doiguchi, Hooper, Stewart, Watters Noes: None Abstentions: None Absent: Fung Recused: None	<i>Meeting adjourned at 5:44 pm</i>

Attest as to the approval of the foregoing minutes by the Finance Committee of El Camino Hospital:

Don Watters
Chair, Finance Committee

Prepared by: Samreen Salehi, Executive Assistant II, Administrative Services
Reviewed by: Carlos A. Bohorquez, Chief Financial Officer

DRAFT



**Minutes of the Open Session of the
Joint Finance & Investment Committee of the
El Camino Hospital Board of Directors**

Monday, February 26, 2024

El Camino Hospital | 2500 Grant Road, Mountain View, CA 94040

Members Present

Don Watters, Chair
Brooks Nelson, Chair
Nicola Boone**
John Conover
Wayne Doiguchi
Robin Driscoll
Ken Frier
Peter Fung, MD
Bill Hooper
Cynthia Stewart**
John Zoglin

Members Absent

****via teleconference**

Staff Present

Carlos Bohorquez, Chief Financial Officer
Dan Woods, Chief Executive Officer
Mark Adams, MD, Chief Medical Officer
Victor Cabrera, Dir. Decision Supp &
Business Analytics
Samreen Salehi, Executive Assistant II

Kaufman Hall Staff Present

Jody Hill Mischel, Managing Director
Ellen Riley, Sr. Vice President
Matt Jakobovits, Vice President

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Joint Finance & Investment Committee of El Camino Hospital (Committee) was called to order at 5:00 pm by Chair Don Watters. A verbal roll call was taken and all members were present at roll call and attended in person except for Nicola Boone and Cynthia Stewart joined telephonically and Robin Driscoll joined at 5:25 pm in person. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020, and N-29-20 dated March 18, 2020.	
2. CONSIDER APPROVAL OF AB 2449 REQUEST	Nicola Boone, Investment Committee member, and Cynthia Stewart, Finance Committee member joined this session telephonically under the AB 2449 guidelines a motion was taken by the Committee for approval. Motion: Consider approval of AB 2449 Request. Movant: Fung Second: Doiguchi Ayes: Boone, Conover, Doiguchi, Frier, Fung, Hooper, Nelson, Stewart, Watters, Zoglin Noes: None Abstentions: None Absent: Driscoll Recused: None	
3. POTENTIAL CONFLICT OF INTEREST	Chair Watters asked if any Committee members had a conflict of interest with any of the items on the agenda. No conflicts were reported.	
4. PUBLIC COMMUNICATION	No public members joined this session and no written correspondence from the public was received.	
5. ADJOURN TO CLOSED SESSION	Motion: To adjourn to closed session at 5:04 pm. Movant: Hooper Second: Nelson Ayes: Boone, Conover, Doiguchi, Frier, Fung, Hooper, Nelson, Stewart, Watters, Zoglin Noes: None Abstentions: None	Adjourned to closed session at 5:04 pm

	Absent: Driscoll Recused: None	
6. AGENDA ITEM 8: RECONVENE OPEN SESSION/REPORT OUT	During the closed session, no action was taken by the Finance & Investment Committee.	
7. AGENDA ITEM 9: COMMITTEE ANNOUNCEMENTS	None	
8. AGENDA ITEM 24: ADJOURNMENT	Motion: To adjourn at 6:00 pm. Movant: Nelson Second: Fung Ayes: Boone, Conover, Doiguchi, Driscoll, Frier, Fung, Hooper, Nelson, Stewart, Watters, Zoglin Noes: None Abstentions: None Absent: None Recused: None	<i>Meeting adjourned at 6:00 pm</i>

Attest as to the approval of the foregoing minutes by the Finance & Investment Committee of El Camino Hospital:

Don Watters
Chair, Finance Committee

Brooks Nelson
Chair, Investment Committee

Prepared by: Samreen Salehi, Executive Assistant II, Administrative Services
Reviewed by: Carlos A. Bohorquez, Chief Financial Officer

FY2025 FINANCE COMMITTEE GOALS

PURPOSE:

The purpose of the Finance Committee (the “Committee”) is to provide oversight, information sharing, and financial reviews related to budgeting, capital budgeting, long-range financial planning and forecasting, and monthly financial reporting for the El Camino Hospital (ECH) Hospital Board of Directors (“Board”). In carrying out its review, advisory, and oversight responsibilities, the Finance Committee shall remain flexible in order to best define financial strategies that react to changing conditions.

STAFF: Carlos Bohorquez, Chief Financial Officer (Executive Sponsor)

The CFO shall serve as the primary staff to support the Committee and is responsible for drafting the Committee meeting agenda for the Committee Chair’s consideration. Additional members of the Executive Team may participate in the meetings upon the recommendation of the Executive Sponsor and at the discretion of the Committee Chair.

GOALS	TIMELINE	METRICS
1. Summary of Physician Financial Agreements	Q3	March 2025
2. Review Progress on Opportunities / Risks identified by Management for FY2025 and Managed Care Update	Q2, Q3	Progress on Opportunities / Risks (December 2024), Managed Care update (January 2025)
3. Review Strategy, Goals and Performance of ECHMN, Joint Ventures / Business Affiliates, Impact of Strategic Initiatives on Market Share and progress on Implementation of 2027 Strategic Plan	Q1	Overview & Financial Performance JVs / Business Affiliates (August 2024)
	Q2	Progress on 2027 Strategic Plan (December 2024), Foundation – Strategic Update (December 2024)
	Q3	Impact of Strategic Initiatives – Market Share Update (January 2025), ECHMN (January 2025), Hospital Community Benefits Program (March 2025),
	Q4	Progress on 2027 Strategic Plan (May 2025)
4. Fiscal Year End Performance Review	Q1	FYE 2024 Review of Operating, Financial and Balance Sheet Performance and KPIs (August 2024)

SUBMITTED BY: Chair: Don Watters | **Executive Sponsor:** Carlos Bohorquez, Chief Financial Officer

FY2025 Finance Committee Pacing Plan												
AGENDA ITEM	Q1			Q2			Q3			Q4		
	JUL	8/26	SEPT	10/14	NOV	12/5	1/27	2/24	3/31	APR	5/26	JUN
STANDING AGENDA ITEMS												
Standing Consent Agenda Items		✓		✓		✓	✓		✓		✓	
Minutes		✓		✓		✓	✓		✓		✓	
Period Financials Report (Approval)		✓		✓		✓	✓		✓		✓	
Board Actions		✓		✓		✓	✓		✓		✓	
APPROVAL ITEMS												
Candidate Interviews & Recommendation to Appoint (If required to add/replace committee member)												
Financial Report Year-End Results		✓										
Next FY Committee Goals, Dates, Plan									✓		✓	
Next FY Org. Goals											✓	
Next FY Community Benefit Grant Program											✓	
Physician Contracts		✓		✓		✓	✓		✓		✓	
DISCUSSION ITEMS												
Financial Report (Pre-Audit Year-End Results)		✓										
Financial Performance JVs/ Business Affiliates		✓										
Progress on Opportunities/ Risks						✓						
Medical Staff Development Plan (every 2 years)									✓			
Impact of Strategic Initiatives/Market Share Update							✓					

FY2025 Finance Committee Pacing Plan												
AGENDA ITEM	Q1			Q2			Q3			Q4		
	JUL	8/26	SEPT	10/14	NOV	12/5	1/27	2/24	3/31	APR	5/26	JUN
Progress Against Committee Goals & Pacing Plan (Quarterly)						✓			✓		✓	
Foundation Strategic Update						✓						
ECHMN Update							✓		✓			
Community Benefit Grant Application Process						✓			✓			
Progress Against 2027 Strategic Plan						✓					✓	
Managed Care Update							✓					
Long-Range Financial Forecast (Joint FC / IC Meeting)								✓				
Next FY Budget and Preliminary Assumptions Review									✓			
Review FY Operational / Capital Budget for Recommendation to Board									✓		✓	
Summary Physician Financial Arrangements									✓			
Post Implementation (as needed)												
Other Updates ¹ (as needed)												
1. Includes updates on special projects/joint ventures/real estate, ad-hoc updates												

Finance Committee Proposed FY2025 Meeting Dates

RECOMMENDED FC MEETING DATES	CORRESPONDING HOSPITAL BOARD DATES
Monday, August 26, 2024	Wednesday, September 11, 2024
Monday, October 14, 2024	Wednesday, November 20, 2024
Thursday, December 5, 2024	Wednesday, December 11, 2024
Monday, January 27, 2025	Wednesday, February 5, 2025
Monday, February 24, 2025 (Joint IC and FC Meeting)	Wednesday, March 12, 2025
Monday, March 31, 2025	Wednesday, April 16, 2025
Tuesday, May 27, 2025	Wednesday, June 11, 2025

**EL CAMINO HOSPITAL BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MEMO**

To: Finance Committee
From: Carlos A. Bohorquez, Chief Financial Officer
Date: May 28, 2024
Subject: FY2024 – Period 9 (March 2024) Financial Results - Consent Calendar

Purpose:

To provide the Finance Committee an update on the financial results for FY2024 Period 9.

Executive Summary:

Patient activity / volumes remain consistent across the enterprise. The only notable exceptions for Period 9 were deliveries and behavioral health inpatient admissions which were both unfavorable to budget.

- **Average Daily Census:** 312 which is 6 / (2.0%) unfavorable to budget and 13 / (3.9%) lower than the same period last year.
- **Adjusted Discharges:** 3,727 which are 187 / (4.8%) unfavorable to budget and 102 / (2.7%) lower than the same period last year.
- **Emergency Room Visits:** 7,721 which are 1,052 / 15.8% favorable to budget and 510 / 7.1% higher than the same period last fiscal year.
- **Outpatient Visits / Procedures:** 12,077 which are 1,274 / (9.5%) unfavorable to budget and 418 / 3.6% higher than the same period last fiscal year.

Financial performance was consistent with budget and the same period last fiscal year. Stable financial results are attributed to significant reductions in premium pay / contract labor, revenue improvement initiatives and a one-time claims settlement which was partially recorded in Period 9.

Total Operating Revenue (\$):	\$138.5M is favorable to budget by \$2.3M / 1.7% and \$7.2M / 5.5% higher than the same period last fiscal year.
Operating EBIDA (\$):	\$20.7M is favorable to budget by \$0.3M / 1.3% and \$0.8M / 3.5% lower than the same period last fiscal year.
Net Income (\$):	\$49.9M is favorable to budget by \$34.6M / 225.5% and \$22.6M / 82.9% higher than the same period last fiscal year. Favorable net income is attributed to stable financial performance and unrealized gains on investment portfolio.
Operating Margin (%):	8.9% (actual) vs. 9.2% (budget)
Operating EBIDA Margin (%):	14.9% (actual) vs. 15.0% (budget)
Net Days in A/R (days):	52.5 days are favorable to budget by 1.5 days / 2.8% and 1.8 days / 3.4% better than the same period last year.

Recommendation:

Recommend Finance Committee approve FY2024 Period 9 financials as part of the consent calendar.



El Camino Health

Summary of Financial Operations

*Fiscal Year 2024 – Period 9
7/1/2023 to 03/31/2024*

Operational / Financial Results: Period 9 – Mar 2024 (as of 03/31/2024)

PERIOD 9 - RESULTS

(\$ thousands)		Current Year	Budget	Variance to Budget	Performance to Budget	Prior Year	Variance to Prior Year	Variance to Prior Year	Moody's	S&P	Fitch	Performance to Rating Agency Medians
									'Aa3'	'AA'	AA-'	
Activity / Volume	ADC	312	319	(6)	(2.0%)	325	(13)	(3.9%)	---	---	---	---
	Total Acute Discharges	1,895	1,998	(103)	(5.2%)	1,966	(71)	(3.6%)	---	---	---	---
	Adjusted Discharges	3,727	3,914	(187)	(4.8%)	3,830	(102)	(2.7%)	---	---	---	---
	Emergency Room Visits	7,721	6,669	1,052	15.8%	7,211	510	7.1%	---	---	---	---
	OP Visits / OP Procedural Cases	12,077	13,351	(1,274)	(9.5%)	11,659	418	3.6%	---	---	---	---
	Gross Charges (\$)	554,223	570,338	(16,115)	(2.8%)	533,770	20,453	3.8%	---	---	---	---
Operations	Total FTEs	3,357	3,534	(177)	(5.0%)	3,337	20	0.6%	---	---	---	---
	Productive Hrs. / APD	28.1	28.3	(0.1)	(0.5%)	27.2	1.0	3.6%	---	---	---	---
	Cost Per CMI AD	19,216	19,005	211	1.1%	18,270	945	5.2%	---	---	---	---
	Net Days in A/R	52.5	54.0	(1.5)	(2.8%)	54.3	(1.8)	(3.4%)	47.9	49.7	45.9	
Financial Performance	Net Patient Revenue (\$)	131,385	131,121	263	0.2%	123,983	7,402	6.0%	329,311	115,267	---	
	Total Operating Revenue (\$)	138,471	136,206	2,265	1.7%	131,290	7,181	5.5%	373,348	142,369	146,668	
	Operating Margin (\$)	12,277	12,507	(230)	(1.8%)	13,329	(1,052)	(7.9%)	4,066	6,122	1,613	
	Operating EBIDA (\$)	20,690	20,425	265	1.3%	21,447	(756)	(3.5%)	24,030	13,952	9,533	
	Net Income (\$)	49,926	15,339	34,587	225.5%	27,290	22,636	82.9%	16,237	9,681	4,107	
	Operating Margin (%)	8.9%	9.2%	(0.3%)	(3.4%)	10.2%	(1.3%)	(12.7%)	1.1%	4.3%	1.1%	
	Operating EBIDA (%)	14.9%	15.0%	(0.1%)	(0.4%)	16.3%	(1.4%)	(8.5%)	6.4%	9.8%	6.5%	
	DCOH (days)	277	325	(48)	(14.9%)	255	22	8.4%	262	336	243	

Moody's Medians: Not-for-profit and public healthcare annual report; September 7, 2023. Dollar amounts have been adjusted to reflect monthly averages.

S&P Medians: U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; August 7, 2023. Dollar amounts have been adjusted to reflect monthly averages.

Fitch Ratings: U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; July 25, 2023. Dollar amounts have been adjusted to reflect monthly averages.

Notes: DCOH total includes cash, short-term and long-term investments.

OP Visits / Procedural Cases includes Covid Vaccinations / Testing.

Consolidated Balance Sheet (as of 03/31/2024)

(\$000s)

ASSETS

	March 31, 2024	Unaudited June 30, 2023
CURRENT ASSETS		
Cash	219,246	230,765
Short Term Investments	99,969	129,245
Patient Accounts Receivable, net	219,240	218,528
Other Accounts and Notes Receivable	32,302	20,413
Intercompany Receivables	16,645	15,186
Inventories and Prepaids	44,823	45,037
Total Current Assets	632,225	659,174
BOARD DESIGNATED ASSETS		
Foundation Board Designated	23,903	20,731
Plant & Equipment Fund	484,403	407,526
Women's Hospital Expansion	31,493	30,735
Operational Reserve Fund	210,693	207,898
Community Benefit Fund	17,549	17,743
Workers Compensation Reserve Fund	13,498	13,498
Postretirement Health/Life Reserve Fund	23,057	24,242
PTO Liability Fund	37,050	35,252
Malpractice Reserve Fund	1,713	1,885
Catastrophic Reserves Fund	33,548	28,042
Total Board Designated Assets	876,906	787,551
FUNDS HELD BY TRUSTEE	18	-
LONG TERM INVESTMENTS	649,640	474,670
CHARITABLE GIFT ANNUITY INVESTMENTS	971	948
INVESTMENTS IN AFFILIATES	35,423	33,262
PROPERTY AND EQUIPMENT		
Fixed Assets at Cost	1,970,305	1,862,363
Less: Accumulated Depreciation	(853,513)	(791,528)
Construction in Progress	151,316	168,956
Property, Plant & Equipment - Net	1,268,108	1,239,791
DEFERRED OUTFLOWS	56,399	57,204
RESTRICTED ASSETS	33,021	36,339
OTHER ASSETS	149,571	166,528
TOTAL ASSETS	3,702,282	3,455,466

LIABILITIES AND FUND BALANCE

	March 31, 2024	Unaudited June 30, 2023
CURRENT LIABILITIES		
Accounts Payable	61,191	50,862
Salaries and Related Liabilities	34,903	24,408
Accrued PTO	38,036	36,104
Worker's Comp Reserve	2,300	2,300
Third Party Settlements	12,705	11,295
Intercompany Payables	12,859	12,362
Malpractice Reserves	1,863	1,863
Bonds Payable - Current	10,820	10,400
Bond Interest Payable	3,069	7,890
Other Liabilities	11,881	11,968
Total Current Liabilities	189,628	169,450
LONG TERM LIABILITIES		
Post Retirement Benefits	23,057	24,242
Worker's Comp Reserve	13,498	13,498
Other L/T Obligation (Asbestos)	26,810	29,543
Bond Payable	441,266	454,806
Total Long Term Liabilities	504,631	522,088
DEFERRED REVENUE-UNRESTRICTED	1,001	1,103
DEFERRED INFLOW OF RESOURCES	88,041	91,871
FUND BALANCE/CAPITAL ACCOUNTS		
Unrestricted	2,657,648	2,417,300
Board Designated	216,370	209,043
Restricted	44,964	44,611
Total Fund Bal & Capital Accts	2,918,982	2,670,954
TOTAL LIABILITIES AND FUND BALANCE	3,702,282	3,455,466

FY2024 COMMITTEE GOALS

Finance Committee

PURPOSE

The purpose of the Finance Committee (the “Committee”) is to provide oversight, information sharing, and financial reviews related to budgeting, capital budgeting, long-range financial planning and forecasting, and monthly financial reporting for the El Camino Hospital (ECH) Hospital Board of Directors (“Board”). In carrying out its review, advisory, and oversight responsibilities, the Finance Committee shall remain flexible in order to best define financial strategies that react to changing conditions.

STAFF: **Carlos Bohorquez**, Chief Financial Officer (Executive Sponsor)

The CFO shall serve as the primary staff to support the Committee and is responsible for drafting the Committee meeting agenda for the Committee Chair’s consideration. Additional members of the Executive Team may participate in the meetings upon the recommendation of the Executive Sponsor and at the discretion of the Committee Chair.

GOALS	TIMELINE	METRICS
1. Summary of Physician Financial Agreements	Q3	March 2024
2. Review Progress on Opportunities / Risks identified by Management for FY2024 and Managed Care Update	Q2, Q3	Progress on Opportunities / Risks (November 2023), Managed Care update (February 2024)
3. Review strategy, goals, and performance of ECHMN, joint ventures/business affiliates, impact of strategic initiatives – market share update and progress on implementation of 2027 strategic plan	Q1	Financial Performance JVs / Business Affiliates (August 2023)
	Q2	ECHMN (November 2023), Progress on 2027 Strategic Plan (November 2023), Foundation – Strategic Update (November 2023)
	Q3	Impact of Strategic Initiatives – Market Share Update (February 2024) (May 2024) In Progress , Hospital Community Benefits Program (February 2024), ECHMN Investment Analysis & Payor Mix Strategic Plan (March 2024)
	Q4	Progress on 2027 Strategic Plan & Key Service Lines Growth Plans (May 2024) In Progress
4. Fiscal Year-End Performance Review	Q1	FYE 2023 Review of Operating, Financial, and Balance Sheet Performance and KPIs (August 2023)

SUBMITTED BY: **Chair:** Don Watters | **Executive Sponsor:** Carlos Bohorquez, CFO

EL CAMINO HOSPITAL BOARD OF DIRECTORS FINANCE COMMITTEE MEETING MEMO

To: Finance Committee
From: Carlos A. Bohorquez, Chief Financial Officer
Date: May 28, 2024
Subject: Updated Signature Authority Policy

Purpose:

At the February 26, 2024 meeting, the Finance Committee (FC) recommended the Board approve the updated Signature Authority Policy.

Subsequent to that recommendation, management identified some opportunities to add / delete language which provides additional clarity to avoid potential confusion when the policy is implemented.

Executive Summary:

The following two sections have been revised since FC recommended approval by the Board:

Added language is highlighted in **RED**

Deleted language is in **STRIKETHROUGH**

SECTION

II. PURPOSE:

The purpose of this policy is to establish the level of authority required to approve operating and capital expenditures and to establish the signature authority to execute resulting contracts and related documents on behalf of El Camino Health. Authorization per the following guidelines must be obtained **prior** to the expenditure of funds.

Expenditure contracts and amendments, legal agreements, settlements, operating and capital purchases, professional services, consulting, construction, and other commitments requiring expenditures by El Camino Health (collectively referred to as "contracts") may only be authorized and executed by individuals with authority per this policy and the governing documents of the Board of Directors. If this policy conflicts with the governing documents of the Board of Directors, the governing documents control. Review and approval of contracts must adhere to the approved Contract Review Procedure (Policy Stat #11635115).

~~To ensure a centralized contract database, all vendor / construction contracts must be submitted to ECH's contracts management system (Conga, or if approved by the CFO, CLO, and Compliance Officer, an alternative system that can be accessed and audited as directed by the CFO, CLO, and Compliance Officer) Conga regardless of whether or not the contract requires legal review, including if it has been reviewed by outside counsel. for legal review. In the event that a contract is reviewed by external legal, it must still be submitted to Conga to ensure there's a centralized contract database.~~

III. CHIEF EXECUTIVE OFFICER AUTHORITY:

Construction Contracts

Construction contracts may be executed only within the authority of this policy. Construction contract expenditures are subject to review by the CLO, CFO, and Compliance Officer, or their designees. Only the CEO has the authority to execute construction contracts which exceed \$250,000. This applies to budgeted and unbudgeted expenditures. Change orders / amendments to the original contract which increases total expenditures over \$249,999.99 can only be executed by the CEO.

List of Attachments:

- Revised Signature Authority Policy – REDLINE
- Revised Signature Authority Policy - CLEAN

Recommendation:

Finance Committee recommend for approval by the Board of Directors of the updated Signature Authority Policy.



El Camino Health

Origination: 01/1990
 Effective: 01/2019
 Last Approved: 01/2019
 Last Revised: 02/2024
 Next Review: 02/2026
 Owner: Carlos Bohorquez, CFO
 Area: Finance
 Document Types: Procedure

Signature Authority

SIGNATURE AUTHORITY

I. COVERAGE:

All El Camino Health Staff and Affiliates

II. PURPOSE:

The purpose of this policy is to establish the level of authority required to approve operating and capital expenditures and to establish the signature authority to execute resulting contracts and related documents on behalf of El Camino Health. Authorization per the following guidelines must be obtained **prior** to the expenditure of funds.

Expenditure contracts and amendments, legal agreements, settlements, operating and capital purchases, professional services, consulting, construction, and other commitments requiring expenditures by El Camino Health (collectively referred to as “contracts”) may only be authorized and executed by individuals with authority per this policy and the governing documents of the Board of Directors. If this policy conflicts with the governing documents of the Board of Directors, the governing documents control. Review and approval of contracts must adhere to the approved Contract Review Procedure (Policy Stat #11635115).

To ensure a centralized contract database, ~~aAll vendor / construction~~ contracts must be submitted to ECH’s contracts management system (Conga, or if approved by the CFO, CLO, and Compliance Officer, an alternative system that can be accessed and audited as directed by the CFO, CLO, and Compliance Officer) ~~Conga~~ regardless of whether or not the contract requires legal review, including if it has been reviewed by outside counsel. ~~for legal review. In the event that a contract is reviewed by external legal, it must still be submitted to Conga to ensure there’s a centralized contract database.~~

III. CHIEF EXECUTIVE OFFICER AUTHORITY:

As delegated by the Board of Directors, the following authority is granted to the Chief

Executive Officer.

Unbudgeted Expenditures

The Chief Executive Officer (CEO) has authority, without Board approval, to approve and execute all contracts necessary for unbudgeted capital and operating expenses that do not exceed \$2 million dollars over the life of the contract, including amendments, without regard to termination language and other provisions. Amendments to contracts that extend the term or add a new scope bringing the unbudgeted contract over \$2 million total must be included in the budget and must get board approval as indicated below. Contracts for the same or similar scopes of work with a single contractor **may not** be separated into multiple contracts or amendments solely to meet the signature authority requirements.

For contracts exceeding \$2 million dollars over the life of the contract, including amendments, the following approvals are necessary before the CEO can execute the contract:

- Finance Committee approval required for expenditures that exceed \$2 million dollars but are not in excess of \$5 million dollars.
- Hospital Board approval required for expenditures that exceed \$5 million dollars but are not in excess of \$25 million dollars.
- District Board approval required for expenditures that exceed \$25 million dollars in a single transaction or any expenditures or transfers in a single transaction or a series of related transactions in excess of 5% of assets of the Hospital.

Budgeted Expenditures

The CEO has the authority to execute all budgeted operating contracts. However, capital / construction expenditures require the following approvals:

- Finance Committee approval required for expenditures that exceed \$2 million dollars but are not in excess of \$5 million dollars.
- Hospital Board approval required for expenditures that exceed \$5 million dollars but are not in excess of \$25 million dollars.
- District Board approval required for expenditures that exceed \$25 million dollars in a single transaction or any expenditures or transfers in a single transaction or a series of related transactions in excess of 5% of assets of the Hospital.

Physician Contracts

Authority with respect to contracts with physicians are subject to this policy as well as the requirements of the approved Physician Financial Arrangements policy (Policy Stat #13978288) and Physician Recruitment Program policy (Policy Stat #6942749).

Emergency Need

An emergency is defined as a sudden, generally unexpected circumstance that demands

immediate action, the absence of which would undermine essential ECH services or cause a significant economic loss to ECH. When an emergency occurs and funds must be expended or obligated without the required approvals or authority per this policy, CEO may authorize a short-term expenditure as needed to address the emergency. The action shall be brought to the next Board meeting for ratification.

Construction Contracts

~~Construction contracts may be executed only within the authority of this policy. Construction contract expenditures are subject to review by the CLO, CFO, and Compliance Officer, or their designees. Only the CEO has authority to execute construction contracts which exceed \$250,000. This applies to budgeted and unbudgeted expenditures. Change orders / amendments to the original contract which increases total expenditures over \$249,999.99 can only be executed by the CEO.~~

IV. MANAGEMENT AUTHORITY:

GENERAL AUTHORITY

The CEO may delegate signature authority to certain managers for contracts **that are within the manager's approved operating and capital budget**, as determined by the Chief Financial Officer (CFO) or the CFO's designee in the Finance Department. All budget determinations for contracts exceeding \$200,000 must be made by the CFO and for contracts below \$200,000 CFO will assign an individual in the finance department to determine.

There is no authority for individuals other than the CEO to execute contracts for items that are not within the approved operating and capital budget. The CEO may delegate signature authority for unbudgeted contracts to the CFO or other Chief Executive in the CEO's absence.

Signature authority for budgeted contracts is based on the total expenditure for the term of the contract without regard to termination language or other provisions. Amendments to contracts that extend the term or add a new scope are considered new contracts for purposes of signature authority, as long as they are within the approved operating and capital budget, as determined by the CFO or designee. Contracts for the same or similar scopes of work with a single contractor **may not** be separated into multiple contracts or amendments solely to meet the signature authority requirements.

Contract Approval Levels for Budgeted Contracts

Position	Signature Authority
Manager	\$10,000
Director	\$25,000
Senior Director/Executive Director	\$50,000
Division Executive (Chief, President, or VP)	\$250,000
COO	\$500,000

CFO	\$750,000
CEO	\$2,000,000
Finance Committee	\$2,000,000.01 to \$5,000,000
Hospital Board	> \$5M - 5% of assets
ECHD	> 5% assets or \$25M

ADDITIONAL AUTHORITY/INFORMATION

Physician Contracts and Recruitment

See Physician Financial Arrangements Policy (Policy Stat #13978288).

See Physician Recruitment Program Policy (Policy Stat #6942749).

Business, Education, and Travel Expenses

See Reimbursement of Business, Education, and Travel Expenses policy (Policy Stat #6942719).

Independent Financial Auditors

The selection of a certified public accounting firm must be approved by the District Board of Directors as recommended by the CFO.

Building Leases

Medical Office Space/Building Leases – Hospital is the Landlord

All building lease agreements (including space needs within a department) entered into with tenants of Hospital owned buildings shall be executed by the Chief Administrative Services Officer (CASO) and shall be at current fair market value.

Sublease of Non-Medical Office Building Hospital Properties - The Hospital shall not sublease any of its non-medical office building properties without the approval of the El Camino Healthcare District Board of Directors (per ground lease between El Camino Hospital District and El Camino Healthcare System [El Camino Hospital] of December 17, 1992 – Article 5.6 (d).

Charitable Donations

See [Community Benefits Grants Policy \(Policy Stat #9462743\)](#).

Employment

Per El Camino Hospital Bylaws, the Hospital Board of Directors hires, with approval of the District Board, and negotiates the salary, benefits, and incentive compensation of the Hospital's CEO. The CEO hires or delegates to appropriate management the hiring of all other employees. Incentive pay for executive management staff requires the approval of the Board or Committee. Incentive pay for middle management requires the approval of the CEO.

Outside Legal Firms

All retainer and engagement agreements for outside legal counsel must be approved by the

Chief Legal Officer (CLO). All requests to use outside legal counsel (from any) department e.g. Human Resources, Medical Staff), regardless of the amount must be approved in advance by the CLO or CEO.

Payor Agreements – Commercial, Medicare Advantage and Medi-Cal Managed Care and Other

- Single (individual patient) case agreements, regardless of amount, are approved by the VP of Payor Relations / Managed Care.
- All contracts with third party payors, regardless of amount, to provide medical care are approved by the CFO or CEO.

Contracts without Monetary Value

Contracts that involve data usage must be approved by the Division Executive (Chief or VP). These non-monetary contracts must be reviewed by Legal (and IT for data use) and approved as per the Contract Review Procedure. Contracts which include sharing of confidential information data such as payor mix, contract rates, conversion percent of gross charges to net patient revenue, surgical volumes by service line and/or provider, must be approved by CFO.



El Camino Health

Origination:	01/1990
Effective:	01/2019
Last Approved:	01/2019
Last Revised:	02/2024
Next Review:	02/2026
Owner:	<i>Carlos Bohorquez, CFO</i>
Area:	<i>Finance</i>
Document Types:	<i>Procedure</i>

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FY2024 Finance Committee Pacing Plan												
AGENDA ITEM	Q1			Q2			Q3			Q4		
	JUL	8/28	9/25	OCT	11/27	DEC	JAN	2/26	3/25	APR	5/28	JUN
STANDING AGENDA ITEMS												
Standing Consent Agenda Items		✓	✓		✓			✓	✓		✓	
Minutes		✓	✓		✓			✓	✓		✓	
Period Financials Report (Approval)		✓	✓		✓			✓	✓		✓	
Board Actions		✓	✓		✓			✓	✓		✓	
APPROVAL ITEMS												
Candidate Interviews & Recommendation to Appoint (If required to add / replace committee member)												
Financial Report Year End Results			✓									
Next FY Committee Goals, Dates, Plan									✓		✓	
Next FY Org. Goals											✓	
Next FY Community Benefit Grant Program											✓	
Physician Contracts		✓	✓		✓			✓	✓		✓	
DISCUSSION ITEMS												
Financial Report (Pre-Audit Year End Results)		✓										
Financial Performance JVs/ Business Affiliates		✓										
Progress on Opportunities/ Risks					✓							
Medical Staff Development Plan (every 2 years)									✓			
Impact of Strategic Initiatives/Market Share Update								✓				
Progress Against Committee Goals & Pacing Plan (Quarterly)					✓			✓			✓	
Foundation Strategic Update					✓							

FY2024 Finance Committee Pacing Plan												
AGENDA ITEM	Q1			Q2			Q3			Q4		
	JUL	8/23	9/25	OCT	11/27	DEC	JAN	2/26	3/25	APR	5/28	JUN
ECHMN Update					✓				✓			
Community Benefit Grant Application Process					✓				✓			
Progress Against 2027 Strategic Plan					✓				✓		✓	
Key Service Lines Performance/ Growth Plans											✓	
Managed Care Update								✓				
Long-Range Financial Forecast								✓				
Next FY Budget and Preliminary Assumptions Review									✓			
Review FY Operational / Capital Budget for Recommendation to Board									✓		✓	
Summary Physician Financial Arrangements									✓			
Post Implementation (as needed)												
Other Updates ¹ (as needed)												

1: Includes updates on special projects/joint ventures/real estate, ad-hoc updates

KaufmanHall

APRIL 2024

National Hospital Flash Report

Real Data. Real Insight. Real Time.

Based on Data from More Than 1,300 Hospitals

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Non-Operating	29
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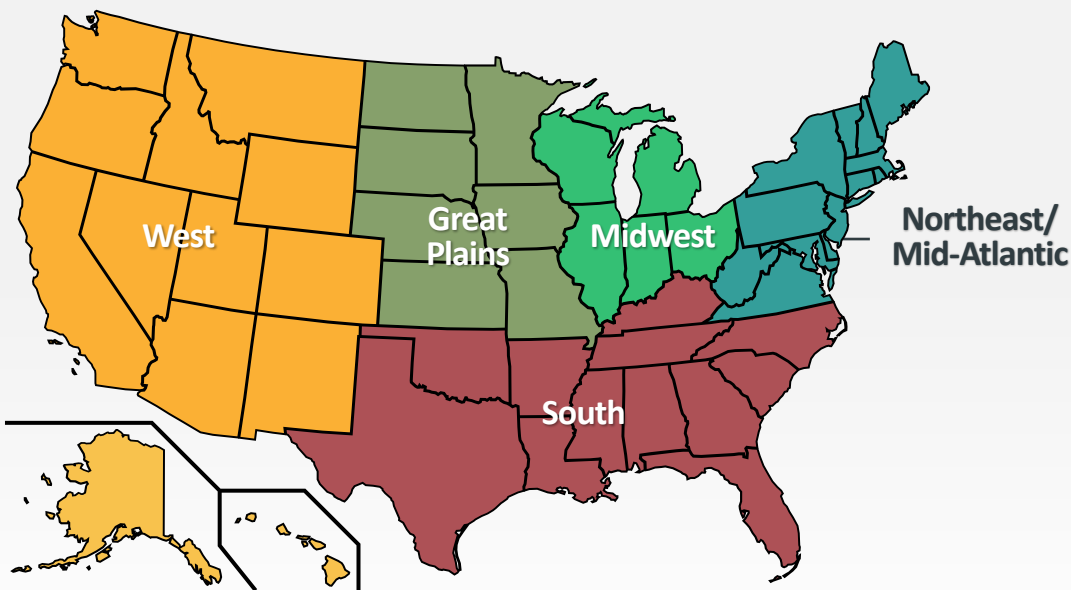
About the Data

The *National Hospital Flash Report* uses both actual and budget data over the last three years, sampled from more than 1,300 hospitals on a recurring monthly basis from Syntellis Performance Solutions, now part of Strata.

The sample of hospitals for this report is representative of all hospitals in the United States both geographically and by bed size. Additionally, hospitals of all types are represented, from large academic to small critical access. Advanced statistical techniques are used to standardize data, identify and handle outliers, and ensure statistical soundness prior to inclusion in the report.

While this report presents data in the aggregate, Syntellis Performance Solutions also has real-time data down to individual department, jobcode, paytype, and account levels, which can be customized into peer groups for unparalleled comparisons to drive operational decisions and performance improvement initiatives.

Map of Regions



About the Data *(continued)*

About Kaufman Hall



[Kaufman Hall](#) provides management consulting solutions to help society’s foundational institutions realize sustained success amid changing market conditions. Since 1985, Kaufman Hall has been a trusted advisor to boards and executive management teams, helping them incorporate proven methods, rigorous analytics, and industry-leading solutions into their strategic planning and financial management processes, with a focus on achieving their most challenging goals.

Kaufman Hall services use a rigorous, disciplined, and structured approach that is based on the principles of corporate finance. The breadth and integration of Kaufman Hall advisory services are unparalleled, encompassing strategy; financial and capital planning; performance improvement; treasury and capital markets management; mergers, acquisitions, partnerships, and joint ventures; and real estate.

About Syntellis Performance Solutions



[Syntellis Performance Solutions](#), now part of Strata, provides innovative enterprise performance management software, data and intelligence solutions for healthcare organizations. Its solutions include enterprise planning, cost and decision support, and financial and clinical analytics tools to elevate organizational performance and transform vision into reality. With over 2,800 organizations and 450,000 users relying on its Axiom, Connected Analytics and Stratasan software, combined with No. 1 rankings from Black Book Research and an HFMA Peer Review designation for six consecutive years, Syntellis helps healthcare providers acquire insights, accelerate decisions and advance their business plans. For more information, please visit [syntellis.com](#).

Key Takeaways

- 1. Margins and other key performance indicators declined slightly in March.** While hospitals performed relatively well in the first quarter of 2024, declines in volume and associated revenue in March may signal more challenges ahead.
- 2. Hospital outpatient revenue fell 5% in March,** reflecting the competitive challenges of providing outpatient care.
- 3. Increases in bad debt and charity, along with increases in days A/R,** pose challenges and opportunities for hospitals' revenue cycles and overall collections.

Action Steps

In early 2024, there was a [significant uptick in M&A activity](#), as many community health systems sought larger partners and large health systems continued to realign their portfolios. Given recent declines in volumes, organizations may explore strategic partnership opportunities including:

- Expanding growth into high-performing services to offset volume trends
- Embracing investments in consumer-friendly offerings to protect and enhance existing volumes
- Adapting the perspectives and capabilities of insurers around existing volumes to test value-based care approaches

REPORT AUTHOR

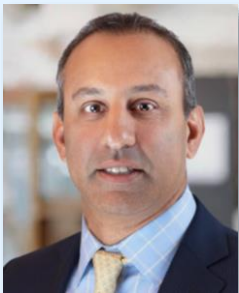


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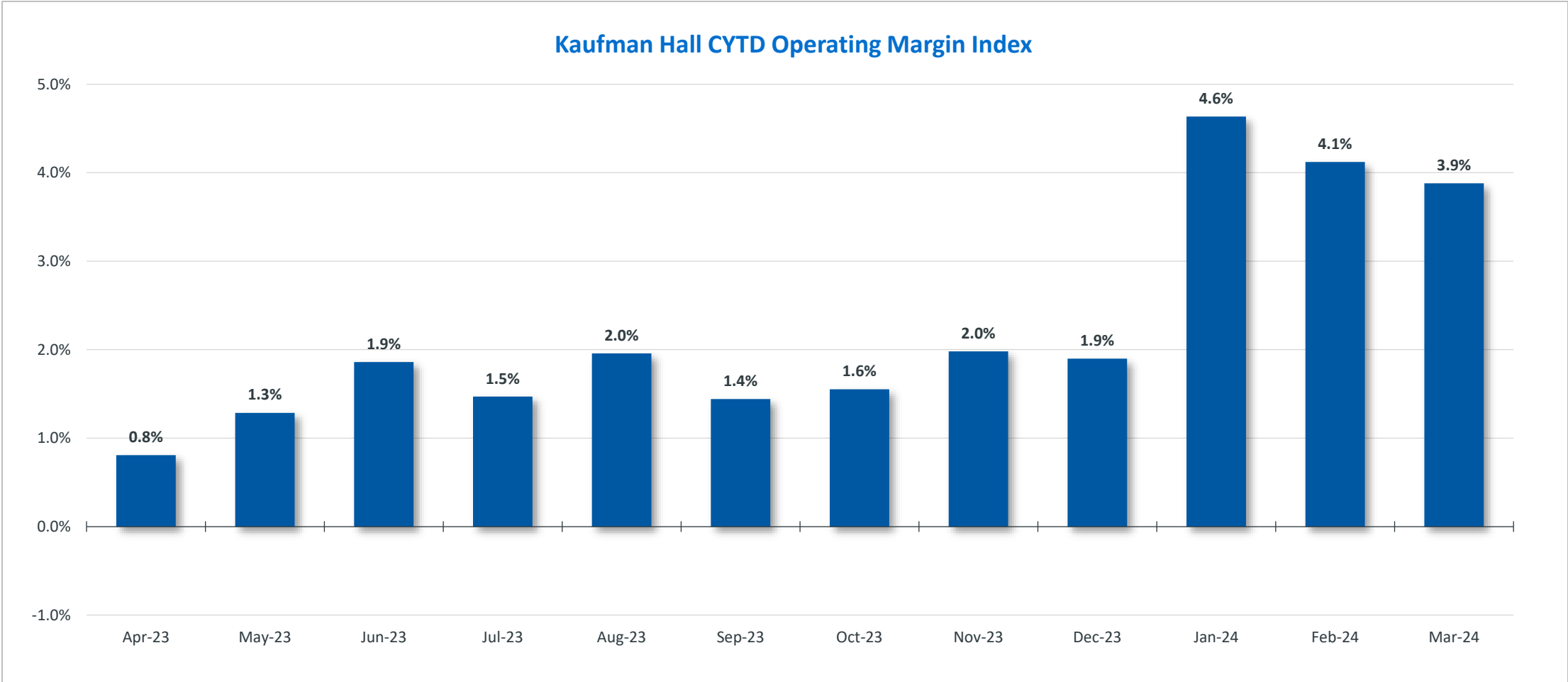


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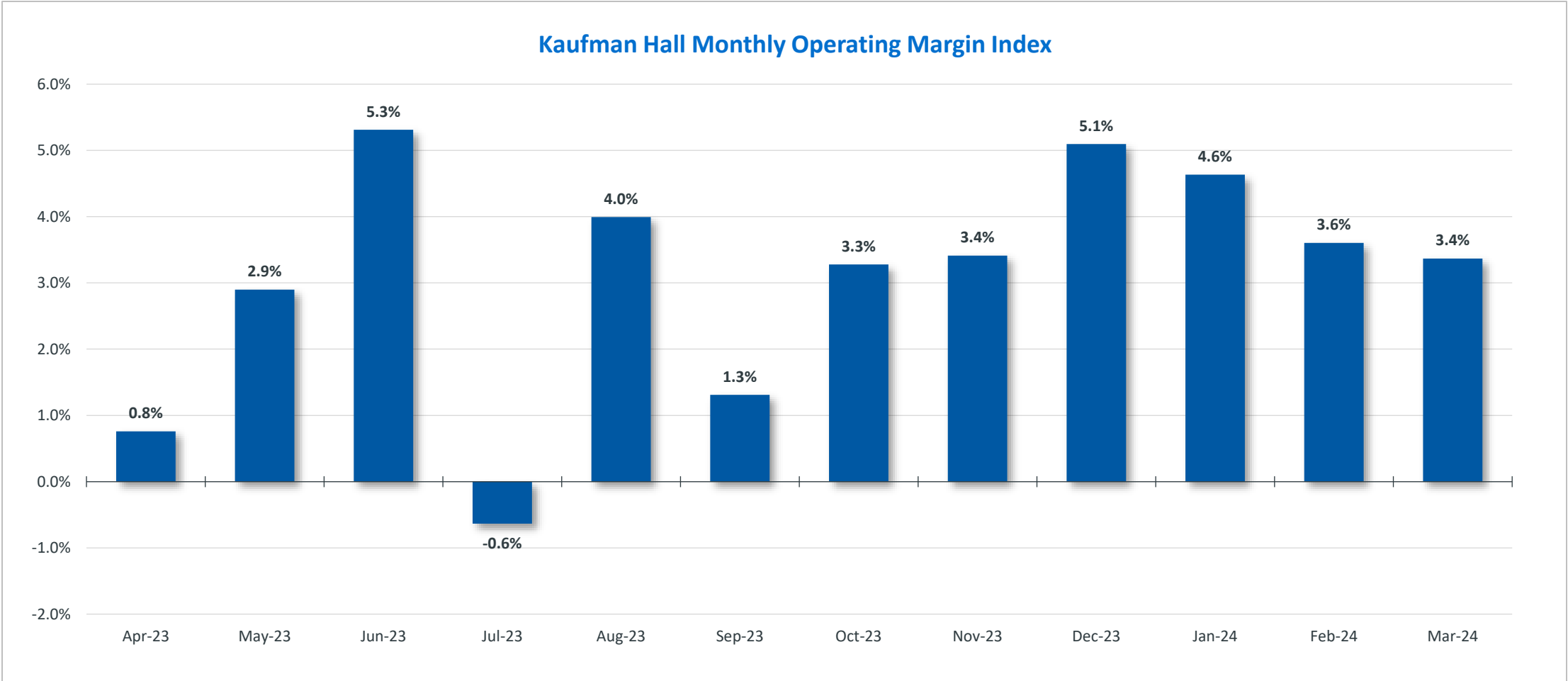
Operating Margin



Kaufman Hall, National Hospital Flash Report (April 2024)

* Note: The Kaufman Hall Hospital Operating Margin and Operating EBITDA Margin Indices are comprised of the national median of our dataset adjusted for allocations to hospitals from corporate, physician, and other entities.

Operating Margin *(continued)*



Kaufman Hall, National Hospital Flash Report (April 2024)

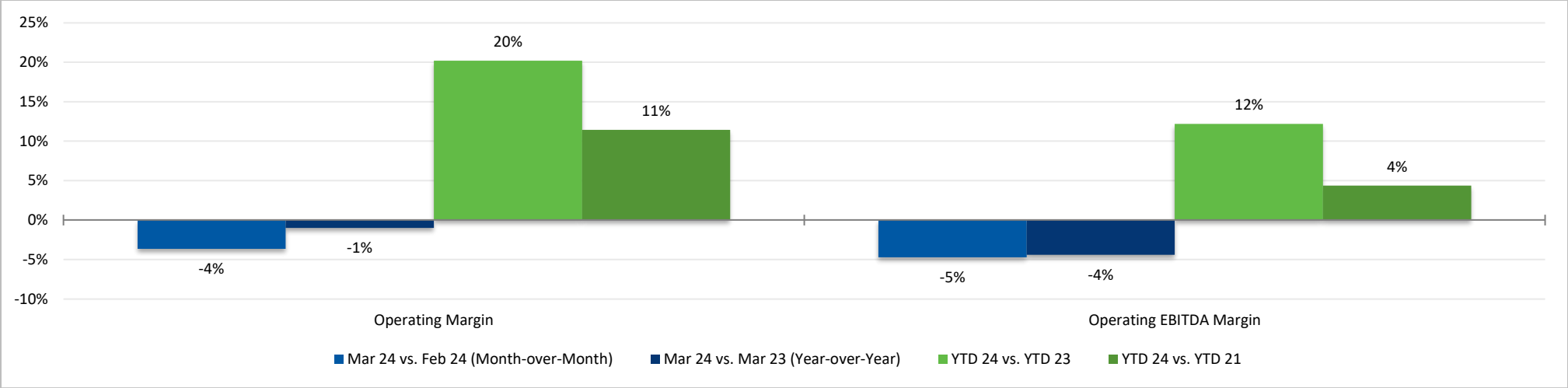
** Note: The Kaufman Hall Hospital Operating Margin and Operating EBITDA Margin Indices are comprised of the national median of our dataset adjusted for allocations to hospitals from corporate, physician, and other entities.*

National and Regional Data

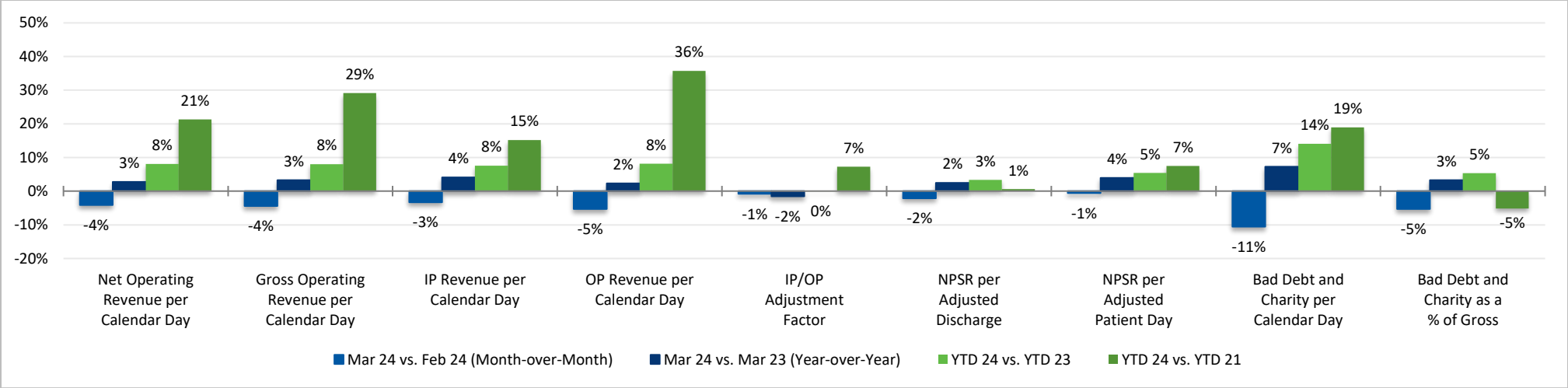
Profitability, Revenue, Expense, and Volume

National Data

Profitability

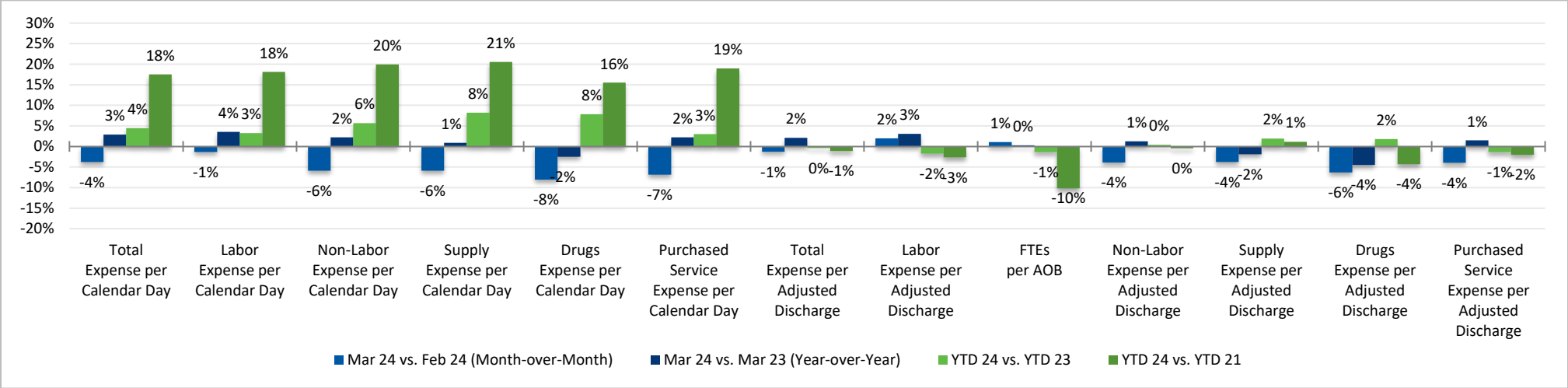


Revenue

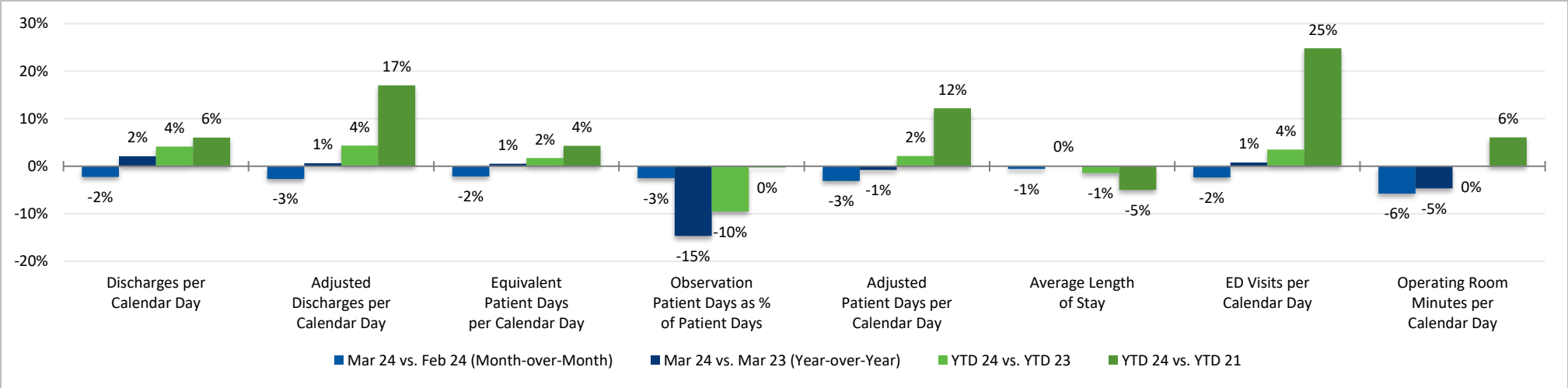


National Data *(continued)*

Expense

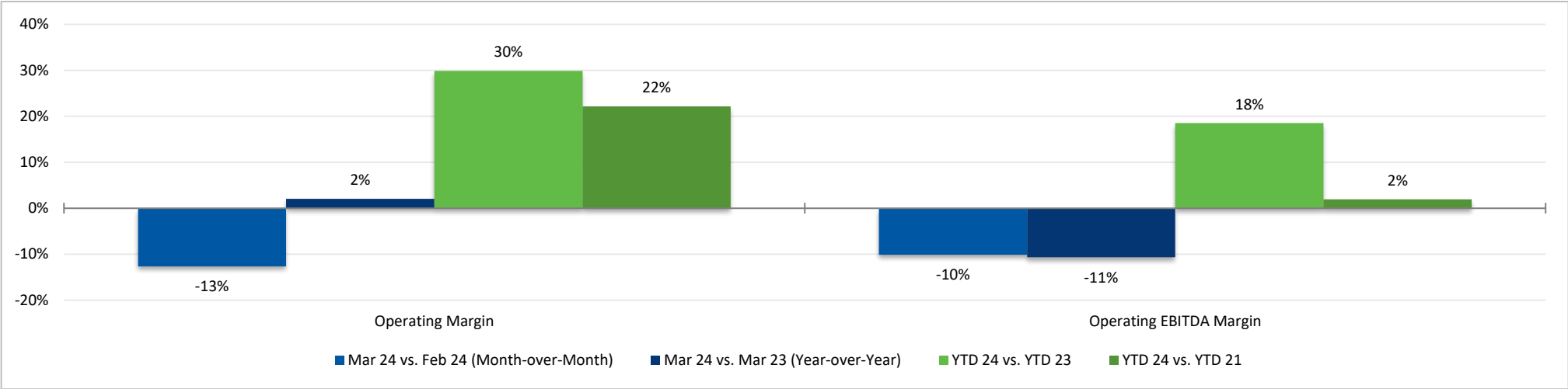


Volume

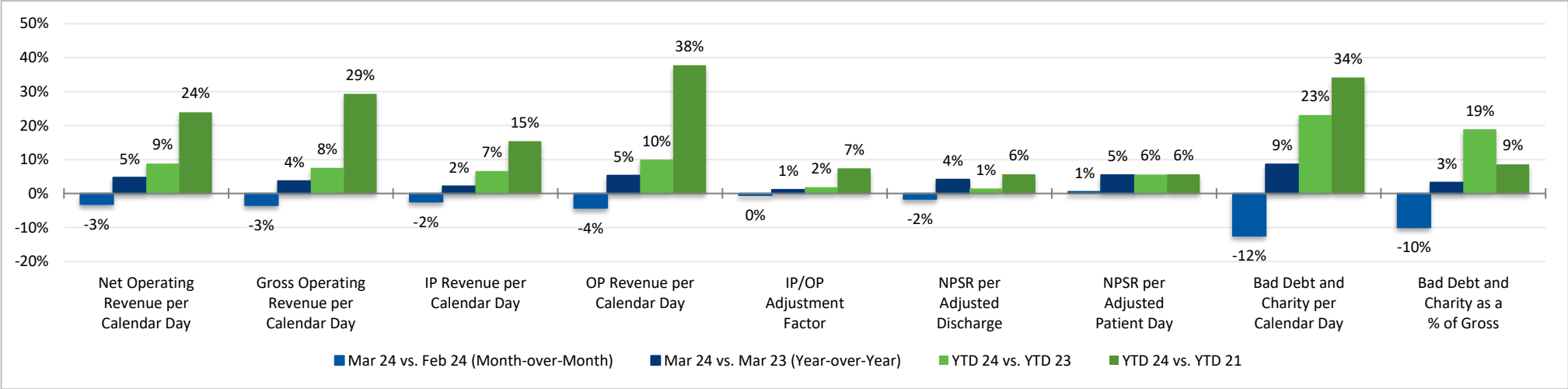


Regional Data: West

Profitability

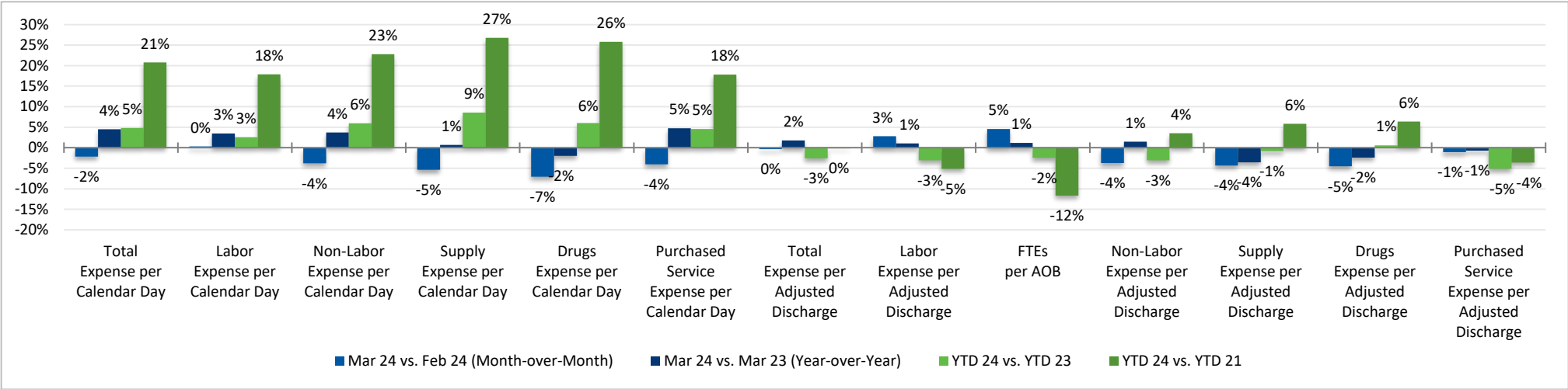


Revenue

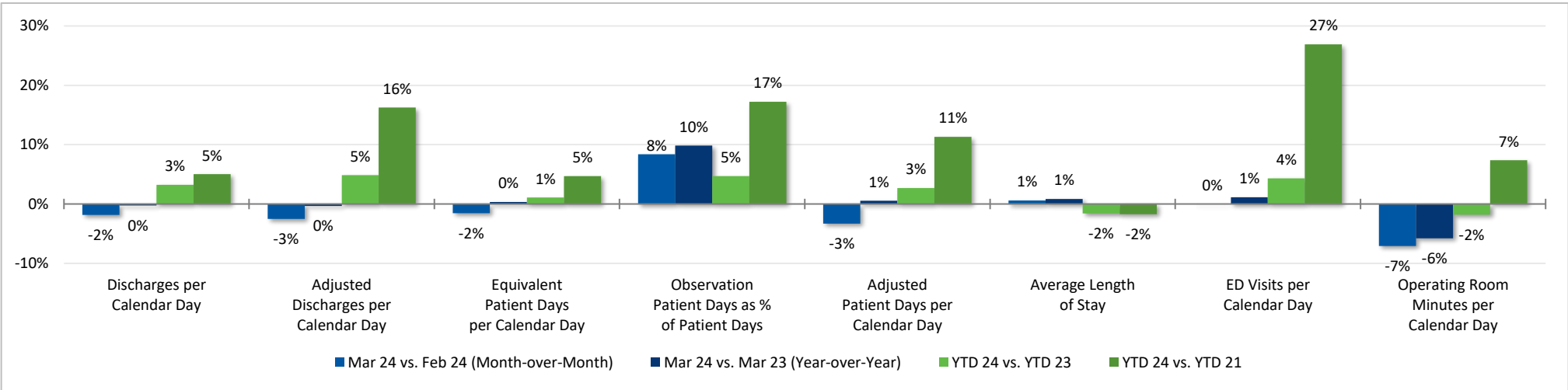


Regional Data: West (continued)

Expense

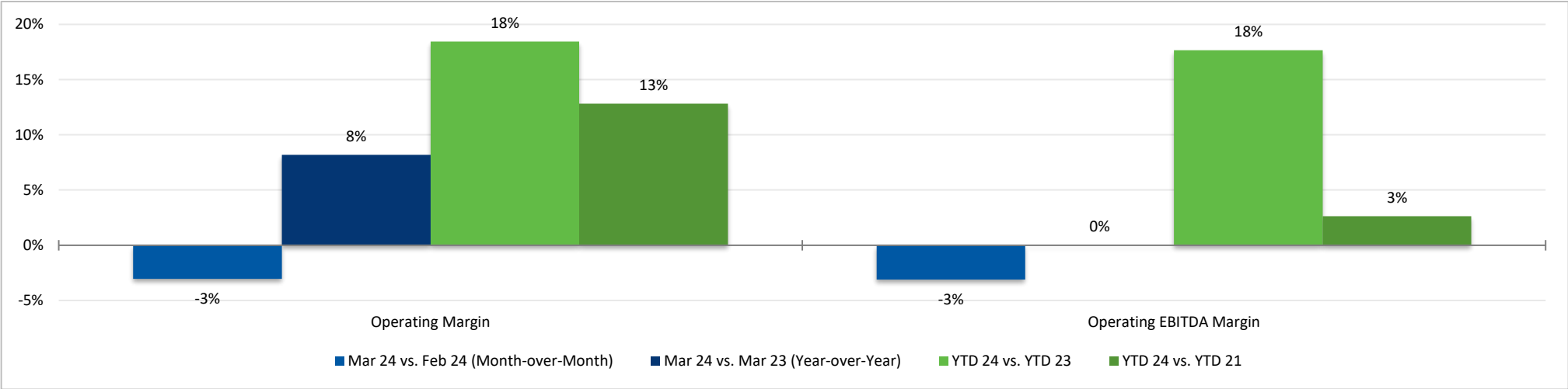


Volume

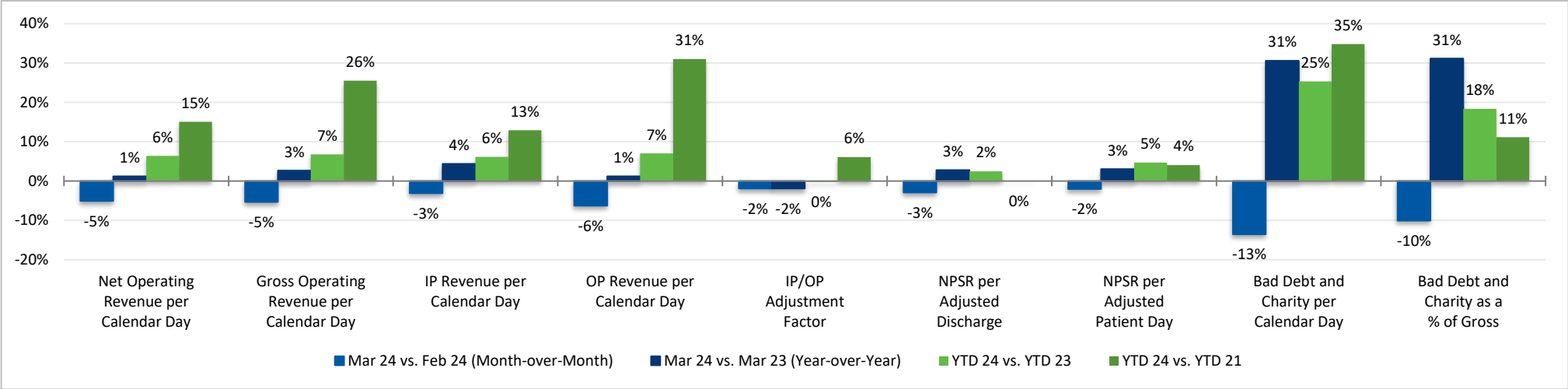


Regional Data: Midwest

Profitability

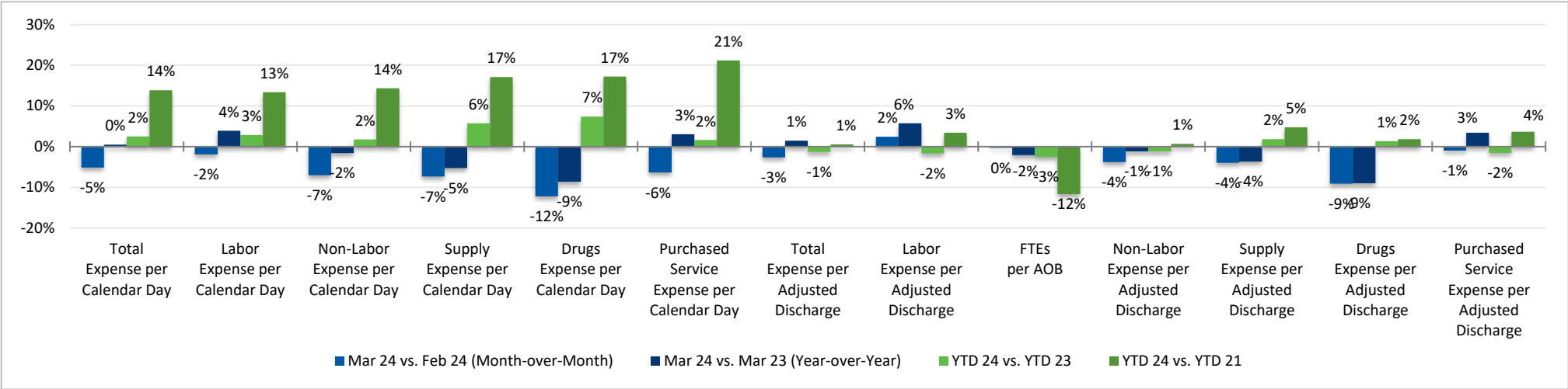


Revenue

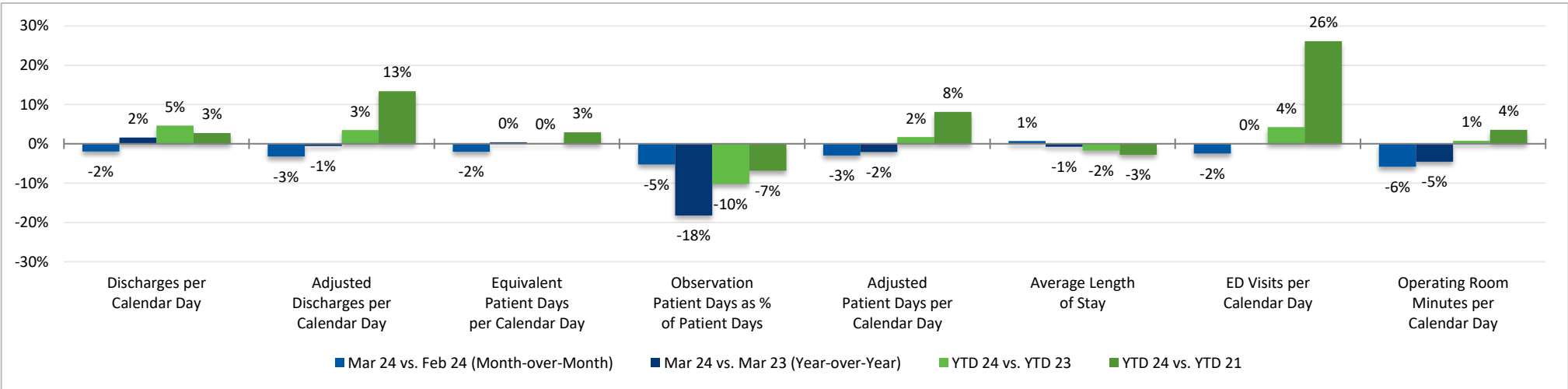


Regional Data: Midwest *(continued)*

Expense

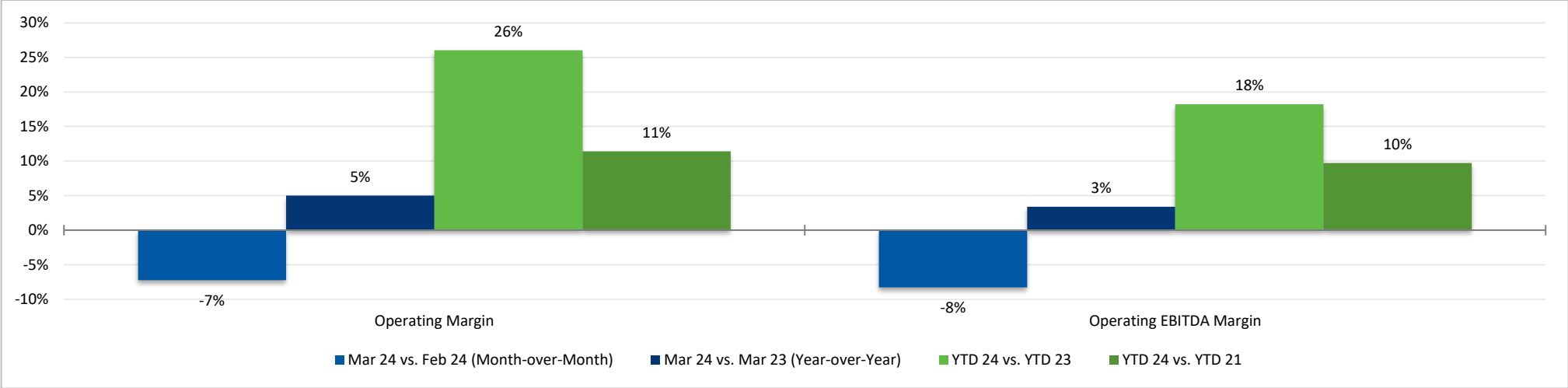


Volume

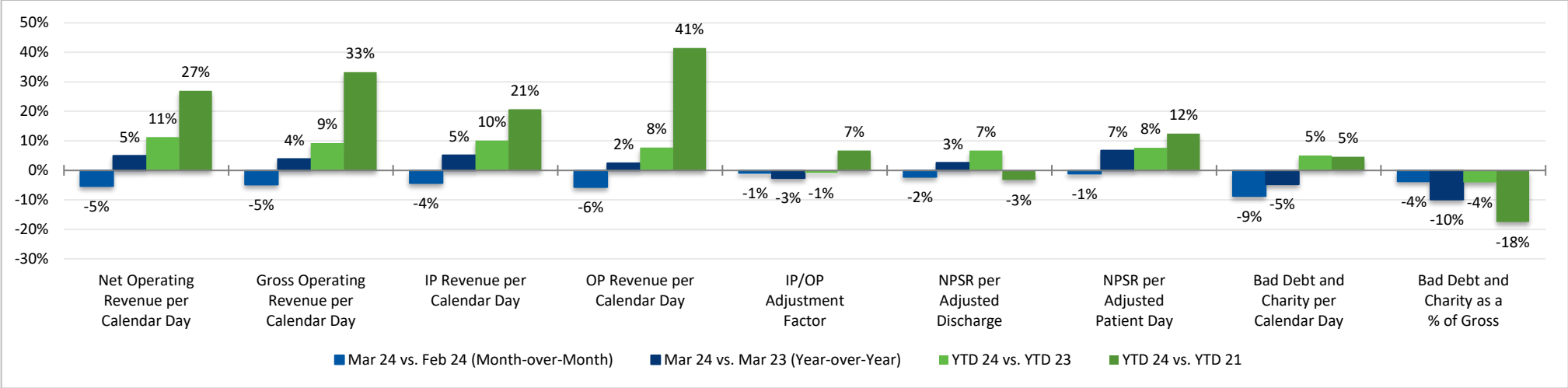


Regional Data: South

Profitability

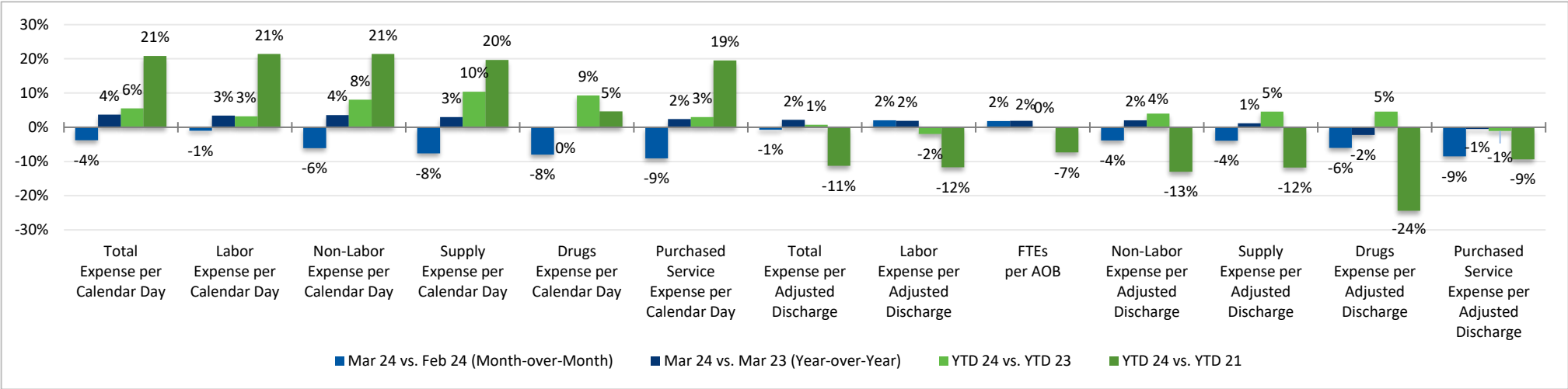


Revenue

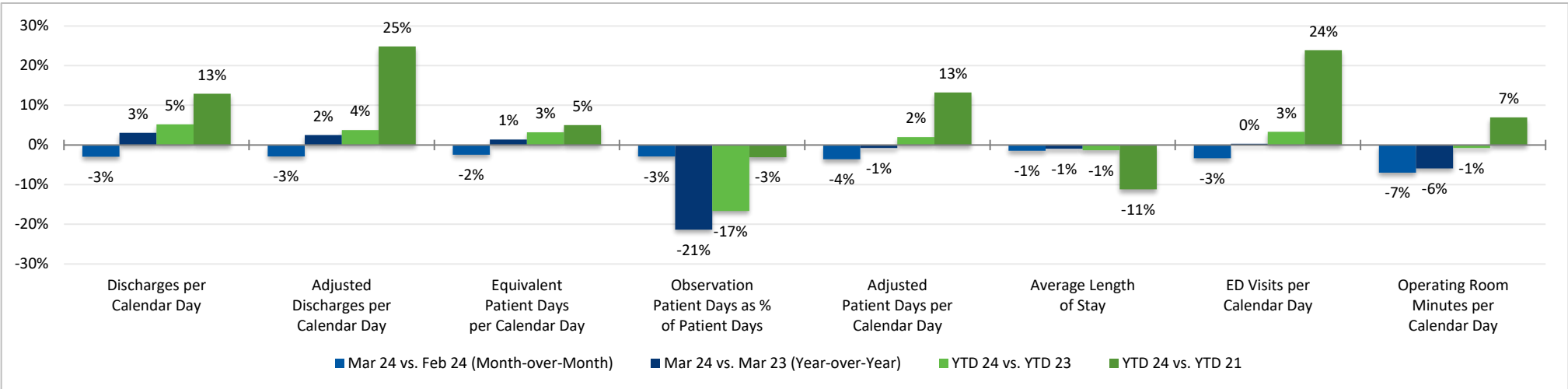


Regional Data: South (continued)

Expense

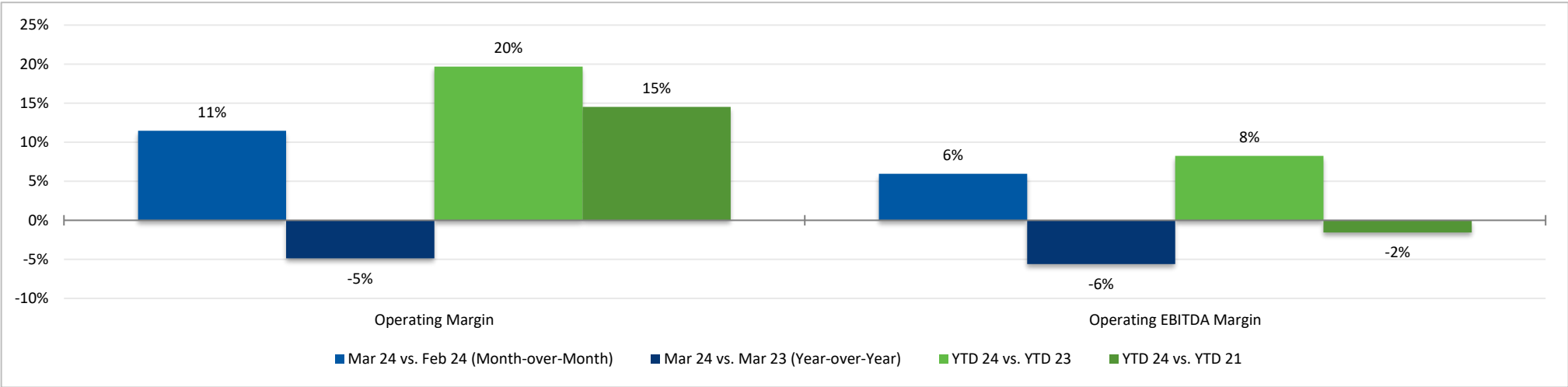


Volume

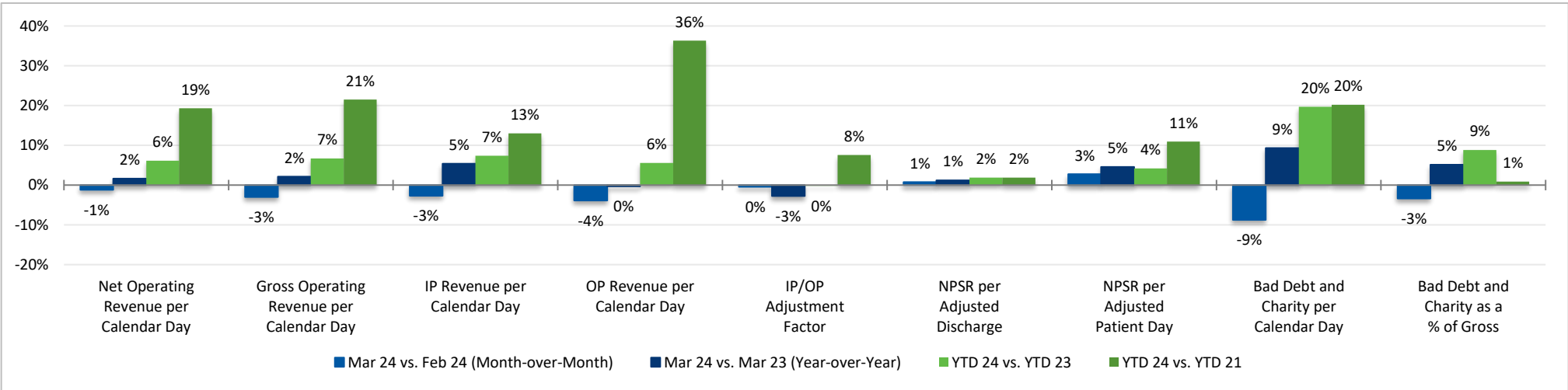


Regional Data: Northeast/Mid-Atlantic

Profitability

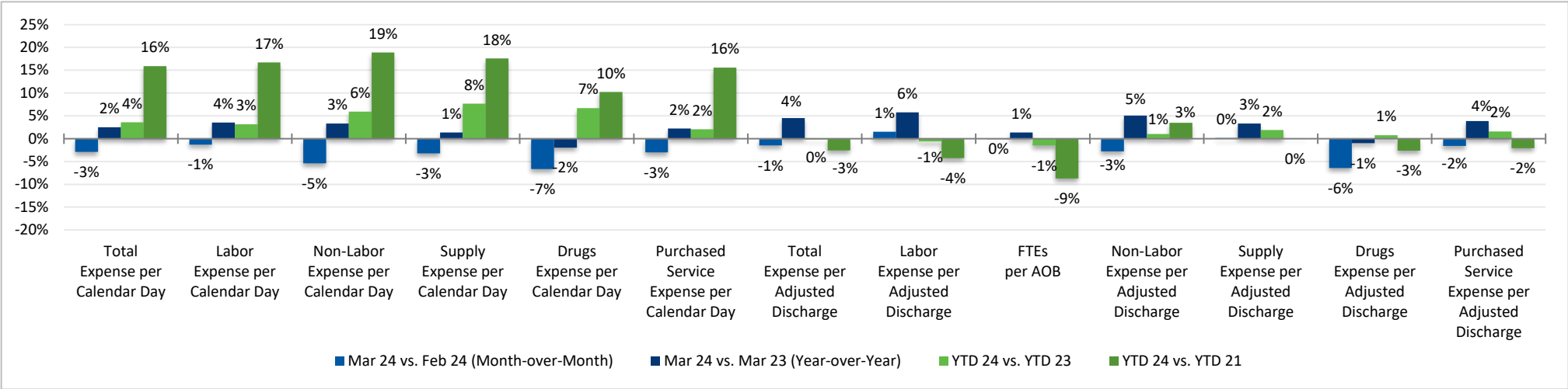


Revenue

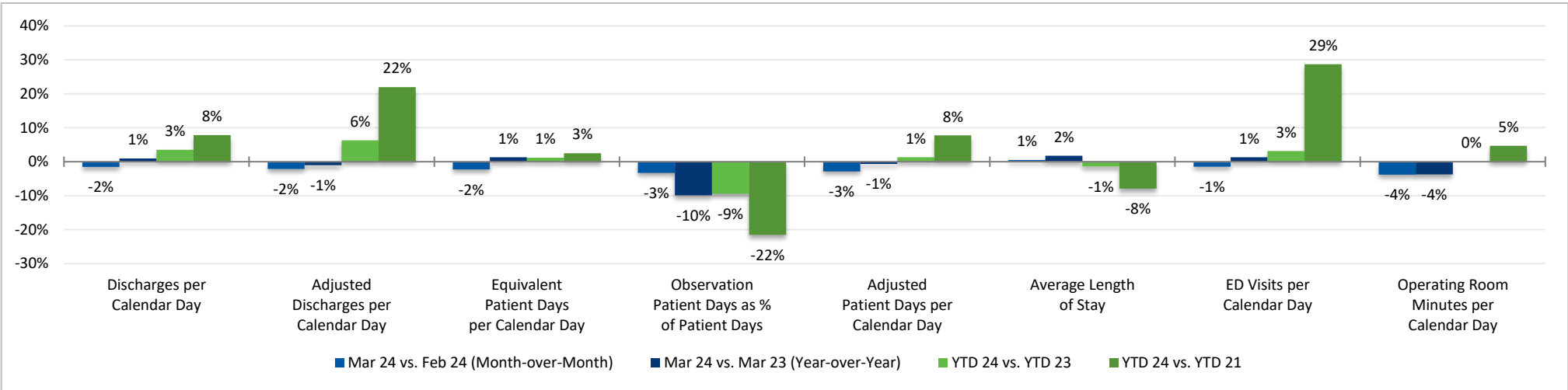


Regional Data: Northeast/Mid-Atlantic *(continued)*

Expense

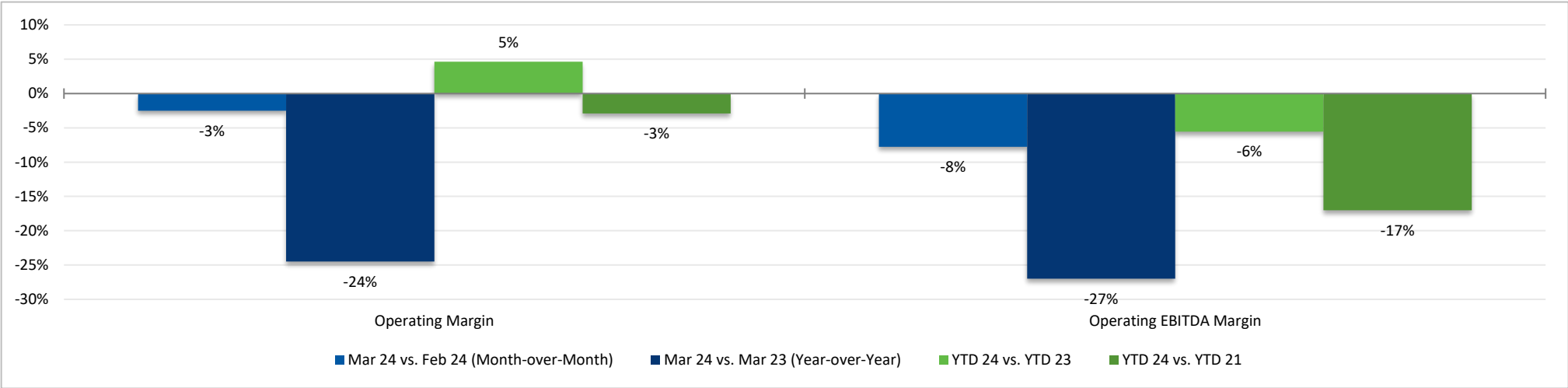


Volume

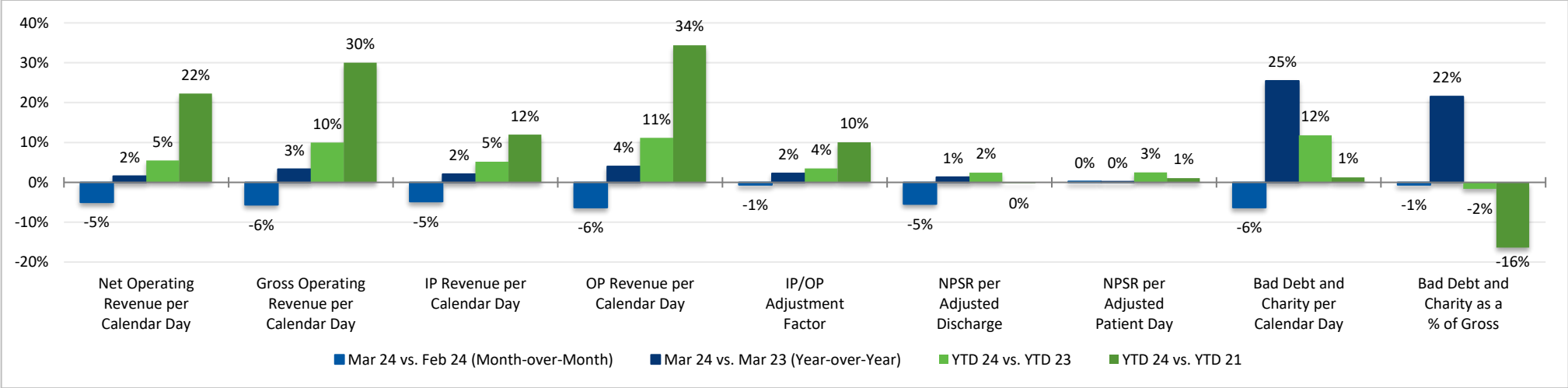


Regional Data: Great Plains

Profitability

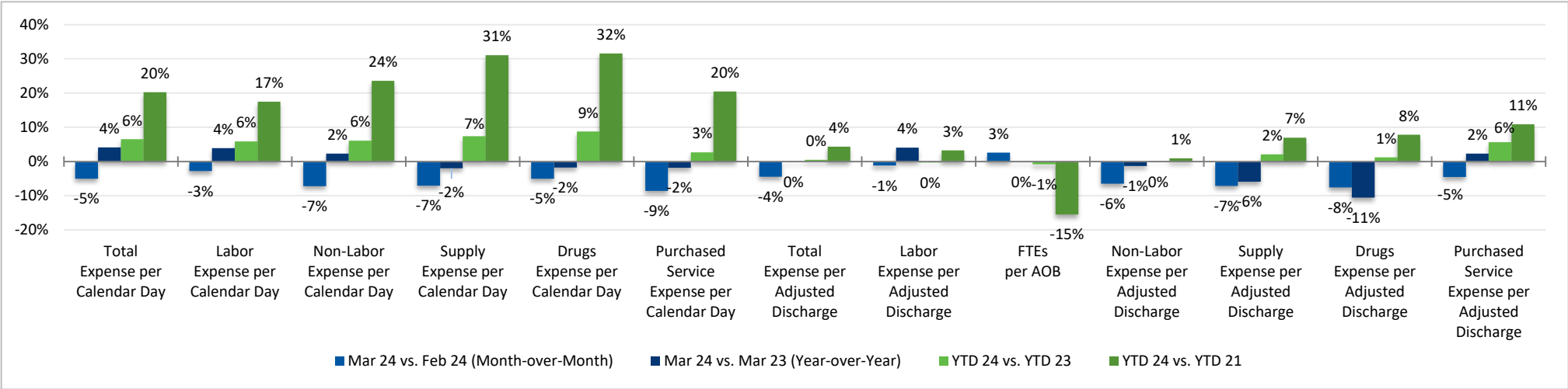


Revenue

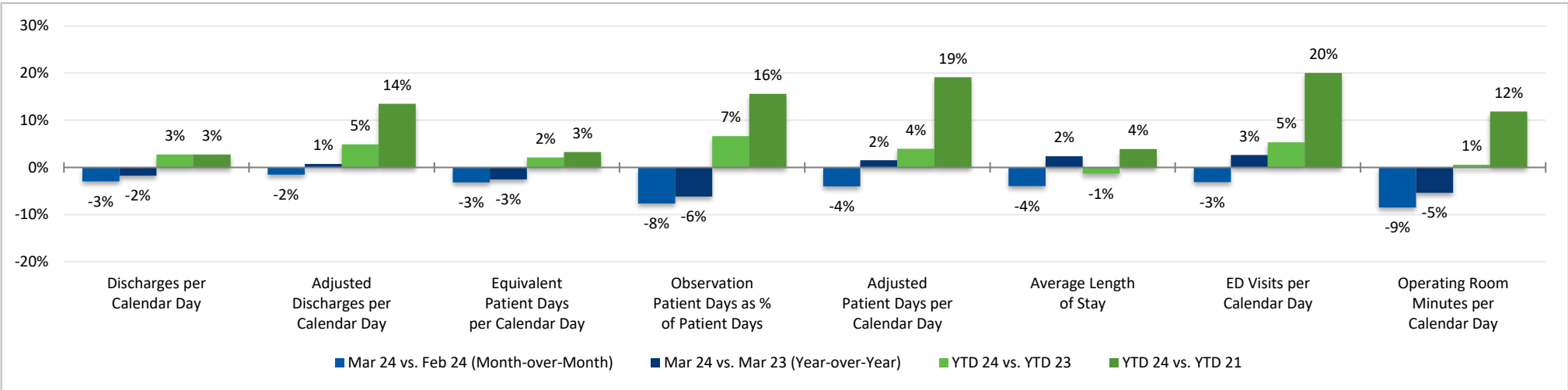


Regional Data: Great Plains *(continued)*

Expense



Volume



Data by Hospital Bed Size

Profitability, Revenue, Expense, and Volume

0-25 Beds

		Mar 24 vs. Feb 24 (Month-over-Month)	Mar 24 vs. Mar 23 (Year-over-Year)	YTD 24 vs. YTD 23	YTD 24 vs. YTD 21
Margin	Operating Margin	-1.8%	1.6%	16.1%	32.0%
	Operating EBIDA Margin	-2.4%	-4.1%	18.5%	8.5%
Volume	Discharges per Calendar Day	-6.5%	-5.1%	2.0%	1.6%
	Adjusted Discharges per Calendar Day	-2.4%	-4.8%	2.3%	20.1%
	Equivalent Patient Days per Calendar Day	-4.0%	-1.7%	-0.9%	4.8%
	Observation Patient Days as % of Patient Days	3.8%	-15.1%	-3.7%	20.6%
	Adjusted Patient Days per Calendar Day	-3.8%	-1.2%	1.3%	22.6%
	Average Length of Stay	-0.6%	-0.4%	-2.0%	-4.6%
	ED Visits per Calendar Day	-3.7%	1.7%	4.6%	28.7%
	Operating Room Minutes per Calendar Day	-8.2%	-9.8%	-4.3%	7.0%
Revenue	Net Operating Revenue per Calendar Day	-3.0%	2.5%	8.4%	24.3%
	Gross Operating Revenue per Calendar Day	-5.4%	2.9%	7.9%	33.0%
	IP Revenue per Calendar Day	-3.3%	-0.7%	4.8%	6.9%
	OP Revenue per Calendar Day	-6.0%	3.0%	7.5%	35.3%
	IP/OP Adjustment Factor	-2.6%	0.0%	4.3%	18.3%
	NPSR per Adjusted Discharge	-2.9%	1.2%	3.7%	-2.9%
	NPSR per Adjusted Patient Day	2.0%	3.5%	6.2%	-3.4%
	Bad Debt and Charity per Calendar Day	-14.7%	6.4%	17.5%	28.5%
	Bad Debt and Charity as a % of Gross	-8.5%	3.5%	5.5%	0.3%
Expense	Total Expense per Calendar Day	-4.5%	1.5%	3.9%	18.3%
	Labor Expense per Calendar Day	-1.6%	4.0%	3.9%	16.2%
	Non-Labor Expense per Calendar Day	-7.0%	0.0%	3.2%	19.6%
	Supply Expense per Calendar Day	-8.8%	-2.8%	10.3%	30.1%
	Drugs Expense per Calendar Day	-9.2%	-3.3%	8.7%	29.8%
	Purchased Service Expense per Calendar Day	-8.9%	-0.9%	2.6%	18.4%
	Total Expense per Adjusted Discharge	-3.5%	0.2%	-0.4%	-8.5%
	Labor Expense per Adjusted Discharge	0.5%	6.2%	0.1%	-5.9%
	FTEs per AOB	0.8%	0.7%	-1.3%	-18.8%
	Non-Labor Expense per Adjusted Discharge	-5.5%	-1.4%	-1.6%	-7.3%
	Supply Expense per Adjusted Discharge	-10.2%	-6.3%	-0.4%	-2.6%
	Drugs Expense per Adjusted Discharge	-11.6%	-6.4%	3.4%	11.7%
	Purchased Service Expense per Adjusted Discharge	-2.8%	-1.9%	-2.7%	-11.4%

26-99 Beds

		Mar 24 vs. Feb 24 (Month-over-Month)	Mar 24 vs. Mar 23 (Year-over-Year)	YTD 24 vs. YTD 23	YTD 24 vs. YTD 21
Margin	Operating Margin	-1.0%	-12.6%	16.1%	5.5%
	Operating EBIDA Margin	-3.9%	-13.4%	8.6%	4.6%
Volume	Discharges per Calendar Day	-2.6%	2.1%	4.9%	9.4%
	Adjusted Discharges per Calendar Day	-5.1%	2.3%	5.2%	19.6%
	Equivalent Patient Days per Calendar Day	-2.3%	-0.9%	0.7%	2.5%
	Observation Patient Days as % of Patient Days	-7.3%	-17.9%	-12.6%	-0.5%
	Adjusted Patient Days per Calendar Day	-3.1%	-0.9%	2.9%	10.4%
	Average Length of Stay	0.6%	0.1%	-2.7%	-11.2%
	ED Visits per Calendar Day	-2.5%	-0.6%	3.3%	24.9%
	Operating Room Minutes per Calendar Day	-7.0%	-3.2%	-3.2%	1.0%
Revenue	Net Operating Revenue per Calendar Day	-5.3%	1.9%	8.4%	19.2%
	Gross Operating Revenue per Calendar Day	-5.2%	3.2%	8.4%	26.9%
	IP Revenue per Calendar Day	-3.4%	3.3%	5.8%	12.7%
	OP Revenue per Calendar Day	-6.1%	3.4%	8.3%	35.2%
	IP/OP Adjustment Factor	-1.7%	-1.1%	0.4%	10.8%
	NPSR per Adjusted Discharge	-0.4%	-1.2%	2.0%	-6.4%
	NPSR per Adjusted Patient Day	-1.9%	3.0%	5.5%	10.2%
	Bad Debt and Charity per Calendar Day	-10.6%	2.5%	10.8%	9.7%
	Bad Debt and Charity as a % of Gross	-2.5%	-2.0%	0.9%	-9.8%
Expense	Total Expense per Calendar Day	-3.7%	2.5%	4.1%	15.6%
	Labor Expense per Calendar Day	-2.0%	2.6%	2.6%	14.7%
	Non-Labor Expense per Calendar Day	-6.3%	2.3%	5.7%	18.8%
	Supply Expense per Calendar Day	-8.0%	0.4%	7.8%	15.3%
	Drugs Expense per Calendar Day	-10.1%	-4.5%	7.8%	6.5%
	Purchased Service Expense per Calendar Day	-7.5%	2.5%	3.4%	18.9%
	Total Expense per Adjusted Discharge	1.1%	-0.2%	-1.3%	-8.8%
	Labor Expense per Adjusted Discharge	3.9%	-0.6%	-4.2%	-14.2%
	FTEs per AOB	1.1%	0.5%	-2.0%	-9.2%
	Non-Labor Expense per Adjusted Discharge	-2.3%	1.3%	0.0%	-6.2%
	Supply Expense per Adjusted Discharge	-5.7%	-3.0%	0.2%	-7.7%
	Drugs Expense per Adjusted Discharge	-8.0%	-6.3%	-0.8%	-17.6%
	Purchased Service Expense per Adjusted Discharge	-2.6%	1.4%	-2.3%	-5.4%

100-199 Beds

		Mar 24 vs. Feb 24 (Month-over-Month)	Mar 24 vs. Mar 23 (Year-over-Year)	YTD 24 vs. YTD 23	YTD 24 vs. YTD 21
Margin	Operating Margin	-6.6%	12.7%	8.1%	10.5%
	Operating EBIDA Margin	-5.9%	6.5%	8.8%	5.6%
Volume	Discharges per Calendar Day	-2.2%	1.9%	4.5%	7.5%
	Adjusted Discharges per Calendar Day	-2.2%	-0.2%	4.3%	15.8%
	Equivalent Patient Days per Calendar Day	-1.8%	-0.2%	2.2%	4.2%
	Observation Patient Days as % of Patient Days	-2.5%	-15.9%	-10.9%	-16.1%
	Adjusted Patient Days per Calendar Day	-4.0%	-2.1%	1.4%	14.2%
	Average Length of Stay	-1.6%	-1.6%	0.3%	-2.6%
	ED Visits per Calendar Day	-2.2%	-0.6%	2.3%	25.6%
	Operating Room Minutes per Calendar Day	-5.0%	-5.3%	-1.4%	5.2%
Revenue	Net Operating Revenue per Calendar Day	-4.8%	2.5%	6.2%	19.9%
	Gross Operating Revenue per Calendar Day	-3.9%	2.3%	6.2%	25.6%
	IP Revenue per Calendar Day	-4.1%	3.5%	7.7%	15.4%
	OP Revenue per Calendar Day	-5.0%	1.2%	7.2%	32.9%
	IP/OP Adjustment Factor	-0.6%	-1.7%	-0.6%	6.5%
	NPSR per Adjusted Discharge	-3.5%	2.5%	4.7%	0.9%
	NPSR per Adjusted Patient Day	-0.2%	4.8%	5.5%	5.8%
	Bad Debt and Charity per Calendar Day	-10.7%	3.5%	14.0%	21.4%
	Bad Debt and Charity as a % of Gross	-5.9%	-2.7%	8.7%	-1.5%
Expense	Total Expense per Calendar Day	-4.2%	2.5%	3.8%	15.3%
	Labor Expense per Calendar Day	-1.3%	2.9%	3.0%	20.0%
	Non-Labor Expense per Calendar Day	-6.7%	2.0%	4.7%	18.2%
	Supply Expense per Calendar Day	-6.1%	-0.7%	6.4%	17.2%
	Drugs Expense per Calendar Day	-6.1%	-3.9%	6.1%	9.7%
	Purchased Service Expense per Calendar Day	-6.5%	1.1%	1.0%	11.9%
	Total Expense per Adjusted Discharge	-2.6%	1.4%	-1.3%	-2.5%
	Labor Expense per Adjusted Discharge	0.9%	1.1%	-1.7%	-2.8%
	FTEs per AOB	2.1%	0.8%	-0.9%	-9.0%
	Non-Labor Expense per Adjusted Discharge	-5.6%	0.8%	-0.1%	-1.9%
	Supply Expense per Adjusted Discharge	-5.0%	-2.6%	1.4%	2.7%
	Drugs Expense per Adjusted Discharge	-4.5%	-5.5%	1.8%	-14.7%
	Purchased Service Expense per Adjusted Discharge	-7.8%	1.4%	-0.5%	-6.2%

200-299 Beds

		Mar 24 vs. Feb 24 (Month-over-Month)	Mar 24 vs. Mar 23 (Year-over-Year)	YTD 24 vs. YTD 23	YTD 24 vs. YTD 21
Margin	Operating Margin	-1.8%	3.9%	34.1%	3.0%
	Operating EBIDA Margin	-0.2%	4.2%	19.2%	0.3%
Volume	Discharges per Calendar Day	-1.4%	4.6%	5.3%	6.6%
	Adjusted Discharges per Calendar Day	-1.5%	2.3%	6.3%	18.2%
	Equivalent Patient Days per Calendar Day	-3.4%	0.5%	2.1%	3.5%
	Observation Patient Days as % of Patient Days	-3.8%	-11.4%	-10.2%	0.2%
	Adjusted Patient Days per Calendar Day	-3.2%	-1.1%	2.3%	10.8%
	Average Length of Stay	-1.9%	-0.7%	-2.0%	-2.1%
	ED Visits per Calendar Day	-2.5%	1.1%	3.8%	21.8%
	Operating Room Minutes per Calendar Day	-5.1%	-2.4%	1.1%	4.1%
Revenue	Net Operating Revenue per Calendar Day	-3.8%	4.7%	8.2%	19.3%
	Gross Operating Revenue per Calendar Day	-4.5%	4.0%	7.9%	29.7%
	IP Revenue per Calendar Day	-3.4%	6.7%	9.7%	19.2%
	OP Revenue per Calendar Day	-4.5%	1.8%	8.2%	37.3%
	IP/OP Adjustment Factor	-0.4%	-2.2%	-0.4%	7.2%
	NPSR per Adjusted Discharge	-1.5%	3.1%	2.2%	-0.2%
	NPSR per Adjusted Patient Day	-0.4%	5.1%	5.3%	10.0%
	Bad Debt and Charity per Calendar Day	-10.7%	9.3%	12.7%	20.4%
	Bad Debt and Charity as a % of Gross	-3.9%	3.5%	5.3%	-3.2%
Expense	Total Expense per Calendar Day	-3.1%	2.4%	4.0%	17.3%
	Labor Expense per Calendar Day	-1.0%	3.7%	3.1%	18.0%
	Non-Labor Expense per Calendar Day	-5.0%	2.3%	5.4%	20.0%
	Supply Expense per Calendar Day	-2.8%	0.0%	7.0%	19.9%
	Drugs Expense per Calendar Day	-10.0%	-3.7%	6.5%	4.2%
	Purchased Service Expense per Calendar Day	-6.7%	2.0%	2.0%	22.4%
	Total Expense per Adjusted Discharge	-2.1%	1.4%	-0.8%	1.8%
	Labor Expense per Adjusted Discharge	0.6%	2.9%	-1.7%	3.1%
	FTEs per AOB	1.3%	0.6%	-0.3%	-6.7%
	Non-Labor Expense per Adjusted Discharge	-3.8%	1.0%	-0.8%	0.3%
	Supply Expense per Adjusted Discharge	-1.6%	-0.1%	2.0%	1.6%
	Drugs Expense per Adjusted Discharge	-7.7%	-5.4%	1.3%	-8.9%
	Purchased Service Expense per Adjusted Discharge	-4.6%	1.1%	-0.5%	2.4%

300-499 Beds

		Mar 24 vs. Feb 24 (Month-over-Month)	Mar 24 vs. Mar 23 (Year-over-Year)	YTD 24 vs. YTD 23	YTD 24 vs. YTD 21
Margin	Operating Margin	-10.3%	-10.8%	31.7%	-3.1%
	Operating EBIDA Margin	-14.1%	-13.5%	9.4%	-7.1%
Volume	Discharges per Calendar Day	-1.8%	2.5%	4.9%	3.6%
	Adjusted Discharges per Calendar Day	-2.6%	1.0%	4.6%	12.4%
	Equivalent Patient Days per Calendar Day	-2.1%	1.0%	1.8%	1.5%
	Observation Patient Days as % of Patient Days	-0.1%	-6.2%	-6.5%	2.2%
	Adjusted Patient Days per Calendar Day	-2.5%	0.1%	2.3%	5.8%
	Average Length of Stay	0.2%	1.3%	-1.2%	-4.0%
	ED Visits per Calendar Day	-1.3%	3.0%	4.4%	21.2%
	Operating Room Minutes per Calendar Day	-5.1%	-7.0%	-1.2%	6.9%
Revenue	Net Operating Revenue per Calendar Day	-3.6%	1.8%	7.1%	21.4%
	Gross Operating Revenue per Calendar Day	-3.4%	3.0%	8.4%	26.1%
	IP Revenue per Calendar Day	-2.9%	3.7%	7.3%	15.1%
	OP Revenue per Calendar Day	-4.8%	1.2%	8.0%	35.2%
	IP/OP Adjustment Factor	-0.6%	-1.4%	-0.6%	6.1%
	NPSR per Adjusted Discharge	-1.2%	3.0%	4.2%	5.5%
	NPSR per Adjusted Patient Day	-1.0%	2.2%	4.0%	10.6%
	Bad Debt and Charity per Calendar Day	-10.5%	14.3%	15.4%	18.1%
Expense	Bad Debt and Charity as a % of Gross	-7.8%	11.8%	8.2%	-8.4%
	Total Expense per Calendar Day	-3.3%	4.2%	4.5%	18.1%
	Labor Expense per Calendar Day	-0.7%	4.5%	3.4%	18.1%
	Non-Labor Expense per Calendar Day	-5.9%	2.4%	6.2%	20.1%
	Supply Expense per Calendar Day	-4.8%	0.6%	7.4%	19.2%
	Drugs Expense per Calendar Day	-8.4%	-3.0%	5.6%	10.3%
	Purchased Service Expense per Calendar Day	-6.3%	4.7%	2.4%	22.4%
	Total Expense per Adjusted Discharge	-0.9%	2.6%	0.1%	2.3%
	Labor Expense per Adjusted Discharge	2.6%	4.2%	-1.7%	3.0%
	FTEs per AOB	0.9%	0.2%	-0.6%	-5.5%
	Non-Labor Expense per Adjusted Discharge	-3.6%	1.6%	2.3%	5.1%
	Supply Expense per Adjusted Discharge	-2.6%	-1.9%	2.1%	3.1%
	Drugs Expense per Adjusted Discharge	-6.4%	-5.0%	0.3%	-7.2%
	Purchased Service Expense per Adjusted Discharge	-1.5%	-0.7%	-2.3%	8.9%

500+ Beds

		Mar 24 vs. Feb 24 (Month-over-Month)	Mar 24 vs. Mar 23 (Year-over-Year)	YTD 24 vs. YTD 23	YTD 24 vs. YTD 21
Margin	Operating Margin	-9.3%	-9.2%	18.8%	38.1%
	Operating EBIDA Margin	-8.5%	-9.9%	10.1%	16.2%
Volume	Discharges per Calendar Day	-3.1%	0.1%	3.2%	12.3%
	Adjusted Discharges per Calendar Day	-3.9%	-1.1%	3.3%	16.0%
	Equivalent Patient Days per Calendar Day	-1.7%	2.9%	3.2%	8.2%
	Observation Patient Days as % of Patient Days	-2.8%	-6.1%	-7.4%	-9.9%
	Adjusted Patient Days per Calendar Day	-2.4%	2.6%	4.6%	15.5%
	Average Length of Stay	1.0%	2.6%	-0.3%	-1.1%
	ED Visits per Calendar Day	-1.7%	2.2%	4.9%	24.7%
	Operating Room Minutes per Calendar Day	-5.1%	-1.0%	0.6%	10.4%
Revenue	Net Operating Revenue per Calendar Day	-2.1%	6.3%	9.8%	27.8%
	Gross Operating Revenue per Calendar Day	-3.7%	4.8%	9.2%	32.1%
	IP Revenue per Calendar Day	-3.1%	5.8%	9.0%	24.5%
	OP Revenue per Calendar Day	-4.9%	4.4%	10.5%	38.9%
	IP/OP Adjustment Factor	-0.9%	-1.3%	0.1%	5.7%
	NPSR per Adjusted Discharge	0.8%	7.4%	4.0%	11.8%
	NPSR per Adjusted Patient Day	0.9%	3.5%	5.9%	11.8%
	Bad Debt and Charity per Calendar Day	-2.0%	28.8%	21.5%	27.0%
	Bad Debt and Charity as a % of Gross	1.3%	20.4%	13.8%	5.7%
Expense	Total Expense per Calendar Day	-2.1%	5.3%	7.0%	23.6%
	Labor Expense per Calendar Day	-1.0%	4.9%	3.5%	21.9%
	Non-Labor Expense per Calendar Day	-3.7%	5.8%	9.0%	26.6%
	Supply Expense per Calendar Day	-3.1%	4.2%	11.8%	29.5%
	Drugs Expense per Calendar Day	-3.0%	3.7%	15.1%	34.7%
	Purchased Service Expense per Calendar Day	-4.5%	8.9%	10.4%	26.1%
	Total Expense per Adjusted Discharge	0.9%	8.1%	3.7%	4.0%
	Labor Expense per Adjusted Discharge	4.6%	6.2%	1.0%	3.8%
	FTEs per AOB	1.0%	-0.8%	-2.5%	-7.5%
	Non-Labor Expense per Adjusted Discharge	-0.7%	8.6%	4.9%	8.9%
	Supply Expense per Adjusted Discharge	0.6%	5.5%	6.8%	10.8%
	Drugs Expense per Adjusted Discharge	0.2%	4.2%	10.2%	12.8%
	Purchased Service Expense per Adjusted Discharge	-1.0%	7.8%	4.6%	7.0%

Non-Operating

National Non-Operating Results

Key Observations

- March inflation figures were higher than expected as the Consumer Price Index (CPI) rose 0.3% this month and 3.5% from a year ago – the highest annual gain in the past 6 months
- Gasoline and shelter, which includes rents, contributed more than 50% of the monthly increase in CPI
- The Producer Price Index (PPI) experienced its biggest annual increase since April of 2023, rising 2.1% from a year ago
- The third estimate of the fourth quarter of U.S. GDP was revised up 3.4% on an annualized basis, up from 3.2% at the second estimate, and still significantly higher than market expectations of 2.0%
- Employers added 303,000 jobs in March, up from a downwardly revised February total of 270,000 jobs, marking the 39th straight month of job growth
- The unemployment rate fell to 3.8% from 3.9% a month prior; wages, which are anticipated to slow in 2024, grew 0.3% month-over-month
- At the March Federal Reserve Board Meeting, the Federal Open Market Committee maintained the overnight federal funds rate at the current range of 5.25%-5.50%; the fifth consecutive meeting at which policymakers opted to keep the target range
- Fed officials, including Jerome Powell, expressed the need for more debate and data before interest rate cuts; “bumpy” inflation alongside continued robustness in GDP and job growth complicate the path to their 2% inflation target and, ultimately, rate cuts
- In a historic shift, the Bank of Japan increased rates for the first time in 17 years, ditching negative rates; the Japanese Yen hits its lowest level since 1990
- The S&P 500 rose by 3.1% in March, which saw all three major indices – the S&P 500, DJIA, and Nasdaq – reach all-time highs; the S&P grew by 27.9% year-over-year

General Non-Operating Observations

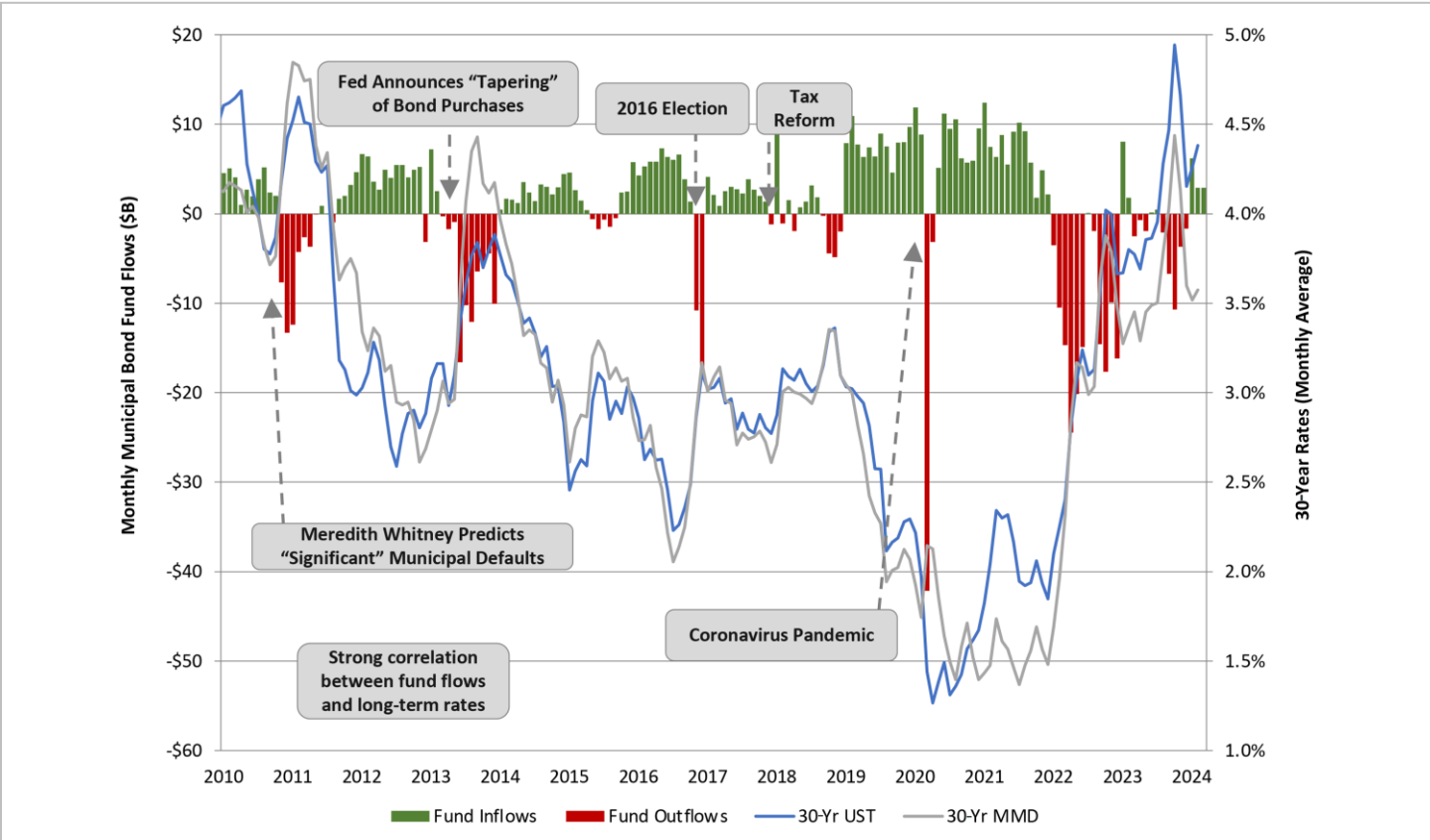
	March 2024	M-o-M Change	Y-o-Y Change
<i>General</i>			
GDP Growth*	3.4%	n/a	n/a
Unemployment Rate	3.8%	-0.1%	+0.3%
Personal Consumption Expenditures (Y-o-Y)	2.8 %	-0.1%	-2.0%
<i>Liabilities</i>			
SOFR	5.34%	+2 bps	+47 bps
SIFMA	3.64%	+34 bps	-33 bps
30-yr MMD	3.68%	+9 bps	+38 bps
30-yr Treasury	4.34%	-4 bps	+69 bps
<i>Assets</i>			
60/40 Asset Allocation [†]	n/a	+2.1%	+13.8%

*U.S. Bureau of Economic Analysis, Q4 2023 “Third Estimate”

†60/40 Asset Allocation assumes 30% S&P 500 Index, 20% MSCI World Index, 10% MSCI Emerging Markets Index, 40% Barclays US Aggregate Bond Index

Non-Operating Liabilities

Long Term – Monthly Municipal Bond Fund Flows with 30-Year U.S. Treasury and 30-Year MMD



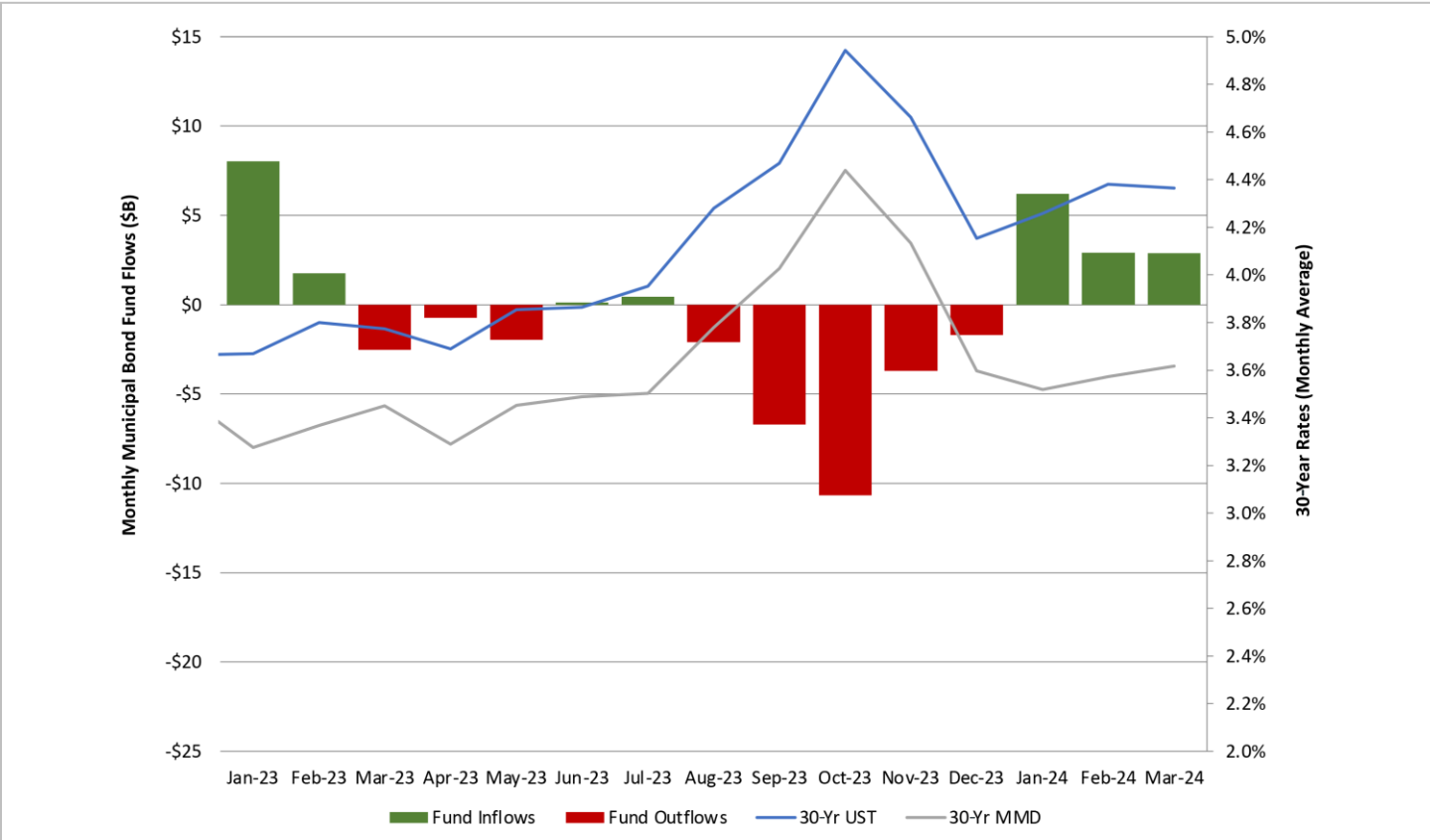
Kaufman Hall, National Hospital Flash Report (April 2024)

Taxable and tax-exempt debt capital markets, as approximated here by the '30-yr U.S. Treasury' and '30-yr MMD Index', are dependent upon macroeconomic conditions, including inflation expectations, GDP growth and investment opportunities elsewhere in the market. A key measure to track is bond fund flows, particularly in the more supply and demand sensitive tax-exempt market. Fund flows are monies moving into bond funds from new investment and principal and interest payments on existing and maturing holdings. Strong fund flows generally signal that investors have more cash to put to work, a boon to the demand. Fund inflows generally are moderate and consistent over time while fund outflows are typically large and sudden, as external events affect investor sentiment, resulting in quick position liquidation which can drive yields up considerably in a short amount of time.

The tax-exempt 30-year MMD rate rose 34 basis points in March, closing the month at 3.64%. Comparatively, 30-year Treasury rates increased 9 basis points over the last month, up to 3.68%. MMD/Treasury ratios were tighter throughout the entirety of the curve, with a two-year ratio of 64%, 10-year ratio of 60%, and 30-year ratio of 85% compared to measures of 59%, 58%, and 82%, respectively, at the end of March.

Non-Operating Liabilities *(continued)*

Last Twelve Months – Monthly Municipal Bond Fund Flows with 30-Year U.S. Treasury and 30-Year MMD



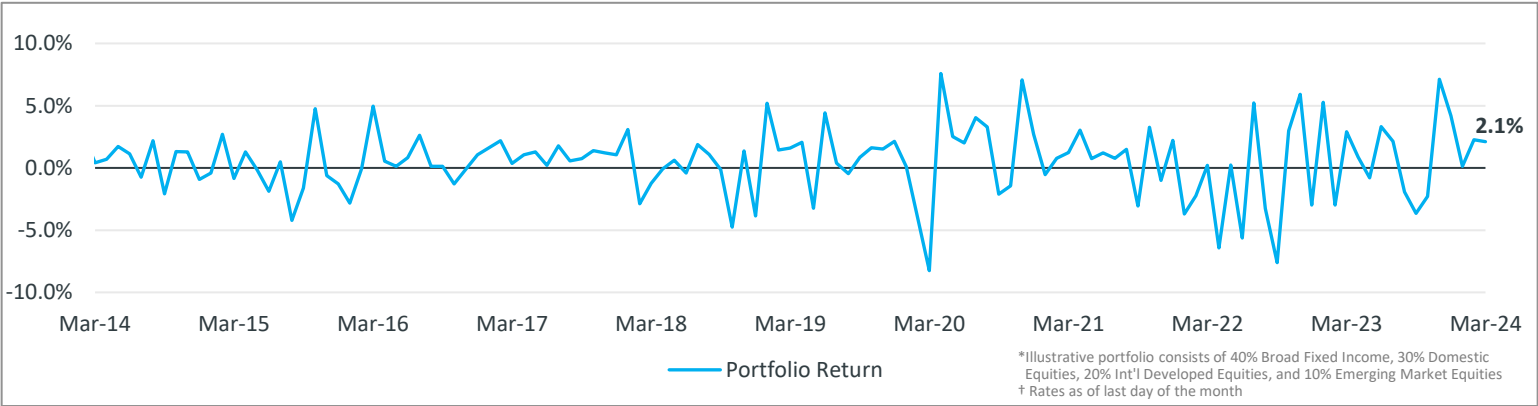
Kaufman Hall, National Hospital Flash Report (April 2024)

Taxable and tax-exempt debt capital markets, as approximated here by the '30-yr U.S. Treasury' and '30-yr MMD Index', are dependent upon macroeconomic conditions, including inflation expectations, GDP growth and investment opportunities elsewhere in the market. A key measure to track is bond fund flows, particularly in the more supply and demand sensitive tax-exempt market. Fund flows are monies moving into bond funds from new investment and principal and interest payments on existing and maturing holdings. Strong fund flows generally signal that investors have more cash to put to work, a boon to the demand. Fund inflows generally are moderate and consistent over time while fund outflows are typically large and sudden, as external events affect investor sentiment, resulting in quick position liquidation which can drive yields up considerably in a short amount of time.

Municipal funds have experienced \$12.0 billion of inflows in 2024 to close out the quarter, starkly contrasting the consistent outflows experienced at the end of 2023. Total issuance was down year-over-year in March following strong January and February totals. However, it is expected that issuance in the early summer months will increase approaching the November election. YTD 2024 continues to outpace YTD 2023 as total municipal issuance and total healthcare supply are 23.4% and 124.7% higher, respectively, at the end of March.

Non-Operating Assets

Long Term – Illustrative Investment Portfolio Returns, Month-over-Month Change

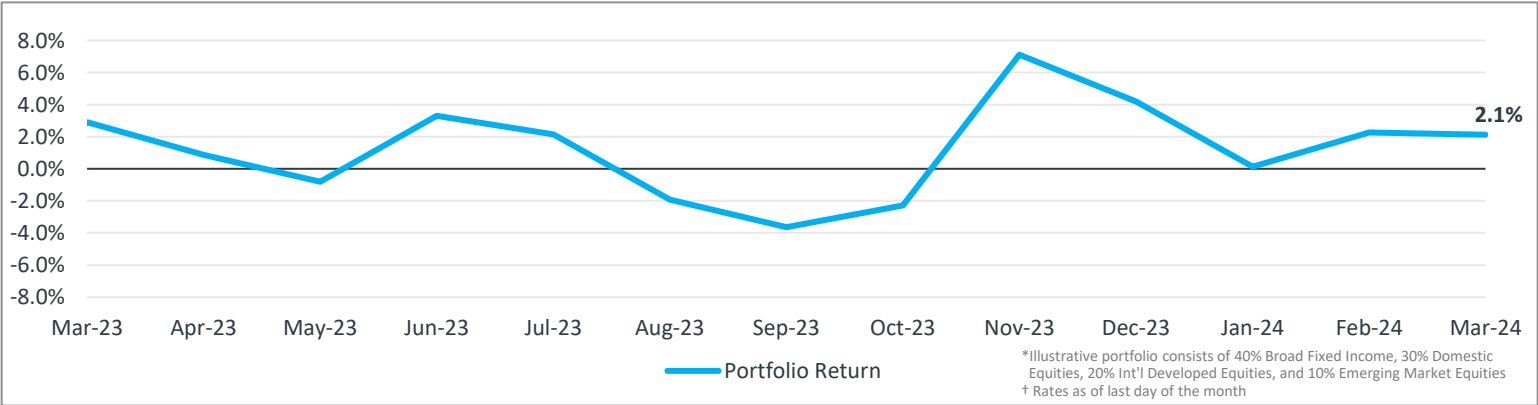


Kaufman Hall, National Hospital Flash Report (April 2024)

Equities remained positive for a fifth consecutive month, with the Dow Jones, S&P 500, and Nasdaq all experiencing all-time highs. The S&P 500 gained 3.1% in March, bringing its year-over-year and YTD gains to 27.9% and 10.2%, respectively.

The blended 60/40 asset allocation finished March 2.1% higher month-over-month with the MSCI World Index posting gains of 3.0% month-over-month. The MSCI World Emerging Markets Index gained 2.2% and the Barclays Aggregate Bond Index rose 0.9%.

Last Twelve Months – Illustrative Investment Portfolio Returns, Month-over-Month Change



Kaufman Hall, National Hospital Flash Report (April 2024)

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BofA Weekly Healthcare Update

Week of May 3, 2024

BofA Weekly Healthcare Update

Weekly Market Overview



Tax-Exempt Market Overview – 30 Year MMD Decreased⁽¹⁾

- 30 Year MMD decreased 3 basis points to 3.93% this week.
- Tax-exempt municipal bond funds saw inflows of \$515.5 million this week.
- Tax-exempt Municipal Money Market fund assets increased by \$1.36 billion, bringing their total to \$125.2 billion.
- SIFMA decreased from 3.77% to 3.65%. The SIFMA/1D SOFR ratio currently sits at 68%.
- A tax-exempt healthcare issue priced this week for Novant Health.

Taxable Market Overview – 30 Year UST Decreased⁽¹⁾

- 30 Year UST decreased by 10 bps to 4.72% this week.
- Corporate Investment Grade Bond Funds saw an inflow of \$118 million this week.
- Taxable Money Market fund assets increased by \$4.41 billion, bringing their total to \$5.81 trillion.
- No taxable healthcare issues priced this week.

Macro Overview⁽²⁾

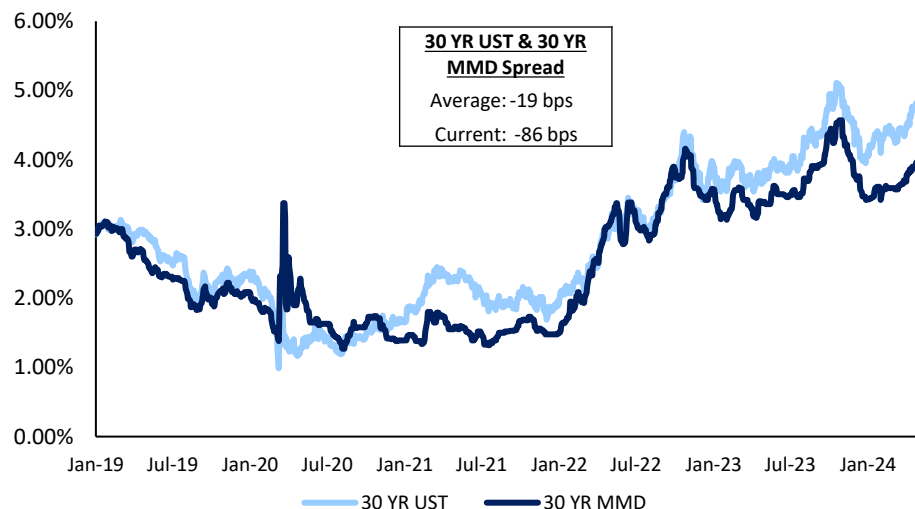
- Nonfarm payrolls increased by 175,000 on the month, below the 240,000 consensus estimate. The unemployment rate ticked higher to 3.9% against expectations it would hold steady at 3.8%.
- Average hourly earnings rose 0.2% from the previous month and 3.9% from a year ago, both below consensus estimates and an encouraging sign for inflation.
- As a result of the April employment report, interest-rate futures saw somewhat higher probabilities of a rate cut in July after the report, though still below 50%. Expectations of a September rate cut rose to roughly 75%, up from around 60% on Thursday.

BofA Weekly Healthcare Update

Tax-Exempt and Taxable – Fixed Rates



MMD & UST Fixed Rates (1)



Rate Trends and Ratios (1)

	Current	Change Over the Last Week	Change YTD	10 Year Average
10 Year UST	4.58%	(0.12%)	0.59%	2.36%
30 Year UST	4.72%	(0.10%)	0.59%	2.84%
10 Year MMD	2.80%	(0.01%)	0.52%	1.94%
30 Year MMD	3.93%	(0.03%)	0.50%	2.70%
10 Year MMD / UST	61.14%	59.79%	57.14%	81.87%
30 Year MMD / UST	83.26%	82.16%	83.05%	95.11%

Date	3/28/24	4/4/24	4/11/24	4/18/24	4/25/24	5/2/24
Revenue Bond Index (RBI)	3.86%	3.96%	4.04%	4.08%	4.36%	4.36%

Tax-Exempt Healthcare Yields (3)

YRS	TE Healthcare Aa/AA	Spread to Benchmark MMD	TE Healthcare A2/A	Spread to Benchmark MMD	TE Healthcare Baa2/BBB	Spread to Benchmark MMD	Benchmark MMD
1	3.50%	10 bps	3.65%	25 bps	3.70%	30 bps	3.40%
2	3.35%	15 bps	3.50%	30 bps	3.64%	44 bps	3.20%
3	3.22%	20 bps	3.37%	35 bps	3.50%	48 bps	3.02%
4	3.10%	22 bps	3.25%	37 bps	3.40%	52 bps	2.88%
5	3.06%	23 bps	3.23%	40 bps	3.39%	56 bps	2.83%
6	3.05%	25 bps	3.23%	43 bps	3.40%	60 bps	2.80%
7	3.04%	27 bps	3.22%	45 bps	3.41%	64 bps	2.77%
8	3.08%	30 bps	3.25%	47 bps	3.73%	95 bps	2.78%
9	3.14%	35 bps	3.27%	48 bps	3.47%	68 bps	2.79%
10	3.18%	38 bps	3.32%	52 bps	3.53%	73 bps	2.80%
20	4.06%	45 bps	4.21%	60 bps	4.61%	100 bps	3.61%
30	4.43%	50 bps	4.58%	65 bps	4.93%	100 bps	3.93%

Index Eligible Taxable Healthcare Yields (4)

YRS	Taxable Healthcare Aa/AA	Spread to Benchmark UST	Taxable Healthcare A2/A	Spread to Benchmark UST	Benchmark US Treasury
1	5.96%	80 bps	6.01%	85 bps	5.16%
2	5.47%	60 bps	5.77%	90 bps	4.87%
3	5.36%	65 bps	5.66%	95 bps	4.71%
4	5.25%	68 bps	5.55%	98 bps	
5	5.27%	70 bps	5.57%	100 bps	4.57%
6	5.30%	73 bps	5.60%	103 bps	
7	5.32%	75 bps	5.62%	105 bps	4.57%
8	5.38%	80 bps	5.68%	110 bps	
9	5.38%	80 bps	5.68%	110 bps	
10	5.43%	85 bps	5.73%	115 bps	4.58%
20	5.57%	85 bps	5.87%	115 bps	
30	5.65%	93 bps	5.95%	123 bps	4.72%

1) Source: Thomson Reuters as of 5/2/2024.

2) Source: Bond Buyer, 25-Bond Revenue. Revenue bonds maturing in 30 years are used in compiling this index.

3) Indicative as of 5/2/2024. Assumes 5% coupons and yields reflect yields to call. Rates displayed are not specific to any borrower. Actual rates will depend on many variables including notch-specific credit rating, size, call provisions, state of issuance and other factors.

4) Indicative as of 5/2/2024. Yields for non-index eligible bonds would be approximately 75 basis points higher. Marked with call 10/24. Page 3 of 283

BofA Weekly Healthcare Update

Tax-Exempt bond funds experienced approximately \$515.5 million of inflows this week

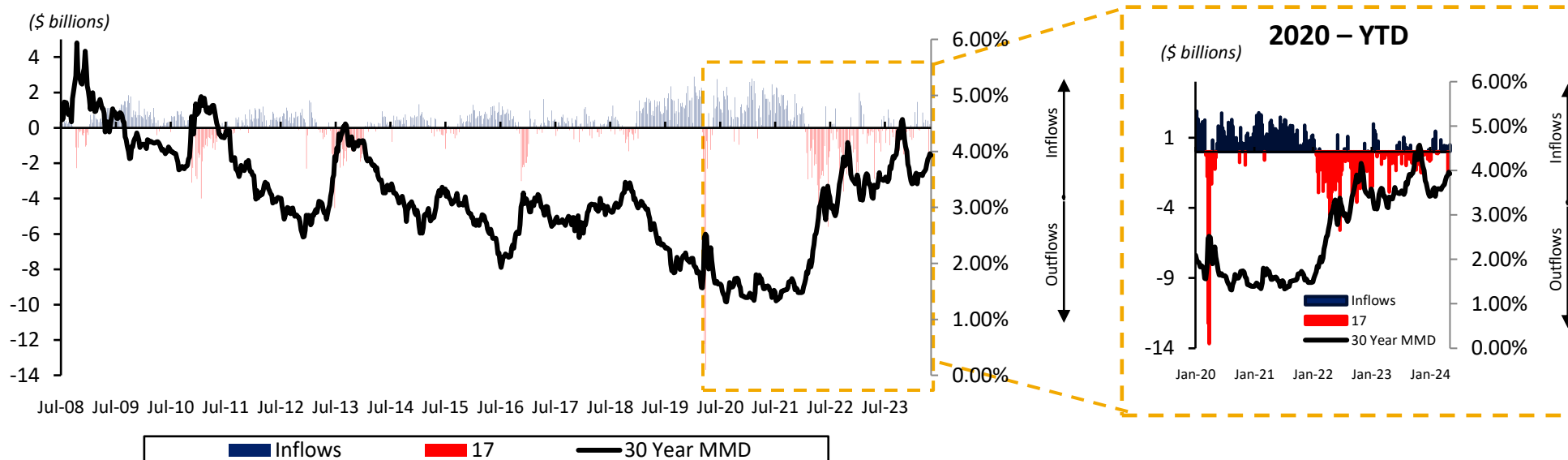


Economic Data: Upcoming Reports and Forecasts ⁽¹⁾

BOFA INTEREST RATE FORECAST				
	2Q24	3Q24	4Q24	1Q25
Fed Funds (%)	5.25-5.50	5.25-5.50	5.00-5.25	4.75-5.00
2Y UST (%)	4.50	4.25	4.00	3.90
5Y UST (%)	4.40	4.25	4.15	4.10
10Y UST (%)	4.30	4.25	4.25	4.25
30Y UST (%)	4.65	4.65	4.75	4.75

SELECTED ECONOMIC DATA REPORTS			
Date	Economic Event	Date	Economic Event
5/3/2024	Unemployment Rate	5/16/2024	Initial Jobless Claims
5/7/2024	Redbook YoY Index	5/16/2024	Housing Starts
5/8/2024	MBA Mortgage Applications	5/21/2024	Redbook YoY
5/9/2024	Initial Jobless Claims	5/22/2024	MBA Mortgages
5/14/2024	CPI Release	5/23/2024	Initial Jobless Claims
5/15/2024	MBA Mortgage Applications	5/24/2024	Chicago Fed Activity

Municipal Bond Fund Inflows and Outflows ⁽²⁾



BofA Weekly Healthcare Update

Short-Term Market Update: Current Environment



Recent SIFMA Index Resets

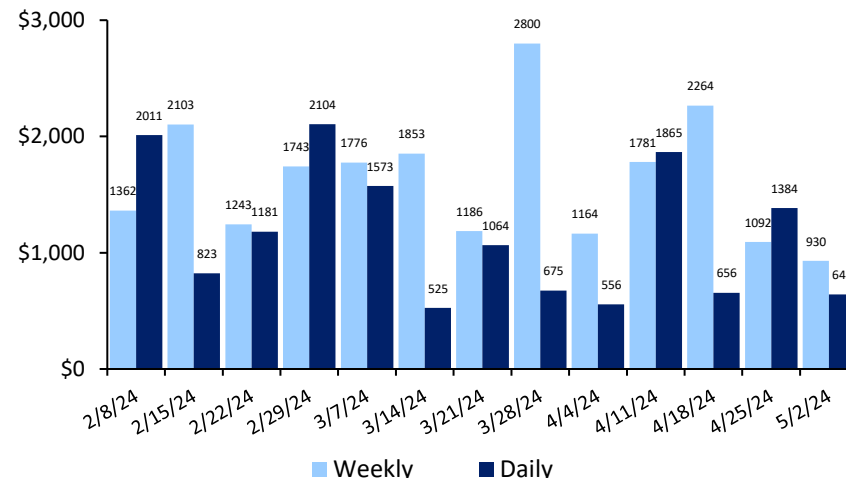
Reset Date	3/28/24	4/4/24	4/11/24	4/18/24	4/25/24	5/2/24
SIFMA	3.64%	3.64%	3.67%	4.35%	3.77%	3.65%
Trend (wk/wk)	0.19%	0.00%	0.03%	0.68%	-0.58%	-0.12%
SIFMA/1D SOFR (%)	68%	68%	69%	82%	71%	69%

	Current
1M BSBY	5.33%
1D SOFR	5.32%
1M SOFR	5.32%

Weekly Observations

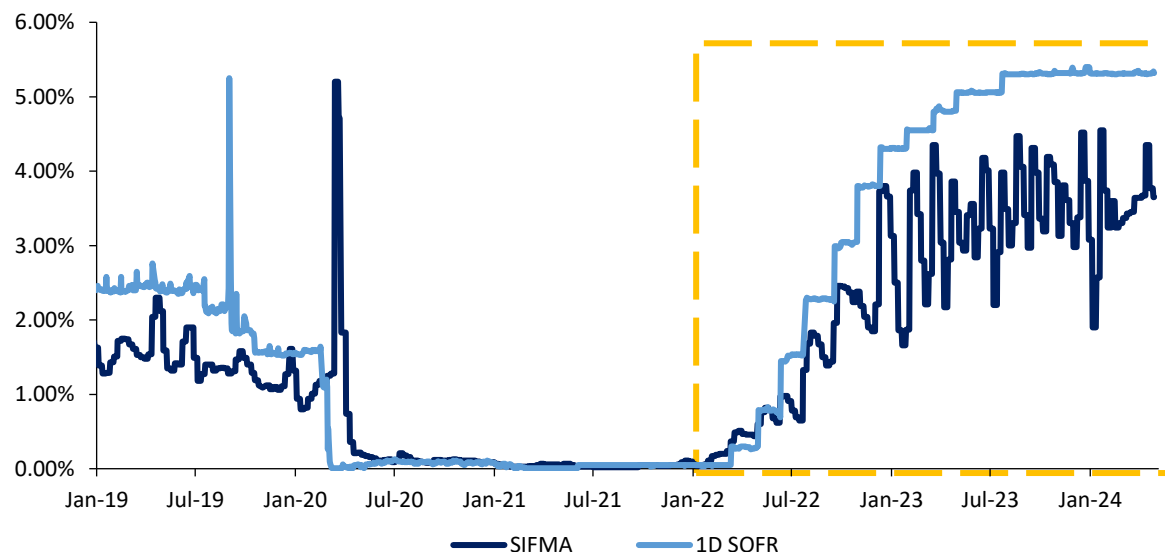
- SIFMA decreased from 3.77% to 3.65%
- Weekly dealer VRDO inventory decreased by \$162 million
- Daily dealer VRDO inventory decreased by \$741 million

BOOM Reported Dealer VRDO Inventory (\$MM)⁽¹⁾

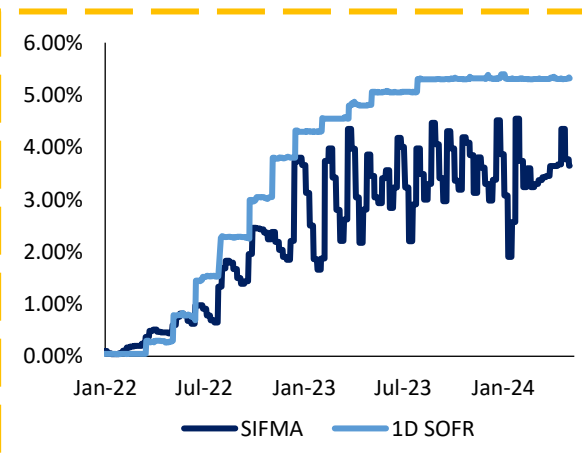


	SIFMA	1D SOFR	SIFMA/SOFR Ratio
Current	3.65%	5.32%	69%
3 Month Avg.	3.57%	5.31%	67%
6 Month Avg.	3.50%	5.32%	66%

Index Resets and SIFMA/1M SOFR Ratio Since 2019



2022 – YTD



BofA Weekly Healthcare Update

Recent Healthcare Deals



Tax-Exempt Deals Priced

Issuer	State	Rating ⁽¹⁾	Structure	Maturity	Coupon ⁽²⁾	Yield ⁽³⁾	Spread to MMD	Managers	Total Par	Timing
Novant Health	SC	A1/A+/AA-	Fixed Rate	2054	5.500%	4.420%	52 bps	JPM/RBC/BofA Truist/Wells	\$1,917,365,000	4/30/2024

Tax-Exempt Deals in the Pipeline

Issuer	State	Rating ⁽¹⁾	Structure	Maturity	Coupon ⁽²⁾	Yield ⁽³⁾	Spread to MMD	Managers	Total Par	Timing
RWJ Barnabas	NJ	A1/AA-/NR	Fixed Rate	TBD	TBD	TBD	TBD	Jefferies	\$250,070,000	TBD
Adventist Health System/West	CA	NR/BBB+/BBB+	Fixed Rate	TBD	TBD	TBD	TBD	RBC/BofA/Barclays/PNC/JPM	\$588,800,000	TBD

Taxable Deals Priced

No taxable healthcare deals have priced this week.

Taxable Deals in the Pipeline

Issuer	State	Rating ⁽¹⁾	Structure	Maturity	Coupon ⁽²⁾	Spread to UST	Managers	Total Par	Timing
Adventist Health System/West	CA	NR/BBB+/BBB+	Fixed Rate	TBD	TBD	TBD	RBC/BofA/Barclays/PNC/JPM	\$390,760,000	TBD

BofA Weekly Healthcare Update

Recent Industry Rating Actions



Date	Health System	State	Action	New		Prior	
				Rating	Outlook	Rating	Outlook
5/2/2024	Cincinnati Children's Medical Center	OH	Affirmed	Aa2	Stable	Aa2	Stable

MOODY'S

Date	Health System	State	Action	New		Prior	
				Rating	Outlook	Rating	Outlook
5/2/2024	Lee Memorial Health System	FL	Affirmed	A+	Stable	A+	Stable
5/1/2024	Phoenix Children's Hospital	AZ	Affirmed	A+	Stable	A+	Stable
5/1/2024	Samaritan Health Services	OR	Downgraded	BBB+	Stable	A+	Stable
5/1/2024	Yuma Regional Medical Center	AZ	Affirmed	A	Stable	A	Stable
5/1/2024	Nicklaus Children's Hospital	FL	Outlook Revised	A	Positive	A	Stable
5/1/2024	Care New England Health System	RI	Outlook Revised	B+	Stable	B+	Negative
5/3/2024	Adventist Health	CA	Downgraded	BBB+	Negative	A-	Stable

S&P Global

Date	Health System	State	Action	New		Prior	
				Rating	Outlook	Rating	Outlook
5/2/2024	St. Luke's Health System	ID	Affirmed	A+	Stable	A+	Stable
5/2/2024	Nicklaus Children's Hospital	FL	Upgraded	AA-	Stable	A+	Stable
5/1/2024	Adventist Health	CA	Downgraded	BBB+	Stable	A	Negative

FitchRatings

BofA Weekly Healthcare Update

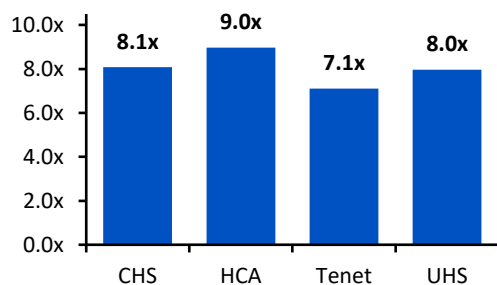
Strategic Advisory



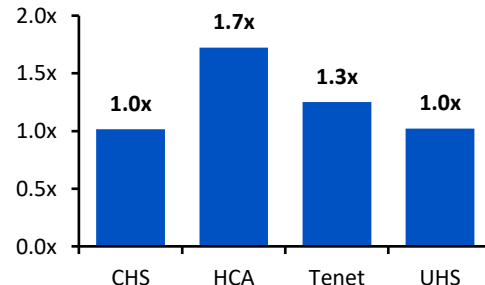
Recent M&A News⁽¹⁾

- The University of Kansas Health System and Liberty (MO) Hospital have signed definitive agreements for the hospital and its clinics to join the Kansas City-based health system.
- The University of Kentucky board of trustees has approved plans to proceed with the acquisition of St. Claire HealthCare in Morehead, KY
- The Franklin, TN-based Community Health Systems announced April 18 it entered into a definitive agreement to sell 351-bed Tennova Healthcare-Cleveland (TN) to Hamilton Health Care System in Dalton, Ga., for \$160 million in cash.
- Honolulu-based Queen's Health System plans to complete its acquisition of an 88-bed psychiatric hospital from Sacramento, CA-based Sutter Health later this year.
- In today's complex healthcare environment, mergers and acquisitions (M&A) are proving to be more challenging than ever, with heightened governmental regulations impacting both the operation of an entity and the purchase and sale of an entity.
- Tri-City Healthcare District in Oceanside, CA, and UC San Diego Health are still working on plans for a joint power agreement that was expected to be completed by the end of March.
- In two separate deals, Labcorp completed acquisitions of outreach laboratory businesses from Renton, WA-based Providence and Springfield, MA-based Baystate Health.

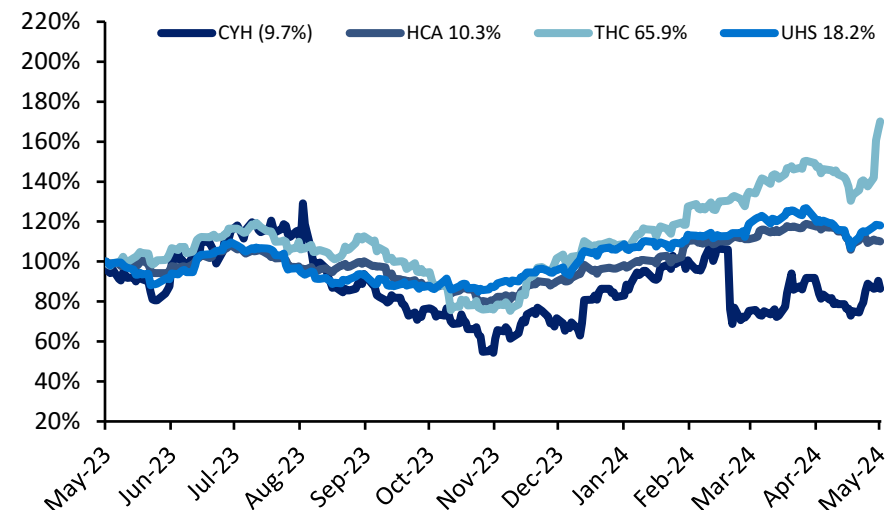
Enterprise Value / EBITDA⁽²⁾



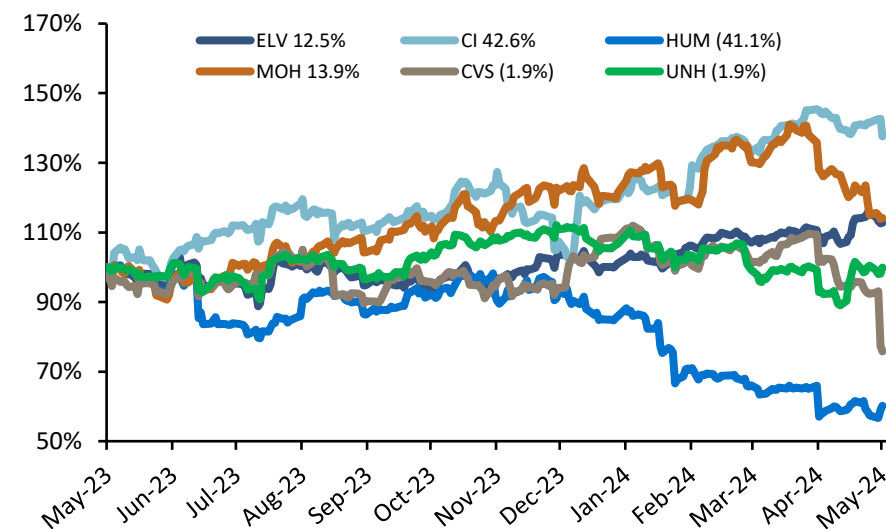
Enterprise Value / Revenue⁽²⁾



Indexed Healthcare Stock Price Performance⁽²⁾



Indexed Managed Care Stock Price Performance⁽²⁾



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EL CAMINO HOSPITAL BOARD OF DIRECTORS FINANCE COMMITTEE MEETING MEMO

To: Finance Committee
From: Carlos A. Bohorquez, Chief Financial Officer
Date: May 28, 2024
Subject: Financials: FY2024 - Period 10 (April 2024) & YTD (as of 4/30/2024)

Purpose:

To provide the Finance Committee an overview of financial results for Period 10 (April 2024) and YTD FY2024 and approve financials.

Executive Summary – Period 10 (April 2024):

Patient activity / volumes remain consistent across the enterprise.

- **Average Daily Census:** 302 which is 15 / 4.6% unfavorable to budget and 12 / 3.9% lower than the same period last year.
- **Adjusted Discharges:** 3,700 which are 47 / 1.3% favorable to budget and 286 / 8.4% higher than the same period last year.
- **Emergency Room Visits:** 6,047 which are 556 / 8.4% unfavorable to budget and 32 / 0.5% lower than the same period last fiscal year.
- **Outpatient Visits / Procedures:** 12,111 which are 121 / 1.0% favorable to budget and 2,052 / 20.4% higher than the same period last fiscal year.

Financial performance for Period 10 was unfavorable to budget and lower than the same period last fiscal year mainly attributed to lower than budgeted ED visits.

Total Operating Revenue (\$):	\$132.6M is favorable to budget by \$2.1M / 1.6% and \$12.0M / 9.9% higher than the same period last fiscal year.
Operating EBIDA (\$):	\$18.9M is unfavorable to budget by \$0.8M / 3.9% and \$0.5M / 2.7% lower than the same period last fiscal year.
Net Income (\$):	(\$1.2M) is unfavorable to budget by \$15.5M / 108.5% and \$21.3M / 106.1% lower than the same period last fiscal year. Unfavorable net income is attributed unrealized losses on investment portfolio.
Operating Margin (%):	7.8% (actual) vs. 9.0% (budget)
Operating EBIDA Margin (%):	14.2% (actual) vs. 15.0% (budget)
Net Days in A/R (days):	52.5 days are favorable to budget by 1.5 days / 2.7% and 2.1 days / 3.9% better than the same period last year.

Executive Summary – YTD FY2024 (as of 4/30/2024):

Patient activity / volumes remain consistent across the enterprise.

- **Average Daily Census:** 308 which is 10 / 3.4% favorable to budget and 3 / 0.9% higher than the same period last year.
- **Adjusted Discharges:** 36,488 which are 708 / 2.0% favorable to budget and 1,138 / 3.2% higher than the same period last year.
- **Emergency Room Visits:** 67,257 which are 2,518 / 3.9% favorable to budget and 3,908 / 6.2% higher than the same period last fiscal year.
- **Outpatient Visits / Procedures:** 114,521 which are 7,077 / 5.8% unfavorable to budget and 1,234 / 1.1% higher than the same period last fiscal year.

YTD FY2024 financial performance is consistent with budget and better versus the same period last fiscal year. Stable financial results are attributed to strong ED volumes, significant reductions in premium pay / contract labor, revenue improvement initiatives and a one-time claims settlement.

Total Operating Revenue (\$): \$1,294M is favorable to budget by \$8.1M / 0.6% and \$102.7M / 8.6% higher than the same period last fiscal year.

Operating EBIDA (\$): \$205.9M is favorable to budget by \$11.9M / 6.1% and \$13.8M / 7.2% higher than the same period last fiscal year.

Net Income (\$): \$235.1M is favorable to budget by \$95.1M / 67.9% and \$36.9M / 18.6% higher than the same period last fiscal year. Favorable net income is attributed unrealized gains on investment portfolio.

Operating Margin (%): 9.4% (actual) vs. 8.8% (budget)

Operating EBIDA Margin (%): 15.9% (actual) vs. 15.1% (budget)

Recommendation:

Recommend Finance Committee approve Period 10 & YTD FY2024 financials.



El Camino Health

Summary of Financial Operations

Fiscal Year 2024 – Period 10

7/1/2023 to 04/30/2024

Operational / Financial Results: Period 10 (April 2024)

(\$ thousands)

		Current Year	Budget	Variance to Budget	Performance to Budget	Prior Year	Variance to Prior Year	Variance to Prior Year	Moody's	S&P	Fitch	Performance to Rating Agency Medians
									'Aa3'	'AA'	AA-'	
Activity / Volume	ADC	302	316	(15)	(4.6%)	314	(12)	(3.9%)	---	---	---	---
	Total Acute Discharges	1,855	1,905	(50)	(2.6%)	1,835	20	1.1%	---	---	---	---
	Adjusted Discharges	3,700	3,653	47	1.3%	3,414	286	8.4%	---	---	---	---
	Emergency Room Visits	6,047	6,603	(556)	(8.4%)	6,079	(32)	(0.5%)	---	---	---	---
	OP Visits / OP Procedural Cases	12,111	11,990	121	1.0%	10,059	2,052	20.4%	---	---	---	---
	Gross Charges (\$)	536,519	533,366	3,153	0.6%	464,213	72,307	15.6%	---	---	---	---
Operations	Total FTEs	3,461	3,473	(12)	(0.3%)	3,345	116	3.5%	---	---	---	---
	Productive Hrs. / APD	29.1	29.0	0.2	0.6%	29.0	0.2	0.5%	---	---	---	---
	Cost Per CMI AD	18,538	19,005	(467)	(2.5%)	19,551	(1,013)	(5.2%)	---	---	---	---
	Net Days in A/R	52.5	54.0	(1.5)	(2.7%)	54.6	(2.1)	(3.9%)	47.9	49.7	45.9	
Financial Performance	Net Patient Revenue (\$)	123,655	125,395	(1,741)	(1.4%)	113,747	9,907	8.7%	329,311	115,267	---	
	Total Operating Revenue (\$)	132,554	130,472	2,082	1.6%	120,587	11,967	9.9%	373,348	142,369	146,668	
	Operating Margin (\$)	10,376	11,761	(1,384)	(11.8%)	11,169	(792)	(7.1%)	4,066	6,122	1,613	
	Operating EBIDA (\$)	18,863	19,634	(771)	(3.9%)	19,381	(518)	(2.7%)	24,030	13,952	9,533	
	Net Income (\$)	(1,217)	14,293	(15,510)	(108.5%)	20,060	(21,277)	(106.1%)	16,237	9,681	4,107	
	Operating Margin (%)	7.8%	9.0%	(1.2%)	(13.2%)	9.3%	(1.4%)	(15.5%)	1.1%	4.3%	1.1%	
	Operating EBIDA (%)	14.2%	15.0%	(0.8%)	(5.4%)	16.1%	(1.8%)	(11.5%)	6.4%	9.8%	6.5%	
	DCOH (days)	266	325	(59)	(18.3%)	258	8	3.0%	262	336	243	

Moody's Medians: Not-for-profit and public healthcare annual report; September 7, 2023. Dollar amounts have been adjusted to reflect monthly averages.

S&P Medians: U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; August 7, 2023. Dollar amounts have been adjusted to reflect monthly averages.

Fitch Ratings: U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; July 25, 2023. Dollar amounts have been adjusted to reflect monthly averages.

Notes: DCOH total includes cash, short-term and long-term investments.

OP Visits / Procedural Cases includes Covid Vaccinations / Testing.

Operational / Financial Results: YTD FY2024 (as of 04/30/2024)

(\$ thousands)		Current Year	Budget	Variance to Budget	Performance to Budget	Prior Year	Variance to Prior Year	Variance to Prior Year	Moody's	S&P	Fitch	Performance to Rating Agency Medians
									'A1'	'AA'	AA-	
Activity / Volume	ADC	308	298	10	3.4%	305	3	0.9%	---	---	---	---
	Total Acute Discharges	18,635	18,362	273	1.5%	18,310	325	1.8%	---	---	---	---
	Adjusted Discharges	36,488	35,780	708	2.0%	35,350	1,138	3.2%	---	---	---	---
	Emergency Room Visits	67,257	64,739	2,518	3.9%	63,349	3,908	6.2%	---	---	---	---
	OP Visits / OP Procedural Cases	114,521	121,598	(7,077)	(5.8%)	113,287	1,234	1.1%	---	---	---	---
	Gross Charges (\$)	5,257,610	5,128,621	128,990	2.5%	4,756,175	501,435	10.5%	---	---	---	---
Operations	Total FTEs	3,386	3,472	(86)	(2.5%)	3,295	91	2.7%	---	---	---	---
	Productive Hrs. / APD	28.2	29.5	(1.3)	(4.4%)	28.0	0.2	0.7%	---	---	---	---
	Cost Per CMI AD	18,772	19,005	(233)	(1.2%)	17,973	800	4.4%	---	---	---	---
	Net Days in A/R	52.5	54.0	(1.5)	(2.7%)	54.6	(2.1)	(3.9%)	47.9	52.6	45.9	
Financial Performance	Net Patient Revenue (\$)	1,229,453	1,231,547	(2,095)	(0.2%)	1,144,945	84,507	7.4%	3,293,111	1,152,671	---	
	Total Operating Revenue (\$)	1,294,146	1,286,018	8,128	0.6%	1,191,471	102,675	8.6%	3,733,478	1,423,693	1,466,683	
	Operating Margin (\$)	122,197	112,971	9,227	8.2%	112,780	9,417	8.4%	40,655	61,219	16,134	
	Operating EBIDA (\$)	205,930	194,014	11,916	6.1%	192,163	13,767	7.2%	240,297	139,522	95,334	
	Net Income (\$)	235,145	140,093	95,053	67.9%	198,273	36,872	18.6%	162,370	96,811	41,067	
	Operating Margin (%)	9.4%	8.8%	0.7%	7.5%	9.5%	(0.0%)	(0.2%)	1.1%	4.3%	1.1%	
	Operating EBIDA (%)	15.9%	15.1%	0.8%	5.5%	16.1%	(0.2%)	(1.3%)	6.4%	9.8%	6.5%	
	DCOH (days)	266	325	(59)	(18.3%)	258	8	3.0%	262	336	243	

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OP Visits / Procedural Cases includes Covid Vaccinations / Testing.

Consolidated Balance Sheet (as of 04/30/2024)

(\$000s)

ASSETS

	April 30, 2024	Audited June 30, 2023
CURRENT ASSETS		
Cash	201,499	230,765
Short Term Investments	98,540	129,245
Patient Accounts Receivable, net	216,278	218,528
Other Accounts and Notes Receivable	31,909	20,413
Intercompany Receivables	17,823	15,186
Inventories and Prepaids	42,934	45,037
Total Current Assets	608,984	659,174
BOARD DESIGNATED ASSETS		
Foundation Board Designated	22,909	20,731
Plant & Equipment Fund	488,880	407,526
Women's Hospital Expansion	31,596	30,735
Operational Reserve Fund	210,693	207,898
Community Benefit Fund	17,567	17,743
Workers Compensation Reserve Fund	13,498	13,498
Postretirement Health/Life Reserve Fund	23,147	24,242
PTO Liability Fund	37,629	35,252
Malpractice Reserve Fund	1,713	1,885
Catastrophic Reserves Fund	32,199	28,042
Total Board Designated Assets	879,831	787,551
FUNDS HELD BY TRUSTEE	18	-
LONG TERM INVESTMENTS	635,705	474,670
CHARITABLE GIFT ANNUITY INVESTMENTS	950	948
INVESTMENTS IN AFFILIATES	35,898	33,262
PROPERTY AND EQUIPMENT		
Fixed Assets at Cost	2,014,700	1,862,363
Less: Accumulated Depreciation	(860,908)	(791,528)
Construction in Progress	155,731	168,956
Property, Plant & Equipment - Net	1,309,523	1,239,791
DEFERRED OUTFLOWS	56,349	57,204
RESTRICTED ASSETS	32,229	36,339
OTHER ASSETS	156,828	166,528
TOTAL ASSETS	3,716,315	3,455,466

LIABILITIES AND FUND BALANCE

	April 30, 2024	Audited June 30, 2023
CURRENT LIABILITIES		
Accounts Payable	62,001	50,862
Salaries and Related Liabilities	40,406	24,408
Accrued PTO	38,622	36,104
Worker's Comp Reserve	2,300	2,300
Third Party Settlements	13,213	11,295
Intercompany Payables	14,047	12,362
Malpractice Reserves	1,863	1,863
Bonds Payable - Current	10,820	10,400
Bond Interest Payable	4,604	7,890
Other Liabilities	12,596	11,968
Total Current Liabilities	200,471	169,450
LONG TERM LIABILITIES		
Post Retirement Benefits	23,147	24,242
Worker's Comp Reserve	13,498	13,498
Other L/T Obligation (Asbestos)	27,060	29,543
Bond Payable	440,597	454,806
Total Long Term Liabilities	504,303	522,088
DEFERRED REVENUE-UNRESTRICTED	1,467	1,103
DEFERRED INFLOW OF RESOURCES	88,041	91,871
FUND BALANCE/CAPITAL ACCOUNTS		
Unrestricted	2,662,682	2,417,300
Minority Interest	(1,114)	-
Board Designated	216,281	209,043
Restricted	44,184	44,611
Total Fund Bal & Capital Accts	2,922,033	2,670,954
TOTAL LIABILITIES AND FUND BALANCE	3,716,315	3,455,466

**EL CAMINO HOSPITAL BOARD OF DIRECTORS
COMMITTEE MEETING MEMO**

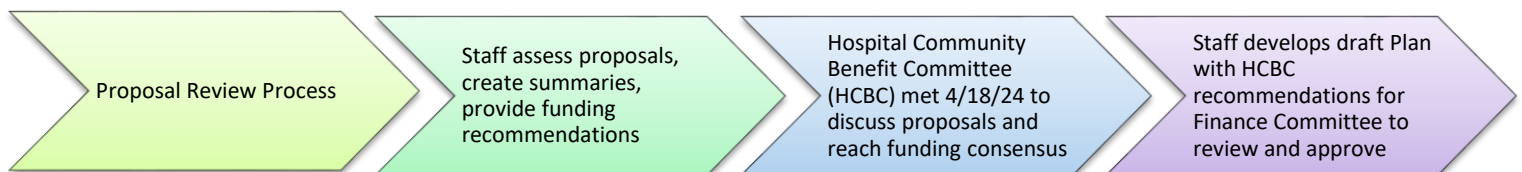
To: Finance Committee
From: Jon Cowan, Executive Director, Government Relations & Community Partnerships
Date: May 28, 2024
Subject: FY2025 El Camino Health Implementation Strategy Report and Community Benefit Plan

Recommendation:

To review and recommend approval of the FY2025 El Camino Health (ECH) Implementation Strategy Report and Community Benefit Plan (Plan). To recommend approval of authority for Jon Cowan, Executive Director of Government Relations & Community Partnerships, to execute all grant agreements specified in the Plan.

Summary:

1. **Situation:** The Plan reflects a total of \$3,410,000 and includes funding recommendations for grants, sponsorships and placeholder.
 - The Plan outlines strategies to address the top unmet health needs identified in the 2022 ECH Community Health Needs Assessment (CHNA)
 - Grant proposals in the Plan set metrics aimed at reducing these unmet health needs
 - Sponsorships and placeholder funds are separate from grants and approved in aggregate amounts
2. **Authority:** Per the Community Benefit Grants Policy approved by the ECH Board of Directors, the Finance Committee is to review and recommend approval of the annual Plan.
3. **Background:** Plan includes grant proposals, sponsorships and placeholder.
Grant proposals review process:
 - December 2023: Community Benefit (CB) FY2025 Application and Grant Guide released online with announcement to community and current grantees.
 - February 23, 2024: Submission deadline



- Funding overview (*see FY2025 CB Plan Appendix and Proposal Summaries, Attachment 2*):
Grant Proposals: 45 recommended at \$3,310,000
 - Total Proposals: 76 (7% increase over prior year)
 - Total Requested: \$5,996,392 (5% decrease over prior year)
 - Total Funded: \$3,310,000 (0% increase over prior year)
 - Total Unfunded: \$2,686,392 (11% decrease over prior year)
 - Note, some programs apply to both ECH and the El Camino Healthcare District (*see Attachment 3*)

Sponsorships: Recommended = \$85,000

Placeholder: Recommended = \$15,000

- **Placeholder process:** Designated funds to be used in accordance with the ECH Community Benefit Grants Policy/Placeholder

FY2025 ECH Total Plan Request: \$3,410,000

4. **Assessment:** N/A
5. **Other Reviews:** Hospital Community Benefit Committee (HCBC) reviewed proposals and provided funding recommendations.
6. **Outcomes:** Committee reviews and approves Plan, which includes funding for grants, sponsorships and placeholder. Committee votes to fund original Plan or Plan with approved amendments.
7. **List of Attachments:**
 1. FY2025 ECH Implementation Strategy Report and Community Benefit Plan
 2. FY2025 CB Plan Appendix and Proposal Summaries
 3. Dual Funded Programs Summary

Suggested Committee Discussion Questions: N/A



FY2025 El Camino Health Implementation Strategy Report and Community Benefit Plan

Finance Committee

*Jon Cowan, Executive Director, Government Relations and
Community Partnerships*

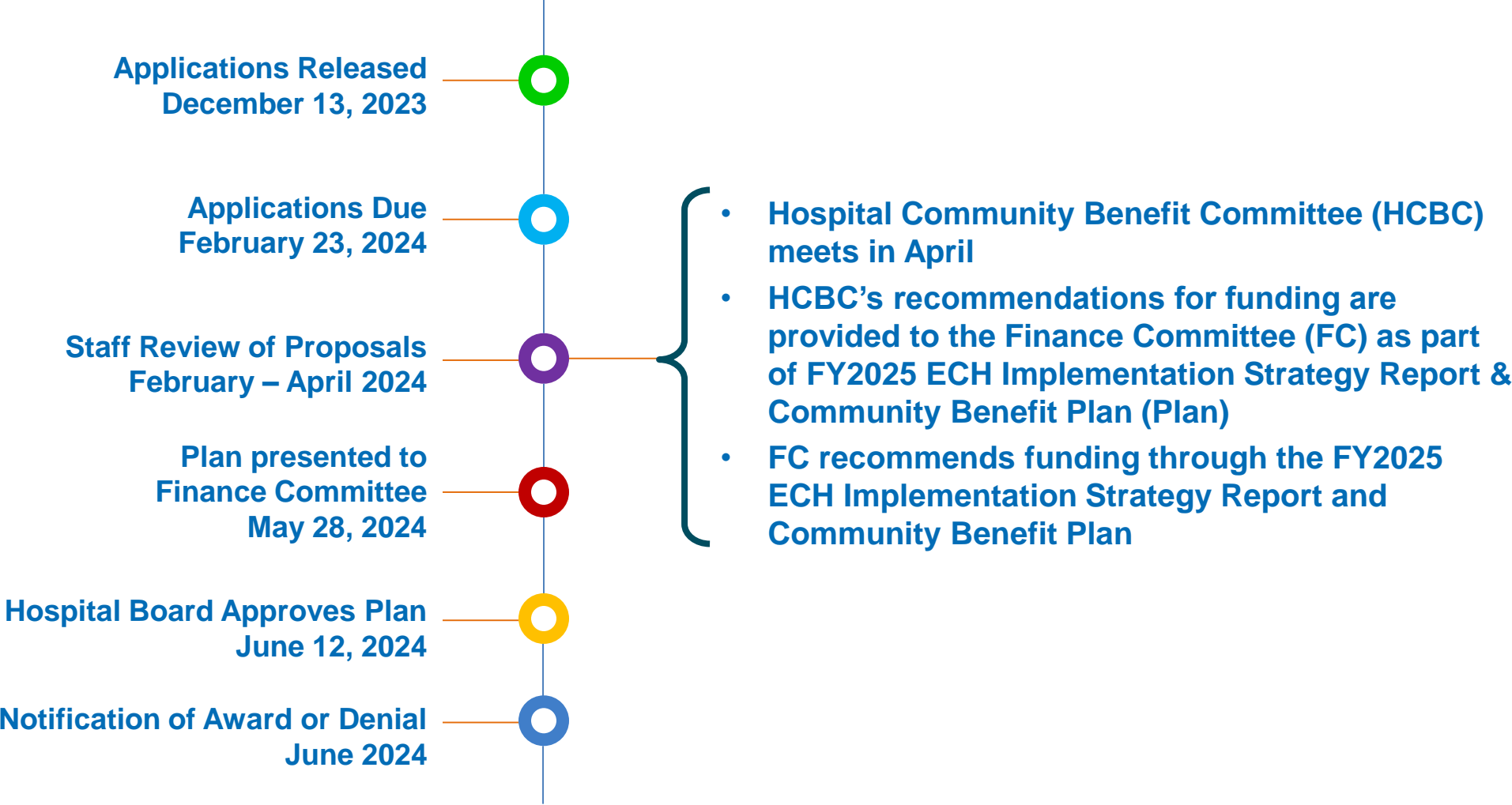
May 28, 2024

Recommendation

To review and recommend approval of the FY2025 El Camino Health Implementation Strategy Report and Community Benefit Plan:

- Currently recommending a total of \$3,410,000, including Grants (\$3,310,000), Sponsorships (\$85,000) and Placeholder (\$15,000), or
- An amended Plan per Committee motions up to available funds of \$3,410,000.

Timeline & Process



Guiding Principles for Evaluating and Prioritizing Appropriateness of Grant Proposals

Required

1. Serve those who live, work or go to school in El Camino Health's targeted geography
2. Demonstrate a competence and capacity to address at least one of the identified health needs
3. Focus primarily, but not exclusively, on the results of increasing access to healthcare services, behavioral health services, as well as the management of rising risk chronic health conditions (diabetes, obesity, cardiovascular disease, cancer, and respiratory conditions)
4. Have an emphasis on populations that are underserved, experiencing health disparities, and/or facing health challenges

Preferred

5. Aim to reflect the diversity of El Camino Health's targeted geography
6. Focus on operational programmatic costs for service delivery, over capital campaigns
7. Emphasize locally focused vs. national organizations
8. Emphasize the most effective and impactful programs while welcoming new and innovative applicants

ECH Ranked & Prioritized Health Needs

Health Need	FY2023 Approved	FY2024 Approved	FY2025 Approved
Healthcare Access & Delivery (including oral health)	29%	30%	~30%
Behavioral Health (including domestic & violence trauma)	31%	30%	~30%
Diabetes & Obesity	30%	30%	~30%
Chronic Conditions (other than diabetes & obesity)	5%	5%	~5%
Economic Stability (including food insecurity, housing & homelessness)	5%	5%	~5%

Proposal Evaluation Process

Top three factors that are referenced during the grant evaluation process



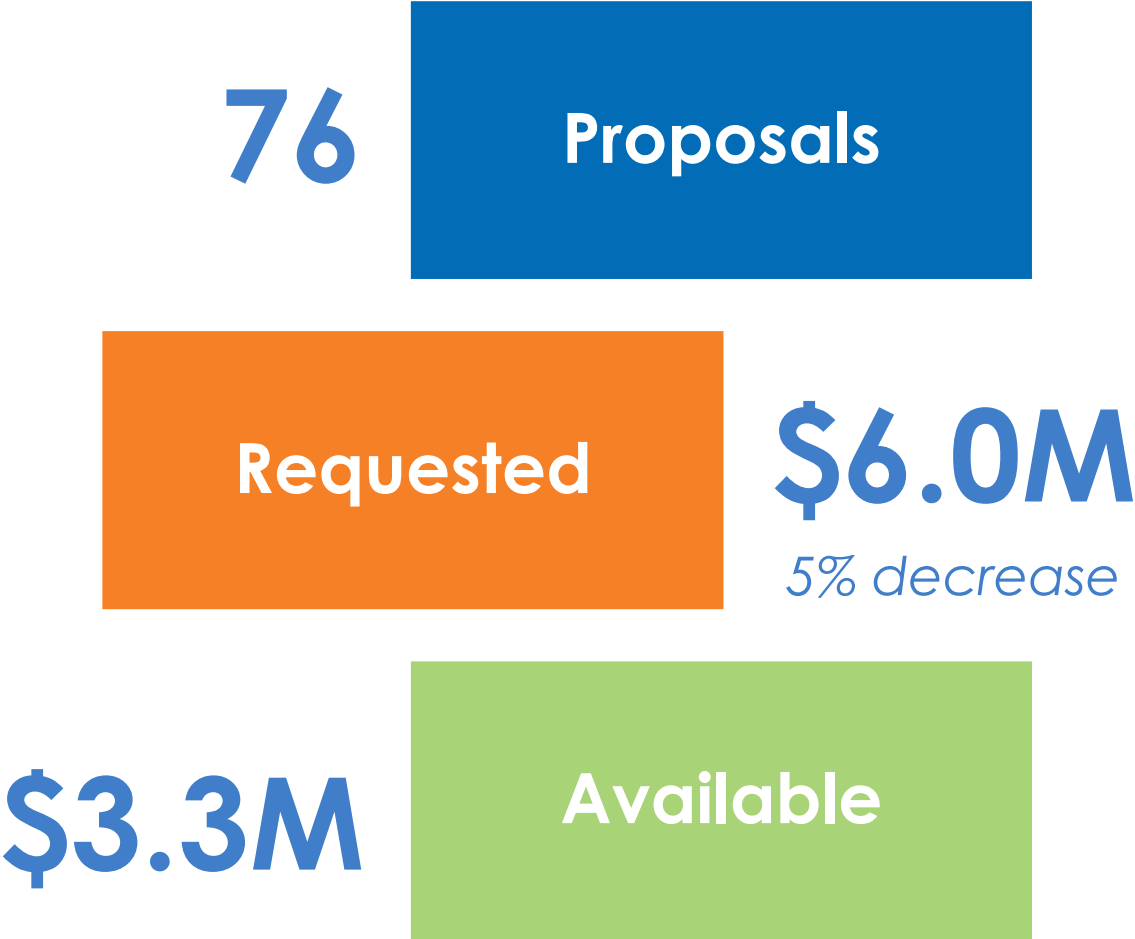
Proposal Evaluation Process (continued)

Proposal evaluation criteria:

- Alignment with ECH priorities
- Addressing community needs
- Applicant capability
- Proposal quality
- Impact and evaluation plan
- Budget request
- Evidence-based programming
- Financial need of applicant
- Brand alignment (i.e. will not reflect negatively on reputation, brand)

Proposals were also evaluated in context of those in each health need, then grouped by their proximity to the median for review in the grant index.

FY2025 Summary of Proposal Portfolio



ECH Grants Grouped by Health Need

	Health Need	FY2024 Approved	FY2024 %	FY2025 Proposed	FY2025 %
Healthcare Access & Delivery (including oral health)	Healthcare Access & Delivery	\$991,000	30%	\$1,006,000	~30%
Behavioral Health (including domestic violence & trauma)	Behavioral Health	\$985,000	30%	\$1,041,000	~31%
Diabetes & Obesity	Diabetes & Obesity	\$1,000,000	30%	\$945,000	~29%
Chronic Conditions (other than diabetes & obesity)	Chronic Conditions (other than Diabetes & Obesity)	\$165,000	5%	\$166,000	~5%
Economic Stability (including housing and food)	Economic Stability	\$169,000	5%	\$152,000	~5%
	Total	\$3,310,000		\$3,310,000	

FY2025 Strategy Highlights

- **To remain equitable, FY2025 staff recommended grant awards are flat for school mental health and school nurse programs**
- **New grants such as ECH Women's and Newborn Services (Mental Health Support for Parents of NICU Patients) and Health Mobile** - cover a gap that exists in current standard care and the ECH portfolio
- **Balancing grant volume** – stayed flat in order to focus on high impact organizations and alignment with the Implementation Strategy Report and Community Benefit Plan
- **Staff Innovation Grants:**
 - **Mental Health Support for Parents of NICU Patients:** Providing mental health support to parents of NICU babies through group therapy sessions, triage and referral, education, and peer support within the ECH service area
 - **DEI & Economic Opportunity Program:** Addressing economic security and helping build a diverse healthcare workforce through internship and mentorship opportunities for local young adults

FY2025 Strategy Highlights (continued)

Collective Impact Metrics:

- In the FY2025 grant application, agencies were required to choose from a list of common metrics for one of their impact metrics
- Due to the variety of reporting capabilities across agencies, it was important to give them the ability to choose the Collective Impact Metric that was most feasible for them to measure
- Metrics and targets will be negotiated and finalized during the grant agreement process
- Schools were asked to use a standardized metrics format in FY2024, and this will continue in FY2025. They were also given a choice of which Collective Impact Metric they could commit to reporting on, because we do see variability in reporting capabilities within the school districts

FY2025 Strategy Highlights (continued)

Collective Impact Metrics:

- For FY2025, a few sample robust collective impact metrics include
 - Healthcare Access & Delivery:
 - Number of patients receiving follow-up care after a patient is screened
 - Behavioral Health:
 - Number of youth demonstrating improvement on treatment plan goals
 - Diabetes & Obesity:
 - Number of participants who report 150 minutes or more of physical activity per week
 - Chronic Conditions:
 - Number of individuals who demonstrate improved self-management through self-report or biometric indicators
 - Economic Stability:
 - Number of individuals connected to a sustainable source of healthy food (CalFresh/SNAP, food bank, etc.)
- Metrics are a tool to capture the community health improvement work being accomplished through our funding as well as to monitor an organization's performance trends over time

FY2025 New Applications

35 applications for new programs

Recommended for funding

- **El Camino Health – Women’s and Newborn Services**
- **Health Mobile**
- **Hope Services**
- **Midtown Family Services**
- **School of Arts and Culture at MHP**
- **Via Services**

Not recommended for funding

- AbilityPath
- Alzheimer’s Disease and Related Disorder Association, Inc.
- American Heart Association
- Banyan Tree Women’s Collective
- Bay Area Community Health
- Caminar
- Catholic Charities of Santa Clara County
- Chinese American Coalition for Compassionate Care
- Civic Ventures dba CoGenerate
- Community Seva
- Counseling and Support Services for Youth
- Downtown Streets Team
- Fogarty Innovation
- Health Connected
- Heart of the Valley, Services for Seniors, Inc.
- Humane Society Silicon Valley
- Kingdom Family Resources
- Mama D 2nd Chance
- National Center for Equine Facilitated Therapy
- No Time to Waste
- Pacific Hearing Connection
- Parents Helping Parents
- Positive Alternative Recreation Teambuilding Impact
- Recovery Café San Jose Inc.
- South Bay Kidpower Teenpower Fullpower
- Sunday Friends Foundation
- The Salvation Army, a California Corporation
- Union School District
- Vasona Hill Foundation

Proposals by Health Need: Healthcare Access and Delivery

Proposal Strength: Higher	<ul style="list-style-type: none">• Asian Americans for Community Involvement*• Cambrian School District*• Campbell Union School District*• Cupertino Union School District*• Via Services
Proposal Strength: Medium	<ul style="list-style-type: none">• Health Connected• Healthier Kids Foundation*• Heart of the Valley, Services for Seniors, Inc. (HOV)• Mt. Pleasant School District*• Pacific Hearing Connection• Santa Clara County Public Health*• Vista Center for the Blind and Visually Impaired*
Proposal Strength: Lower	<ul style="list-style-type: none">• Bay Area Community Health• Catholic Charities of Santa Clara County^• Chinese American Coalition for Compassionate Care• Civic Ventures dba CoGenerate• Fogarty Innovation• Health Mobile

Proposals by Health Need: Behavioral Health

Proposal Strength: Higher	<ul style="list-style-type: none"> • Adolescent Counseling Services • Bill Wilson Center* • Child Advocates of Silicon Valley • Cupertino Union School District* • LifeMoves* • Los Gatos Union School District* • Momentum for Health* • Peninsula Healthcare Connection: Medication Management
Proposal Strength: Medium	<ul style="list-style-type: none"> • Almaden Valley Counseling Service* • Caminar • El Camino Health- Women's and Newborn Services • Jewish Family Services of Silicon Valley* • LGS Recreation* • Next Door Solutions to Domestic Violence* • Pacific Clinics (Formerly Uplift Family Services)* • Parents Helping Parents* • To Be Empowered*
Proposal Strength: Lower	<ul style="list-style-type: none"> • Banyan Tree Women's Collective • Counseling and Support Services for Youth • Kingdom Family Resources • NCEFT - National Center for Equine Facilitated Therapy • Positive Alternative Recreation Teambuilding Impact • Recovery Cafe San Jose Inc. • South Bay Kidpower Teenpower Fullpower (commonly known as Kidpower)

Proposals by Health Need: Diabetes & Obesity

Proposal Strength: Higher	<ul style="list-style-type: none">• Chinese Health Initiative*• South Asian Heart Center, El Camino Health• West Valley Community Services• West Valley Community Services – Seniors Program*
Proposal Strength: Medium	<ul style="list-style-type: none">• African American Community Service Agency^• Bay Area Women's Sports Initiative*• Gardner Family Health Network, Inc. dba Gardner Health Services*• Indian Health Center of Santa Clara Valley^• Playworks*• Valley Verde*
Proposal Strength: Lower	<ul style="list-style-type: none">• AbilityPath• Roots Community Health Center^• Union School District• Vasona Hill Foundation

Proposals by Health Need: Chronic Conditions

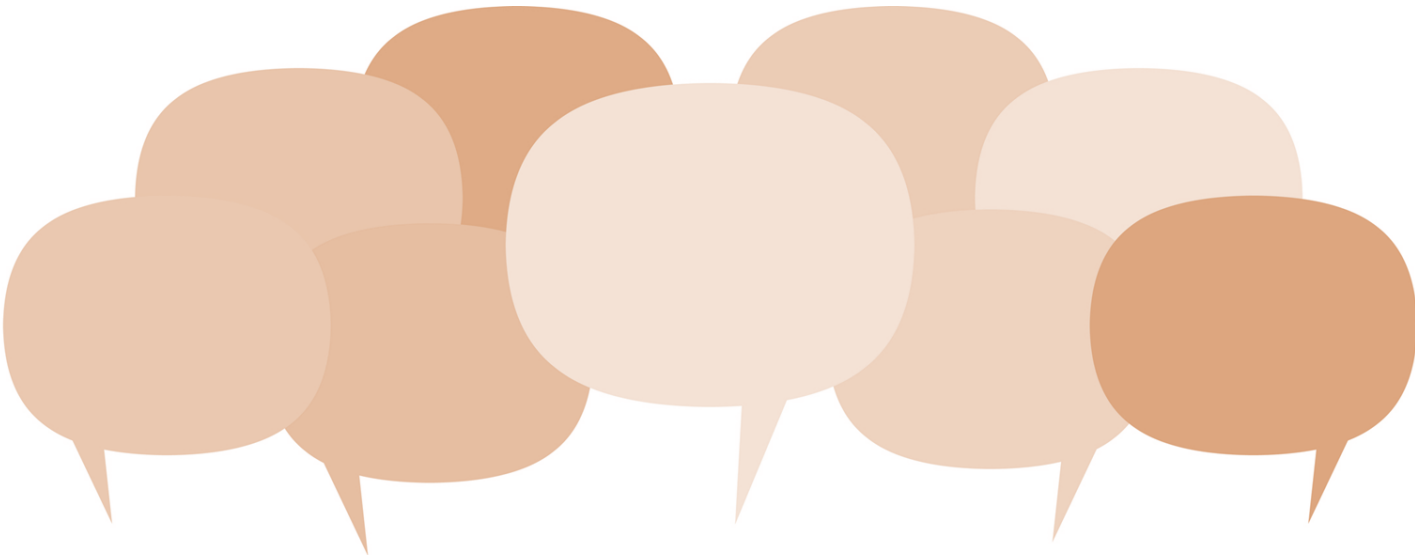
Proposal Strength: Higher	<ul style="list-style-type: none">• Breathe California of the Bay Area: Children's Asthma Services*• Latinas Contra Cancer*
Proposal Strength: Medium	<ul style="list-style-type: none">• Cancer CAREpoint*• Pink Ribbon Good
Proposal Strength: Lower	<ul style="list-style-type: none">• Alzheimer's Disease and Related Disorders Association, Inc• American Heart Association

*Agencies who met 90%+ of metrics in FY2024 at midyear
^Agencies who met 0-74% of metrics in FY2024 at midyear

Proposals by Health Need: Economic Stability

Proposal Strength: Higher	<ul style="list-style-type: none">• El Camino Health – Intern Program*• School of Arts and Culture at MHP
Proposal Strength: Medium	<ul style="list-style-type: none">• Hope Services• Mama D 2nd Chance• Midtown Family Services• Parents Helping Parents Inc• Rebuilding Together Silicon Valley*• Shine Together (Formerly Teen Success)• Sunday Friends Foundation
Proposal Strength: Lower	<ul style="list-style-type: none">• Community Seva• Downtown Streets Team• Humane Society Silicon Valley• No Time To Waste• The Salvation Army, a California Corporation

Discussion





Implementation Strategy Report and Community Benefit Plan, FY2025

June 2024



I. GENERAL INFORMATION

Contact Person: Jon Cowan

Years the Plan Refers to: Fiscal year 2025

**Date Written Plan Was Adopted by
Authorized Governing Body:** June 12, 2024

**Authorized Governing Body that Adopted
the Written Plan:** El Camino Hospital Board of Directors

**Name and EIN of Hospital Organization
Operating Hospital Facility:** El Camino Hospital
EIN 94-3167314

Address of Hospital Organization: El Camino Hospital
2500 Grant Road
Mountain View, CA 94040-4302

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II. ABOUT EL CAMINO HEALTH

El Camino Health¹ includes two not-for-profit acute care hospitals in Los Gatos and Mountain View and urgent care, multi-specialty care and primary care locations across Santa Clara County. Key medical specialties of El Camino Health include cancer, heart and vascular, men's health, mental health and addictions, pulmonary, mother-baby, neurology, orthopedic and spine, and urology. Affiliated partners include El Camino Health Medical Network, El Camino Health Foundation and Concern.

MISSION

It is the mission of El Camino Health to heal, relieve suffering and advance wellness as the community's publicly accountable health partner.

COMMUNITY BENEFIT PROGRAM

For more than 55 years, El Camino Health has provided healthcare services beyond its walls — crossing barriers of age, education and income level — to serve the people of its region, because a healthier community benefits everyone.

Building a healthier community requires a combined effort. It has been the privilege of El Camino Health to collaborate with community members who have expertise in understanding health disparities in local cities, as well as organizations with similar missions. Working together has vastly multiplied El Camino Health's ability to make a difference.

El Camino Health, in partnership with El Camino Healthcare District, provides funding through the Community Benefit Program in the form of grants and sponsorships to organizations that demonstrate an ability to impact the health needs of vulnerable, underserved and at-risk community members.

Every year, El Camino Health publishes the Community Benefit Annual Report to inform the community about Community Benefit Program financials, the grant programs and how these funded services improve the health of vulnerable populations both through direct services and prevention initiatives.²

III. EL CAMINO HEALTH'S SERVICE AREA

El Camino Health is located in Santa Clara County, and its community encompasses most of the cities in that county, including Santa Clara, San José, Sunnyvale, Mountain View, and Los Gatos. Santa Clara County comprises 18 cities and large areas of unincorporated rural land. In 2020, approximately 1.93 million people lived here, making it the sixth largest county in California by population. San José is its largest city, with over 1.01 million people (52% of the total). The population of the county is substantially more dense than the state, with 9,115 people per square mile compared to 8,486 per square mile in California.

The median age in Santa Clara County is 38.1 years old. More than 22% of the county's residents are under the age of 18, and over 13% are 65 years or older. Among the population aged 75 and older, nearly half (48%) are living with a disability. Santa Clara County is also very diverse, with sizable proportions of Asian, Latinx, and white populations. Nearly four in ten (39%) people in Santa Clara County were born outside the United States. This percentage is higher than the foreign-born populations statewide (27%) and nationwide (14%).

Our communities earn some of the highest annual median incomes in the U.S., but they also bear some of the highest costs of living. The median household income in Santa Clara County is \$124,055, far higher than California's median of \$75,325.³ Yet the California Self-Sufficiency Standard,⁴ set by the Insight Center for Community Economic Development, suggests that many households in Santa Clara County are unable to meet their basic needs.⁵ (The Standard in 2021 for a family with two children was \$144,135.) Housing costs are high: In 2021, the median home price was \$1.4 million⁶ and the median rent was \$2,374.⁷ A total of 26% of children are eligible for free or reduced-price lunch and close to one quarter (23%) of children live in single-parent households. About 4% of people in our community are uninsured.

The minimum wage in Santa Clara County⁸ was \$15.45–\$16.30 per hour in 2021, where self-sufficiency requires an estimated \$34–\$39 per hour. California Self-Sufficiency Standard data show a 27% increase in the cost of living in Santa Clara County between 2018 and 2021, while the U.S. Bureau of Labor Statistics reports only a 5.4% per year average increase in wages in the San Jose-Sunnyvale-Santa Clara metropolitan area between 2018 and 2020.

Judging by the Neighborhood Deprivation Index, a composite of 13 measures of social determinants of health such as poverty/wealth, education, employment, and housing conditions, the county's population overall is healthier than the national average.⁹ Although the county is quite diverse and has substantial resources (see our CHNA 2022 report, Attachment 3), there is significant inequality in the population's social determinants of health and health outcomes. For example, the Gini Index, a measure of income inequality, is higher in certain zip codes compared to others.¹⁰ Certain areas also have poorer access to high-speed internet (e.g., zip codes 95013, 95140), or to walkable neighborhoods (e.g., zip codes 95002, 95141), or jobs (e.g., zip codes 95020, 95130). In our assessment of the health needs in our community, we focused particularly on disparities and inequities within our community rather than simply in comparison to California or the nation as a whole.

IV. PURPOSE OF IMPLEMENTATION STRATEGY & COMMUNITY BENEFIT PLAN

Per state and federal law, a Community Health Needs Assessment (CHNA) must be conducted every three years by nonprofit hospitals. In 2022, El Camino Health Community Benefit staff conducted a Community Health Needs Assessment in collaboration with the Santa Clara County Community Benefit Coalition. This assessment resulted in the identification of community health needs. The 2022 CHNA serves as a tool for guiding policy and program planning efforts and is available to the public. For information about El Camino Health's 2022 CHNA process and for a copy of the 2022 CHNA report, please visit <https://www.elcaminohospital.org/about-us/community-benefit>.

IRS regulations mandate that all nonprofit hospitals develop and adopt an implementation strategy to address community needs every three years. Section 1.501(r)(3)(c) of the IRS regulations pertains to implementation strategy specifically, and its requirements include a description of the health needs that the hospital will address and a description of the health needs that the hospital will not address.

This Implementation Strategy Report (IS Report) and Community Benefit Plan (CB Plan) describes El Camino Health's planned response to the needs identified through the 2022 CHNA process. Per IRS requirements, the following descriptions of the actions (strategies) El Camino Health intends to take include the anticipated impact of the strategies, the resources the hospital facility plans to commit to address the health needs, and any planned collaboration between the hospital facility and other facilities or organizations in addressing the health needs.

This 2025 IS Report and CB Plan is based on the 2022 CHNA and outlines El Camino Health's funding for fiscal year 2025. It will be updated annually and the update will be based on the most recently conducted CHNA.

Financial Summary

FY2025 El Camino Health Community Benefit Plan:

- 45 Grants: \$3,310,000
 - Requested Grant Funding: \$5,996,392
- Sponsorships: \$85,000
- Placeholder: \$15,000
- Plan Total: \$3,410,000

V. LIST OF COMMUNITY HEALTH NEEDS IDENTIFIED IN THE 2022 CHNA

The 2022 CHNA assessed community health needs by gathering input from persons representing the broad interests of the community. This primary qualitative input was used to determine the community's priorities. In addition, quantitative (statistical) data were analyzed to identify poor health outcomes, health disparities, and health trends. Statistical data were compiled and compared against statewide averages and rates.

To be considered a health need for the purposes of the 2022 CHNA, the need had to fit a standard definition, be present in at least two data sources, and either prioritized by key informants or focus groups, or suggested by direct statistical indicators that fail benchmarks or exhibit documented inequities by race.¹¹ A total of 12 health needs were identified in the 2022 CHNA. The health need selection process is described in Section VI of this report.

2022 Community Health Needs List

1. Economic Stability
2. Behavioral Health
3. Housing & Homelessness
4. Health Care Access & Delivery
5. Diabetes & Obesity
6. Cancer
7. Maternal & Infant Health
8. Oral/Dental Health
9. Climate/Natural Environment
10. Unintended Injuries/Accidents
11. Community Safety
12. Sexually Transmitted Infections

VI. THOSE INVOLVED IN THE IMPLEMENTATION STRATEGY (IS) & COMMUNITY BENEFIT PLAN DEVELOPMENT

El Camino Health selected the health needs to address. Actionable Insights, LLC, provided guidance and expertise for this process and conducted research on evidence-based and promising practices for each selected health initiative. Actionable Insights is a consulting firm whose principals have experience conducting CHNAs and providing expertise on implementation strategy development and IRS reporting for hospitals.

VII. HEALTH NEEDS THAT EL CAMINO HEALTH PLANS TO ADDRESS

PROCESS AND CRITERIA USED TO SELECT HEALTH NEEDS

In October 2021, the Hospital Community Benefit Committee met to review the information collected for the 2022 CHNA. The purpose of the meeting was to help select the needs El Camino Health would address, which would form the basis for its community benefit plan and implementation strategies. El Camino Health, by consensus, selected the following needs to address:

- Health Care Access & Delivery (including oral health)
- Behavioral Health (including domestic violence and trauma)
- Diabetes & Obesity
- Other Chronic Conditions (other than Diabetes & Obesity)
- Economic Stability (including food insecurity, housing, and homelessness)

DESCRIPTION OF HEALTH NEEDS EL CAMINO HEALTH PLANS TO ADDRESS

Health Care Access & Delivery (including oral health)

Health care access and delivery, which affects various other community health needs, was identified as a top health need by more than half the CHNA's focus groups and nearly one-third of key informants. Experts and county residents felt there was a lack of access to primary and specialty care (oral health and mental health were specifically named), especially for middle- and low-income community members. Healthcare access may be especially problematic for youth in the community: In Santa Clara County's schools, the ratio of students to each school nurse (2,992:1) exceeds the state ratio (2,410:1) by nearly 25%.¹² Further, the county's ratio of students to school speech, language, and hearing specialists (1,126:1) is larger than the state's (1,093:1).¹² In addition, Black and Latinx Santa Clara County residents experience significantly worse health compared to county residents of other races; for example, preventable hospital stays (4,942 per 100,000 Black Medicare enrollees [adults aged 65 and over and persons with disabilities] and 3,969 per 100,000 Latinx Medicare enrollees in the county versus 3,358 per 100,000 Medicare enrollees statewide¹³) may be a sign of inequitable access to high-quality care. Certainly in East San José, one of the geographic areas where health disparities are concentrated, there is a higher percentage of individuals enrolled in Medicaid or other public health insurance (42%) compared to the state average (38%).¹⁴ Conversely, in Sunnyvale (zip code 94085), another area of concentrated health disparities, a much lower proportion of individuals are enrolled in Medicaid/public health insurance (21%)¹⁴, but a slightly higher proportion of individuals are uninsured (8%) compared to the state overall (7.5%).¹⁴

Many key informants and focus group participants connected healthcare access with economic instability. For example, some mentioned that low-income residents may be required to prioritize rent and food over healthcare. Others noted that individuals who are not provided with sick time must choose to go unpaid in order to visit the doctor for themselves and/or family members,

stating that expanded service hours on weekends and evenings are still needed. It was stated that low-income and undocumented county residents especially have difficulty accessing insurance. Affordability, both of insurance premiums and of healthcare itself, especially preventive care, was a particular concern; in our 2019 CHNA report, Latinx county residents were significantly less likely to have health insurance than others. Additionally, CHNA participants identified the lack of information for patients about healthcare costs as a barrier to accessing care.

Experts indicated that they had mixed experiences with telehealth, which rose substantially during the pandemic. While telehealth can overcome transportation barriers, experts worried about the digital divide as well as patients' lack of privacy. There was also concern expressed by providers about the lower reimbursement rate for telephone appointments (i.e., without video).

The need for healthcare workforce training in order to deliver care in a sensitive manner was a common theme among key informants and focus group participants. Training areas that were identified included LGBTQ+ sensitivity and education about issues specific to the population, trauma-informed care, and greater respect/efforts for patients who have mental health issues, are low-income, lack digital and/or English literacy, or are monolingual non-English speakers. Other delivery issues included education of healthcare workers around public charge issues, and the need for greater language capacity. More than one in ten (11%) Santa Clara County residents speak limited English, compared to less than 10% in California overall.¹⁴ However, there are even more-glaring geographic disparities: in Sunnyvale (zip code 94085) more than one in seven (14%), and in the East San José area more than two in ten (22%) residents speak limited English.¹⁴ Limited English proficiency can restrict healthcare access.

Systemic issues such as low Medi-Cal reimbursement rates and the annual requirement for Medi-Cal patients to re-verify their eligibility in order to retain coverage were called out as specific concerns. Experts expressed concern about the use of the emergency department for non-emergent issues among immigrants, the unhoused population, and individuals who lack insurance, which speaks to the inequity in access to healthcare among these groups.

Behavioral Health (including domestic violence and trauma)

Behavioral health, which includes mental health and trauma as well as consequences such as substance use, ranked high as a health need, being prioritized by all focus groups and more than half of key informants.

The pandemic's negative effect on mental health was one of the strongest themes from the qualitative data. Many experts spoke of depression, anxiety, trauma, and grief among all populations and reported an increased demand for services; however, children and adolescents were of particular concern. Statistics from prior to the pandemic's advent suggest that youth mental health is an issue: Students in Santa Clara County have lower access to psychologists at school (1,199:1) compared to students statewide (1,041:1, a 15% difference).¹⁵ Perhaps in part due to these access issues, the county's youth self-harm injury hospitalization rate (32.7

per 100,000 age 0-17) is significantly higher than the state's rate (22.4 per 100,000).¹⁶ Experts noted the lack of mental health providers (348.0 per 100,000 people in the county vs. 352.3 per 100,000 at the state level)¹⁷ and addiction services overall, especially in non-English languages.

Key informants and focus group attendees, all of whom participated in the CHNA after the pandemic began, described youth isolation and lack of interaction with peers as preventing normal adolescent development. They also suggested that many students were anxious about returning to school, in part because of the chance of infection. While data prior to the pandemic already indicated that youth behavioral health was a concern, experts described an increase in youth suicide attempts, especially by overdose with prescription medications, that seemed to occur beginning about three months into the pandemic.

Statistics suggest that there are disparities associated with behavioral health. For example, drug overdose deaths among Santa Clara County's Black population occur at nearly twice the rate (25.0 per 100,000 people) as for all Californians (14.0 per 100,000).¹⁸ Self-harm injury hospitalizations are much higher for the county's white youth (66.3 per 100,000 age 0-17) and Latinx youth (31.9 per 100,000) than for all California youth (22.4 per 100,000).¹⁹ The county's white suicide rate for all ages (13 per 100,000 people) remains persistently higher than the state rate (11 per 100,000 people).²⁰ Experts, however, note that "racial and ethnic minorities have less access to mental health services than do whites, are less likely to receive needed care and are more likely to receive poor quality care when treated."²¹ An expert on the historical context of such disparities suggests that "racism and discrimination," as well as "fear and mistrust of treatment" pose barriers to community members who are Black, Indigenous, or other people of color (BIPOC) seeking help for behavioral health issues. The expert also notes that overrepresentation in the criminal justice system "suggests that rather than receiving treatment for mental illness, BIPOC end up incarcerated because of their symptoms."²² Among the statistical data available for this CHNA, juvenile felony arrests (for ages 10-17) were substantially higher for Black (23.0 per 1,000) and Latinx (9.3) Santa Clara County youth than for California youth overall (4.1 per 1,000).²³

Community members made clear connections between COVID-related economic insecurity causing stress and anxiety, especially for those who lost jobs or saw their incomes affected. African immigrants were one group singled out by experts as experiencing behavioral health issues at a high rate, in part due to job losses during the pandemic. Experts also said that youth worried about the economic hardships of their families and sought employment themselves to reduce the burden on their families.

Experts spoke to the fact that the mental health and addiction services systems have historically been siloed, which has resulted in a lack of coordinated, comprehensive treatment. Further, some noted that many hospitals no longer provide mental health services and there are very few inpatient psychiatric beds for acute/high needs.²⁴ It was stated that services for people without health insurance can be expensive and difficult to access.

Diabetes & Obesity

Approximately one-third of key informants and focus groups identified diabetes and obesity as a top health need. Two experts in Santa Clara County specifically called out diabetes as a rising problem in the community, while the trend for adult obesity remains flat. Currently, 8.4% of Santa Clara County community members have diabetes, compared to 9.9% of all Californians.²⁵ Key informants and focus group participants identified the need for nutrition education, particularly from a young age, and some key informants further noted the cost of healthy food as a barrier to good nutrition. SNAP enrollment, an indicator of food insecurity, in the East San José area is substantially higher (14%) compared to the state average (10%).²⁶

The lack of physical activity was cited as a driver of obesity by multiple key informants, mostly in the context of the pandemic's interference with regular activities. Associated with this concern, the county's walkability index (9.9) is worse than the state's (11.2), while the walkability index for East San José (0.8) and the 94040 zip code of Mountain View (1.5), another area of concentrated health disparities, are substantially worse than either.²⁷ The county's Pacific Islander and Latinx middle- and high-schoolers are much less likely to meet healthy body composition and fitness standards than middle- and high-school students statewide; Black middle-schoolers in Santa Clara County generally meet body composition standards but not fitness standards.

Community members expressed dissatisfaction with the quality of the food supply, especially for those reliant on food from food pantries or institutions such as schools. Data show that, among the venues from which community members can obtain food, there are substantially fewer supercenters and club stores, which sell fresh produce, in Santa Clara County (22.2 per 1,000 people) compared to the state rate (48.1 per 1,000).²⁸ Further, and perhaps related to the lack of produce access, a smaller proportion of children ages 2-11 in the county eat adequate amounts of fruits and vegetables daily (31%) compared to children statewide (35%).²⁹ Multiple residents made the connection between unhealthy eating and mental health—what's going on “in their head and their heart.”

Our 2019 CHNA report identified disparities in diabetes and obesity, with local Black and Latinx populations experiencing obesity at higher rates compared to the state, and the county's Black population also experiencing higher rates of diabetes. Although key informants and focus group participants did not connect diabetes and obesity with health disparities or inequities, experts writing on behalf of the American Diabetes Association describe placing “socioeconomic disparities and the other [social determinants of health] downstream from racism—which we posit is a root cause for disparities in diabetes outcomes in marginalized and minoritized populations.”³⁰

Other Chronic Conditions (other than Diabetes & Obesity)

Santa Clara County generally fares well with respect to chronic conditions other than diabetes and obesity: Mortality rates for heart disease, stroke, cancer, chronic liver disease/cirrhosis, and Alzheimer's disease and other dementias are all better than state benchmarks.

However, health conditions such as cardiovascular disease, cancer, and respiratory problems are among the top 10 causes of death in the county. With regard to cancer, the rate of cancer incidence among children ages 0-19 is slightly higher in the county (19.0 per 100,000) than the state (18.2 per 100,000).³¹ Mammography screening levels, an early cancer detection measure, are lower for the county's Black women (33%), Latinas (29%), and Native American women (33%) than California women overall (36%).³² Our previous (2019) CHNA report indicated that Black county residents have a higher incidence of breast cancer, lung cancer, prostate cancer, and a higher prevalence of cancer of all sites combined, while Latina residents have a substantially higher incidence of cervical cancer. With regard to respiratory problems, the level of asthma prevalence for people of all ages is higher for Santa Clara County (10%) than the state (9%).³³ One key informant noted that asthma rates have been worsening.

An expert in chronic disease mentioned a rise in dementia-related issues. Additionally, two health experts mentioned the issue of hypertension, one in conjunction with poor mental health, and the other as a condition that is often unmanaged among unhoused patients.

There are also racial/ethnic disparities and inequities with respect to chronic conditions: Heart disease and stroke were identified as two of the chronic conditions that are often seen in data on ethnic health disparities. An expert in Black health cautioned about high rates of asthma in areas with poor air quality. There are also persistent disparities in cancer incidence rates and other cancer statistics. The rate of cancer incidence among children ages 0-19 is highest among Santa Clara County's white children (21.2 per 100,000) and Asian/Pacific Islander children (20.2 per 100,000).³¹ The National Cancer Institute acknowledges socioeconomic and racial/ethnic disparities in cancer detection, treatment, and outcomes. It attributes these to a variety of factors, including institutional racism and conscious or unconscious bias among care providers, as well as barriers such as low income, low health literacy, lack of insurance, and lack of transportation. It also acknowledges the role of neighborhoods in cancer risks (e.g., when a neighborhood has poor access to affordable healthy food, residents are more likely to be obese, which is a cancer risk factor). The Institute states, "Reducing or eliminating some cancer disparities in the pursuit of health equity will require policy changes to overcome systemic social, racial, and/or institutional inequalities."³⁴

Economic Stability (including food insecurity, housing, and homelessness)

Nearly all focus groups and almost three-quarters of key informants identified economic stability, including education and food insecurity, as a top community priority. According to the U.S. Office of Disease Prevention and Health Promotion, "many people can't afford things like healthy foods, health care, and housing. ...People with steady employment are less likely to live in poverty and more likely to be healthy, but many people have trouble finding and keeping a job. People with disabilities, injuries, or [chronic] conditions... may be especially limited in their ability to work. In addition, many people with steady work still don't earn enough to afford the things they need to stay healthy."³⁵

The cost of living in Santa Clara County is extremely high, and income inequality in Silicon Valley is 1.5 times higher than at the state level.³⁶ More specifically, the 94040 and 94043 zip

code areas of Mountain View have a higher level of income inequality (both 0.5 on the Gini index) than either the county or the state overall (both 0.4 on the Gini index).³⁷ In addition, the East San José area experiences higher levels of Neighborhood Deprivation³⁸ (0.6) compared to the rest of the county (-0.8) and California as a whole (0.0).³⁷ Further, while the index that maps geographic access to job opportunities for the county (50, on a scale of 0 to 100) is similar to California overall (48), jobs proximity index metrics for East San Jose (2) and the 94040 zip code in Mountain View (10) are much worse.³⁹ The median household income in East San José (\$79,602) is also lower than even the state median (\$82,053), let alone the county median household income (\$129,210).³⁷

Education generally correlates with income; therefore, educational statistics that differ by race/ethnicity are particularly concerning. Smaller proportions of Santa Clara County Black (45%), Pacific Islander (38%), and Latinx (46%) 11th-graders met or exceeded grade-level English-language arts standards compared to California 11th-graders overall (57%).⁴⁰ Also, a smaller percentage of local Latinx 11th graders met or exceeded math standards (28%) versus California's 11th-graders (32%).⁴⁰ Related to these statistics, much smaller proportions of the county's Black (32%), Pacific Islander (34%), and Latinx (38%) high school graduates completed college-preparatory courses compared to high school graduates statewide (47%).⁴¹ In our 2019 CHNA report, we described similar inequities in educational attainment. In some county sub-geographies in particular, the proportion of adults who do not have at least a high school diploma is much higher (East San José, 31%; 94040 in Mountain View, approximately 28%) than the state average (18%).³⁷ Educational inequities, often related to neighborhood segregation⁴², lead to educational disparities that begin at an early age: the elementary school proficiency index, which measures the academic performance of 4th-graders, is significantly lower in both East San José (4.2) and the 94040 zip code of Mountain View (12.4) than the county (69.7) or the state (49.4).⁴³

Data available on economically precarious households shows that while 50% of California households in which the most educated adult has only a high school diploma or GED struggle economically statewide, this proportion rises to 58% among Santa Clara County households.⁴⁴ Fully 30% of Silicon Valley households are not meeting economic self-sufficiency standards.⁴⁴ Furthermore, in seven out of 50 school districts in Silicon Valley, more than 50% of students are eligible for free- or reduced-price meals (a proxy for poverty).³⁶ In our 2019 CHNA report, poverty and food insecurity statistics illustrated inequities by race/ethnicity. Economic precariousness can force people to choose between paying rent and accessing healthcare; it can also lead to homelessness and the many barriers to health that unhoused individuals face.

Qualitative data showed that COVID created more economic insecurity for those who lost work and specifically impacted low-income essential workers, many of whom were Latinx and/or undocumented. Key informants and focus group participants mentioned that county residents often lost childcare during the pandemic, which affected their ability to work; according to the Public Policy Institute of California, this affected women significantly more than men. Women were also "overrepresented in both frontline and hardest-hit sectors" of the economy.⁴⁵ Prior to the pandemic, the cost of childcare may also have been a limiting factor; infant child care (age

0-2) cost \$20,746 per year in Santa Clara County, compared to \$17,384 on average statewide. Similarly, pre-K child care (age 3-5) cost \$15,315 in Santa Clara County versus \$12,168 on average in California overall.⁴⁶ Economic insecurity affects single-parent households more than dual-parent households⁴⁷; in East San José specifically, there are a higher proportion of children in single-parent households (39%) than in California overall (32%).³⁷

VIII. EL CAMINO HEALTH'S IMPLEMENTATION STRATEGY & COMMUNITY BENEFIT PLAN

El Camino Health's annual community benefit investment focuses on improving the health of our community's most vulnerable populations, including the medically underserved, low-income, and populations affected by health disparities. To accomplish this goal, our community health investment for FY2025 will be directed to improve health care access & delivery (including oral health), behavioral health (including domestic violence and trauma), economic security (including food insecurity, housing, and homelessness), diabetes and obesity, and other chronic conditions (other than diabetes & obesity) through community and hospital-based programs and partnerships.

This plan represents the revamping of a multi-year strategic investment in community health. El Camino Health believes that long-term funding of proven community partners yields greater success than short-term investments in improving the health and well-being of community members. The plan continues to be based on documented community health needs. Modifications to the plan are the result of new data and information collected during the 2022 CHNA process.

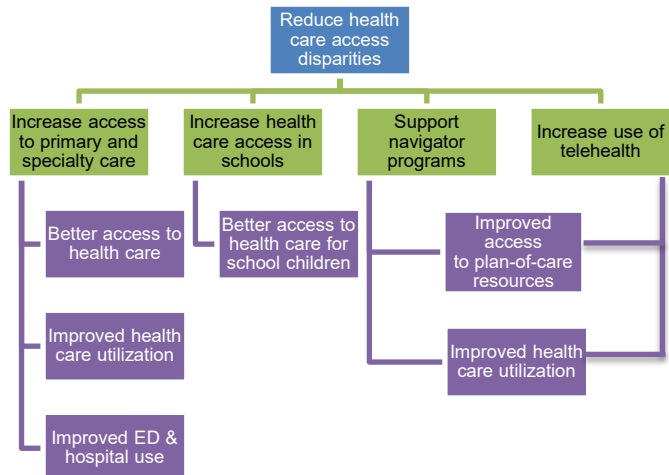
HEALTH CARE ACCESS & DELIVERY (INCLUDING ORAL HEALTH)

El Camino Health views efforts to ensure equitable access to high-quality health care and respectful, compassionate, culturally competent delivery of health care services as a top priority for its community benefit investments. Given the community's strong focus on issues of health care access and delivery during the 2022 CHNA, El Camino Health chose goals that support initiatives to reduce disparities in access to and delivery of primary and specialty care for community members in its service area. The goals also include improvements in access to and delivery of oral health care and maternal/infant health care, based on statistical data and information provided by experts interviewed during the CHNA. The hospital expects to make a positive impact by improving health care access and utilization, reducing unnecessary emergency department visits and hospitalizations, and reducing disparities in health outcomes.

GOAL

INITIATIVES

ANTICIPATED IMPACTS

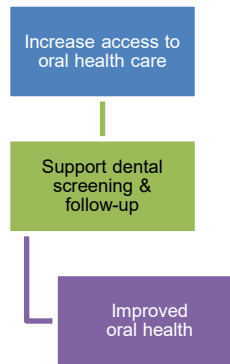


Goal	Initiative	Anticipated Impact
1. Reduce disparities in access to high-quality care	A. Support increased access to primary care and specialty care services for vulnerable individuals ^{48, 49, 50, 51, 52, 53, 54, 55, 56, 57}	(i) Individuals experience better access to health care (ii) Improved health care utilization (iii) Reduced unnecessary ED visits and hospitalizations
	B. Support greater access to healthcare in schools ⁵⁸	(i) Improved access to health care for school-aged children and youth
	C. Support clinical and community health navigator programs ^{59, 60, 61}	(i) Community members access clinical and community resources that support their plan of care
	D. Support increased use of telehealth and other technology solutions ^{62, 63, 64}	

GOAL

INITIATIVE

ANTICIPATED IMPACT

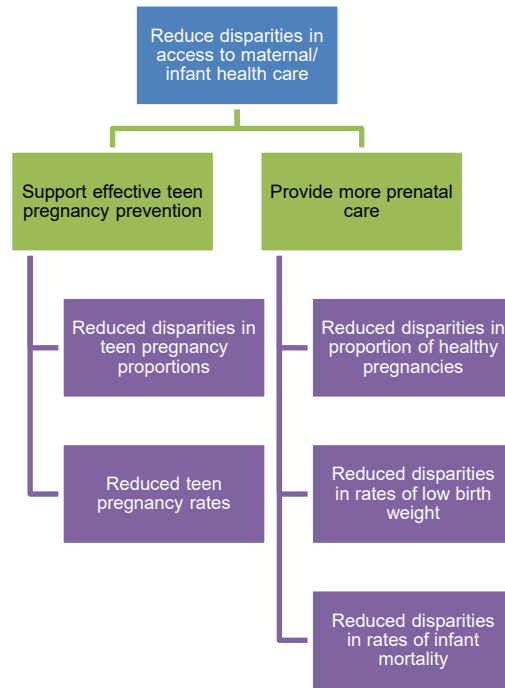


Goal	Initiative	Anticipated Impact
2. Increase access to oral health care for underserved community members	A. Support school- and community-based programs that offer dental screenings and care, including tele-dentistry ^{65, 66, 67, 68}	(i) Improved oral health among community members

GOAL

INITIATIVES

ANTICIPATED IMPACTS



Goal	Initiative	Anticipated Impact
3. Reduce disparities and inequitable access to maternal/ infant health care for community members	A. Support effective teen pregnancy prevention programs ^{69, 70, 71}	(i) Reduced disparities in the proportion of teens who are pregnant (ii) Reduced proportions of teens who are pregnant
	B. Increase access to and utilization of adequate prenatal care ^{72, 73, 74, 75, 76}	Reduced disparities in: (i) Proportions of women with healthy pregnancies (ii) Rates of low birth weight (iii) Rates of infant mortality

GOAL

INITIATIVE

ANTICIPATED IMPACTS



Goal	Initiative	Anticipated Impact
4. Provide/ expand workforce training in cultural competence, and compassionate and respectful care delivery	A. Support workforce training in cultural competence, and compassionate and respectful care delivery ^{77, 78, 79, 80}	(i) Increased access to culturally competent health care services among underserved community members, including LGBTQ+ and community members with limited English proficiency (ii) Increased access to compassionate and respectful health care among underserved community members, including LGBTQ+ and community members with limited English proficiency

HEALTH CARE ACCESS & DELIVERY (INCLUDING ORAL HEALTH) PROPOSAL RECOMMENDATIONS

Agency	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
Asian Americans for Community Involvement				\$120,000	\$120,000	\$120,000
Cambrian School District				\$250,000	\$135,000	\$135,000
Campbell Union School District				\$240,000	\$235,000	\$235,000
Cupertino Union School District			X	\$122,000	\$110,000	\$110,000
Via Services	X			\$31,730	N/A	\$30,000
Health Connected	X	X		\$30,000	N/A	\$ -
Healthier Kids Foundation				\$70,000	\$70,000	\$70,000
Heart of the Valley, Services for Seniors, Inc. (HOV)	X	X		\$25,000	N/A	\$ -
Mt. Pleasant School District				\$130,000	\$126,000	\$126,000
Pacific Hearing Connection	X	X		\$25,000	N/A	\$ -
Santa Clara County Public Health				\$100,000	\$80,000	\$85,000
Vista Center for the Blind and Visually Impaired				\$68,028	\$40,000	\$45,000
Bay Area Community Health	X	X		\$75,000	N/A	\$ -
Catholic Charities of Santa Clara County	X	X		\$50,000	N/A	\$ -
Chinese American Coalition for Compassionate Care	X	X		\$25,000	N/A	\$ -
Civic Ventures dba CoGenerate	X	X		\$30,000	N/A	\$ -
Fogarty Innovation	X	X		\$500,000	N/A	\$ -
Health Mobile	X		X	\$150,000	N/A	\$50,000

*Green represents higher proposal strength, Blue represents medium proposal strength, and Grey represents lower proposal strength

**Proposals within each color are organized alphabetically

***HCBC is the Hospital Community Benefit Committee

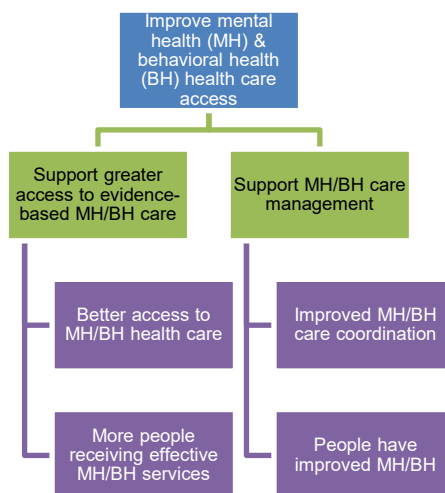
BEHAVIORAL HEALTH (INCLUDING DOMESTIC VIOLENCE AND TRAUMA)

Even prior to the pandemic, data indicated that behavioral health (including mental health, trauma, and substance use) was a significant health need, especially with respect to the supply of providers. Community input during the 2022 CHNA emphasized how much worse and more widespread behavioral health issues have become due to the pandemic. Therefore, in addition to supporting initiatives to improve community members' access to mental and behavioral health care, El Camino Health chose goals that support more direct approaches to improving the mental and behavioral health of both youth and adult community members. By using a two-pronged approach, addressing access to care and care itself, El Camino Health expects to be able to make a positive impact by improving community members' mental and behavioral health, including contributing to improved coping skills, healthier relationships, and reduced substance use.

GOAL

INITIATIVES

ANTICIPATED IMPACTS

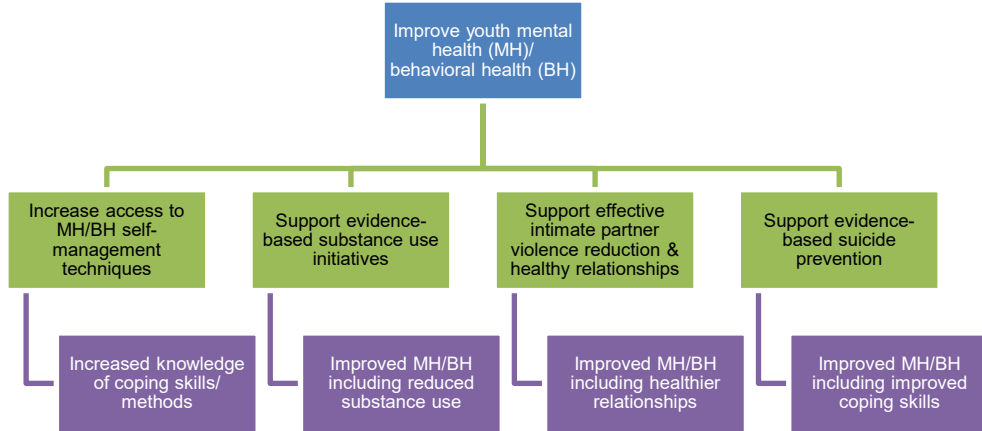


Goal	Initiative	Anticipated Impact
1. Improve mental/behavioral health care access for community members	A. Support in-person and virtual expanded access to evidence-based counseling, addiction treatment, behavioral health case management, etc. ^{81, 82, 83, 84, 85}	(i) Improved access to mental/behavioral health programs and services (ii) More community members receiving effective mental/behavioral health services
	B. Care management to support community members' self-management and mental health ^{86, 87}	(i) Improved coordination of mental/behavioral services (ii) Improved mental/behavioral health among those served

GOAL

INITIATIVES

ANTICIPATED IMPACTS

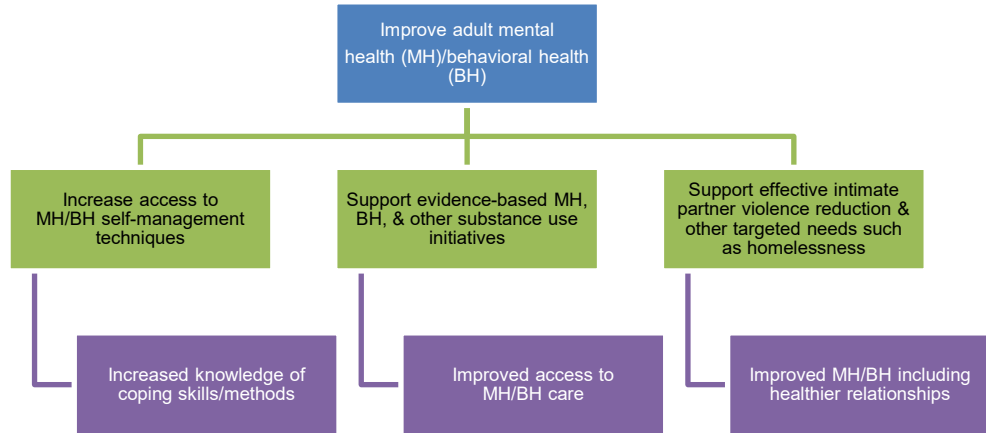


Goal	Initiative	Anticipated Impact
2. Improve mental/ behavioral health of youth in the community	A. In-person or virtual programs for assisting youth in self-management techniques to reduce depression and anxiety, and for stress, coping, and resilience ^{88, 89}	(i) Increased knowledge among youth served about methods of coping with stress and depression
	B. Support for substance abuse initiatives with evidence of effectiveness ^{90, 91, 92}	(i) Improved mental health among those served, including reduced substance use
	C. Programs that prevent or reduce youth and young adult intimate partner and sexual violence and promote healthier relationships ^{93, 94}	(i) Improved mental health among those served, including healthier relationships
	D. Programs that reduce or prevent suicide with evidence of effectiveness ^{95, 96}	(i) Improved mental health among those served, including improved coping skills

GOAL

INITIATIVES

ANTICIPATED IMPACTS



Goal	Initiative	Anticipated Impact
3. Improve mental/ behavioral health of adults in the community	A. In-person or virtual programs for assisting community members in self-management techniques to reduce depression and anxiety, and for stress, coping, and resilience ^{97, 98, 99}	(i) Increased knowledge among those served about methods of coping with depression, anxiety, and stress
	B. Support for screening, accurate diagnosis, effective treatment, and follow-up for mental/ behavioral health and substance use/ addiction treatment services ^{100, 101, 102}	(i) Improved access to mental and behavioral health services among those served
	C. Programs that support targeted unmet needs such as supporting individuals experiencing or at risk of homelessness or intimate partner violence ^{103, 104}	(i) Improved mental health among those served (ii) Improved utilization of clinical and community resources among those served

BEHAVIORAL HEALTH (INCLUDING DOMESTIC VIOLENCE AND TRAUMA) PROPOSAL RECOMMENDATIONS

Agency	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
Adolescent Counseling Services				\$25,000	\$25,000	\$25,000
Bill Wilson Center				\$25,000	\$25,000	\$25,000
Child Advocates of Silicon Valley				\$40,000	\$40,000	\$40,000
Cupertino Union School District			X	\$135,000	\$130,000	\$130,000
LifeMoves			X	\$65,000	\$50,000	\$50,000
Los Gatos Union School District				\$200,000	\$120,000	\$120,000
Momentum for Health			X	\$40,000	\$40,000	\$40,000
Peninsula Healthcare Connection: Medication Management				\$90,000	\$90,000	\$90,000
Almaden Valley Counseling Service				\$80,000	\$40,000	\$25,000
Caminar	X	X		\$50,000	N/A	\$ -
El Camino Health- Women's and Newborn Services	X			\$38,058	N/A	\$38,000
Jewish Family Services of Silicon Valley				\$149,286	\$75,000	\$75,000
LGS Recreation				\$75,260	\$15,000	\$15,000
Next Door Solutions to Domestic Violence				\$90,000	\$90,000	\$88,000
Pacific Clinics (Formerly Uplift Family Services)				\$230,000	\$220,000	\$215,000
Parents Helping Parents Inc				\$45,000	N/A	\$35,000
To Be Empowered				\$60,000	\$35,000	\$30,000
Banyan Tree Women's Collective	X	X		\$30,000	N/A	\$ -
Counseling and Support Services for Youth	X	X		\$104,114	N/A	\$ -
Kingdom Family Resources	X	X		\$85,000	N/A	\$ -
NCEFT - National Center for Equine Facilitated Therapy	X	X		\$5,000	N/A	\$ -
Positive Alternative Recreation Teambuilding Impact	X	X		\$70,000	N/A	\$ -
Recovery Cafe San Jose Inc.	X	X		\$30,000	N/A	\$ -
South Bay Kidpower Teenpower Fullpower (commonly known as Kidpower)	X	X		\$30,000	N/A	\$ -

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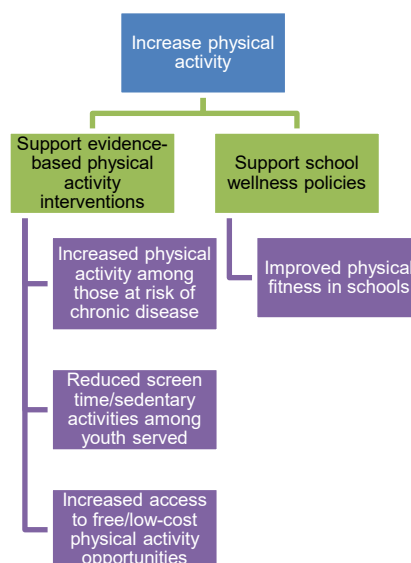
DIABETES & OBESITY

During the 2022 CHNA, community members provided input on poor food access and the lack of physical activity, both of which are drivers of diabetes and obesity. Additionally, CHNA data indicated issues with the food environment, geographic disparities in walkability, and ethnic disparities in youth fitness, among other things. Experts also indicated that diabetes rates are trending up in Santa Clara County. Therefore, El Camino Health chose goals that support initiatives that prevent or reduce obesity and diabetes, as well as those that increase physical activity, reduce food insecurity, and increase healthy food access among community members. The hospital expects these efforts will make a positive impact by contributing to improved weight status, improved diabetes management, and reduced rates of obesity & diabetes in the community.

GOAL

INITIATIVES

ANTICIPATED IMPACTS

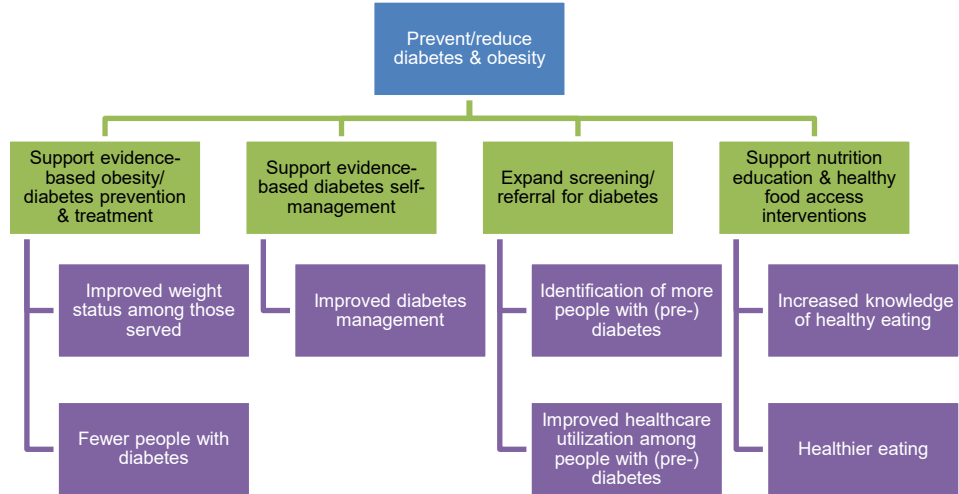


Goal	Initiative	Anticipated Impact
1. Increase physical activity among community members	A. Support physical activity interventions shown to contribute to weight loss and reduced screen time among youth and adults ^{105, 106, 107, 108}	(i) Increase in physical activity among youth and adults at elevated risk of chronic health conditions (ii) Reduced screen time & time on sedentary activities among youth served (iii) Increased access to and utilization of free/low-cost opportunities for physical activity
	B. Support implementation of school wellness policies for promoting physical activity ¹⁰⁹	(i) Improved physical fitness among students in schools served

GOAL

INITIATIVES

ANTICIPATED IMPACTS



Goal	Initiative	Anticipated Impact
2. Prevent/ reduce obesity & diabetes among community members	A. Support obesity/diabetes prevention and obesity treatment programs with evidence of effectiveness ^{110, 111, 112, 113, 114, 115, 116, 117, 118}	(i) Improved weight status in youth and adults served (ii) Long-term reduction in the number of community members with diabetes
	B. Support diabetes treatment/self-management programs with evidence of effectiveness ^{119, 120, 121, 122, 123}	(i) Improved diabetes management in participants served
	C. Expand screening and referral for abnormal blood glucose/pre-diabetes and type 2 diabetes ^{124, 125}	(i) Identification of more individuals with diabetes and pre-diabetes (ii) Improved healthcare utilization for individuals with diabetes and pre-diabetes
	D. Support community and school-based nutrition education and healthy food access interventions (i.e. school/community gardening interventions, healthy cooking curricula, food resource management, community health workers, etc.) ^{126, 127, 128, 129}	(i) Increased knowledge and understanding about healthy eating among people served (ii) Healthier eating among community members receiving interventions

DIABETES & OBESITY PROPOSAL RECOMMENDATIONS

Agency	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
Chinese Health Initiative			X	\$30,000	\$20,000	\$30,000
South Asian Heart Center, El Camino Health			X	\$60,000	\$50,000	\$60,000
West Valley Community Services				\$185,000	\$185,000	\$185,000
West Valley Community Services - Seniors Program				\$50,000	\$45,000	\$50,000
African American Community Service Agency				\$40,000	\$35,000	\$40,000
Bay Area Women's Sports Initiative			X	\$72,787	\$15,000	\$20,000
Gardner Family Health Network, Inc. dba Gardner Health Services				\$343,173	\$320,000	\$320,000
Indian Health Center of Santa Clara Valley				\$105,000	\$90,000	\$95,000
Playworks			X	\$41,200	\$40,000	\$40,000
Valley Verde				\$70,000	\$60,000	\$70,000
AbilityPath	X	X		\$20,000	N/A	\$ -
Roots Community Health Center				\$114,206	\$35,000	\$35,000
Union School District	X	X		\$183,606	N/A	\$ -
Vasona Hill Foundation	X	X		\$33,113	N/A	\$ -

*Green represents higher proposal strength, Blue represents medium proposal strength, and Grey represents lower proposal strength

**Proposals within each color are organized alphabetically

***HCBC is the Hospital Community Benefit Committee

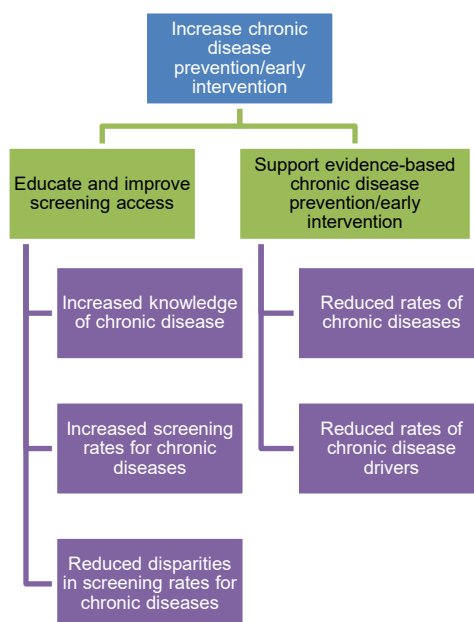
OTHER CHRONIC CONDITIONS (OTHER THAN DIABETES & OBESITY)

Many chronic diseases are among the top causes of death in Santa Clara County. CHNA data show there are disparities in chronic conditions such as cancer, asthma, heart disease, and stroke. Therefore, El Camino Health chose goals that support initiatives to increase prevention and early intervention of chronic diseases and to improve chronic disease management among community members. By addressing these issues, El Camino Health believes it will make a positive impact through improved screening for chronic conditions, reduced rates of uncontrolled chronic diseases, lower levels of the drivers of chronic conditions, and, in the long term, reduced rates of chronic diseases.

GOAL

INITIATIVES

ANTICIPATED IMPACTS

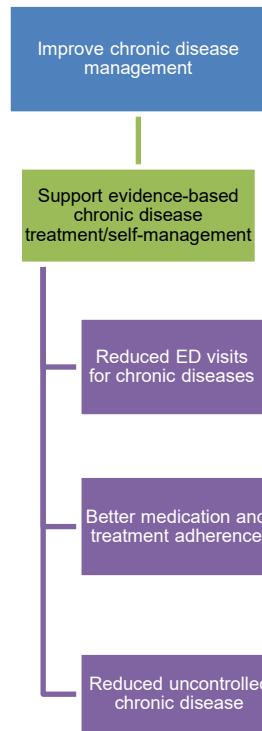


Goal	Initiative	Anticipated Impact
1. Increase prevention and early intervention of chronic diseases in the community	A. Provide education and improve access to screenings ^{130, 131, 132, 133, 134, 135, 136}	(i) Increased knowledge of chronic disease among community members (ii) Increased rates of screening for chronic disease (iii) Reduced disparities in chronic disease screening rates
	B. Support evidence-based chronic disease prevention and early intervention programs ^{137, 138, 139}	(i) Reduced rates of chronic diseases (ii) Reduced rates of drivers of chronic diseases, such as physical inactivity, poor nutrition, tobacco and excessive alcohol use, etc.

GOAL

INITIATIVES

ANTICIPATED IMPACTS



Goal	Initiative	Anticipated Impact
2. Improve chronic disease management among community members	A. Support evidence-based chronic disease treatment and self-management programs ^{140, 141, 142}	(i) Reduced rates of ER/ED visits for chronic diseases (ii) Improved medication and treatment adherence (iii) Reduced rates of uncontrolled chronic disease

OTHER CHRONIC CONDITIONS (OTHER THAN DIABETES & OBESITY) PROPOSAL RECOMMENDATIONS

Agency	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
Breathe California of the Bay Area: Children's Asthma Services				\$52,000	\$40,000	\$51,000
Latinas Contra Cancer				\$75,000	\$40,000	\$55,000
Cancer CAREpoint				\$30,000	\$30,000	\$30,000
Pink Ribbon Good				\$30,000	\$25,000	\$30,000
Alzheimer's Disease and Related Disorders Association, Inc	X	X		\$70,000	N/A	\$ -
American Heart Association	X	X	X	\$61,128	N/A	\$ -

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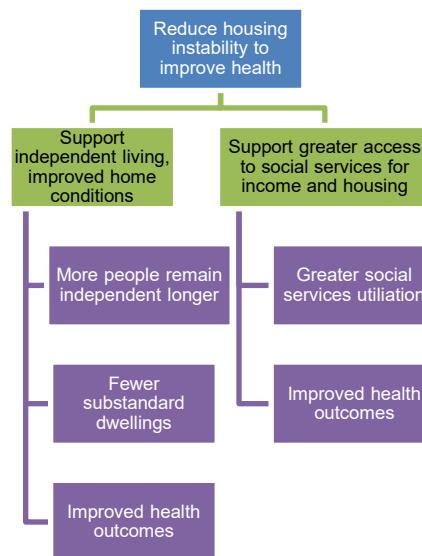
ECONOMIC STABILITY (INCLUDING FOOD INSECURITY, HOUSING, AND HOMELESSNESS)

Economic stability was a top priority for the community in the 2022 CHNA, supported by data showing inequities in income, education, housing affordability, and job opportunities. When food, housing, and health care are difficult to afford, health outcomes are likely to suffer. Therefore, El Camino Health chose goals that support initiatives to reduce housing instability, food insecurity, and barriers to living-wage employment. Through efforts to address community members' basic needs, El Camino Health believes it will make a positive impact via increased utilization of social services and improved well-being and health outcomes among community members.

GOAL

INITIATIVES

ANTICIPATED IMPACTS

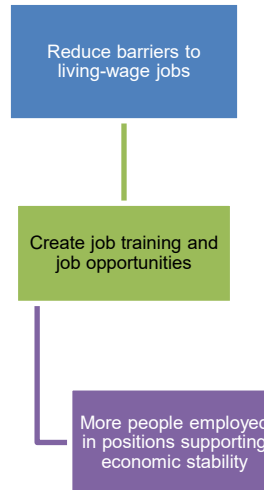


Goal	Initiative	Anticipated Impact
1. Reduce housing instability among community members	A. Support independent living and efforts to improve substandard living conditions ^{143, 144, 145}	(i) More community members remain independent longer (ii) Reduced number of sub-standard dwellings (iii) Improved health outcomes for those at-risk of and/or experiencing homelessness
	B. Support efforts to improve access to social services that address income and housing insecurity ^{146, 147, 148}	(i) Increase in social services utilization (ii) Improved health outcomes for those at-risk of and/or experiencing homelessness

GOAL

INITIATIVES

**ANTICIPATED
IMPACTS**



Goal	Initiative	Anticipated Impact
2. Reduce barriers to employment/ careers that provide community members with a living wage	A. Create workforce training and employment opportunities for underrepresented populations ^{149, 150, 151, 152}	(i) More community members employed in positions that support economic stability

GOAL

INITIATIVE

ANTICIPATED IMPACTS



Goal	Initiative	Anticipated Impact
3. Reduce food insecurity and increase healthy food access for low-income community members	A. Support increased utilization of healthy/ culturally appropriate food through CalFresh/SNAP enrollment, existing food banks, and other sites ^{153, 154}	(i) Improved access to healthy food options (ii) Reduced food insecurity

ECONOMIC STABILITY (INCLUDING FOOD INSECURITY, HOUSING, AND HOMELESSNESS) PROPOSAL RECOMMENDATIONS

Agency	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
El Camino Health - intern program				\$67,000	\$44,000	\$67,000
School of Arts and Culture at MHP	X			\$30,000	N/A	\$30,000
Hope Services	X			\$25,000	N/A	\$25,000
Mama D 2nd Chance	X	X		\$25,000	N/A	\$ -
Midtown Family Services	X			\$30,000	N/A	\$30,000
Parents Helping Parents	X	X		\$60,703	N/A	\$ -
Rebuilding Together Silicon Valley		X		\$31,500	\$30,000	\$ -
Shine Together (Formerly Teen Success)		X		\$20,000	\$20,000	\$ -
Sunday Friends Foundation	X	X		\$50,000	N/A	\$ -
Community Seva	X	X		\$30,000	N/A	\$ -
Downtown Streets Team	X	X	X	\$30,000	N/A	\$ -
Humane Society Silicon Valley	X	X		\$25,000	N/A	\$ -
No Time To Waste	X	X		\$10,000	N/A	\$ -
The Salvation Army, a California Corporation	X	X		\$62,500	N/A	\$ -

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IX. EVALUATION PLANS

As part of El Camino Health's ongoing community health improvement efforts, we partner with local safety net providers and community-based nonprofit organizations to fund programs and projects that address health needs identified through our triennial CHNA. Community partnership grant funding supports organizations and programs with a demonstrated ability to improve the health status of the selected health needs through data-driven solutions and results. Grantees are asked to explain the data and/or information that justifies the need for and effectiveness of the proposed program strategies.

El Camino Health will monitor and evaluate the strategies described above for the purpose of tracking the implementation of those strategies as well as to document the anticipated impact. Plans to monitor activities will be tailored to each strategy and will include the collection and documentation of tracking measures, such as the number of grants made, number of dollars spent, and number of people reached/served. In addition, El Camino Health will require grantees to track and report outcomes/impact, including behavioral and physical health outcomes as appropriate. Grantees report mid-year and year-end performance on annual outcomes metrics, which are shared broadly with the public as well as state and federal regulatory bodies.

X. HEALTH NEEDS THAT EL CAMINO HEALTH DOES NOT PLAN TO ADDRESS

Cancer: El Camino Health merged the Cancer health need into the “Other Chronic Conditions” health need and will address cancer through addressing other chronic conditions.

Climate/Natural Environment: This topic is outside of El Camino Health’s core competencies (i.e., El Camino Health has little expertise in this area) and the hospital feels it cannot make a significant impact on this need through community benefit investment. Also, this need was of lower priority to the community than the needs that El Camino Health selected.

Community Safety (i.e., violence): This need was of lower priority to the community than the needs that El Camino Health selected. While El Camino Health lacks expertise to address this health need, behavioral health issues such as substance abuse, stress, and anxiety have been shown to be drivers of violence. El Camino Health believes that initiatives intended to address the community’s behavioral health need have the potential to increase community safety as well.

Maternal & Infant Health: El Camino Health merged the Maternal & Infant Health need into the “Health Care Access & Delivery” health need and will address maternal and infant health through health care access and delivery initiatives.

Oral/Dental Health: El Camino Health merged the Oral/Dental Health need into the “Health Care Access & Delivery” health need and will address oral and dental health through health care access and delivery initiatives.

Sexually Transmitted Infections: El Camino Health is better positioned to address drivers of this need via initiatives related to health care access and delivery. Additionally, this need was of lower priority to the community than the needs that El Camino Health selected.

Unintended Injuries/Accidents: This need was of lower priority to the community than the needs that El Camino Health selected. Moreover, El Camino Health is better positioned to address this need via initiatives related to education about healthy lifestyles (i.e., physical fitness) and health care access and delivery.

APPENDIX A

IRS Implementation Strategy Checklist

IRS Requirement	Information Request/ Regulatory Language and Section References	IS Report Complies with Requirement (Y/N)	Report Section
(1) Implementation Strategy	The implementation strategy is a written plan that, with respect to each significant health need identified through the CHNA, either: (i) describes how the hospital facility plans to address the health need; or (ii) identifies the health need as one it does not intend to address and explains why the hospital facility does not intend to address the health need (Treas. Reg. § 1.501(r)-3(c)(1)).		
	A hospital facility will have described a plan to address a significant health need identified through a CHNA if the implementation strategy: (i) describes the actions the hospital facility intends to take to address the health need and the anticipated impact of these actions;	Y	Section VIII
	(ii) identifies the resources the hospital facility plans to commit to address the health need; and	Y	Section VIII
	(iii) describes any planned collaboration between the hospital facility and other facilities or organizations in addressing the health need (Treas. Reg. § 1.501(r)-3(c)(2)).	Y	Section VIII
	In explaining why the hospital facility does not intend to address a significant health need, a brief explanation for the hospital facility's reason for not addressing the need is sufficient. Under the final regulations, such reasons may include, for example, resource constraints, other facilities or organizations in the community addressing the need, a relative lack of expertise or competency to effectively address the need, the need being a relatively low priority and/or a lack of identified effective interventions to address the need (Treas. Reg. § 1.501(r)-3(c)(3)).	Y	Section X
(2) Joint implementation	A hospital facility may develop an implementation strategy in collaboration with		

IRS Requirement	Information Request/ Regulatory Language and Section References	IS Report Complies with Requirement (Y/N)	Report Section
strategies	<p>other hospital facilities or other organizations, including, but not limited to, related and unrelated hospital organizations and facilities, for-profit and government hospitals, governmental departments, and nonprofit organizations. In general, a hospital facility that collaborates with other facilities or organizations in developing its implementation strategy must still document its implementation strategy in a separate written plan that is tailored to the particular hospital facility, taking into account its specific resources. However, a hospital facility that adopts a joint CHNA report (described in Checklist § 3(9), above) may also adopt a joint implementation strategy that, with respect to each significant health need identified through the joint CHNA, either describes how one or more of the collaborating facilities or organizations plan to address the health need or identifies the health need as one the collaborating facilities or organizations do not intend to address and explains why they do not intend to address the health need.</p> <p>For a collaborating hospital facility to meet the implementation strategy adoption requirement, such a joint implementation strategy adopted for the hospital facility must—</p>		
	(i) Be clearly identified as applying to the hospital facility;	N/A	N/A
	(ii) Clearly identify the hospital facility's particular role and responsibilities in taking the actions described in the implementation strategy and the resources the hospital facility plans to commit to such actions; and	N/A	N/A
	<p>(iii) Include a summary or other tool that helps the reader easily locate those portions of the joint implementation strategy that relate to the hospital facility.</p> <p>(Treas. Reg. § 1.501(r)-(3)(c)(4))</p>	N/A	N/A
(3) Adoption of the implementation strategy	Under the final regulations, an implementation strategy must be adopted by an "authorized body of the hospital facility" (see Checklist §	Y	Section I

IRS Requirement	Information Request/ Regulatory Language and Section References	IS Report Complies with Requirement (Y/N)	Report Section
	3(1), above) on or before the 15th day of the fifth month after the end of the taxable year in which the hospital facility completes the final step for the CHNA, regardless of whether the hospital facility began working on the CHNA in a prior taxable year (Treas. Reg. § 1.504(r)-3(a)(2) and (c)(5)(i)).		

Additional regulations not applicable to this hospital:

- Section 6: Exception for acquired, new, and terminated hospital facilities (Treas. Reg. § 1.501(r)-3(d))

ENDNOTES

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- ¹ El Camino Hospital is the legal and funding entity for El Camino Health's community benefit program. The community benefit requirement applies to 501(c)(3) tax-exempt hospitals.
- ² <https://www.elcaminohealth.org/about-us/community-benefit>
- ³ Census data in this and prior paragraphs from <https://www.census.gov/quickfacts>
- ⁴ The Federal Poverty Level, the traditional measure of poverty in a community, does not take into consideration local conditions such as the high cost of living in the San Francisco Bay Area. The California Self-Sufficiency Standard provides a more accurate estimate of economic stability in both counties.
- ⁵ Center for Women's Welfare, University of Washington. (2021). *Self-Sufficiency Standard Tool*. "Family" is considered as two adults, one infant and one school-age child. <http://www.selfsufficiencystandard.org>
- ⁶ Redfin. (2021.) *Santa Clara County Housing Market*. Retrieved from <https://www.redfin.com/county/345/CA/Santa-Clara-County/housing-market>
- ⁷ U.S. Census American Community Survey, 2015-2019.
- ⁸ Alaban, L. (2021). Minimum wage goes up in South Bay -- with mixed reaction. *San Jose Spotlight*. Retrieved from <https://sanjosespotlight.com/minimum-wage-in-san-jose-goes-up-splitting-business-and-economic-leaders/>
- ⁹ The Neighborhood Deprivation Index consists of 13 indicators and ranges from -3.5 to 3.5; scores above zero are considered worse. The U.S. is scored at 0.0, while Santa Clara County is scored at -0.8. For more information, see originators: Messer, L.C., Laraia, B.A., Kaufman, J.S., Eyster, J., Holzman, C., Culhane, J., Elo, I., Burke, J.G. & O'Campo, P. (2006). The development of a standardized neighborhood deprivation index. *Journal of Urban Health*, 83(6):1041-1062. Retrieved from <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3261293/>
- ¹⁰ The Gini index "measures the extent to which the distribution of income... among individuals or households within an economy deviates from a perfectly equal distribution." Zero is absolute equality, while 100 is absolute inequality. Organisation for Economic Co-operation and Development (OECD). (2006). *Glossary of Statistical Terms*. Retrieved from <https://stats.oecd.org/glossary/detail.asp?ID=4842>
- ¹¹ The definition of a health need is a poor health outcome and its health driver, or a health driver associated with a poor health outcome that has not yet arisen as a need. Further definitions of terms and specific criteria for health needs identification may be found in El Camino Health's 2022 CHNA report.
- ¹² California Dept. of Education, Staff Assignment and Course Data (Jan. 2020) & DataQuest (Mar. 2019).
- ¹³ U.S. Centers for Medicare & Medicaid Services, Mapping Medicare Disparities Tool. 2018.
- ¹⁴ U.S. Census Bureau, American Community Survey. 2015-19.
- ¹⁵ California Dept. of Education, Staff Assignment and Course Data (Jan. 2020) & DataQuest (Mar. 2019).
- ¹⁶ California Dept. of Public Health, California EpiCenter. 2015.
- ¹⁷ Center for Medicare and Medicaid Services, National Provider Identification. (2020).
- ¹⁸ National Center for Health Statistics - Mortality Files. 2017-2019.
- ¹⁹ California Dept. of Public Health, California EpiCenter. 2015.
- ²⁰ County Health Status Profiles. California Department of Public Health, Center for Health Statistics and Informatics, Vital Statistics Branch. 2017-2019.
- ²¹ McGuire, T. G., & Miranda, J. (2008). New evidence regarding racial and ethnic disparities in mental health: policy implications. *Health Affairs (Project Hope)*, 27(2), 393-403. Retrieved from <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3928067/>
- ²² Perzichilli, T. (2020). The historical roots of racial disparities in the mental health system. *Counseling Today*, American Counseling Association. Retrieved from <https://ct.counseling.org/2020/05/the-historical-roots-of-racial-disparities-in-the-mental-health-system/>
- ²³ California Dept. of Justice, Crime Statistics: Arrests; California Dept. of Finance, Population Estimates and Projections. 2018.
- ²⁴ Valley Medical Center's Barbara Arons Pavilion provides 60 acute inpatient psychiatric beds; however, its facility is "in poor condition [with]...serious design flaws." Santa Clara County is currently building a new facility to replace the Pavilion, slated to be completed in late 2023, with 42 beds for adults and 31 beds for children and teens. Forestieri, K. (2021). Santa Clara County unveils plans for a \$233M psychiatric hospital serving kids and adults. *Palo Alto Online*. Retrieved from <https://paloaltoonline.com/news/2021/02/27/santa-clara-county-unveils-plans-for-a-233m-psychiatric-hospital-serving-kids-and-adults>
- ²⁵ UCLA Center for Health Policy Research, California Health Interview Survey. 2019.
- ²⁶ U.S. Census Bureau, American Community Survey. 2015-19.
- ²⁷ U.S. Environmental Protection Agency, EPA Smart Location Mapping. 2012.

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- ²⁸ U.S. Department of Agriculture, Economic Research Service, USDA - Food Environment Atlas. 2016.
- ²⁹ UCLA Center for Health Policy Research, California Health Interview Survey. 2018.
- ³⁰ Ogunwole, S. M. & Golden, S. H. (2021). Social Determinants of Health and Structural Inequities—Root Causes of Diabetes Disparities. *Diabetes Care*, Jan. 2021, 44 (1): 11-13. Retrieved from <https://care.diabetesjournals.org/content/44/1/11>
- ³¹ National Cancer Institute, Surveillance, Epidemiology, and End Results (SEER) Program Research Data (Nov. 2018); U.S. Cancer Statistics Working Group, U.S. Cancer Statistics Data Visualizations Tool (Jun. 2018).
- ³² U.S. Centers for Medicare & Medicaid Services, Mapping Medicare Disparities Tool. 2018.
- ³³ County Health Status Profiles. California Department of Public Health, Center for Health Statistics and Informatics, Vital Statistics Branch. 2019.
- ³⁴ National Cancer Institute. (2020). *Cancer Disparities*. Retrieved from <https://www.cancer.gov/about-cancer/understanding/disparities>
- ³⁵ U.S. Department of Health and Human Services, Office of Disease Prevention and Health Promotion, Healthy People 2030. (Undated). *Economic Stability*. Retrieved from <https://health.gov/healthypeople/objectives-and-data/browse-objectives/economic-stability>
- ³⁶ Joint Venture Silicon Valley. (2020). 2020 Silicon Valley Index.
- ³⁷ U.S. Census Bureau, American Community Survey. 2015-19.
- ³⁸ The Neighborhood Deprivation Need Rating is comprised of 13 key measures across the dimensions of wealth and income, education, occupation, and housing conditions. All four East San José zip codes have the worst scores in the county. Rating scale ranges from -3.5 (best) to 3.5 (worst).
- ³⁹ U.S. Department of Housing and Urban Development, Job Proximity Index. 2014.
- ⁴⁰ California Dept. of Education, Test Results for California's Assessments. 2020.
- ⁴¹ California Dept. of Education, Graduates by Race and Gender (May 2018).
- ⁴² Acevedo-Garcia, D., Noelke, C., & McArdle, N. (2020). *The Geography of Child Opportunity: Why Neighborhoods Matter for Equity*. Diversitydatakids.org, Institute for Child, Youth and Family Policy, The Heller School for Social Policy and Management, Brandeis University: Waltham, MA. Retrieved from https://www.diversitydatakids.org/sites/default/files/file/ddk_the-geography-of-child-opportunity_2020v2.pdf
- ⁴³ HUD Policy Development and Research. 2020.
- ⁴⁴ The Self-Sufficiency Standard for California, Center for Women's Welfare, University of Washington. 2021.
- ⁴⁵ Bohn, S., Cuellar Mejia, M., & Lafortune, J. (2021). *Multiple Challenges for Women in the COVID-19 Economy*. Public Policy Institute of California. Retrieved from <https://www.ppic.org/blog/multiple-challenges-for-women-in-the-covid-19-economy/>
- ⁴⁶ California Child Care Resource and Referral Network, California Child Care Portfolio. 2020.
- ⁴⁷ Western, B., Bloome, D., Sosnaud, B., & Tach, L. (2012). Economic insecurity and social stratification. *Annual Review of Sociology*, 38, 341-359. Retrieved from https://scholar.harvard.edu/files/brucewestern/files/western_et_al12.pdf
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- ⁴⁹ Lattimer, V., Sassi, F., George, S., Moore, M., Turnbull, J., Mullee, M., & Smith, H. (2000). Cost analysis of nurse telephone consultation in out of hours primary care: evidence from a randomised controlled trial. *BMJ*, 320(7241), 1053-1057.
- ⁵⁰ Shi, L., Lebrun, L. A., Tsai, J., & Zhu, J. (2010). Characteristics of ambulatory care patients and services: a comparison of community health centers and physicians' offices. *Journal of Health Care for the Poor and Underserved*, 21(4), 1169-1183. Retrieved from: https://www.jhsph.edu/research/centers-and-institutes/johns-hopkins-primary-care-policy-center/Publications_PDFs/2010%20JHCPU.pdf
- ⁵¹ Piehl M.D., Clemens C.J., Joines J.D. (2000). 'Narrowing the Gap': Decreasing Emergency Department Use by Children Enrolled in the Medicaid Program by Improving Access to Primary Care. *Archives of Pediatric and Adolescent Medicine*. 154(8):791–95. Retrieved from: <https://jamanetwork.com/journals/jamapediatrics/fullarticle/350544>. See also: Lowe R.A., Localio A.R., Schwarz D.F., Williams S., Wolf Tuton L., Maroney S., Nicklin D., Goldfarb N., Vojta D.D., Feldman H.I. (2005). Association between Primary Care Practice Characteristics and Emergency Department Use in a Medicaid Managed Care Organization. *Medical Care*. 43(8):792–800. And see: Buckley, D. J., Curtis, P. W., & McGirr, J. G. (2010). The effect of a general practice after-hours clinic on emergency department presentations: a regression time series analysis. *Medical Journal of Australia*, 192(8):448-451. Retrieved from: https://www.mja.com.au/system/files/issues/192_08_190410/buc10644_fm.pdf

- ⁵² Unützer, J., Harbin, H., Schoenbaum, M. & Druss, B. (2013). *The Collaborative Care Model: An Approach for Integrating Physical and Mental Health Care in Medicaid Health Homes*. Retrieved from <https://www.medicaid.gov/State-Resource-Center/Medicaid-State-Technical-Assistance/Health-Homes-Technical-Assistance/Downloads/HH-IRC-Collaborative-5-13.pdf>
- ⁵³ Ginsburg, S. (2008). *Colocating Health Services: A Way to Improve Coordination of Children's Health Care?* (Vol. 41). New York, NY: Commonwealth Fund. Retrieved from www.commonwealthfund.org/usr_doc/Ginsburg_Colocation_Issue_Brief.pdf
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- ⁵⁶ Wodchis, W. P., Dixon, A., Anderson, G. M., & Goodwin, N. (2015). Integrating care for older people with complex needs: key insights and lessons from a seven-country cross-case analysis. *International Journal of Integrated Care*, 15(6). Retrieved from <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4628509/>
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Community Benefit Plan Appendix: FY2025 Proposal Summaries

Plan Appendix includes:

- FY2025 Proposal Index: reflects an overview of each proposal including requested/recommended amounts, current funding, if applicable, and page numbers for corresponding Summaries.
- Proposal Summaries for submitted applications containing:
 - Program title
 - Program Abstract & Target Population
 - Agency description & address
 - Program delivery site(s)
 - Services funded by grant
 - Budget Summary
 - FY2025 funding requested and Hospital Community Benefit Committee (HCBC) recommendation
 - Funding history and metric performance, if applicable
 - Dual funding information, if applicable
 - FY2025 proposed metrics

FY2025 ECH Grant Application Index

Total Requested: \$5,996,392 | Total Funded: \$3,310,000 | Total Unfunded: \$2,686,392

Health Need	Agency	Page #	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
 Health Care Access & Delivery Goal % ~ 30% Recommended % ~ 30%	Asian Americans for Community Involvement	5				\$ 120,000	\$ 120,000	\$ 120,000
	Cambrian School District	8				\$ 250,000	\$ 135,000	\$ 135,000
	Campbell Union School District	10				\$ 240,000	\$ 235,000	\$ 235,000
	Cupertino Union School District	18			X	\$ 122,000	\$ 110,000	\$ 110,000
	Via Services (funded in ECHD in FY23 & FY24)	30	X			\$ 31,730	\$ -	\$ 30,000
	Health Connected	21	X	X		\$ 30,000	\$ -	\$ -
	Healthier Kids Foundation	23				\$ 70,000	\$ 70,000	\$ 70,000
	Heart of the Valley, Services for Seniors, Inc. (HOV)	24	X	X		\$ 25,000	\$ -	\$ -
	Mt. Pleasant School District	25				\$ 130,000	\$ 126,000	\$ 126,000
	Pacific Hearing Connection	27	X	X		\$ 25,000	\$ -	\$ -
	Santa Clara County Public Health	29				\$ 100,000	\$ 80,000	\$ 85,000
	Vista Center for the Blind and Visually Impaired	31				\$ 68,028	\$ 40,000	\$ 45,000
	Bay Area Community Health	7	X	X		\$ 75,000	\$ -	\$ -
	Catholic Charities of Santa Clara County	12	X	X		\$ 50,000	\$ -	\$ -
	Chinese American Coalition for Compassionate Care	14	X	X		\$ 25,000	\$ -	\$ -
	Civic Ventures dba CoGenerate	16	X	X		\$ 30,000	\$ -	\$ -
	Fogarty Innovation	20	X	X		\$ 500,000	\$ -	\$ -
	Health Mobile	22	X		X	\$ 150,000	\$ -	\$ 50,000
Totals: \$						2,041,758		\$ 1,006,000
 Behavioral Health Goal % ~ 30% Recommended % ~ 31%	Adolescent Counseling Services	33				\$ 25,000	\$ 25,000	\$ 25,000
	Bill Wilson Center	39				\$ 25,000	\$ 25,000	\$ 25,000
	Child Advocates of Silicon Valley	43				\$ 40,000	\$ 40,000	\$ 40,000
	Cupertino Union School District	46			X	\$ 135,000	\$ 130,000	\$ 130,000
	LifeMoves	53			X	\$ 65,000	\$ 50,000	\$ 50,000
	Los Gatos Union School District	55				\$ 200,000	\$ 120,000	\$ 120,000
	Momentum for Health	57			X	\$ 40,000	\$ 40,000	\$ 40,000
	Peninsula Healthcare Connection: Medication Management	65				\$ 90,000	\$ 90,000	\$ 90,000
	Almaden Valley Counseling Service	35				\$ 80,000	\$ 40,000	\$ 25,000
	Caminar	41	X	X		\$ 50,000	\$ -	\$ -
	El Camino Health- Women's and Newborn Services	48	X			\$ 38,058	\$ -	\$ 38,000
	Jewish Family Services of Silicon Valley	49				\$ 149,286	\$ 75,000	\$ 75,000
	LGS Recreation	51				\$ 75,260	\$ 15,000	\$ 15,000
	Next Door Solutions to Domestic Violence	60				\$ 90,000	\$ 90,000	\$ 88,000
	Pacific Clinics (Formerly Uplift Family Services)	62				\$ 230,000	\$ 220,000	\$ 215,000




DNF: Do Not Fund recommendation
 New: New program to Community Benefit in FY2025
 Dual Request: Program requested dual funding from ECH + ECHD

Green represents higher proposal strength
 Blue represents medium proposal strength
 Grey represents low proposal strength
 ECH Finance Committee May 28, 2024 Page 158 of 283

Proposal summary sheets are organized alphabetically within each health need and do not necessarily correspond with the index order.

FY2025 ECH Grant Application Index

Total Requested: \$5,996,392 | Total Funded: \$3,310,000 | Total Unfunded: \$2,686,392

Health Need	Agency	Page #	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
 Behavioral Health	Parents Helping Parents Inc	64				\$ 45,000	\$ -	\$ 35,000
	To Be Empowered	70				\$ 60,000	\$ 35,000	\$ 30,000
	Banyan Tree Women's Collective	37	X	X		\$ 30,000	\$ -	\$ -
	Counseling and Support Services for Youth	44	X	X		\$ 104,114	\$ -	\$ -
	Kingdom Family Resources	50	X	X		\$ 85,000	\$ -	\$ -
	NCEFT - National Center for Equine Facilitated Therapy	58	X	X		\$ 5,000	\$ -	\$ -
	Positive Alternative Recreation Teambuilding Impact	66	X	X		\$ 70,000	\$ -	\$ -
	Recovery Cafe San Jose Inc.	67	X	X		\$ 30,000	\$ -	\$ -
	South Bay Kidpower Teenpower Fullpower (commonly known as Kidpower)	68	X	X		\$ 30,000	\$ -	\$ -
	Totals:					\$ 1,791,718		\$ 1,041,000
 Diabetes & Obesity	Chinese Health Initiative	76			X	\$ 30,000	\$ 20,000	\$ 30,000
	South Asian Heart Center, El Camino Health	86			X	\$ 60,000	\$ 50,000	\$ 60,000
	West Valley Community Services	93				\$ 185,000	\$ 185,000	\$ 185,000
	West Valley Community Services - Seniors Program	95				\$ 50,000	\$ 45,000	\$ 50,000
	African American Community Service Agency	72				\$ 40,000	\$ 35,000	\$ 40,000
	Bay Area Women's Sports Initiative	74			X	\$ 72,787	\$ 15,000	\$ 20,000
	Gardner Family Health Network, Inc. dba Gardner Health Services	78				\$ 343,173	\$ 320,000	\$ 320,000
	Indian Health Center of Santa Clara Valley	80				\$ 105,000	\$ 90,000	\$ 95,000
	Playworks	82			X	\$ 41,200	\$ 40,000	\$ 40,000
	Valley Verde	90				\$ 70,000	\$ 60,000	\$ 70,000
	AbilityPath	71	X	X		\$ 20,000	\$ -	\$ -
	Roots Community Health Center	84				\$ 114,206	\$ 35,000	\$ 35,000
	Union School District	88	X	X		\$ 183,606	\$ -	\$ -
	Vasona Hill Foundation	92	X	X		\$ 33,113	\$ -	\$ -
	Totals:					\$ 1,348,085		\$ 945,000
 Chronic Conditions	Breathe California of the Bay Area: Children's Asthma Services	100				\$ 52,000	\$ 40,000	\$ 51,000
	Latinas Contra Cancer	103				\$ 75,000	\$ 40,000	\$ 55,000
	Cancer CAREpoint	102				\$ 30,000	\$ 30,000	\$ 30,000
	Pink Ribbon Good	105				\$ 30,000	\$ 25,000	\$ 30,000
	Alzheimer's Disease and Related Disorders Association, Inc	97	X	X		\$ 70,000	\$ -	\$ -
	American Heart Association	98	X	X	X	\$ 61,128	\$ -	\$ -
	Totals:					\$ 318,128		\$ 166,000


DNF: Do Not Fund recommendation
 New: New program to Community Benefit in FY2025
 Dual Request: Program requested dual funding from ECH + ECHD

Green represents higher proposal strength
 Blue represents medium proposal strength
 Purple represents lower proposal strength
 ECH Finance Committee May 28, 2024 Page 159 of 283

Proposal summary sheets are organized alphabetically within each health need and do not necessarily correspond with the index order.

FY2025 ECH Grant Application Index

Total Requested: \$5,996,392 | Total Funded: \$3,310,000 | Total Unfunded: \$2,686,392

Health Need	Agency	Page #	New	DNF	Dual Request	Requested	FY2024 Approved (if applicable)	HCBC Rec.
 <p>Economic Stability</p> <p>Goal % ~ 5%</p> <p>Recommended % ~ 5%</p>	El Camino Health - intern program	109				\$ 67,000	\$ 44,000	\$ 67,000
	School of Arts and Culture at MHP	121	X			\$ 30,000	\$ -	\$ 30,000
	Hope Services	110	X			\$ 25,000	\$ -	\$ 25,000
	Mama D 2nd Chance	113	X	X		\$ 25,000	\$ -	\$ -
	Midtown Family Services	114	X			\$ 30,000	\$ -	\$ 30,000
	Parents Helping Parents	118	X	X		\$ 60,703	\$ -	\$ -
	Rebuilding Together Silicon Valley	119		X		\$ 31,500	\$ 30,000	\$ -
	Shine Together (Formerly Teen Success)	122		X		\$ 20,000	\$ 20,000	\$ -
	Sunday Friends Foundation	124	X	X		\$ 50,000	\$ -	\$ -
	Community Seva	106	X	X		\$ 30,000	\$ -	\$ -
	Downtown Streets Team	107	X	X	X	\$ 30,000	\$ -	\$ -
	Humane Society Silicon Valley	112	X	X		\$ 25,000	\$ -	\$ -
	No Time To Waste	116	X	X		\$ 10,000	\$ -	\$ -
	The Salvation Army, a California Corporation	126	X	X		\$ 62,500	\$ -	\$ -
Totals:						\$ 496,703		\$ 152,000

DNF: Do Not Fund recommendation
 New: New program to Community Benefit in FY2025
 Dual Request: Program requested dual funding from ECH + ECHD

Green represents higher proposal strength
 Blue represents medium proposal strength
 Grey represents low proposal strength

Proposal summary sheets are organized alphabetically within each health need and do not necessarily correspond with the index order.

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Asian Americans for Community Involvement

Program Title	Increasing Access to Health Care and Health Care Delivery		Recommended Amount: \$120,000
Program Abstract & Target Population	Bi/multicultural and bi/multi-lingual medical assistants facilitate health services including health screenings, telehealth, and patient navigation for vulnerable and underserved communities in San Jose and other locations in Santa Clara County, specifically targeting low-income, limited English-proficient families and individuals who face barriers to accessing health and wellness services.		
Agency Description & Address	2400 Moorpark Avenue, Suite 300 San Jose, CA 95128 www.aaci.org Founded in 1973, AACI serves all members of our diverse community, focusing on those who are marginalized and vulnerable, and who face barriers to accessing health and wellness services. Our many programs advance our belief in providing care that goes beyond health and provides clients with a sense of hope and new possibilities. Current programs include primary care and oral health services, behavioral health and substance use prevention and treatment, center for survivors of torture, shelter and services for domestic violence and human trafficking survivors, senior wellness and youth programs, and community advocacy. Our clients are impacted by chronic disease, mental illness, trauma and face many obstacles to health and well-being. Our strategic plan for 2021-2025 is focused on expanding access to culturally-sensitive integrated care.		
Program Delivery Site(s)	<ul style="list-style-type: none">• AACI (West San Jose clinic), 2400 Moorpark Avenue, Suite 300, San Jose, CA 95128• AACI (East San Jose clinic), 749 Story Road, Suite 50, San Jose, CA 95122• AACI (Dental clinic), 266 N. Jackson Ave. #1, San Jose, CA 95116		
Services Funded By Grant	<ul style="list-style-type: none">• Medical Assistants prepare daily for upcoming patient appointments, including meeting with their assigned provider to review the next day's schedule and plan what they will address with each patient. (8 hours/day)• Patients receive approx. 20-minute medical care appointments with MAs and providers.• Medical Assistants conduct daily follow-up services after each patient appointment, including entering data into the electronic medical record, conducting follow-up calls with patients, and checking and entering immunization/vaccine data.• Medical Assistants provide interpretation services at medical appointments as needed.		
Budget Summary	Full requested amount funds 1.2 FTE Medical Assistants salaries plus benefits. Benefits include payroll taxes, health insurance, retirement, workers comp and unemployment.		
FY25 Funding	FY25 Requested: \$120,000		FY25 Recommended: \$120,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$120,000 FY24 6-month metrics met: 100%	FY23 Approved: \$100,000 FY23 Spent: \$100,00 FY23 Annual metrics met: 99%	FY22 Approved: \$100,000 FY22 Spent: \$97,637 FY22 Annual metrics met: 84%

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FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Asian Americans for Community Involvement

[Continued from previous page]

	Metrics	6-month Target	Annual Target
FY25 Proposed Metrics	Individuals served	300	600
	Services provided	1,000	2,000
	Number of patients receiving follow-up care after a patient is screened (patients with a positive depression screening and who are referred to IBH services)	200	400
	Health Center patients who will receive a screening for depression and if the results are positive, be offered integrated behavioral health services in AACI's Health Center (if not already Health Center patients who will receive a screening for depression and if results are positive, will be offered integrated behavioral health services (if not already receiving behavioral health care).	80%	80%
	Patients who rate their MA as "excellent" or "good" for their courteousness and professionalism and would recommend AACI's Health Center to their family and friends	90%	90%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Bay Area Community Health

Program Title	Senior Mobile Health Clinic		Recommended Amount: DNF	
Program Abstract & Target Population	Nurse practitioner, driver, and intake specialist provide mobile physical and mental healthcare services for isolated seniors in San Jose.			
Agency Description & Address	40910 Fremont Blvd Fremont, CA 94538 https://bach.health/ Bay Area Community Health (BACH) is a nonprofit, Federally Qualified Health Center providing high-quality comprehensive health services in southern Alameda County and Santa Clara County. BACH provides primary medical, dental, vision, and behavioral health services for the entire family through 29 clinic sites stretching from Union City to Gilroy, including a dental site, a vision clinic, eight mobile clinics and six school-based clinics. BACH's target population includes the working poor, those experiencing homelessness, persons with HIV/AIDS, transgender individuals, and other medically underserved populations. BACH's mission is to deliver exceptional health and social services that improve the quality of life for the individuals, families, and communities we serve.			
Program Delivery Site(s)	<ul style="list-style-type: none">Five community center sites throughout San Jose			
Services Funded By Grant	<ul style="list-style-type: none">Individual 15-minute intake and health assessments and/or health screening (400 per year with full budget)30-minute behavioral health group sessionsTravel vouchers and assistance for patients to attend referral appointments			
Budget Summary	Full requested amount funds partial staff salaries, transportation vouchers, and administrative costs.			
FY25 Funding	FY25 Requested: \$75,000		FY25 Requested: DNF	
Funding History & Metric Performance	FY24		FY24	
	DNF	FY23 Approved: \$50,000 FY23 Spent: \$50,000 FY23 Annual metrics met: 95%	New Program in FY23	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		125	325
	Services provided		175	400
	Number of individuals receiving follow-up care after a health screening		125	325
	75% of patients will report overall wellness, positive outlook, and a sense of connectedness to others and the environment by assessing: reduced feelings of isolation; increased feelings of self-esteem.		25%	75%
	75% of patients will report improved knowledge and behaviors around key physical and mental issues such as healthy eating, cognitive development, increased activity, and adequate sleep by assessing: progress toward overall physical and mental health goals; increased understanding of health education knowledge.		25%	75%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Cambrian School District

Program Title	School Nurse Program		Recommended Amount: \$135,000
Program Abstract & Target Population	RN's provide health services for TK (transitional kindergarten) - 8th grade students from six Cambrian School District schools.		
Agency Description & Address	<p>4115 Jacksol Drive San Jose, CA 95124 http://www.cambriansd.org</p> <p>Cambrian School District, a caring and collaborative community, develops creative and critical thinkers who communicate effectively, value diversity and are ready to excel in a global society. We believe in valuing and teaching the whole child, preparing all Cambrian students to be successful in addressing the challenges of the 21st century as global citizens, honoring and encouraging the strengths of every child, fostering a strong sense of community and creating a safe, orderly learning environment for all, and academic excellence that is built through collaboration and teamwork.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> • Bagby Elementary School 1840 Harris Ave San Jose, CA 95124 • Fammatre Elementary 2800 New Jersey Ave San Jose, CA 95124 • Farnham Elementary 15711 Woodard Rd, San Jose, CA 95124 • Ida Price Middle School 2650 New Jersey Ave San Jose, CA 95124 • Sartorette Elementary School 3850 Woodford Dr, San Jose, CA 95124 • Steindorf Steam School 3001 Ross Ave San Jose, CA 95124 		
Services Funded By Grant	<ul style="list-style-type: none"> • Vision/hearing/oral/scoliosis screenings will be collected in a nurse report one time per school year, 120 hours annually • Crisis intervention (individual sessions when needed) and long-term intervention for health needs such as diabetics, seizures, cardiac care, asthma and allergies (weekly, quarterly sessions when needed) 12 hours per week. • Professional development for district nursing and health clerk staff to keep up to date with compliance and preventative measures (monthly/annual training meetings) • Offer resources for immunizations for families with no insurance, data collected upon meeting with family • CPR, AED and Epipen training for district staff at scheduled staff trainings, data collected at the meeting • Seizure training for select staff will be collected and reported by the nurse, sign-in sheets will be used to collect data, reported at the end of the class • Follow up with families on students with failed vision and/or hearing screening 		
Budget Summary	Full requested amount funds 1 FTE RN, 0.5 FTE RN, and supplies		
FY25 Funding	FY25 Requested: \$250,000		FY25 Recommended: \$135,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$135,000 FY24 6-month metrics met: 100%	FY23 Approved: \$125,000 FY23 Spent: \$125,000 FY23 Annual metrics met: 99%	FY22 Approved: \$125,000 FY22 Spent: \$120,219 FY22 Annual metrics met: 88%

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FY25 Healthcare Access & Delivery Application Summary



**Healthcare Access
& Delivery**
(Including Oral Health)

Cambrian School District

[Continued from previous page]

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	300	1,400
	Services provided	300	1,500
	Students with a failed health screening who saw a healthcare provider	N/A	75
	Students out of compliance with required immunizations who become compliant	N/A	95%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Campbell Union School District

Program Title	Supporting and Promoting Healthy Families and Communities through Campbell Union School District	Recommended Amount: \$235,000
Program Abstract & Target Population	School nurses and community liaison facilitate health services for TK / pre-K-8th grade students at Campbell Union School District.	
Agency Description & Address	<p>155 N. Third Street Campbell, CA 95008 https://www.campbellusd.org</p> <p>Established in 1921, Campbell Union School District (CUSD) is a PreK-8 school district that includes parts of 6 cities in Santa Clara County. Our teachers educate more than 6,400 students at 10 elementary schools including 2 Transitional Kindergarten (TK)-8 schools, 2 middle schools, a Home School Program, and district-operated preschools.</p>	
Program Delivery Site(s)	<p>Schools in Campbell:</p> <ul style="list-style-type: none"> • Campbell School of Innovation (CSI), 95008 • Capri Elementary, 95008 • Castlemont Elementary, 95008 • Rosemary Elementary, 95008 • Village Elementary, 95008 <p>Schools in Los Gatos:</p> <ul style="list-style-type: none"> • Rolling Hills Middle School, 95032 <p>Schools in Saratoga:</p> <ul style="list-style-type: none"> • Marshall Lane Elementary, 95070 <p>Schools in San Jose:</p> <ul style="list-style-type: none"> • Blackford Elementary, 95125 • Forest Hill Elementary, 95130 • Lynhaven Elementary, 95117 • Monroe Middle School, 95128 • Sherman Oaks, 95128 	
Services Funded By Grant	<ul style="list-style-type: none"> • 1 hour trainings/year provided to front office staff, admin, and teachers: • Educate staff on student health needs and emergency procedures, such as medication administration, administering Epi-Pens in the event of anaphylactic reactions, and responding to potential opioid overdoses by administering Naloxone. • Develop Care Plans for students with health concerns. • Conduct vision and hearing screenings and writing health reports for students with Individual Education Plans. • Provide follow-up for failed health screenings. • Student Attendance Review Board (SARB) member, provides support to families to reduce health-related chronic absenteeism. School nurses attend 2 meetings/ year. • Attend Youth Health & Wellness (YHW) Designee Meetings to learn about protocols in Santa Clara County (SCC), 1 hour/ 2 weeks. • Attend School Nurse Community of Practice Meetings; 2 hours/ 2 weeks. • Vision screening for mandated grades, Special Education, and referrals. 	
Budget Summary	Full requested amount funds two FTE school nurses, partial salary for community liaison, and statutory benefits	
FY25 Funding	FY25 Requested: \$240,000	FY25 Recommended: \$235,000

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FY25 Healthcare Access & Delivery Application Summary



**Healthcare Access
& Delivery**
(Including Oral Health)

Campbell Union School District

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<i>Funding History & Metric Performance</i>	FY24	FY23	FY22	
	FY24 Approved: \$235,000 FY24 6-month metrics met: 100%	FY23 Approved: \$215,000 FY23 Spent: \$215,000 FY23 Annual metrics met: 93%	FY22 Approved: \$215,000 FY22 Spent: \$215,000 FY22 Annual metrics met: 100%	
<i>FY25 Proposed Metrics</i>	<i>Metrics</i>		<i>6-month Target</i>	<i>Annual Target</i>
	Individuals served		1,545	2,820
	Services provided		2,430	4,130
	Number of individuals receiving follow-up care after a health screening.		N/A	700
	Students out of compliance with required immunizations who become compliant.		74%	74%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Catholic Charities of Santa Clara County

Program Title	Mobile Medical Unit	Recommended Amount: DNF
Program Abstract & Target Population	Staff provide wraparound, co-located urgent medical, behavioral, and social services, as well as help navigate systems and access care, to and for low-income individuals and families, including isolated, undocumented individuals, in y San Jose and Mtn. View.	
Agency Description & Address	<p>2625 Zanker Road San Jose, CA 95134 www.ccsc.org</p> <p>Catholic Charities of Santa Clara County (CCSCC) serves and advocates for individuals and families in need, especially those living in poverty. Rooted in gospel values, the agency works to create a more just and compassionate community in which people of all cultures and beliefs can participate and prosper. Tracing its origins back as far as 1929, for decades CCSCC has worked to strengthen families and build self-sufficiency and economic mobility for the poor and vulnerable in the County. Originating in community-based senior services, we now serve more than 86,000 people each year, providing critical supports in the areas of food, health, housing, education, economic stability, and safety net services to help disrupt the cycle of poverty in our community.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> The MMU will deliver basic medical care at community locations that are trusted, safe, and familiar to residents, and at venues that are within walking distance from their homes, easily accessible with a short trip on public transportation, or right next to their church or where they drop off their children for school. By bringing medical care to residents, the MMU will positively change health outcomes in some of our region's poorest and most under-resourced neighborhoods. During its pilot year, the MMU will provide access to medical services in target neighborhoods in San Jose and Mountain View (and Gilroy; funded separately as this is out of the ECH service area); services will expand across the County in subsequent years. While Rotacare Bay Area and the Order of Malta will provide the medical services, the MMU vehicle -- donated by San Jose Rotary -- will be operated, coordinated, scheduled, and supported by CCSCC, which will provide 2-4 hour access windows at various times each week, cycling through a regular monthly schedule in a variety of neighborhood locations. Pilot year service locations include: <ul style="list-style-type: none"> Our Lady of Refuge Parish, 2165 Lucretia Ave, San Jose 95122 St Athanasius Parish, 160 N. Rengstorff Ave, Mountain View 94043 Christ the King Parish, 5284 Monterey Rd, San Jose 95111 Santee Family Resource Center, 1399 Santee Dr, San Jose 95122 Community events and resource fairs at Family Resource Centers and community centers operated by CCSCC -- e.g. Lunar New Year, Easter picnic, Summer Pop Up Parks, Dia de los Muertos. 	

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FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Catholic Charities of Santa Clara County

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Services Funded By Grant	<ul style="list-style-type: none"> • 20-minute Intake and Assessment, conducted by staff or trained volunteer using CCSCC's Common Intake Form. • 15- to 30-minute medical screening, conducted by medical professionals, including health history and primary physical health assessment. • 15- to 45-minute clinical screening, conducted by medical professionals, which addresses specific needs and concerns, such as localized pain, persistent symptoms. • Referral to other services, including additional medical and social services e.g. behavioral health and wellness supports, immigration legal services, food distribution • 15-30-minute screenings and benefits eligibility assessment and enrollment, conducted by CCSCC's Benefits Navigation team and trained volunteers (application and enrollment assistance totals 180 - 240 minutes of support and assistance for each client.) 		
Budget Summary	Full requested amount funds the salary of a FT MMU driver/coordinator, partial salary of a Program Manager for Health Access Services, equipment, communications, client database, occupancy, and administrative costs.		
FY25 Funding	FY25 Requested: \$50,000 FY25 Recommended: DNF		
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		70
	Services provided		168
	Number of individuals receiving follow-up care after a health screening		28
	Families will report a 10% - 25% improvement in access to non-urgent medical care and improved insurance access.		25%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Chinese American Coalition for Compassionate Care CACCC

Program Title	Advancing Advance Care Planning in the Chinese Community		Recommended Amount: DNF
Program Abstract & Target Population	A variety of staff members will work to develop and produce two videos as well as community events to engage the local Chinese American community regarding the importance of making their healthcare decisions and wishes known to their families and community, as well as provide mindful self-care tips, techniques and tools to address their mental, physical and emotional health and well-being.		
Agency Description & Address	PO Box 276 Cupertino, CA 95015 https://caccc-usa.org/ Providing compassionate care, community service, education and outreach to the Chinese community and to the healthcare professionals who serve them, since 2005, the Chinese American Coalition for Compassionate Care (CACCC) is comprised of 300, local, state, and national organizations and over 3000 individuals. CACCC is the first and only coalition devoted to addressing end-of-life care concerns of the Chinese community. Recognized internationally, CACCC provides education and support in advance care planning, hospice and palliative care, offers training in respite, grief and loss, Heart to Heart® Café, and mindful self-care, and more. For information, visit caccc-usa.org or email info@caccc-usa.org or call (866) 661-5687.		
Program Delivery Site(s)	<ul style="list-style-type: none">CACCC programs will be conducted virtually and in-person with collaborating partners, like reserving conference meeting rooms at El Camino Health.		
Services Funded By Grant	<ul style="list-style-type: none">15 ACP community events which would include: Heart to Heart® Cafés: engage and start the end-of-life conversation; Advance Care Planning (ACP) presentations: Presentations on the importance of ACP; Advance Health Care Directive (AHCD) Workshops: Review the elements of an AHCD and encourage completion after the conversation; Hospice and Palliative Care presentations: What is hospice and palliative care?Compassionate Care Forum: Weekly forum on: meditation, ACP, mental health, mindful self-care, grief and loss, etc.16 Mindful Self-Care Workshops: 6 modules: Mindfulness; Cultivating Compassion; Self-Care; Mindful Communication; Maintaining Healthy Boundaries, and Loss and Bereavement.Doctor Forum: features East and West Chinese medical and healthcare professionalsSpiritual Forum: monthly program features renowned medical and spiritual leaders sharing respective insights on death and dying.Coping with Grief/Loss: grief and loss; facing and overcoming grief; companionship and comfort in grief and life memory book.		
Budget Summary	Full requested amount funds video development and production as well as some staff hours, guest speakers, consultants, event promotion, and other administrative costs.		
FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

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FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
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Chinese American Coalition for Compassionate Care CACCC

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	Metrics	6-month Target	Annual Target
FY25 Proposed Metrics	Individuals served	2,750	2,750
	Services provided	2,750	2,750
	Number of individuals establishing care with a PCP or specialist as a result of agency	27	27
	Total participants who attend ACP Presentations, AHCD Workshop and Heart to Heart Cafe, at least 1% of those participants will have a conversation with their PCP to express their end of life wishes and/or complete an AHCD.	1%	1%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
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(Including Oral Health)

Civic Ventures dba CoGenerate

Program Title	Encore Physicians Program		Recommended Amount: DNF
Program Abstract & Target Population	Contracted staff will recruit retired physicians to work part time for a minimum of one year to in community health centers throughout Santa Clara County that suffer from physician staff shortages and struggling to fully serve the low-income and underserved patients that frequent their clinics.		
Agency Description & Address	PO Box 29542 San Francisco, CA 94129 www.cogenerate.org/ CoGenerate, formerly Encore.org, established in 1997, addresses the crucial need for intergenerational connection and collaboration, what we call cogeneration. Our impactful initiatives have included programs like Experience Corps, Purpose Prize, and Encore Fellows, which have engaged older adults in supporting the needs of younger learners in communities around the country. In response to the success of Encore Fellows, we initiated the Encore Physicians Program (EPP) in 2017, placing retired physicians in Community Health Centers (CHCs). Serving under and uninsured patients in nine counties in the San Francisco Bay Area, this program enhances access to high quality healthcare services in low resourced environments.		
Program Delivery Site(s)	Encore Physicians Program serve these sites in the Grant Service area: <ul style="list-style-type: none"> • Asian Americans for Community Involvement - 2400 Moorpark Avenue, Suite 319, San Jose • School Health Clinics of Santa Clara County • Washington Neighborhood Health Clinic - 100 Oak Street, Room F-3, San Jose • Overfelt Neighborhood Health Clinic (serves adults and children) - 1835 Cunningham Avenue, San Jose • Gilroy Neighborhood Health Clinic (serves ages 0-24 years) - 9300 Wren Avenue, Gilroy • Ravenswood Family Health Center - 1885 Bay Road, East Palo Alto, CA 94303 • MayView Sunnyvale Clinic - 785 Morse Avenue, Sunnyvale, CA 94085-3010 		
Services Funded By Grant	<ul style="list-style-type: none"> • Encore Physicians conduct clinical health appointments with their patients at the CHCs where they are employed, providing both primary and specialty care services. Typically, each appointment is approximately 15-20 minutes, allowing for thorough care while maximizing the number of patients seen. Encore Physicians are scheduled to work 1-2 days a week, seeing 16-20 patients per day or approximately 1,240 patients per year. 		
Budget Summary	Full requested amount funds professional fees for contracted staff.		
FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

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FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
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(Including Oral Health)

Civic Ventures dba CoGenerate

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	Metrics	6-month Target	Annual Target
FY25 Proposed Metrics	Individuals served	1,860	7,440
	Services provided	5,580	14,880
	Health Care Access - Number of individuals establishing care with a PCP or specialist as a result of the agency.	5,580	7,440
	By the end of the grant period, increase the total number of Encore Physicians placed with Santa Clara safety net providers from 6 to 12.	50%	100%
	By the end of the grant period, the total number of patients seen in CHCs in Santa Clara by Encore Physicians will increase from 7,440 patients to 14,880.	50%	100%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Cupertino Union School District

Program Title	Student Health Services	Recommended Amount: \$110,000
Program Abstract & Target Population	Licensed Vocational Nurse (LVN) provides health screenings, assessments, development of health and safety plans, and administer medication for K-8 th grade students in Cupertino Union School District.	
Agency Description & Address	<p>10301 Vista Drive Cupertino, CA 95014 https://www.cusdk8.org/</p> <p>Located in the heart of Silicon Valley, Cupertino Union School District (CUSD) is a Local Education Agency providing public education and consistently ranking amongst the top performing elementary (TK-8th) school districts in California. The largest elementary school district in northern California, CUSD is comprised of nearly 1,400 employees serving approximately 13,300 students in 17 elementary schools, one K-8 school, and five middle schools located through Cupertino and parts of Sunnyvale, San Jose, Saratoga, Los Altos, and Santa Clara. The mission of CUSD focuses on relevant and rigorous instruction, personalized learning, and a whole-child approach to preparing our students for success. District families and staff join as partners to develop creative, exemplary learners with the skills and enthusiasm to contribute to a constantly changing global society.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> • Abraham Lincoln Elementary, 21710 McClellan Road, Cupertino, CA 95014 • Arthur Hyde Middle, 19325 Bollinger Road, Cupertino, CA 95014 • Blue Hills Elementary, 12300 DeSanka Ave, Saratoga, CA 95070 • Christa McAuliffe Elementary, 12211 Titus Ave, Saratoga, CA 95070 • Eaton Elementary, 20220 Suisun Drive, Cupertino, CA 95014 • D.J. Sedgwick Elementary, 19200 Phil Lane, Cupertino, CA 95014 • Dwight Eisenhower Elementary, 277 Rodonovan Dr, Santa Clara, CA 95051 • Garden Gate Elementary, 10500 Ann Arbor Dr, Cupertino, CA 95014 • Joaquin Miller Middle, 6151 Rainbow Drive, San Jose, CA 95129 • John F Kennedy Middle, 821 Bubbs Road, Cupertino, CA 95014 • John Muir Elementary, 6560 Hanover Drive, San Jose, CA 95129 • L.P. Collins Elementary, 10300 N. Blaney Ave, Cupertino, CA 95014 • Manuel DeVargas Elementary, 5050 Moorpark Ave, San Jose, CA 95129 • Murdock Portal Elementary, 1188 Wunderlich Drive, San Jose, CA 95129 • Nelson Dilworth Elementary, 1101 Strayer Dr, San Jose, CA 95129 • Sam H. Lawson Middle, 10401 Vista Drive, Cupertino, CA 95014 • Stevens Creek Elementary, 10300 Ainsworth Drive, Cupertino, CA 95014 • William Faria Elementary, 10155 Barbara Lane, Cupertino, CA 95014 	

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FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Cupertino Union School District

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Services Funded By Grant	<ul style="list-style-type: none"> • Services are provided Monday-Friday, 8am-5:30pm, year round. • Daily assessment, care, and documentation of illness & injury monitoring and care of students with special medical needs • Collaboration with primary and specialized care providers • Annual and as-needed vision & hearing screenings • Annual oral health assessment for at-risk kindergarteners • Annual and ongoing evaluation of immunization and TB status • Annual and ongoing confirmation of physical health assessments for all first grade students health assessment of students with academic challenges • Development of 504 Plans for students requiring special medical considerations • Development and implementation of ISHP for students with special medical needs • Development and implementation of health and safety protocols • Annual and ongoing training of unlicensed personnel to perform scope-appropriate medical care • Development and implementation of student health and nutrition education programs 		
Budget Summary	Full requested amount funds contribute to the salaries of 11 Licensed Vocational Nurses, hourly contracted CPR trainers, program supplies and fees.		
FY25 Funding	FY25 Requested: \$122,000 FY25 Recommended: \$110,000		
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$110,000 FY24 6-month metrics met: 99%	FY23 Approved: \$100,000 FY23 Spent: \$100,000 FY23 Annual metrics met: 81%	FY22 Approved: \$100,000 FY22 Spent: \$100,000 FY22 Annual metrics met: 97%
FY25 Dual Funding	FY25 Requested: \$105,000 FY25 Recommended: \$105,000		
Dual Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$105,000 FY24 6-month metrics met: 98%	FY23 Approved: \$100,000 FY23 Spent: \$100,000 FY23 Annual metrics met: 89%	FY22 Approved: \$100,000 FY22 Spent: \$100,000 FY22 Annual metrics met: 98%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		1,232
	Services provided		2,278
	Number of individuals completing one or more health screenings		826
	Students out of compliance for required vaccinations who become compliant as a result of district engagement.		85%
	Students who were seen by a healthcare provider after a failed screening as a result of district effort.		20%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Fogarty Innovation

Program Title	ECH Health Technology Innovation Education and Incubation Program		Recommended Amount: DNF	
Program Abstract & Target Population	Leadership and staff lead a dynamic initiative designed to nurture the innovative potential of ECH's physician-innovators, nurses, and administrators through targeted programming and educational activities designed for multiple levels of interest.			
Agency Description & Address	2495 Hospital Drive Suite 300 Mountain View, CA 94040 www.fogartyinnovation.org Fogarty Innovation is a nonprofit educational incubator committed to advancing medical device innovation. We provide comprehensive support to promising inventors and early-stage companies, guiding them as they transform ideas into practical solutions for patient care. Our approach involves full-contact coaching and education at every stage of the development process, facilitating access to intellectual, physical, and financial resources to drive medical concepts from initiation to commercialization.			
Program Delivery Site(s)	<ul style="list-style-type: none">Fogarty Innovation: 2495 Hospital Drive, Suite 300, Mountain View, CA 94040 (Located on the campus of El Camino Health in Mountain View)			
Services Funded By Grant	<ul style="list-style-type: none">Innovators Education Series:<ul style="list-style-type: none">- One full-day Innovators Conference- Monthly 60-minute Lunch and Learns- Quarterly 90-minute Webinars- Quarterly Community Building ActivitiesInvention Accelerator Program (IAP):<ul style="list-style-type: none">- A six-month immersive program eligible for up to two projects per year			
Budget Summary	Full requested amount funds partial staff salaries, program materials and facility costs.			
FY25 Funding	FY25 Requested: \$500,000		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		80	120
	Services provided		11	23
	Number of individuals enrolled in a community service based program		80	120
	ECH professionals who attend 5 or more educational activities throughout the year		40%	75%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
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Health Connected

Program Title	Sex Education for All		Recommended Amount: DNF
Program Abstract & Target Population	Health Educators will provide sex education courses and materials to 5 th -12 th graders in the San Jose Unified and Union School Districts, through evidence based practices and in compliance with the California Healthy Youth Act (CHYA).		
Agency Description & Address	<p>P.O. Box 51984 East Palo Alto, CA 94303 https://health-connected.org</p> <p>Health Connected empowers over 18,000 people annually through comprehensive sexual health education. Founded in 1988, our mission is to equip young people with the knowledge, skills, and support needed to make informed decisions about their relationships and sexual health throughout their lives. Through our Youth Services, Parent Services, and Training & Technical Assistance programs, we engage students, parents, and educators in ongoing, meaningful conversations about sexual health. Our innovative programs, including "Sex Education for All," leverage evidence-based curricula to ensure equitable access to high-quality information and resources. By fostering a non-judgmental, interactive learning environment, we aim to promote well-being and empower young people to advocate for their and others' sexual health, aligning with our vision of a world built on equity.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> San Jose Unified School District (855 Lenzen Avenue, San Jose, CA 95126) Union School District (5175 Union Avenue, San Jose, CA 95124) 		
Services Funded By Grant	<ul style="list-style-type: none"> Puberty Talk Program for 5th and 6th Graders: A 5-hour course typically delivered over one week, one hour per day, focusing on bodily changes, respect, and consent. Aimed at providing younger students with a foundational understanding of puberty and personal health. Teen Talk Middle School (TTMS) Program: A 10-hour comprehensive sexual health education course for 7th and 8th graders, typically over two weeks with one-hour daily sessions. Covers topics including STI prevention, healthy relationships, and decision-making skills. Teen Talk High School (TTHS) Program: Similar to TTMS, this 10-hour course for 9th through 12th graders is typically conducted over two weeks, one hour daily. It delves deeper into sexual health, consent, and navigating relationships, preparing older students for responsible adulthood. 		
Budget Summary	Full requested amount funds partial salary for Health Educators, Executive Director, Scheduling Manager and some printing costs.		
FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		4,200
	Services provided		156
	Total number of students receiving direct instruction.		2,100
	Students who report at least a 20% increase in feeling informed about their sexual health on a standardized knowledge and attitudes by pre/post survey.		75%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
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(Including Oral Health)

Health Mobile

Program Title	Free comprehensive dental treatments		Recommended Amount: \$50,000
Program Abstract & Target Population	Dentist and clinic staff provide comprehensive mobile dental services to low income children, adults, seniors and homeless individuals in locations throughout San Jose.		
Agency Description & Address	1659 Scott Blvd # 4 Santa Clara, CA 95050 www.healthmobile.org Health Mobile provided onsite, complete dental treatments (not only screening) to underserved population since 1999. Due to years of neglect, underserved populations are in dire need of dental treatment like fillings, root canals, extractions. If funded we will provide free, onsite, complete dental treatments to underserved populations of San Jose and Santa Clara. We provide healthcare services on our specially made mobile clinics. Our corporate culture is to "provide top-quality healthcare to those that cannot afford it". This policy brought us the highest award given to a dental care provider "Excellence In Dentistry". We are the only non-profit organization to ever granted this award.		
Program Delivery Site(s)	<ul style="list-style-type: none"> Locations throughout San Jose. 		
Services Funded By Grant	<ul style="list-style-type: none"> Dental Exam; 20 minutes for children 30 minutes adults, by a dentist, twice a year. Full mouth X-ray: 20 minutes, Registered Dental Assistant (RDA), Once a year. Dental Cleaning: 30 minutes children, 45 minutes adults dentist, twice a year. Oral Cancer Screening: 10 minutes, dentist, once a year. Oral hygiene education: 5 minutes, RDA, every visit. Smoking cessation education: 5 minutes, RDA every visit. Fillings: 30 minutes, dentist, every (as needed) visit. Root Canals: 60 minutes, dentist, as needed. Extraction: 30-60 minutes, dentist, dental assistant, as needed. 		
Budget Summary	Full requested amount funds partial salaries for dentist and clinic staff, supplies, lab expenses, and program costs associated with operating the mobile van.		
FY25 Funding	FY25 Requested: \$150,000		FY25 Recommended: \$50,000
Funding History & Metric Performance	FY24	FY23	FY22
	Did not Apply in FY24	FY23 Approved: \$75,000 FY23 Spent: \$75,000 FY23 Annual metrics met: 100%	FY22 Approved: \$55,000 FY22 Spent: \$55,000 FY22 Annual metrics met: 100%
FY25 Dual Funding	FY25 Requested: \$150,000		FY25 Recommended: DNF
Dual Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		150
	Services provided		600
	Number of individuals reporting improved oral health after service.		150
	Patients who report increased knowledge about their oral health		85%
	Patients who report no pain after their first visit		90%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
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Healthier Kids Foundation

Program Title	DentalFirst and HearingFirst		Recommended Amount: \$70,000
Program Abstract & Target Population	Health screeners, parent advocates, dentist, and program staff providing dental and hearing screenings for underserved children in San Jose and Campbell. The majority of children served are Medi-Cal beneficiaries, agency targets schools with a higher than 70% free and reduced price lunch program.		
Agency Description & Address	<p>4040 Moorpark Ave. Ste 100 San Jose, CA 95117 http://www.hkidsf.org</p> <p>We partner with community-based organizations and school sites in the Bay Area to (a) provide health screenings for vision, dental, hearing, and mental health needs, to low-income children; (b) connect parents to appropriate health services based on their child's screening; (c) identify uninsured children and assist their parents with enrolling them into health coverage; and (d) provide healthy lifestyle education to parents to prevent and reduce childhood obesity, and to improve healthy habits and oral health. We have offered over 500,000 services to children and families in Silicon Valley over the last 10 years.</p>		
Program Delivery Site(s)	<p>Our screening services are provided at our partner sites (schools, childcare centers, Family Resource Centers). We have secured MOUs with school districts across Santa Clara County. Our partnerships include but are not limited to, the following sites: Oak Grove School District, Milpitas School Districts, San Jose Unified School Districts, Alum Rock Unified School District, Morgan Hill Unified School District, Campbell Union School District, and Franklin McKinley School District, etc.</p> <p>Our care management is on-site at 4040 Moorpark Ave, Ste 100, San Jose CA. Care management is conducted via phone, text, and or email.</p>		
Services Funded By Grant	<ul style="list-style-type: none"> Community dental screenings Community hearing screening Case management Services 		
Budget Summary	Full requested amount funds partial staff time for two program directors, four health screeners, three parent advocates, a dentist, and operating costs.		
FY25 Funding	FY25 Requested: \$70,000		FY25 Recommended: \$70,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$70,000 FY24 6-month metrics met: 100%	FY23 Approved: \$60,000 FY23 Spent: \$60,000 FY23 Annual metrics met: 95%	FY22 Approved: \$30,000 FY22 Spent: \$30,000 FY22 Annual metrics met: 98%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		1,510
	Services provided		1,510
	Number of individuals receiving follow-up care after a health screening		1,510
	Approximately 32% of children will receive a dental referral		32%
	Approximately 4% of children will receive a hearing referral		4%

FY25 Healthcare Access & Delivery Application Summary



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Heart of the Valley, SERVICES FOR SENIORS, Inc. (HOV)

Program Title	Escorted Medical Transportation Gas Subsidy		Recommended Amount: DNF
Program Abstract & Target Population	Gas subsidy to compensate medical transportation volunteers \$2 per mile for medical transportation services for senior clients across the ECH service area.		
Agency Description & Address	<p>PO Box 418 Santa Clara, CA 95052 https://www.servicesforseniors.org/</p> <p>HOV is a nonprofit 501C3 committed to facilitating, advocating and supporting independent living for seniors residing in West Santa Clara County by providing no-cost services and programs, through our skilled and dedicated volunteers, with the goal of helping seniors continue to live independently in their homes for those things they used to do, but no longer can and cannot afford to pay someone. HOV provides escorted, door-through-door medical transportation (as well as shopping/errands and In-a-Pinch program for medical and other emergency situations) and most popular in-home projects, handyman/yardwork services and much more. Staff consists of Executive Director, Volunteer Coordinator and Contract Offshore Admin, who uploads client service requests for volunteers to choose-Office Volunteers answer phones and document client service requests and help with projects.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> HOV services are only provided in senior's homes. 		
Services Funded By Grant	<ul style="list-style-type: none"> HOV provides a minimum of 20 medical transportation services per week, at an average of 50 miles round-trip per service, and the average medical appointments take between 1 to 2 hours, each, not including the round-trip driving time. Only those medical transportation services that cannot be provided by a medical transportation volunteer living in the same city as the senior would qualify for the \$2 per mile compensation, which would be between 4-5 medical transportation services per week. 		
Budget Summary	Full requested amount funds gas subsidy for volunteer drivers.		
FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		30
	Services provided		120
	Number of individuals establishing care with a PCP or specialist as a result of agency.		130
	Number of seniors who receive at least 1 escorted medical transportation service, with an average of 50 miles round-trip		18%
			Annual Target
			60
			240
			260
			35%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Mt. Pleasant School District

Program Title	Mount Pleasant School District Healthy Schools- Healthy Community	Recommended Amount: \$126,000
Program Abstract & Target Population	School nurse provides health services for Pre-K-8th grade students at Mt. Pleasant School District.	
Agency Description & Address	<p>3434 Marten Avenue San Jose, CA 95148 http://www.mpesd.org Mt. Pleasant School District (MPESD)</p> <ul style="list-style-type: none"> -MPESD has stable leadership and staff committed to community schools and comprehensive positive support systems -The District strives to bring in resources to meet student's needs, so that each student attends school, learns, and thrives. -Located in East San Jose, 95127 zip code, one of the most underserved in Santa Clara County -Five schools serving Preschool-8th grade, approx 1,750 students -Serve a very diverse population, 73% of students are socioeconomically disadvantaged, 43% are English Learners, -33% of students have chronic absenteeism -Community with limited access to healthcare; our schools are the center of our community -MPESD is committed to equity, and equitable access for our students and families. 	
Program Delivery Site(s)	<ul style="list-style-type: none"> • Mt. Pleasant Elementary School & California State Preschool -14275 Candler Avenue, San Jose, 95127 (grades Pre-K- 5) • Robert Sanders Elementary School & California State Preschool -3411 Rocky Mountain Avenue, San Jose 95127 (grades Pre-K-5) • August Boeger Middle School, 1944 Flint Avenue, San Jose 95148 (grades 6-8) • Ida Jew Academy(TK-8) & Valle Vista Elementary 1966 Flint Avenue, San Jose 95148 (grades TK-5) 	
Services Funded By Grant	<ul style="list-style-type: none"> • Health screenings- 2500 encounters • Oral health and follow up- 200 encounters • Coordination with other community providers to provide dental services (3) • Follow up with families accessing healthcare - 75 • Crisis intervention and long-term support for students with identified health conditions 55 Individual Health Plans • Professional development(PD) for staff in Epi-pens, AEDs, Narcan 15 training • Training and support for student-specific conditions- diabetes and seizure disorders - 4 • Students missing immunizations- 20 • PD for Aides on compliance/ preventative measures. 8 • Linking families to care and insurance enrollment - 35 encounters • Communication with providers on Individual Health Plans • Communication and follow-up for students who are chronically absent from school- 200 contacts • Participate in Student Attendance Review Board (SARB)- 5 meetings • Participate in Advisory Committee to review equity in health services- 4 meetings • Collaboration with School Linked Services Committee - 4 	

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FY25 Healthcare Access & Delivery Application Summary



**Healthcare Access
& Delivery**
(Including Oral Health)

Mt. Pleasant School District

[Continued from previous page]

Budget Summary	Full requested amount funds one FTE school nurse.		
FY25 Funding	FY25 Requested: \$130,000		FY25 Recommended: \$126,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$126,000 FY24 6-month metrics met: 99%	FY23 Approved: \$122,000 FY23 Spent: \$85,091 FY23 Annual metrics met: 92%	FY22 Approved: \$122,000 FY22 Spent: \$98,851 FY22 Annual metrics met: 95%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		700
	Services provided		120
	Number of individuals receiving follow-up care after screening		20
	Participants receiving healthcare as outcome of nurse follow-up after screening		30%
			Annual Target
			1,300
			220
			65
			70%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Pacific Hearing Connection

Program Title	Hearing Healthcare for Lower Income Children and Adults	Recommended Amount: DNF
Program Abstract & Target Population	Part-time Audiologist will diagnose the hearing loss of the individual, counsel, create a treatment plan, and make medical/professional referrals for low-income patients, as well as providing public awareness on hearing loss and hearing health.	
Agency Description & Address	<p>496 First Street, Suite 120 Los Altos, CA 94022 www.pacifichearingconnection.org</p> <p>Pacific Hearing Connection provides hearing healthcare to low-income or under-served children and adults at risk of hearing loss. In return, our unique Circle of Giving model gives our patients the opportunity to give back locally through volunteer hours. We offer our services – including awareness, education, and patient care – with dignity and respect. Our mission is to build the self-worth of individuals by restoring their hearing potential and providing them with opportunities to better engage with their communities.</p> <p>Hearing healthcare is defined as diagnostic audiology leading to the appropriate medical intervention to remediate medically correctable hearing loss and the fitting of hearing aids for hearing loss that is not correctable by medical intervention.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> Pacific Hearing Connection Los Altos Office: 496 First Street, Suite 120, Los Altos, CA 94022 Town Park Towers (MOU attached, signed version is physically at office.): 60 North 3rd Street, San Jose, CA 95112 PATH: Villas on the Park: 290 N. 2nd Street, San Jose, CA West Valley Community Services: 10104 Vista Drive, Cupertino, CA 95014 Stevenson House: 455 East Charleston Road, Palo Alto, CA 94306 Community Services Agency Mountain View (CSA): 204 Stierlin Road, Mountain View, CA 94043 California Connect (CTAP Program): 1300 Ethan Way Suite 105, Sacramento, CA 95825 (locations vary when we work with CTAP but they are all in the Bay Area) 	
Services Funded By Grant	<ul style="list-style-type: none"> No cost/reduced/sliding scale hearing healthcare to patients who qualify. Series of audiological appointments each ranging in time from 30 minutes to 90 minutes. Initial screening and ear wax removal if needed, diagnostic evaluation for those who fail the screening, hearing aid fitting if appropriate, and follow up appointments Two donation sites for unused/broken hearing aids that can be repaired and reconditioned. Public awareness on hearing loss and the consequences of untreated hearing loss will be offered through presentations, newspaper article interviews, speakers and workers for health fairs and caregiver events. Writing, printing, and distribution of literature related to hearing loss, hearing health, treatments, and communication. Training of and mentoring opportunities for volunteers. Learning opportunities and training for Doctorate of Audiology students to volunteer at PHC. Programs which generally promote improved communication capabilities such as the Five Keys to Communication Success. 	

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FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Pacific Hearing Connection

[Continued from previous page]

Budget Summary	Full requested amount funds partial salary for part-time Audiologist, Director of Programs and Director of Outreach as well as professional services, education and outreach, audiology supplies, licenses, dues/subscriptions, translation services, etc.		
FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		250
	Services provided		45
	People receiving follow-up care based on screening or contact with PHC.		100
	Percentage of patients fit with hearing aids showing quality of life improvement according the International Outcome Inventory for Hearing Aids (IOI-HA).		85%
	Percentage of patients fit with hearing aids showing quality of life improvement according to the Client Oriented Scale of Improvement (COSI)		85%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Santa Clara Valley Medical Center

Program Title	Better Health Pharmacy (BHP)		Recommended Amount: \$85,000
Program Abstract & Target Population	No-cost medication program for low-income individuals in San Jose and throughout Santa Clara County.		
Agency Description & Address	<p>751 South Bascom Avenue San Jose, CA 95128 https://www.scvh.org/</p> <p>County of Santa Clara Health System is one of the largest health and hospital systems in California committed to improving the health of Santa Clara County's 1.9 million residents. As a public safety net institution owned and operated by the County, Santa Clara Valley Healthcare (encompassing Santa Clara Valley Medical Center, O'Connor Hospital, St. Louise Regional Hospital, and several outpatient clinics) guarantees everyone access to care, regardless of ability to pay. A majority of patients served are the most vulnerable, low-income, uninsured, and medically underserved. Patients receive primary and specialty care, behavioral health, dental, urgent care, and a full array of inpatient services at the three hospitals, Valley Specialty Center, and thirteen Valley Health Centers supported by mobile health, dental service units, and outpatient clinics.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none">All services are currently being delivered at 725 E. Santa Clara Street, Suite 202, San Jose, CA 95112		
Services Funded By Grant	<ul style="list-style-type: none">Low-cost medications to supplement our donated medicationsPrescription mailing servicesTranslation services		
Budget Summary	Full requested amount funds medications, mailing services, and translation services.		
FY25 Funding	FY25 Requested: \$100,000		

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Via Services

Program Title	Healthcare Services at Camp Via West		Recommended Amount: \$30,000
Program Abstract & Target Population	Nursing and administrative staff run the Camp Via West summer camp program for children and adults with developmental disabilities who reside in San Jose and surrounding cities.		
Agency Description & Address	<p>350 Twin Dolphin Drive, Suite 123 Redwood City, CA 94065 http://www.viaservices.org</p> <p>Camp Via West empowers people with disabilities and their families to grow, develop, and thrive by providing essential skill-building, therapeutic, and recreational programs. Camp Via West provides a variety of summer camp services for children, teens, and adults with intellectual/developmental disabilities and cognitive or social challenges. All camp options provide innovative programs and activities that include both learning and outdoor experiences, plus independent living skills and skill-building activities that are specifically designed to improve self-confidence and self-sufficiency.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> 13851 Stevens Canyon Road, Cupertino, CA 95014 		
Services Funded By Grant	<ul style="list-style-type: none"> The medical support provided at Camp Via West includes (but is not limited to) hygiene assistance, restroom access, catheters, transferring and lifting, safeguarding & storing medications, administering medication, monitoring dietary needs, and completing mental health screenings. Individual health screening for each camper during intake (prior to attending camp session). Individual mental health evaluation for each camper. Heat & sun safety training for 9 health center staff and 80 camp counselors. Thirty-minute individual mental wellness activity each day of each camp session (e.g., journaling, meditating, crafting/drawing, reading, walking). 		
Budget Summary	Full requested amount funds partial staff salaries.		
FY25 Funding	FY25 Requested: \$31,730		FY25 Recommended: \$30,000
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25 (formerly funded by ECHD)	New Program in FY25 (formerly funded by ECHD)	New Program in FY25 (formerly funded by ECHD)
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		105
	Services provided		157
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager		105
	Campers who report 80% participation in scheduled camp activities due to health needs being properly addressed		75%
	Campers who participate in one 30-minute mental health evaluation		40%

FY25 Healthcare Access & Delivery Application Summary



Healthcare Access
& Delivery
(Including Oral Health)

Vista Center for the Blind and Visually Impaired

Program Title	Vision Loss Rehabilitation Program	Recommended Amount: \$45,000
Program Abstract & Target Population	Rehabilitation specialist, social worker/case worker, assistive technology specialists, clinic specialist/occupational therapist, and counselor provide services promoting self-sufficiency for those who are blind or visually impaired located at agency site and virtually. At FY24 mid-term, 100% of clients served with this grant were low income, with 72% being extremely low income.	
Agency Description & Address	<p>2500 El Camino Real, Suite 100 Palo Alto, CA 94306 www.vistacenter.org</p> <p>Vista Center for the Blind and Visually Impaired mission is to empower individuals who are blind or visually impaired to embrace life to the fullest through evaluation, counseling, education, and training. Our staff, board and trainers that have "lived experience" in vision impairment have shown that individuals with significant vision loss can utilize resources and learn adaptive techniques for completing tasks of daily living, thereby regaining their independence.</p> <p>We provide comprehensive vision loss rehabilitation services and resources in Santa Clara, San Mateo, Santa Cruz, and San Benito Counties regardless of ability to pay. In 2023, we served 3359 individuals and families, over 92% being low-income, with programs like Safe & Healthy Living, Low Vision Services, Assistive Technology, Child & Family Services and Community Outreach.</p>	
Program Delivery Site(s)	<p>Low Vision Clinic, Support groups and Individual services are provided at:</p> <ul style="list-style-type: none"> • Vista Center San Jose location - San Jose 95128 • Vista Center Palo Alto location - Palo Alto 94306 • Some services continue to be provided virtually via phone and Zoom / video upon request by the client. Services for Low Vision Clinic evaluation and support are provided at Vista Center offices in San Jose and Palo Alto, and for instruction and training in Daily Living, Assistive Technology and Orientation & Mobility Skills at the clients' home. 	
Services Funded By Grant	<ul style="list-style-type: none"> • One-hour Initial Assessments (one session) • One-hour Individual or Group Counseling (average 8 sessions) • One-hour weekly Rehabilitation Classes (average 12 sessions) • 75-minute Low Vision Exams (one session) • Each Client is served some or all of the above services / activities depending on their customized need assessment plan. A grant of \$68,028 will help serve 78 clients with 505 encounters, estimated at 6 to 7 encounters per client. ECH funding will enable provision of no to low cost services to include some or all of the above activities, to meet the individual's goals as agreed upon during need assessment. 	
Budget Summary	Full requested amount funds partial salaries for rehabilitation specialist, social worker/ case worker, assistive technology specialists, program director, clinic specialist/ occupational therapist, counselor/ support group leader, low vision optometrist, translators/ contractors, mileage, and facilities.	
FY25 Funding	FY25 Requested: \$68,028	FY25 Recommended: \$45,000

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FY25 Healthcare Access & Delivery Application Summary



**Healthcare Access
& Delivery**
(Including Oral Health)

Vista Center for the Blind and Visually Impaired

[Continued from previous page]

<i>Funding History & Metric Performance</i>	FY24	FY23	FY22	
	FY24 Approved: \$40,000 FY24 6-month metrics met: 100%	FY23 Approved: \$40,000 FY23 Spent: \$40,000 FY23 Annual metrics met: 100%	FY22 Approved: \$40,000 FY22 Spent: \$40,000 FY22 Annual metrics met: 100%	
<i>FY25 Proposed Metrics</i>	<i>Metrics</i>		<i>6-month Target</i>	<i>Annual Target</i>
	Individuals served		38	78
	Services provided		270	505
	Number of adults enrolled in a community service based on needs identified by their navigator and reporting improvement after receiving vision loss rehabilitation services (ADL, O&M, AT and Counseling).		38	78
	Clients are able to prepare a simple meal and move safely within their home		85%	85%

FY25 Behavioral Health Application Summary



Adolescent Counseling Services (ACS)

Program Title	Mental Health Access for Youth Initiative		Recommended Amount: \$25,000
Program Abstract & Target Population	Clinical director and program directors lead mental health services for students at risk of suspension in Los Gatos-Saratoga School Union High School District and LGBTQIA+ youth in the El Camino Health service area.		
Agency Description & Address	<p>1779 Woodside Road, Suite 200 Redwood City, CA 94061 http://www.acs-teens.org</p> <p>ACS' mission is to empower youth in our community to find their way through social-emotional support and by building safe, accepting communities. ACS operates five programs: the On-Campus Counseling (OCC) Program, providing multilingual counseling, crisis intervention, mental health education, and support at no cost to students/families attending local middle and high schools; the Adolescent Substance Addiction Treatment (ASAT) Program, an outpatient facility providing treatment to youth and families; the Community Counseling Program, providing outpatient mental health assessment, treatment and education; Outlet, serving LGBTQIA+ youth and allies with support groups, counseling, leadership training, and education in both Spanish and English; and the Institute of Psychotherapy and Training, offering clinical training to a full spectrum of mental health trainees. ACS served 37% more clients last year.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> Services are provided at ACS' headquarters located at 1779 Woodside Road, Suite 200, Redwood City, CA 94061. Within the El Camino Healthcare District boundaries, services are also provided at Los Gatos High School located at 20 High School Ct, Los Gatos, CA 95030 and at Saratoga High School located at 20300 Herriman Ave, Saratoga, CA 95070. 		
Services Funded By Grant	<ul style="list-style-type: none"> Assessments: 1 to three hour assessments for mental health and/or substance use issues Mental Health Therapy: Clients will receive weekly therapy (hour-long) for at least 5 weeks Substance Use Treatment: Clients meet with therapists for one-hour 2x a week for at least 12 weeks Education/Consults/Outreach: Clients will receive at least one-hour of education/outreach on mental health, substance misuse and/or LGBTQIA+ issues Support Groups: Youth and caregiver groups are offered for both LGBTQIA+ clients and/or substance misuse clients multiple days a week for one-hour 		
Budget Summary	Full requested amount funds partial salaries for Clinical Director, Alcohol and Substance Abuse Treatment Program Director, Outlet Program Director		
FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: \$25,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$25,000 FY24 6-month metrics met: 75%	FY23 Approved: \$25,000 FY23 Spent: \$25,000 FY23 Annual metrics met: 100%	New program in FY23

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic
Violence Trauma)

Adolescent Counseling Services (ACS)

[Continued from previous page]

FY25 Proposed Metrics	Metrics	6-month Target	Annual Target
	Individuals served	270	270
	Services provided	300	865
	Number of hours of counseling/care management sessions provided to youth	300	865
	Clients that will improve their level of functioning	N/A	70%
	Youth reporting that since joining Outlet, they feel more connected to the LGBTQIA+ community	75%	75%

FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

Almaden Valley Counseling Service

Program Title	Counseling for Children and Youth	Recommended Amount: \$25,000
Program Abstract & Target Population	Pre-licensed therapists provide mental and emotional health counseling for high-risk elementary, middle, and high school students in San Jose Unified and Oak Grove School Districts. Elementary, Middle, and High School students from K - 12th grades who show signs of low self-esteem, emotional difficulties, or other unusual behavior. BIPOC students constitute 79.3% of the individuals attending the school districts they serve.	
Agency Description & Address	<p>6529 CROWN BLVD STE D SAN JOSE, CA 95120 http://www.avcounseling.org</p> <p>AVCS offers a range of mental health counseling services, supporting personal growth, positive family relationships and emotional wellbeing. AVCS serves children, teens, adults, families, couples who reside in 42 of the County's 57 zip codes with 44% of clients paying our lowest clinic fee (\$40). AVCS currently provides school-based counseling services, crisis intervention, assessments, and referrals at 30 area schools.</p> <p>AVCS focuses on prevention and intervention, helping parents work proactively towards improving their relationships with their children by providing Positive Parenting and Co-Parenting classes, and serving victims of domestic violence, substance abuse and clients at risk for suicide. AVCS provides programs for referrals from Victim Witness, Valley Medical, and the Departments of Social Services, Family and Children's Services, and Mental Health.</p>	
Program Delivery Site(s)	<p>30 local elementary, middle, and high schools.</p> <ul style="list-style-type: none"> • 29 schools in San Jose Unified School District • 1 school in Oak Grove School District <p>Note: School sites may change (added or deleted) as the year progresses and needs change</p>	
Services Funded By Grant	<ul style="list-style-type: none"> • 1,244 counselor hours • Serve 90 students • Provide 550 counseling sessions • Provide crisis intervention, individual and group services that will result in improved scores on the SDQ <ul style="list-style-type: none"> ◦ Therapy sessions are 30–50-minutes (depending on child's age) ◦ Sessions are provided at schools (telehealth is an option, if student cannot come to school) ◦ Program is free to families, since AVCS contracts directly with schools • AVCS offers a range of Evidence-based trauma-informed clinical, emotional/psychotherapeutic modalities, thus treatment sessions may include crisis intervention services, on campus individual therapy sessions, and group therapy sessions depending on the child's emotional state • Students may be treated in all 3 modalities • Triage priority: 1) Crisis Intervention, 2) Individual Therapy, 3) Group Therapy • General intake and on-going monitoring: AVCS uses 25-question Strengths and Difficulties Questionnaire (SDQ). • Crisis Intervention: AVCS uses Protocols developed using Local, State, and Federal guidelines/mandates). 	

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FY25 Behavioral Health Application Summary



Almaden Valley Counseling Service

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Budget Summary	Full requested amount funds partial salaries of Executive Director, Clinical Director, Administrative Assistant, Clinical Supervisors, Associates, technical support, office supplies, and software resources.		
FY25 Funding	FY25 Requested: \$80,000 FY25 Recommended: \$25,000		
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$40,000 FY24 6-month metrics met: 100%	FY23 Approved: \$36,000 FY23 Spent: \$36,000 FY23 Annual metrics met: 48%	FY22 Approved: \$70,000 FY22 Spent: \$70,000 FY22 Annual metrics met: 94%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		25
	Services provided		165
	Number of youth demonstrating improvement on treatment plan goals		45
	Students who improve 1 or more points from pre-test to post-test on the 40-point Strengths and Difficulties Questionnaire. Impact assessment based on self-report or therapist report for students ages 11-17, For younger children, the parent/guardian will complete the assessment form for students ages 10 and under.		50%
	Crisis Intervention: Students requiring one-time Crisis Intervention are placed properly in follow-up services.		75%

FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

Banyan Tree Women's Collective

Program Title	Health and Wellness Programs for Underserved, At Risk and Low Income Individuals and Communities.	Recommended Amount: DNF
Program Abstract & Target Population	Certified wellness instructors and health consultants through community outreach, wellness programs and various classes will provide education and guidance on various holistic health topics related to their four pillars of movement, nutrition, spirit and lifestyle, to empower individuals to be able to make informed decisions regarding their health and well-being. Underserved and low-income communities, with an emphasis on BIPOC women.	
Agency Description & Address	<p>3875 Bohannon Drive P.O. Box 2600 Menlo Park, CA 94025 https://www.banyanwomen.org/</p> <p>Banyan Tree Women's Collective (BTWC) serves local and international community members with expert-driven resources to educate about and promote health, physical fitness, nutrition, and overall wellness, enriched by evidenced-based holistic health, alternative, and complementary therapies.</p> <p>BTWC is well-aware of the depth and breadth of health and wellness needs in the local community, especially due to COVID's toll on mental health. Through our surveys, 85% struggle with health concerns, nearly 50% have no access to health classes. Through our workshops and outreach events, participants share how much healthier, less anxious and depressed, they feel after our classes. We will continue to offer free classes with the goal of building a safer, healthier and welcoming community for all.</p> <p>Our executive team and board majority-led by BIPOC women.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> Services are currently offered at Menlo Park Arillaga Family Recreation Center: 700 Alma St, Menlo Park, CA 94025 and we intend to offer classes in additional rented facilities in our grant locations as needed. 	
Services Funded By Grant	<ul style="list-style-type: none"> Reach out to 10 new organizations to offer holistic wellness classes. Build partnerships with 5 new organizations to host wellness programs and series. Raise awareness through tabling and classes at 5 outreach events for 400 community members to learn about Banyan's free programs. Host three distinct series called the Banyan Wellness Academy for different underserved communities. Each series will host a maximum of 15 participants to ensure that there is relational bond, trust and comfort built within the group. This also ensures that at least 25% participants feel comfortable speaking up at 2 times per class. Each class in the 8 week series is 90 minutes long and conducted weekly over an eight week period. We anticipate 45 unduplicated participants and 360 duplicated participants for 24 classes in the series. Distribute participant surveys, with the goal of at least a 75 percent positive response-rate through various wellness parameters. 	
Budget Summary	Full requested amount funds partial salaries for a wellness practitioner, community outreach lead, partnerships lead, as well as a small amount for participant and outreach swag and program materials.	

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FY25 Behavioral Health Application Summary



Banyan Tree Women's Collective

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FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		225	445
	Services provided		14	34
	Number of hours of training provided to program participants		25	36
	Increased awareness about nutrition and food labels and/or better regulated emotions with mindfulness techniques (as compared to pre-survey)		30%	45%
	Increase existing partnerships with organizations by 10%		4%	10%

FY25 Behavioral Health Application Summary



Bill Wilson Center

Program Title	Child Abuse Therapy program (CHAT)	Recommended Amount: \$25,000
Program Abstract & Target Population	<p>Funding for LMFT's, as well as some rent for counseling rooms, facilitating psychotherapy for youth who are victims of child abuse provided at agency site and three schools in San Jose.</p> <p>Santa Clara County children and youth (0-17 Years) who are victims of physical abuse, sexual abuse, sexual exploitation, neglect, abandonment, parental substance abuse, domestic violence. These services are especially needed as clients typically do not have access to services (due to non-availability of services, lack of mental health private insurance or ineligibility for other programs or services). CHAT serves all children and youth (0-17 Years) from the County, but emphasis is placed on dependents of the court; children in the child welfare systems, those emancipating out of the system or their family, and other under-served children.</p>	
Agency Description & Address	<p>3490 The Alameda Santa Clara, CA 95050 http://www.billwilsoncenter.org</p> <p>The agency's mission is to support and strengthen the community by serving youth and families through counseling, housing, education and advocacy. We now directly serve about 4,900 clients annually through 30 programs, still focused on the needs of youth and young parent families. We are the only agency in Santa Clara County to provide a continuum of services (shelter, meals, access to basic health services and more), particularly to the often overlooked young adult population, ages 16-25. Our Core Programs include outpatient counseling and mental health services for youth and families; Drop-In Center for at-risk and homeless youth (ages 12-25); emergency shelters for homeless youth (11-17 years) and young adults; youth development and short, medium and long term housing programs for young adults and families.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> • Bill Wilson Center, 1671 The Alameda, Suite 201, San Jose, CA, CA 95126. • Santa Teresa High School (Eastside Union High School District), 6150 Snell Avenue, San Jose, CA 95123 • Allen at Steinbeck, 820 Steinbeck Dr, San Jose, CA 95123 • Merritt Trace Elementary School 651 Dana Ave San Jose, CA 95126 	
Services Funded By Grant	<ul style="list-style-type: none"> • Provide Psychotherapy Treatment services to youth (either in-person or teleconferencing). Based on individual child-centered needs, therapists and interns will provide diagnosis, therapeutic treatment plan, and appropriate therapeutic services. • Assist in providing information, crime victim compensation services and referral. All child victims (and/or caretakers) will be provided information packets and be referred for victim/witness compensation services. • Assistance in helping the child to prepare to participate in the criminal justice system. BWC will refer all clients who, during their course of treatment, find themselves needing to interact with the criminal, family and superior court systems. These referrals will be made to help the clients understand and prepare for court proceedings. • The therapist will work as a member of the child's multidisciplinary support team as requested. Based on our experience, very few children are required to participate in the court system. Referral information will be documented in the client's file/progress notes. 	
Budget Summary	Full requested amount funds partial salaries for Program Director LMFT and Program Manager LMFT, as well as some rent for counseling rooms.	

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

Bill Wilson Center

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FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: \$25,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$25,000 FY24 6-month metrics met: 100%	FY23 Approved: \$25,000 FY23 Spent: \$25,000 FY23 Annual metrics met: 100%	FY22 Approved: \$25,000 FY22 Spent: \$25,000 FY22 Annual metrics met: 100%	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		6	12
	Services provided		60	120
	Number of hours of counseling/care management sessions		60	120
	Clients who complete the satisfaction survey at end of treatment will report a high score for service impact		80%	90%
	Clients will demonstrate improvement in their coping skills as measured by the Outpatient Post Survey		80%	90%

FY25 Behavioral Health Application Summary



Caminar

Program Title	HEART		Recommended Amount: DNF
Program Abstract & Target Population	Program Coordinator and Community Partner lead Intimate Partner Violence prevention and education program providing workshops, community meetings, and one on one counseling sessions tailored to the LGBTQ+ community experience. HEART aims to involve and target multigenerational and intersectional communities, acknowledging that individuals may come from traumatic experiences.		
Agency Description & Address	411 Borel Ave, Ste 101 SAN MATEO, CA 94402 www.caminar.org Caminar is a multi-county behavioral health care provider that applies science-based strategies to treating complex mental health, substance abuse, and co-occurring needs. Caminar focuses on the whole person. We are known in this region for creating lasting improvements, and positive impacts for clients, families and communities. With an annual operating budget of \$47M for this year, our teams combine validated behavioral health interventions and customized supports for clients with severe mental illness and behavioral health needs including: crisis and transitional residential treatment, homeless outreach, independent living, supported education, vocational services, day treatment programs, youth programs, case management programs, family violence prevention, domestic violence survivor services, services for perpetrators, re-integration for formerly incarcerated individuals, numerous wellness and recovery centers, and now operate three successful social enterprises.		
Program Delivery Site(s)	950 W Julian St, San Jose, CA 95126		
Services Funded By Grant	<ul style="list-style-type: none"> HEART's hallmarks are interactivity in presentations, trainings, and workshops. County residents will welcome the experience because we invite them to reflect on their experiences through tools like educational seminars and take-home flyers, informative brochures and infographics, reflective art activities, relationship checklists, open forum-type discussions, and interactive worksheets for youth. Outreach and education will take a variety of forms in a variety of settings, and staff assigned to supporting these location-based workshops will be determined by location and topics to be covered. The Program Coordinator and Community Partner will be responsible for leading activities that will range from in-depth workshops to tabling at community events, such as Silicon Valley Pride, the Youth in Action Conference with Next Door Solutions, Santa Clara County's Youth Resource Fair, and much more across various community events, college campuses, and schools. 		
Budget Summary	Full requested amount funds partial salaries for the Director of LGBTQ programs, Program Coordinator, Community Partner and program supplies and elated administrative expenses.		
FY25 Funding	FY25 Requested: \$50,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

[Continued on next page]

FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

Caminar

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	500	1,000
	Services provided	8	16
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager	400	800
	Clients agree to the statement "I have gained a better understanding of how to create and maintain a healthy relationship"	95%	95%

FY25 Behavioral Health Application Summary



Child Advocates of Silicon Valley

Program Title	Behavioral Health Advocacy Program for School Aged Foster Youth		Recommended Amount: \$40,000
Program Abstract & Target Population	Program specialist facilitates advocacy and support services at agency site, court, community locations, foster placement sites, and virtually for school age foster youth in Santa Clara County.		
Agency Description & Address	509 Valley Way, Building 2 Milpitas, CA 95035 https://childadvocatessv.org/ Child Advocates' mission is to be there for every foster child in Santa Clara County who has experienced abuse, neglect and/or abandonment. We envision a Silicon Valley where every foster child has the nurturing support and resources needed to thrive. We accomplish this by reviewing the case of every child (0-21) who enters the Santa Clara County Dependency System and assigning them a Court Appointed Special Advocate (CASA). We're responsible for operating the only CASA Program in Santa Clara County, which entails recruiting, training and supporting CASA Volunteers according to the National CASA Association standards.		
Program Delivery Site(s)	<ul style="list-style-type: none"> CASA central office: 509 Valley Way Building 2, Milpitas, CA 95035 Program delivery happens throughout Santa Clara County, as CASAs visit their youth in Santa Clara County cities. 		
Services Funded By Grant	<ul style="list-style-type: none"> Advocacy services - CASAs spend 10-12 hours/month on their child's case. This includes meeting with the youth and families/caretakers, researching aspects of their case, maintaining records, submitting reports to the court, attending court hearings and assisting their child in accessing needed resources. ACEs partnerships - Child Advocate adopted the Adverse Childhood Experience (ACE's) model in 2020. Child Advocates has secured a variety of partnerships to provide PACEs experiences for youth that counteract the effects of toxic stress caused by ACEs (i.e. museums, theater arts, open space areas). All CASAs have access to these PACEs activities to do with their youth. Quarterly CASA discussion groups and monthly workshops and an annual CASA Summit- to encourage group discussion and peer support and strengthen CASA knowledge around a variety of behavioral health issues. CASAs receive one-on-one consultations with their CASA Specialists (as needed) 		
Budget Summary	Full requested amount funds partial salary of CASA Specialist		
FY25 Funding	FY25 Requested: \$40,000		FY25 Recommended: \$40,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$40,000 FY24 6-month metrics met: 88%	FY23 Approved: \$40,000 FY23 Spent: \$40,000 FY23 Annual metrics met: 91%	FY22 Approved: \$40,000 FY22 Spent: \$40,000 FY22 Annual metrics met: 99%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		40
	Services provided		400
	Behavioral Health : Number of hours of training provided to program participants		900
	Percentage of CASA youth receiving Positive Childhood Experiences (PACEs) to combat the negative impacts of Adverse Childhood Experiences (ACEs) (ages 0-21 results captured)		N/A
	Percentage of CASAs who will report feeling they have made a positive difference in their child's life		85%

FY25 Behavioral Health Application Summary



Counseling and Support Services for Youth

Program Title	School Based Mental Health Counseling	Recommended Amount: DNF
Program Abstract & Target Population	Mental health counselors provide individual and group counseling and other mental health services for students at Campbell Union High School District in San Jose, Saratoga and Campbell. The schools range from transitional kindergarten to high school, public and private.	
Agency Description & Address	<p>Sobrato Center for Nonprofits 544 Valley Way Milpitas, CA 95035 http://www.cassybayarea.org</p> <p>CASSY is a nonprofit agency that partners with schools to provide professional mental health services to students in their academic setting. Our therapists are located right on campus and all services are free to the student and their parents. With CASSY, there are no cost, transportation, or insurance barriers to prevent students from getting the help they need. CASSY's mission is to de-stigmatize mental health services and make supporting students' social and emotional well-being the norm in our local schools.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> Argonaut Elementary School, 13200 Shadow Mountain Drive, Saratoga Baker Elementary School, 4845 Bucknall Road, San Jose Branham High School, 1570 Branham Lane, San Jose Cabrillo Middle School, 2550 Cabrillo Avenue, Santa Clara Del Mar High School, 1224 Del Mar Avenue, San Jose Don Callejon, 4176 Lick Mill Boulevard, Santa Clara Foothill Elementary School, 13919 Lynde Avenue, Saratoga Leigh High School, 5210 Leigh Avenue, San Jose Los Gatos High School, 20 High School Court, Los Gatos Most Holy Trinity School, 1940 Cunningham Avenue, San Jose Prospect High School, 18900 Prospect Road, Saratoga Queen of Apostles, 4950 Mitty Way, San Jose Redwood Middle School, 13925 Fruitvale Avenue, Saratoga Santa Clara High, 3000 Benton Street, Santa Clara Saratoga Elementary School, 14592 Oak Street, Saratoga Saratoga High School, 20300 Herriman Avenue, Saratoga St. Clare School, 750 Washington Street, Santa Clara St. Francis Cabrini Catholic School, 15325 Woodard Road, San Jose St. Justin School, 2655 Homestead Road, Santa Clara St. Lawrence Elementary and Middle School, 1971 Saint Lawrence Drive, Santa Clara St. Leo the Great School, 1051 W San Fernando Street, San Jose St. Lucy Parish School, 76 Kennedy Avenue, Campbell Westmont High School, 4805 Westmont Avenue, Campbell Wilcox High School, 3250 Monroe Street, Santa Clara 	

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FY25 Behavioral Health Application Summary



Counseling and Support Services for Youth

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Services Funded By Grant	<ul style="list-style-type: none"> Individual therapy sessions, weekly, 30 minutes for elementary and 45 minutes for middle and high school Group counseling sessions, 4-6 week sessions Check-ins with students who need emotional regulation but are not necessarily in need of therapy Crisis interventions and risk assessments as needed Weekly meeting with school staff to coordinate care of student population Classroom presentations on topics agreed upon by CASSY and the school depending on emerging issues Parent presentations as requested by the school parent organization 		
Budget Summary	Full requested amount funds partial salaries for 18.6 FTE therapists to serve at 24 schools in El Camino Health's community, 2.3 FTE Clinical Program Managers, and 1.5 FTE Quality Assurance role		
FY25 Funding	FY25 Requested: \$104,114 FY25 Recommended: DNF		
Funding History & Metric Performance	FY24	FY23	FY22
	DNF	Did Not Apply in FY23	Did Not Apply in FY22
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		786
	Services provided		4,867
	Number of hours of counseling/care management sessions provided to youth		4,867
	Students who work directly with CASSY therapists will stabilize or show an increase in pro-social behaviors and a decrease in antisocial behaviors, according to their personally developed treatment goals or Pediatric Symptoms Checklist (PSC).		85%
	Students and their parents said CASSY met their clinical needs and would recommend CASSY services to their peers and other parents.		85%

FY25 Behavioral Health Application Summary



Cupertino Union School District

Program Title	Mental Health Counseling Program		Recommended Amount: \$130,000
Program Abstract & Target Population	Mental Health Counselor provides individual and group counseling for students at Cupertino Union School District.		
Agency Description & Address	<p>10301 Vista Drive Cupertino, CA 95014 https://www.cusdk8.org/</p> <p>Located in the heart of Silicon Valley, Cupertino Union School District (CUSD) is a Local Education Agency providing public education and consistently ranking amongst the top performing elementary (TK-8th) school districts in California. The largest elementary school district in northern California, CUSD is comprised of nearly 1,400 employees serving approximately 13,300 students in 17 elementary schools, one K-8 school, and five middle schools located through Cupertino and parts of Sunnyvale, San Jose, Saratoga, Los Altos, and Santa Clara. The mission of CUSD focuses on relevant and rigorous instruction, personalized learning, and a whole-child approach to preparing our students for success. District families and staff join as partners to develop creative, exemplary learners with the skills and enthusiasm to contribute to a constantly changing global society.</p>		
Program Delivery Site(s)	Of our 19 school sites in the El Camino Health area, the grant will focus on Kennedy Middle School (6-8), 821 Bubb Road, Cupertino, CA 95014 in Cupertino Union School District		
Services Funded By Grant	<ul style="list-style-type: none"> Individual counseling sessions that typically run 30-60 minutes weekly Group counseling sessions 6-10 week session for 30-50 minutes (topics such as social skills, friendship skills, executive functioning, emotional regulation, mindfulness, and self-esteem/empowerment) Lunch Bunch/Social Group experiences, socially facilitated activities during the play/free time of the lunch break for approximately 30-40 minutes over 4-10 week sessions Crisis intervention and Safety Risk Assessments (for suicidality, self harm, aggressive externalizing behavior and other high risk/impulsive behaviors) as needed Collaboration and consultation with school staff, including integration into interdisciplinary support teams, weekly, approximately 5 hours per week. Social and Emotional Learning lessons, 30-45 minute support sessions, as caseload allows. 		
Budget Summary	Full requested amount funds 1 FTE Mental Health Therapist, supplies and training.		
FY25 Funding	FY25 Requested: \$135,000		FY25 Recommended: \$130,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$130,000 FY24 6-month metrics met: 91%	FY23 Approved: \$120,000 FY23 Spent: \$120,000 FY23 Annual metrics met: 100%	FY22 Approved: \$120,000 FY22 Spent: \$120,000 FY22 Annual metrics met: 99%
FY25 Dual Funding	FY25 Requested: \$102,500		FY25 Recommended: \$102,500
Dual Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$102,500 FY24 6-month metrics met: 81%	FY23 Approved: \$93,000 FY23 Spent: \$93,000 FY23 Annual metrics met: 98%	FY22 Approved: \$90,000 FY22 Spent: \$90,000 FY22 Annual metrics met: 98%

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

Cupertino Union School District

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	100	225
	Services provided	350	700
	Number of youth demonstrating improvement on treatment plan goals	20	50
	SDQ improvement by 3 points	N/A	50%

FY25 Behavioral Health Application Summary



El Camino Health- Women's and Newborn Services

Program Title	Mental Health Support for Parents of NICU Patients		Recommended Amount: \$38,000	
Program Abstract & Target Population	Licensed counselor facilitates mental health support to parents of NICU babies through group therapy sessions, triage and referral, education, and peer support within the ECH service area.			
Agency Description & Address	2500 Grant Rd. Mountain View, CA 94040 http://https://www.elcaminohealth.org/services/mother-baby-health/specialty-programs/prenatal-diagno El Camino Health offers award-winning care and a personalized experience for every mother and every baby we deliver — more than 5,000 each year. El Camino Health has been consistently recognized both regionally and nationally for excellence in caring for mothers and babies. Repeatedly named "best place to have a baby" by Bay Area Parent magazine, every mother and baby receives the highest level of specialized, customized care available in the region. We're here for you with expertise, guidance and support throughout your pregnancy, delivery, and post-delivery journey.			
Program Delivery Site(s)	<ul style="list-style-type: none">El Camino Health Mountain View			
Services Funded By Grant	<ul style="list-style-type: none">Group Therapy Sessions: Bi-weekly 1-hr group therapy sessions facilitated by licensed mental health professionals will be held within the NICU premises. Sessions will focus on topics such as stress management, coping skills, communication strategies, and self-care.Triage and Referral: Participants who may benefit from more individualized support will be triaged and referred to appropriate mental health resources for individual and personalized support.Psychoeducation Workshops: Periodic 1hr workshops will be conducted to provide information on neonatal care, developmental milestones, and resources available for parents.Peer Support Networks: A peer support system will be established to encourage parents to connect, share experiences, and provide mutual support outside of formal therapy sessions.			
Budget Summary	Full requested amount funds partial salary for licensed counselor and program supplies.			
FY25 Funding	FY25 Requested: \$38,058		FY25 Recommended: \$38,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		40	100
	Services provided		20	50
	Number of hours of counseling/care management sessions provided to adults		40	80

FY25 Behavioral Health Application Summary



Jewish Family Services of Silicon Valley

Program Title	El Camino Health Community Benefit Program		Recommended Amount: \$75,000	
Program Abstract & Target Population	Care manager, manager of volunteer services, counselor, and director of clinical and social services provide care management and behavioral health support services for vulnerable older adults at client homes and agency site.			
	The populations we serve are comprised of lower-income, ethnically and racially diverse socially isolated older adults aged 65 and older who are frequently impacted by chronic illness, functional limitations, isolation and depression. The majority live at or under the federal poverty level, while a large percentage are considered the "hidden poor" as they might not be able to afford basic needs, and they are ineligible to receive government assistance. Most of our clients are not working and live alone with few social connections. Most have either no extended family or family is geographically dispersed. A great many of our clients are Holocaust survivors whose average age is 90 years old.			
Agency Description & Address	980 University Ave. Los Gatos, CA 95032 https://www.jfssv.org Jewish Family Services of Silicon Valley offers social services to Santa Clara County and the neighboring regions. Our Center for Aging and Caregiver Services not only serves the general older adult community, but extends its service to Holocaust survivors. Our work includes supporting through personalized care management, food distribution for those facing food insecurities, "Friendly Visitor" volunteer program, and linkage to community resources. JFS SV prioritizes the promotion of healthy lifestyles enabling the aging community to age in place, where they call home.			
Program Delivery Site(s)	Most services will be delivered in the residences of our clients. For those services performed within our agency, they will be held at: 980 University Ave Los Gatos, CA 95032			
Services Funded By Grant	<ul style="list-style-type: none">Care management: 30-90 minute (weekly, biweekly, or monthly depending on need)Support Groups: 1 hour-1.5 hour sessions (weekly or biweekly) for increased socializationStaying Connected Newsletter: every other month			
Budget Summary	Full requested amount funds partial salaries for care manager, manager of volunteer services, counselor, and director of clinical and social services.			
FY25 Funding	FY25 Requested: \$149,286FY25 Recommended: \$75,000			
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$75,000 FY24 6-month metrics met: 99%	FY23 Approved: \$75,000 FY23 Spent: \$75,000 FY23 Annual metrics met: 99%	FY22 Approved: \$82,000 FY22 Spent: \$82,000 FY22 Annual metrics met: 88%	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		45	80
	Services provided		168	190
	Hours of adult care management sessions		350	700
	Number of hours of counseling / care management sessions provided to adults		40%	65%

FY25 Behavioral Health Application Summary



Kingdom Family Resources

Program Title	Mental Health and Therapeutic Family Support		Recommended Amount: DNF	
Program Abstract & Target Population	Licensed mental health provider serves youth and adults in San Jose and surrounding cities.			
Agency Description & Address	1900 Camden avenue San Jose, CA 95124 www.kingdomfamilyresources.com Kingdom Family Resources is a community based Mental Health non profit agency providing Marriage and Family therapy as well as Mental Health therapy, Mental Health education, workshops, seminars, and a Therapeutic Family Camp focused on healing trauma.			
Program Delivery Site(s)	<ul style="list-style-type: none">1900 Camden avenue. San Jose, Ca 95118			
Services Funded By Grant	<ul style="list-style-type: none">Individual therapy would be 60 min weeklyGroup therapy would be 90 min weeklyParenting mentorship will be 60 min weeklyYouth process groups will be 90 min WeeklyCBT education will be offered 90 min WeeklySenior interaction and relationship activities offered 90 min 2x weekly			
Budget Summary	Full requested amount funds- unclear, budget is blank			
FY25 Funding	FY25 Requested: \$85,000		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		25	50
	Services provided		4	7
	number of adults and youth demonstrating improvement on Treatment plan goals		25	50
	identified goals will address identified needs, objectives, and desired outcomes that are measurable		25%	50%

FY25 Behavioral Health Application Summary



LGS Recreation

Program Title	55 Plus Program		Recommended Amount: \$15,000
Program Abstract & Target Population	Funding for a case manager, program facilitator, activity leaders, and music therapy therapist, as well as funds for a social meal nutrition program, special events, and supplies, to provide and guide activities, workshops and support groups to address social isolation among older adults (88% are 65+) in Los Gatos and surrounding areas.		
Agency Description & Address	208 E Main Street Los Gatos, CA 95030 https://www.lgsrecreation.org/55-plus/ The LGS Recreation 55 Plus Program is dedicated to ensuring free or low-cost access to recreation, education, socialization, and wellness opportunities for older adults throughout Los Gatos and surrounding areas. Our goal is to create a sense of belonging by providing opportunities to make connections in the community and participate in meaningful recreation programs that address social, psychological, physical, and cognitive needs of older adults. We strive to increase social connectedness, decrease social isolation, and combat mental health distress through leisure and recreation activities. Our Senior Center also acts as a hub of information to connect older adults or caregivers with services and resources.		
Program Delivery Site(s)	Services will be provided at three LGS Recreation sites: <ul style="list-style-type: none"> • Adult Recreation Center - 208 E Main Street, Los Gatos, 95030 • Youth Recreation Center - 123 E Main Street, Los Gatos, 95030 • LGHS Community Aquatics Center - 20 High School Court., Los Gatos, 95030 		
Services Funded By Grant	<ul style="list-style-type: none"> • NEW – Case Manager – 1:1 appointment up to 5 participants/week, Support Groups 1x/week, 10+ participants (cancer, grief, caregiver support, wellness) + assist with resource fair, guest speaker bookings and provide educational talks. • NEW- Social Dining Nutrition Program – 1 hour/week, 100 participants • Weekly Wednesday Game Day – 3 hours/week, 50+ participants • Monthly Hands-on Art Class- 2 hours/month, 10+ participants, materials and instruction provided (additional 3 classes in April for Special Event) • Monthly Prize BINGO – 2 hours/month, 10+ participants • Monthly Special Event - 2 hours/month, 30-200 participants • 3 Monthly Contracted Programs – Readers Theatre, Womens Artist Connection, Single Again (Women's Group) - 2 hours/wk, 6+ Attendees • Bi-Monthly Social Dance - 2 hours/month, 40+ Attendees 		
Budget Summary	Full requested amount funds partial salaries for a case manager, activity leaders, program facilitator, and music therapist, as well as a new social meal nutrition program, some special events, and program supplies.		
FY25 Funding	FY25 Requested: \$75,260		FY25 Recommended: \$15,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$15,000 FY24 6-month metrics met: 100%	FY23 Approved: \$15,000 FY23 Spent: \$15,000 FY23 Annual metrics met: 98%	FY22 Approved: \$20,000 FY22 Spent: \$20,000 FY22 Annual metrics met: 92%

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

LGS Recreation

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	800	1,600
	Services provided	4,200	9,000
	Number of individuals enrolled in community service based on needs identified by their navigator (#of participants with access to all services)	400	800
	Participants who answer 3 or higher: I feel more connected to people and services as a result of the 55 Plus Programs (Likert scale with 1 being strongly disagree and 5 being strongly agree)	65%	75%

FY25 Behavioral Health Application Summary



LifeMoves

Program Title	BehavioralMoves		Recommended Amount: \$50,000
Program Abstract & Target Population	Senior director of clinical services, associate director of behavioral health, and trained interns provide behavioral health services for homeless individuals and families in interim housing communities located at agency sites, three homeless shelters in San Jose.		
Agency Description & Address	2550 Great America Way, Suite 201 Santa Clara, CA 95054 www.lifemoves.org LifeMoves is the largest and most innovative nonprofit organization committed to ending the cycle of homelessness for families and individuals in San Mateo and Santa Clara Counties. As a financially stable and results-driven organization, our mission, since 1987, has been to end homelessness by providing interim housing, support services, and collaborative partnerships. LifeMoves envisions thriving communities where every neighbor has a home. Last year, with 400 employees and support from 12,000 volunteers, LifeMoves provided 7,075 homeless individuals, including hundreds of families with minor children, with food, clothing, comprehensive supportive services, and more than 307,000 nights of shelter. Most importantly, our therapeutic model is effective: Last year, 92% of families and 66% of all clients completing our interim shelter programs returned to stable housing.		
Program Delivery Site(s)	<ul style="list-style-type: none"> Georgia Travis House – 260 Commercial St., San José, CA, 95112 New Haven Inn – 937 Locust St., San José, CA, 95110 Villa – 184 S. 11th St., San José, CA, 95112 		
Services Funded By Grant	<ul style="list-style-type: none"> Screening clients (both adults and children over age 5) for behavioral health issues at program entry Neuropsychological assessments, which are difficult to obtain in the greater community and can enable our clients to access further support for a variety of issues. One-hour sessions of evaluation for clients referred or requesting services One-hour sessions of individual and group therapy, weekly or as scheduled Milieu therapy (therapist available for drop-in sessions) offered weekly, as scheduled with housing site directors Continuing therapy for clients who successfully exit to stable housing, for up to four months Connection to community-based support programs after program exit Nine-month program for Practicum Students led by Senior Director of Clinical Services and Training. 60 hours of training before starting to see clients and more ongoing training on evidence-based therapies with a particular focus on trauma. 		
Budget Summary	Full requested amount funds partial salaries for the senior director of clinical services, associate director of behavioral health, intern stipends, consultants, program costs, and some supplies		
FY25 Funding	FY25 Requested: \$65,000.00		FY25 Recommended: \$50,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$50,000 FY24 6-month metrics met: 99%	FY23 Approved: \$50,000 FY23 Spent: \$50,000 FY23 Annual metrics met: 98%	FY22 Approved: \$60,000 FY22 Spent: \$60,000 FY22 Annual metrics met: 98%
FY25 Dual Funding	FY25 Requested: \$200,000		FY25 Recommended: \$160,000
Dual Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$160,000 FY24 6-month metrics met: 98%	FY23 Approved: \$160,000 FY23 Spent: \$160,000 FY23 Annual metrics met: 83%	FY22 Approved: \$160,000 FY22 Spent: \$160,000 FY22 Annual metrics met: 95%

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

LifeMoves

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	75	160
	Services provided	100	350
	Number of hours of counseling/care management sessions provided to adults.	100	350
	Clients reporting improved mood & function.	85%	85%
	Interns report understanding of behavioral health issues.	85%	85%

FY25 Behavioral Health Application Summary



Los Gatos Union School District

Program Title	TK-8 Mental Health Counselor and Mental Health Coach Recommended Amount: \$120,000		
Program Abstract & Target Population	Mental health counselor and mental health coach provide TK-8 mental health counseling program for students at four elementary schools and one middle school in Los Gatos Union School District.		
Agency Description & Address	<p>17010 Roberts Road Los Gatos, CA 95032 http://www.lgusd.org</p> <p>The Los Gatos Union School District (LGUSD) serves transitional kindergarten through eighth grade students. Today, approximately 2,755 students are enrolled in four elementary schools (Blossom Hill, Louise Van Meter, Daves Avenue, Lexington,) and one middle school (R.J. Fisher).</p> <p>The district is committed to providing equitable learning opportunities to educate all children to their unique potential by teaching, modeling and supporting the skills, and attitudes that contribute to their development as globally and socially responsible citizens demonstrating stewardship and "service before self".</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> • Blossom Hill Elementary (16400 Blossom Hill Road, Los Gatos, CA 95032) • Daves Avenue Elementary (17770 Daves Avenue, Los Gatos, CA 95030) • Lexington Elementary (19700 Old Santa Cruz Highway, Los Gatos, CA 95033) • Louise Van Meter Elementary (16445 Los Gatos Boulevard, Los Gatos, CA 95032) • R.J. Fisher Middle School, (19195 Fisher Avenue, Los Gatos, CA 95032) 		
Services Funded By Grant	<ul style="list-style-type: none"> • Provide Wellness Center for grades 6-8 students (30+ hours/week,) an increase of 22 hours, staffed by Mental Health Coach. • Provide mental health/wellness information across campus in the forms of visuals, posters, flyers, etc. • Provide Social Emotional Learning lessons and Interventions for TK-8 (ongoing)—emphasizing 4th through 8th grade. • Provide link for students transitioning from Elementary to Middle school (10 hours per week for four weeks). • Run 4 preventative classes or workshops per month for students in life skills (e.g., stress management, time management, problem-solving). • Lead individual (30 min), or group therapy sessions (30 min), including grief counseling, substance abuse, bullying, anger management, relationships, self-image, self-harm, and work with families. (weekly) • Participate in the Positive Community Norms initiative with the high school and town of Los Gatos and expand the core values of the work to elementary levels in a developmentally appropriate way. 		
Budget Summary	Full requested amount funds partial salaries for a TK-8 Mental Health Counselor and a Mental Health Coach.		
FY25 Funding	FY25 Requested: \$200,000 FY25 Recommended: \$120,000		
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$120,000 FY24 6-month metrics met: 100%	FY23 Approved: \$110,000 FY23 Spent: \$110,000 FY23 Annual metrics met: 100%	FY22 Approved: \$110,000 FY22 Spent: \$110,000 FY22 Annual metrics met: 94%

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

Los Gatos Union School District

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	600	1,200
	Services provided	2,000	4,000
	Number of hours of counseling/care management sessions provided to youth	375	1,000
	Students who improved by at least 3 points from pre-test to post test on the Strengths and Difficulties Questionnaire and Impact Assessment	N/A	60%
	Students who improve by at least 3 points from pre-test to post-test on the Children's Coping Strategies Checklist-Revised (CCSC-RI)	N/A	60%

FY25 Behavioral Health Application Summary



Momentum for Health

Program Title	La Selva Community Clinic		Recommended Amount: \$40,000
Program Abstract & Target Population	Psychiatrist, Mental Health Clinician, and Program Manager provide bilingual psychiatry assessments, treatment, medication management, case management, and counseling for vulnerable clients located at La Selva Community Clinic. The target population is low-income adults: 73% Spanish speaking and 20% have Medi-Cal, 54% uninsured, 1% Commercial/Covered California, 25% other insurance.		
Agency Description & Address	1922 The Alameda San Jose, CA 95126 http://www.momentumformentalhealth.org Momentum for Health is a non-profit agency providing comprehensive programs and services in Santa Clara County for adults who have behavioral health needs. The staff and volunteers at Momentum believe that people with behavioral health conditions can, and do, recover to lead productive lives and become contributing members of our community. Helping clients reach this goal informs planning and daily operations. Momentum's treatment approach focuses on building on clients' strengths to help them achieve and sustain mental health. The staff at Momentum delivers services in 13 different languages – reflecting the linguistic and cultural diversity of this region. During fiscal year 2022-23 a total of 4,801 individuals were served across Momentum's 12 service locations and 12 supportive housing sites throughout Santa Clara County.		
Program Delivery Site(s)	La Selva Community Clinic, 4139 El Camino Way, Palo Alto, CA 94306		
Services Funded By Grant	<ul style="list-style-type: none"> Psychiatry assessment, 60-90 minutes Treatment and medication management, 30 minutes Case management, 30-60 minutes Short-term (individual) and crisis counseling, 45-90 minutes 		
Budget Summary	Full requested amount funds partial salaries for staff including Program Manager, Psychiatrists, Mental Health Clinicians, and other program support costs.		
FY25 Funding	FY25 Requested: \$40,000		FY25 Recommended: \$40,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$40,000 FY24 6-month metrics met: 100%	FY23 Approved: \$40,000 FY23 Spent: \$40,000 FY23 Annual metrics met: 98%	FY22 Approved: \$46,000 FY22 Spent: \$46,000 FY22 Annual metrics met: 100%
FY25 Dual Funding	FY25 Requested: \$290,000		FY25 Recommended: \$290,000
Dual Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$290,000 FY24 6-month metrics met: 96%	FY23 Approved: \$290,000 FY23 Spent: \$290,000 FY23 Annual metrics met: 75%	FY22 Approved: \$290,000 FY22 Spent: \$290,000 FY22 Annual metrics met: 88%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		15
	Services provided		200
	Hours of adult counseling/care management sessions		60
	Patients who report a reduction of 2 points or more in PHQ-9 measure severity of depression (repeat for FY24)		75%
	Patients who report a reduction of 2 points or more in GAD-7 measure severity of anxiety (repeat for FY24)		75%
			Annual Target
			20
			325
			125
			85%
			85%

FY25 Behavioral Health Application Summary



NCEFT - National Center for Equine Facilitated Therapy

Program Title	Equine-Assisted Mental Health and Resilience Programs (behavioral health and chronic conditions)		Recommended Amount: DNF
Program Abstract & Target Population	Mental Health and Resilience Program Director/Licensed Therapist, staff therapist and horse handlers will provide mental health services via individual and group sessions, incorporating horses and the natural environment to low-income individuals in the ECH service area. Target audience is adults and children with disabilities and mental health challenges.		
Agency Description & Address	880 Runnymede Road Woodside, CA 94062 https://nceft.org Founded in 1971, NCEFT combines evidence-based practices with the profound rehabilitative power of the human-horse relationship to deliver a comprehensive range of programs to children and adults with disabilities and mental health challenges. NCEFT's team of licensed therapists, certified instructors, equine specialists, and volunteers work together to deliver the following programs: Hippotherapy: Physical and Occupational Therapy, incorporating a horse's movement into the session. Adaptive Recreation & Learning: Adaptive Riding (adapted for each client's ability and needs), Horsemanship Academy (ground-based horsemanship skills and education), Happy Trails Camp, Special Education School Programs, Employment Skills Internship Program. Mental Health & Resilience: Individual and group services for children, adolescents, and adults with mental health challenges or chronic illness; and specialized programs for US military veterans and first responders.		
Program Delivery Site(s)	<ul style="list-style-type: none">All services are delivered at NCEFT's property located at 880 Runnymede Road, Woodside, CA 94062		
Services Funded By Grant	<ul style="list-style-type: none">Individual and Group services: Sessions are 1 hour and are held weekly throughout the year.Resilience Workshops: Sessions are 2 hours and participants attend weekly for 10 weeks. Workshops are held throughout the year.Resilience/Emotions Summer Camp: Monday - Friday for 6 hours per day.Community Outreach Programs: Held several times throughout the year, each session is 2 hours.		
Budget Summary	Full requested amount funds a small amount of salaries for Mental Health and Resilience Program Director/Licensed Therapist, Staff Therapist and three horse handlers as well as costs for the horses, facilities and insurance.		
FY25 Funding	FY25 Requested: \$5,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic
Violence Trauma)

NCEFT - National Center for Equine Facilitated Therapy

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	50	50
	Services provided	50	50
	Number of adults demonstrating improvement on treatment plan goals.	85	85
	Participants who experience improvements in the symptoms that they indicated as a concern on the pre-program survey	85%	85%
	Participants who report that their expectations and goals were met by the program on the post-program questionnaire.	85%	85%

FY25 Behavioral Health Application Summary



Next Door Solutions to Domestic Violence

Program Title	Comprehensive Services for Victims of Domestic Violence		Recommended Amount: \$88,000
Program Abstract & Target Population	Community support advocates, support group facilitators, healing service coordinator, associate directors, and contracted LMFT facilitate counseling, advocacy services, support groups, and case management for victims of domestic violence throughout Santa Clara County at agency site and virtually. Adults who self-identify as victims/survivors of domestic or intimate partner violence (DP/IPV) and reside, work, or attend school in the 10 focus communities throughout Santa Clara County. Majority are of extremely low-income.		
Agency Description & Address	234 East Gish Road, Suite 200 San Jose, CA 95112 http://www.nextdoorsolutios.org Next Door Solutions to Domestic Violence (NDS), an autonomous nonprofit based in San Jose, is the largest and oldest provider of services addressing the impact of domestic violence at the individual and community level. Its mission is “to end domestic violence in the moment and for all time”. Core programs: 24/7 Hotline, Shelter and Housing Services, Community Support Advocacy, Legal Advocacy, Healing Services, and Community Education & Access. Governed by a board of 14 volunteers, NDS provides a continuum of services to more than 2,500 adults and children annually. NDS' Theory of Change looks to decrease the number of people in Santa Clara County (SCC) who will experience an abusive relationship in their lifetime.		
Program Delivery Site(s)	<ul style="list-style-type: none">Community Office: 234 East Gish Road in San JoseVirtual		
Services Funded By Grant	<ul style="list-style-type: none">Total Encounters: 600; each encounter contains multiple services, i.e. risk assessment, safety planning, crisis and peer counseling. Clients can receive services through one or more of the following encounters:<ul style="list-style-type: none">60-minute Community Support Advocacy (CSA) encounter (multiple services provided; the average amount of time)2 Hour Support Group encounter (1 Group serves numerous attendees)60-minute Therapeutic encounter: Therapeutic encounter (average length of time)		
Budget Summary	Full requested amount funds partial salaries for community support advocates, support group facilitators, healing services coordinator, associate directors, professional fees, occupancy, and administrative costs		
FY25 Funding	FY25 Requested: \$90,000		FY25 Recommended: \$88,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$90,000 FY24 6-month metrics met: 97%	FY23 Approved: \$90,000 FY23 Spent: \$90,000 FY23 Annual metrics met: 83%	FY22 Approved: \$90,000 FY22 Spent: \$90,000 FY22 Annual metrics met: 100%

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic
Violence Trauma)

Next Door Solutions to Domestic Violence

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	55	110
	Services provided	300	600
	Number of hours of Counseling/care management sessions provided to adults	156	312
	Surveyed participants who report that they have gained at least one strategy to increase their safety or their children's safety	90%	90%
	Support Group clients completing the Support Group Evaluation Survey will respond that they can better manage stress when it occurs	80%	80%

FY25 Behavioral Health Application Summary



Pacific Clinics

Program Title	School Based Intervention Teams - Addiction Prevention Services		Recommended Amount: \$215,000
Program Abstract & Target Population	Pacific Clinic's School-Based Intervention Teams (SBIT) program, comprised of a team of specialists, clinicians, board-certified behavioral analysts, registered behavioral technicians, and licensed marriage family therapists, provide mental health and substance abuse prevention services for students in Campbell Union High School District. According to data of all enrolled students, 7.8% are English language learners, 37.8% receive free or reduced lunches, and 15% are chronically absent.		
Agency Description & Address	251 Llewellyn Avenue Campbell, CA 95008 http://www.pacificclinics.org Pacific Clinics (PC) is a private nonprofit agency that is the largest, most comprehensive behavioral healthcare agency in California. We take a state-of-the-art approach to serve individuals with complex behavioral health challenges by providing research-informed and community-based services to address individualized needs. PC is accredited by the Council on Accreditation (COA) and serves more than 25,000 individuals annually, in 24 counties throughout California. PC's dedicated team of 2,000 employees are fluent in over 22 languages. Our mission is to deliver integrated behavioral health care and social services to advance health equity and mental well-being for children, adults, and families.		
Program Delivery Site(s)	<ul style="list-style-type: none">Westmont High, 4805 Westmont Ave., Campbell CA 95008Prospect High, 18900 Prospect Road, Saratoga, CA 95070Leigh High, 5210 Leigh Ave., San Jose, CA 95124Branham High, 1570 Branham Lane, San Jose, CA 95118Del Mar High, 1224 Del Mar Ave., San Jose, CA 95128Boynton High, 901 Boynton Ave., San Jose, CA 95117		
Services Funded By Grant	<ul style="list-style-type: none">Assessments and Screenings - risk management, crisis (60 to 90 minutes)Workshops/Presentations (1 time per month; 60 minutes)Groups (6-to-8-week series, each session lasting approximately 45 minutes)Individual Sessions (1 to 2 times per week per student, each session 30-45 minutes)Brief Intervention (3 to 4 sessions per student; average of 60 minutes per session)Crisis Intervention (as needed)Case management (30 minutes per week per student)Caregiver Coaching (will be offered to all families, 30 minutes weekly)Educator Training (as requested)		
Budget Summary	Full requested amount funds partial salaries for two FTE counselors and administrative and program costs.		
FY25 Funding	FY25 Requested: \$230,000		FY25 Recommended: \$215,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$220,000 FY24 6-month metrics met: 94%	FY23 Approved: \$210,000 FY23 Spent: \$210,000 FY23 Annual metrics met: 99%	FY22 Approved: \$210,000 FY22 Spent: \$210,000 FY22 Annual metrics met: 100%

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FY25 Behavioral Health Application Summary



Behavioral Health
(Including Domestic Violence Trauma)

Pacific Clinics

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
FY25 Proposed Metrics	Individuals served	625	1,225
	Services provided	800	1,600
	Number of youth demonstrating improvement on treatment plan goals.	490	980
	Youth will demonstrate improvement on the Strengths and Difficulties Questionnaire or selected screener tested during pilot as demonstrated by screener results indicating a reduction in high-risk behaviors or increasing in use of appropriate coping strategies/replacement behaviors.	N/A	80%

FY25 Behavioral Health Application Summary



Parents Helping Parents Inc

Program Title	Support for Caregivers-a LMFT led support group for parents		Recommended Amount: \$35,000	
Program Abstract & Target Population	LMFT facilitates support groups in English and Spanish for parents of children with special needs located virtually. 80% of clients are BIPOC (Black, Indigenous, People of Color) and 60% live in underserved, lower income areas.			
Agency Description & Address	1400 Parkmoor Avenue Ste 100 San Jose, CA 95126 www.php.com PHP has been helping families of children with special needs, primarily in Santa Clara and San Mateo Counties, since 1976. Our mission is to help children and adults with special needs receive the support and services they need to reach their full potential by providing information, training, and resources to build strong families and improve systems of care. Last year, PHP provided nearly 18,000 services to over 6,400 families and professionals to help change the course of their children's lives. We have specialists in the areas of community resources, early start, special education, and assistive technology. Staff members speak many languages, including English, Spanish, and Vietnamese. Over 90% of staff are parents of children with special needs who shifted their career path to help others			
Program Delivery Site(s)	<ul style="list-style-type: none">Services will continue to be delivered over Zoom.			
Services Funded By Grant	<ul style="list-style-type: none">Five series of a 8 week long 1.5 hour group mental health session in English for a total of 40 sessions.Five series of a 8 week long 1.5 hour group mental health session in Spanish for a total of 40 sessions.			
Budget Summary	Full requested amount funds partial salaries for program director, program manager, executive director, program coordinator, receptionist, marketing manager, Salesforce administrator, English LMFT, Spanish LMFT, partial funding for incentives, rent, communications, licenses, insurance, etc.			
FY25 Funding	FY25 Requested: \$45,000		FY25 Recommended: \$35,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$35,000 FY24 6-month metrics met: 100%	FY23 Approved: \$35,000 FY23 Spent: \$35,000 FY23 Annual metrics met: 100% *ECHD funded	FY22 Approved: \$35,000 FY22 Spent: \$35,000 FY22 Annual metrics met: 100% *ECHD funded	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		52	104
	Services provided		112	224
	Number of hours of counseling/care management sessions provided to adults		168	336
	Participants who report therapist was knowledgeable and communicated effectively		85%	85%
	Participants who would recommend the workshop to a friend		85%	85%

FY25 Behavioral Health Application Summary



Peninsula Healthcare Connection

Program Title	Psychiatric Medication Management		Recommended Amount: \$90,000	
Program Abstract & Target Population	Psychiatrist and Medical Assistant provide psychiatric services and medication management for homeless and at-risk community members located at agency site.			
Agency Description & Address	1671 The Alameda, #306 San Jose, CA 95126 www.peninsulahcc.org Peninsula Healthcare Connection's (PHC) mission is to deliver integrated primary care, behavioral health care, and case management services to individuals living unhoused, those at-risk of becoming unhoused, low-income and uninsured individuals, regardless of their ability to pay.			
Program Delivery Site(s)	33 Encina Avenue #103, Palo Alto, CA 94301			
Services Funded By Grant	<ul style="list-style-type: none">• Provide primary and behavioral health services to 70 distinct, disadvantaged individuals of Santa Clara County.• Provide 500 psychiatric/behavioral health service visits.• Of the 500 psychiatric service visits, 50 will be attributed to substance use encounters.• 95% of PHC patients will be screened annually for depression using PHQ-9 at each visit and check in procedure.• Host a minimum of 12 Community Outreach and health education events.• 70 residents and/or patients will be enrolled in a clinical and/or community service based on needs identified by their navigator.			
Budget Summary	Full requested amount funds contracted Psychiatrist, partial salary of Medical Assistant and administrative costs.			
FY25 Funding	FY25 Requested: \$90,000		FY25 Recommended: \$90,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$90,000 FY24 6-month metrics met: 89%	FY23 Approved: \$90,000 FY23 Spent: \$90,000 FY23 Annual metrics met: 98%	FY22 Approved: \$90,000 FY22 Spent: \$90,000 FY22 Annual metrics met: 97%	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		50	70
	Services provided		250	500
	Number of patients enrolled in a clinical and/or community service based on needs identified by their navigator		50	70
	Percentage of patients screened for depression using the PHQ-9		75%	95%
	Percentage of patients not hospitalized in 12 month period		85%	95%

FY25 Behavioral Health Application Summary



Positive Alternative Recreation Teambuilding Impact

Program Title	High Impact		Recommended Amount: DNF
Program Abstract & Target Population	Program Coordinators provide youth behavioral health support and healthy lifestyle education to BIPOC, African American, Hispanic, and Pacific Islander at-risk youth ages 12-24 throughout the El Camino Health service area.		
Agency Description & Address	<p>2576 Gumdrops Dr. San Jose, CA 95148 www.partiprogram.com</p> <p>The Positive Alternative Recreation Teambuilding Impact empowers the next generation of leaders. PARTI was created in 2000 to provide activities for youth that build racial equity, safety, culture, wellness, gender equality. Since 2000, we have provided services for 50,000+ youth. Our mission is to promote education around youth healthy lifestyles and healthy decision making. Every day transform the lives of youth who suffer from bullying, depression, violent lifestyles, unhealthy relationships, and unstable families. Our goal is to create a seamless network of services that address academic needs, positive social connection to peers and caring adults, concern for personal and physical health, removal of barriers to employment, financial literacy, character development, service, and access to education/vocation institutions. We provide service primarily in Santa Clara County.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> Community Colleges and youth-selected community sites throughout Santa Clara County 		
Services Funded By Grant	<ul style="list-style-type: none"> Economic Stability (financial literacy, stipends, workforce and career connection opportunities). Access and Equity (life skills, entrepreneurship training, access and resources to higher education programs). Behavioral Environment (violence prevention, bullying prevention, secondary crisis support, drug awareness and education campaigns). Social and Community (wellness and self-care activities led by social cohorts, community engagement, youth involved equity strategies around gender equality, racial equity, diversity and inclusion, and self-care using art, music, and fashion as platforms to amplify message). 		
Budget Summary	Full requested amount funds partial staff salaries, program materials, outreach, and overhead costs.		
FY25 Funding	FY25 Requested: \$70,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		75
	Services provided		100
	Behavioral Health Metrics: training to program participants.		100
	Participants who report at least a 10-point decrease in high risk behavioral thoughts		80%
	Participants who report at least a 10-point increase in social isolation in target communities that face disparities		85%

FY25 Behavioral Health Application Summary



Recovery Cafe San Jose Inc.

Program Title	Trauma Recovery Services		Recommended Amount: DNF	
Program Abstract & Target Population	Navigation Specialist, Cafe/Kitchen Managers, and Behavioral Health Specialist provide Trauma Recovery Services to create a community that supports healing from trauma, addiction, homelessness, and mental health challenges in San Jose.			
Agency Description & Address	80 South 5th Street San Jose, CA 95112 www.recoverycafesj.org Recovery Café San José (RCSJ) creates community for those in recovery from trauma, including that caused by substance use, mental health challenges, homelessness, incarceration, racialized trauma, homophobia, and transphobia. RCSJ provides support, resources, and a community of care along the entire continuum of a person's need for recovery support, teaching skills to manage mental and physical health, maintain sobriety, build community, and help individuals reclaim their lives and identities as persons worthy of giving and receiving love. Meaningful daily activities and a positive community are powerful forces that help break the patterns and challenges of trauma, addiction, unemployment, and homelessness. RCSJ is the only place in the immediate area where people who cannot afford long-term recovery services come to belong and heal.			
Program Delivery Site(s)	<ul style="list-style-type: none">Recovery Cafe San Jose, 80 South 5th Street, San Jose, CA 95112			
Services Funded By Grant	<ul style="list-style-type: none">50 60-minute recovery circles attended40 60-minute School for Recovery class sessions10 job training sessions attended			
Budget Summary	Full requested amount funds partial staff salaries and program supplies.			
FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		10	22
	Services provided		40	100
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager		10	22
	Members will build new social networks that support their sobriety to reduce pressure to relapse.		85%	85%

FY25 Behavioral Health Application Summary



South Bay Kidpower Teenpower Fullpower (commonly known as Kidpower)

Program Title	'From Trauma to Thriving' — Resilience Skill-Building for Disadvantaged Individuals Struggling with Persistent Negative Social-Emotional, Mental and Behavioral Health, Safety and Wellness Impacts in the Wake of the Pandemic and Natural Disasters	Recommended Amount: DNF
Program Abstract & Target Population	Staff trainer, senior instructor and an instructor/coordinator will lead low-income children, youth & adults in trainings/sessions to help them regain a sense of control, and a higher measure of resilience, emotional, mental and behavioral health and safety at multiple locations in Santa Clara County. Serving children, youth and adults, a majority of whom are 200% below the Federal Poverty Line.	
Agency Description & Address	51 E. Campbell Ave #129-1152 Campbell, CA 95008 http://www.kidpower.org South Bay Kidpower Teenpower Fullpower ('Kidpower')—serving Santa Clara County since 1992—is part of a community-based, 501(c)(3) nonprofit organization founded in Santa Cruz, California, in 1989. Its mission is to build the voice and power of people of all ages, abilities and walks of life — especially people whose economic vulnerabilities as well as social determinants of health place them at higher risk for poor behavioral health/safety outcomes — by teaching/coaching and PRACTICING (until integrated) prevention and restorative intervention tools and skills to stay safe, act wisely and believe in themselves; take charge of, safeguard, and act more effectively in the interest of their own mental and behavioral health & emotional well-being; build resilience; and develop individual, family, school and community leadership for its successful implementation.	
Program Delivery Site(s)	<ul style="list-style-type: none"> The program will be implemented with a wide array of long-term partner groups, schools, health and social services agencies serving this target population throughout Santa Clara County. 	
Services Funded By Grant	<ul style="list-style-type: none"> Series of 15-120 minutes small group sessions for children, youth, and adults, in which we give them the opportunity to apply behavioral health and safety, violence/abuse prevention, 'trigger management', (self-)advocacy, and resilience-building concepts and turn them into skills through role-plays, tailored to each person's age, ability, and unique situation, and PRACTICED until integrated. 2 hour Parent Education and/or 2-hour Joint Parent-Child training sessions in which we coach parents in how to protect themselves and their loved ones from both overt and insidious forms of mental/behavioral harm; and how to integrate these skills into their family structure. 2 hour professional staff trainings and up to 6 hours of individualized follow-up coaching sessions, in which we train program staff/educators in how to foster systemic, sustainable change by: <ul style="list-style-type: none"> Teaching/incorporating Kidpower skills into their standard practices/curriculum Creating safe environments, and cultures of health/well-being by repeatedly and consistently modeling and reinforcing Kidpower skills 	
Budget Summary	Full requested amount funds partial salaries for a staff trainer, senior instructor and an instructor/coordinator as well as some program costs such as liability insurance, training materials and other indirect expenses.	

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FY25 Behavioral Health Application Summary



South Bay Kidpower Teenpower Fullpower (commonly known as Kidpower)

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FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		120	300
	Services provided		260	650
	Number of hours of training provided to program participants		260	650
	Children / Youth / Adults: At least 85% of the children, youth and adults trained will demonstrate increased APPLICATION of mental and behavioral safety, health and wellness skills as measured by 7 performance indicators		85%	85%
	Parents / Educators / Program Staff: At least 90% of the parents/educators/program staff trained will report that they now have the information, specific skills, and language for teaching and practicing/reinforcing mental and behavioral safety, health and wellness skills with the kids in their care on their own on an ongoing basis as measured by 7 performance indicators.		90%	90%

FY25 Behavioral Health Application Summary



To Be Empowered

Program Title	Si Se Puede		Recommended Amount: \$30,000	
Program Abstract & Target Population	Child Psychologist and a Cognitive Behavioral Therapist provide mental health services and physical fitness classes to under-served female youth ages 8-24 that are low-income and largely from households on Medi-Cal or have no health insurance. Many are high school students that have lack of access to valuable after-school programming and health; wellness programming in the County. Many are at risk for depression or trauma experienced from violence or violence in the neighborhoods they live in.			
Agency Description & Address	515 Tamarack Dr, Suite 17 Union City, CA 94587 https://tobempowered.org/ To Be Empowered is a 501 C 3 organization that seeks to help young Latina girls and families develop resiliency skills, better health outcomes, and trauma coping skills in Santa Clara County. Although we are located in Union City, 90% of our program services are concentrated in serving the needs of Santa Clara County residents. We have over 40 years of combined experience providing our activities at high school in the Eastside Union High School District, as well as, targeting our outreach to families living in the Overfelt community and other historically low-income zip codes in San Jose.			
Program Delivery Site(s)	<ul style="list-style-type: none">515 Tamarack Drive Union City, CA 94587Overfelt High School 1835 Cunningham Avenue San Jose, CA 95122			
Services Funded By Grant	<ul style="list-style-type: none">One-hour group and individualized counseling sessions once a week for 52 weeks90 minute physical fitness classes provided 2 times a week for 52 weeks90 minute mindfulness training sessions 1 time per week for 52 weeksIndividual one-hour case management sessions for developing trauma reduction impact			
Budget Summary	Full requested amount funds partial salaries for a Child Psychologist and a Cognitive Behavioral Therapist and healthy snacks.			
FY25 Funding	FY25 Requested: \$60,000FY25 Recommended: \$30,000			
Funding History & Metric Performance	FY24		FY23	
	FY24 Approved: \$35,000 FY24 6-month metrics met: 95%		New Program in FY24	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		80	100
	Services provided		100	360
	Number of hours of counseling/care management sessions provided to youth		40	50
	Youth who report at least usage of one coping skill strategy to deal with depression		70%	30%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

AbilityPath

Program Title	Pathways to Health and Wellness		Recommended Amount: DNF
Program Abstract & Target Population	Leadership and program staff manage the Adult Day Program, serving primarily low-income individuals ages 18 to 80+ who have intellectual or developmental disabilities, some of whom have a secondary disability or mental health diagnosis. The Pathways to Health and Wellness curriculum promotes healthy living routines and practices through nutrition and fitness education and activities to address health concerns, such as diabetes and obesity. Participants live in Mountain View, San Jose, Sunnyvale, and surrounding cities.		
Agency Description & Address	350 Twin Dolphin Drive, Suite 123 Redwood City, CA 94065 http://www.abilitypath.org AbilityPath empowers people with special needs to achieve their full potential through innovative, inclusive programs, and community partnerships. Our vision is a world where people of all abilities are fully accepted, respected, and included. Founded in 1920, our services have expanded through the years to meet the evolving needs and interests of individuals with developmental disabilities and their families. With educational, therapeutic, vocational, and family support services, we are distinctive in providing support to individuals throughout their lifetime. We are continually building on past successes and best practices to offer more services in inclusive environments.		
Program Delivery Site(s)	<ul style="list-style-type: none"> 3864 Middlefield Road, Palo Alto, CA 94043 2248 North First Street, San Jose, CA 95131 		
Services Funded By Grant	<ul style="list-style-type: none"> 15 one-hour group classes will be offered each week 3-5 group fitness/exercise classes will be offered each week 45-60 minutes of counseling once a week (Note: not every adult will participate in counseling) 6 hours of classroom-based and community-based learning, at least 2 days a week (until fully returned to in-person programming at which point it will be 6 hours/day, 5 days/week) 		
Budget Summary	Full requested amount funds partial staff salaries and program supplies.		
FY25 Funding	FY25 Requested: \$20,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		39
	Services provided		3,770
	Number of individuals who report 150 minutes or more of physical activity per week		29
	75% of participants will engage in recreation and physical fitness activities at least three times per week		37%
	65% of participants will rarely or never require support to make healthy food choices to avoid diet-related chronic health conditions.		33%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

African American Community Service Agency

Program Title	Family Health Services		Recommended Amount: \$40,000
Program Abstract & Target Population	Program staff manage and Family Resource Center coordinator supports health workshops, cooking and exercise classes, screenings, and referrals for low-income children and families in San Jose and Santa Clara. Target population includes underserved communities of color of all ages, primarily low-income youth, young adults and parents with young children: 91% African American, 7% Latinx, 2% Asian.		
Agency Description & Address	304 N 6th Street San Jose, CA 95112 http://siaacsa.org Founded in 1978, the African-American Community Services Agency (AACSA) serves and advocates for communities of color in downtown San Jose, including Latinos and other non-English speaking populations, while focusing on the often-overlooked African American population. For these groups, who have the highest rates of poverty and unemployment, AACSA provides a safe space where all are welcome. Its programs for youth and families have sought to reverse the pervasive impacts of racism by providing educational, cultural, social, and recreational programs and services to ethnically diverse low-income children, families and seniors. In 2018, AACSA became a FIRST 5 Family Resource Center (FRC), serving as a neighborhood hub that will ensure children are kindergarten-ready, with strong family relationships, and connections to schools and community.		
Program Delivery Site(s)	At agency site, 304 N. 6th Street, San Jose, CA 95112		
Services Funded By Grant	With ECH funding, FHS will provide: <ul style="list-style-type: none"> • Individual 10-minute to 20-minute FRC development screening sessions/intake. • Partner-provided individual eye, dental, physical health screenings. • Family referrals to appropriate community services and programs at intake and throughout participation in FRC programs. • One- to two-hour parenting workshop series (Triple P, Abriendo Puertas, SEEDS of Early Literacy, 24/7 Dads, Moms and Dads workshops), including 10 Steps to a Healthier You, provided virtually as long as needed. • Ninety-minute Soul Food Cooking Classes, provided virtually as long as needed. • One-hour exercise classes, provided virtually as long as needed. 		
Budget Summary	Full requested amount funds partial salaries for the Executive Director, Associate Director, Operations and Finance Manager, two Family Resource Center community workers, and other program costs.		
FY25 Funding	FY25 Requested: \$40,000	FY25 Recommended: \$40,000	
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$35,000 FY24 6-month metrics met: 25%	FY23 Approved: \$43,000 FY23 Spent: \$43,000 FY23 Annual metrics met: 92%	FY22 Approved: \$28,000 FY22 Spent: \$28,000 FY22 Annual metrics met: 100%

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

African American Community Service Agency

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	Metrics	6-month Target	Annual Target
FY25 Proposed Metrics	Individuals served	200	600
	Services provided	500	2,500
	Number of individuals who report 150 minutes or more of physical activity per week	25	100
	Participants will report increase in overall health as a result of exercise classes	65%	65%
	Healthy cooking class attendees will report that they learned how to cook in a healthier way.	75%	75%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Bay Area Women's Sports Initiative

Program Title	BAWSI Girls at Rosemary Elementary School	Recommended Amount: \$20,000
Program Abstract & Target Population	<p>Coach led afterschool fitness activities promoting physical activity and self-esteem in 2nd through 5th grade girls from under-resourced households attending Rosemary Elementary School in Campbell.</p> <p>According to the 2022-2023 California Department of Education School Accountability Report Card (SARC), 82.4% of students at Rosemary Elementary School are socioeconomically disadvantaged, 71.4% are English learners, and 85.2% of students are Hispanic/Latino.</p>	
Agency Description & Address	<p>2635 N. First Street, Suite 149 San Jose, CA 95134 www.bawsi.org</p> <p>BAWSI mobilizes the women's sports community to engage, inspire and empower children from under-resourced backgrounds. We work with two populations who have the least access to physical activity and organized sports: Girls from under-resourced neighborhoods and children with disabilities. BAWSI Girls provides free after-school programs in which female athletes inspire low-income girls to get moving, set high for themselves and improve their beliefs, attitudes and behaviors related to physical activity. BAWSI Rollers serves children in schools to develop hand-eye coordination, balance, strength, confidence, and a sense of independence. BAWSI works in neighborhoods where the socio-economic barriers to girls discovering their full potential are most daunting. Through the connected coach athletes, we build the ability, confidence and desire to be physically active for life.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> Rosemary Elementary School, 401 West Hamilton Ave., Campbell, CA 95008 	
Services Funded By Grant	<ul style="list-style-type: none"> BAWSI Girls will offer a total of at least 35 group sessions at Rosemary Elementary School as detailed below: <ul style="list-style-type: none"> Two in-school assemblies for all 2nd through 5th grade girls Eight 75 minute after-school sessions in the Fall 2024 season (for up to 65 girls) led by two Athlete Leaders and a group of student-athlete volunteers. We typically have a 10:1 BAWSI Girls to coach ratio at these sessions. Eight 75 minute after-school sessions in the Spring 2025 season (for up to 65 girls) Eight 15 minute sessions in the Fall season and 8 sessions in the Spring season for 5th Grade Coaches to develop leadership skills and to execute a day of running the entire site One 4 hour BAWSI Game Day event during the 2024-2025 school year where BAWSI Girls attend a women's sporting event at a college campus, hosted by student-athlete volunteers 	
Budget Summary	Full requested amount funds partial salaries for elementary school programs, executive management, program supplies, supportive services, indirect costs, field trips, operations, and mileage	

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Bay Area Women's Sports Initiative

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FY25 Funding	FY25 Requested: \$72,787		FY25 Recommended: \$20,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$15,000 FY24 6-month metrics met: 100%	FY23 Approved: \$15,000 FY23 Spent: \$15,000 FY23 Annual metrics met: 86%	FY22 Approved: \$15,000 FY22 Spent: \$15,000 FY22 Annual metrics met: 96%	
FY25 Dual Funding	FY25 Requested: \$72,787		FY25 Recommended: \$39,000	
Dual Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$26,000 FY24 6-month metrics met: 96%	FY23 Approved: \$26,000 FY23 Spent: \$100 FY23 Annual metrics met: 93%	FY22 Approved: \$17,000 FY22 Spent: \$17,000 FY22 Annual metrics met: 100%	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		60	65
	Services provided		620	1,350
	Number of participants who report 150 minutes or more of physical activity per week		60	65
	Average weekly attendance percentage		80%	80%
	Percentage of participants who respond positively (4's and 5's) to the statement, "I like to exercise"		60%	60%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Chinese Health Initiative

Program Title	Chinese Health Initiative	Recommended Amount: \$30,000
Program Abstract & Target Population	Manager, administrative coordinator, and outreach contractors provide culturally and linguistically competent hypertension and diabetes screening events and education programs at senior centers, community centers, and virtually in Santa Clara County.	
Agency Description & Address	<p>2500 Grant Road, M/S MPHD 302 Mountain View, CA 94040 https://www.elcaminohealth.org/services/chinese-health-initiative</p> <p>CHI promotes awareness of health disparities and prevention of health conditions that commonly affect the Chinese population by providing culturally and linguistically competent outreach and education. Offerings include screenings and workshops on diabetes, hypertension, and emotional health. We also provide access to health information from physicians and other credible sources, and programs that address physical health and emotional well-being. Our curriculum is evidenced-based and culturally adapted to the unique health needs of the Chinese population. Key areas of focus:</p> <ul style="list-style-type: none"> - Health disparities: diabetes, hypertension, emotional health - Comprehensive lifestyle programs for physical and emotional health - Access to care and resources 	
Program Delivery Site(s)	<p>2500 Grant Road Mountain View, CA 94040</p>	
Services Funded By Grant	<ul style="list-style-type: none"> • Educational workshops on diabetes. Co-organized with community partner, bimonthly • Ask-a-Dietitian webinars. How to make healthy diet choices, monthly. • Ask-a-Doctor webinars. Topics such as diabetes, health prevention • Diabetes Prevention Series. 4-month program, Diabetes Basics, Diet, Exercise, Sleep, Stress-Management, 3 times a year. • Pre-Diabetes Screening. Finger prick A1c tests for Diabetes Prevention Series participants. • Emotional well-being: Being emotionally resilient helps individuals manage health more effectively. • Monthly culturally tailored educational resources • Monthly workshops conducted by mental health professionals. Topics include mental health services, anxiety, anger management and more. • Bilingual Emotional Well-Being Resource Hub • Healthcare Access <ul style="list-style-type: none"> ○ Physician Network. 118+ Chinese-speaking physicians help lower barriers to culturally competent care. ○ Health Resource Guide for Chinese Seniors. Bilingual. Helps seniors navigate healthcare system and access resources. ○ Free/low-cost clinics, resources. List distributed to vulnerable populations and those without health insurance. ○ eNewsletters. Bilingual. Health-related articles. 	
Budget Summary	Full requested amount funds partial staff time for a manager and two coordinators, and program operational costs.	

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Chinese Health Initiative

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FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: \$30,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$20,000 FY24 6-month metrics met: 99%	FY23 Approved: \$20,000 FY23 Spent: \$20,000 FY23 Annual metrics met: 99%	FY22 Approved: \$42,000 FY22 Spent: \$42,000 FY22 Annual metrics met: 100%	
FY25 Dual Funding	FY25 Requested: \$279,000		FY25 Recommended: \$275,000	
Dual Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$275,000 FY24 6-month metrics met: 76%	FY23 Approved: \$267,00 FY23 Spent: \$267,000 FY23 Annual metrics met: 94%	FY22 Approved: \$267,000 FY22 Spent: \$267,000 FY22 Annual metrics met: 100%	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		77	177
	Services provided		200	400
	Number of participants who report consuming at least 3 servings of fruits and vegetables per day		10	20
	Individuals of Diabetes Prevention Series with one or more improved biometrics (BMI, weight, and/or A1c)		66%	66%
	Participants who are very likely (9-10 rating) to recommend CHI to a friend or colleague		80%	80%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Gardner Family Health Network, Inc.

Program Title	Down with Diabetes	Recommended Amount: \$320,000
Program Abstract & Target Population	<p>Bilingual health coaches and bilingual registered dietitian/ certified diabetes educator facilitate diabetes management program for underserved teens and adults, including produce vouchers and TrueMetrix Blood Glucose monitors and strips, at agency sites in San Jose.</p> <p>86% of patients live at or below 200% of the federal poverty threshold, an estimate 34% are uninsured and 11% are on Santa Clara County's Primary Care Access (PCAP) program.</p>	
Agency Description & Address	<p>160 E. Virginia Street, Suite 100 San Jose, CA 95112 http://www.gardnerfamilyhealth.org</p> <p>Gardner Health Services has 8 clinics, 1 specialty service site, and 2 medical clinics in Santa Clara and San Mateo counties dedicated to improving the health of hardworking communities of color who seek medical and mental health care services. Economic and food insecurities top the health concerns among our patient population. 94% of Gardner Health Services patients/clients live at or below 200% of the federal poverty threshold, many patients are undocumented and 25% are not covered through any insurance program. 75% of our patients are Hispanic and 58% have a primary language other than English. In 2023, Gardner Health Services provided care to 41,149 unduplicated individuals. The organization is steadfast in its commitment to assist anyone struggling to afford and access healthcare in the region.</p>	
Program Delivery Site(s)	<p>Program timeline is 7/1/24 – 6/30/25 during regular business hours at the following locations:</p> <ul style="list-style-type: none"> • Gardner Health Center - 195 E. Virginia St, San Jose 95112 • St. James Health Center - 55 E. Julian St, San Jose 95112 • Comprecare Health Center - 3030 Alum Rock Ave, San Jose 95127 • Patients from Gardner Downtown Health Center; Alviso Health Center and Gardner Downtown Resource Center may be referred into the program and receive care at one of the three health centers locations. 	
Services Funded By Grant	<p>For prediabetic and diabetic patients:</p> <ul style="list-style-type: none"> • Individual 45-minute assessment by RDN/CDE • Complimentary nutrition and exercise prescriptive treatment plans • No cost in-clinic blood tests • Up to three (3), 30-minute follow up appointments with the RDN/CDE • Case management by a Health Coach via telehealth, telephone, email or in-office appointments. Will assist with scheduling and patient appointments reminders (provider, nutritionists, HbA1c lab work and BMI assessment for youth patients) • \$20 food voucher for produce (redeemable at CARDENAS MARKETS) • Complimentary educational materials and resources • Program fee waivers for all appointments with RDN/CDE and nutritional screenings • Comprehensive registries <p>Additional services for diabetic patients</p> <ul style="list-style-type: none"> • Complimentary quarterly nutrition educational workshops (Total of four workshops: 4 sessions in Spanish and 4 sessions in English. 8 sessions total) • For uninsured/under-insured: No cost glucose monitor and annual supply of strips/lancets to test HbA1c blood levels at home 	

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Gardner Family Health Network, Inc.

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Budget Summary	Full requested amount funds majority of salaries for 3.0 FTE Health Coaches, partial salary for a 0.75 FTE registered dietician nutritionist/certified diabetes educator, produce vouchers, glucose monitors and strips, and other program costs.		
FY25 Funding	FY25 Requested: \$343,173		FY25 Recommended: \$320,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$320,000 FY24 6-month metrics met: 100%	FY23 Approved: \$254,500 FY23 Spent: \$254,500 FY23 Annual metrics met: 100%	FY22 Approved: \$230,000 FY22 Spent: \$230,000 FY22 Annual metrics met: 100%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		1,580
	Services provided		2,686
	Number of individuals with one or more improved biometrics		711
	Patients demonstrating a reduction in body weight		40%
	Enrolled patients demonstrating a reduction of at least 0.1% HbA1c		40%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Indian Health Center of Santa Clara Valley

Program Title	Healthy Futures Program		Recommended Amount: \$95,000
Program Abstract & Target Population	Registered dietician, fitness coordinator, patient navigator, support specialist, and program manager facilitate clinical services and healthy behavior change program for youth with or at-risk of pre-diabetes or diabetes located at agency site. According to 2019 data, 68% of these patients were identified as being of Latino/Hispanic descent (4,895). 36% of the pediatric patients identify as being best communicated to in Spanish (2,563). The vast majority of patients are considered to be low-income and are Medi-Cal beneficiaries.		
Agency Description & Address	<p>1211 Meridian Ave San Jose, CA 95125 http://Indianhealthcenter.org</p> <p>The Indian Health Center (IHC) began operation in 1977. In 1993, IHC obtained Federally Qualified Health Center (FQHC) status to provide services to anyone in need of care. IHC offers medical, counseling, nutrition, WIC, dental and wellness services. In 2002, IHC started a wellness program to promote healthy living. The program has grown and IHC now operates a Wellness Center in downtown San Jose that houses a state-of-the-art fitness center, nutrition counseling, diabetes case management, health education, and traditional American Indian cultural activities. The Wellness Center is also home to a comprehensive, award winning diabetes management and prevention program. IHC has four medical sites, two dental sites, three WIC locations, and a wellness center that has wellness, counseling, substance abuse, and cultural services.</p>		
Program Delivery Site(s)	All services will be provided at the Indian Health Center of Santa Clara Valley.		
Services Funded By Grant	<ul style="list-style-type: none"> Individual 30 - 60 minute Medical Nutrition Therapy appointments with a Registered Dietitian. Initial appointments are 60 minutes and follow-up appointments are 30 minutes and schedule to follow up on the patient's progress. 60 minute Personal Training sessions with the Fitness Coordinator Fit Kids: a 60 minute fitness and nutrition class for families 6 times per year. Access to IHC's Fitness Center Healthy Adventures Program (3 cohorts of school break program per year) Healthy Celebrations: Healthy Adventures graduate follow up program Check-ins: Sessions with Patient Navigator/Support Specialist that will be 10-15 minutes to provide updates on upcoming program events and encourage/motivate families. Positive Body Image Class (2 per year) Mindful Meals with a Registered Dietitian (3 per year) Fun Day: Fun Day is an event where we will bring current and past Healthy Futures families together Family Fun Night (2 per year) 		
Budget Summary	Full requested amount funds partial salaries for registered dietitians, fitness coordinator, patient navigator, support specialist, health educator, and program manager and some program costs.		
FY25 Funding	FY25 Requested: \$105,000		FY25 Recommended: \$95,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$90,000 FY24 6-month metrics met: 74%	FY23 Approved: \$111,500 FY23 Spent: \$111,500 FY23 Annual metrics met: 79%	FY22 Approved: \$87,000 FY22 Spent: \$87,000 FY22 Annual metrics met: 94%

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Indian Health Center of Santa Clara Valley

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	Metrics	6-month Target	Annual Target
FY25 Proposed Metrics	Individuals served	120	380
	Services provided	200	750
	Number of individuals with one or more improved biometrics (e.g., BMI, weight, and/or A1c)	30	150
	Healthy Futures Program Participants that decrease BMI percentile	20%	35%
	Fit Kids participants that demonstrate retention of material learned by answering 4 out of 6 questions correctly on post session quiz.	45%	65%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Playworks

Program Title	Playworks Campbell Union School District		Recommended Amount: \$40,000
Program Abstract & Target Population	Coach and program specialist lead physical activity and positive school climate program at 2 schools in Campbell/ San Jose for elementary school students grade K-5th, with an average free or reduced lunch program rate of 57%, 88% who identify as students of color, with 44% of students who are English language learners.		
Agency Description & Address	1423 Broadway PMB 161 Oakland, CA 94612 Oakland, CA 94612 https://www.playworks.org/northern-california/ Playworks is the leading organization to use play to nurture children's foundational skills for healthy bodies and social/emotional development – on the playground, in the classroom, and in the community. Our evidence-based early intervention programs enhance physical activity levels and foster the development of crucial social-emotional skills while improving school culture. Playworks' work is based on four core values: Cultivate Play; Continue Learning; Center Equity; and Collaborate with Communities. We live into these values by grounding our practice in equity with our teams and partners in order to achieve just communities where we empower and uplift diverse perspectives and foster inclusivity. Playworks helps create school communities that are emotionally safe places where all students benefit from play.		
Program Delivery Site(s)	<ul style="list-style-type: none"> Lynhaven Elementary School, Campbell Union Elementary School District, 881 Cypress Ave, San Jose, CA 95117 Sherman Oaks Elementary School, Campbell Union Elementary School District, 1800 Fruitdale Ave, San Jose, CA 95128 		
Services Funded By Grant	<ul style="list-style-type: none"> Recess- Playworks staff create a respectful, fun playground, ensuring all kids are included in recess and physical activity for 30-45 minutes every school day. Junior Coach Leadership Program- Playworks staff coordinate with teachers to recruit students from the upper grades to serve as Junior Coaches, supporting a peer-led recess. These youth leaders participate in trainings weekly (Coach program) or monthly (TeamUp) learning leadership, group management, conflict resolution techniques, and strategies effective in preventing bullying behaviors. Class Game Time-Playworks staff lead individual classes a minimum of once monthly in regularly scheduled 30–45 minute periods, offering individualized support on conflict resolution strategies and rules of games, with the goals of inclusivity, teamwork, and cooperation. Staff Orientation- Playworks offers a 45 minute professional development orientation a minimum of once a year to all school staff. 		
Budget Summary	Full requested amount funds partial salaries for a coach and program specialist.		
FY25 Funding	FY25 Requested: \$41,200		FY25 Recommended: \$40,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$40,000 FY24 6-month metrics met: 99%	FY23 Approved: \$40,000 FY23 Spent: \$40,000 FY23 Annual metrics met: 98%	FY22 Approved: \$86,000 FY22 Spent: \$40,710 FY22 Annual metrics met: 20%
FY25 Dual Funding	FY25 Requested: \$206,000		FY25 Recommended: \$200,000
Dual Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$200,000 FY24 6-month metrics met: 100%	FY23 Approved: \$200,000 FY23 Spent: \$200,000 FY23 Annual metrics met: 100%	FY22 Approved: \$200,000 FY22 Spent: \$200,000 FY22 Annual metrics met: 100%

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Playworks

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
FY25 Proposed Metrics	Individuals served	950	950
	Services provided	1,900	1,900
	Number of individuals who report 150 minutes or more of physical activity per week	950	950
	Percent of educators reporting that during recess Playworks increases the number of students that are physically active	N/A	95%
	Percent of educators reporting that Playworks helps the school create supportive learning environments	N/A	94%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Roots Community Health Center

Program Title	Improving Diabetes and Obesity Health Outcomes in the San Jose African-American Community		Recommended Amount: \$35,000
Program Abstract & Target Population	Clinical staff provide diabetes and obesity screening, education, and awareness activities to the African American community and other people of color in San Jose, Santa Clara, Sunnyvale, and Mountain View.		
Agency Description & Address	7272 Macarthur Blvd Oakland, CA 94605 https://www.rootsclinic.org Roots was founded in 2008 to address the overwhelming health needs of historically neglected African American/Black communities. Our mission is to uplift those impacted by systemic inequities and poverty. We accomplish this by combating health disparities, delivering quality primary and behavioral healthcare, and integrating social and navigation services, workforce development, housing resources, and policy advocacy. Through its integrated approach to Whole Health, Roots' programs address the nuanced needs of the communities we serve. Our services are designed to meet individuals 'where they are,' centering member voice and cultural congruence through street-, place-, and community-based provision across multiple locations. Roots serves over 10,000 people annually across Alameda and Santa Clara counties. Roots' South Bay patient population represents roughly one-third of the organization's entire member-base.		
Program Delivery Site(s)	Roots South Bay Clinic: 1898 The Alameda, San Jose, CA 95126		
Services Funded By Grant	<ul style="list-style-type: none">• Participate in three large community events to creatively provide awareness and promote diabetes and obesity prevention.• Partner with at least one place of worship and/or community center to provide 7 smaller education and diabetes testing events• Provide a1c testing for ~100 adults at the aforementioned community events.• Facilitate monthly (12 total) opportunities for individuals/families to participate in obesity reduction through virtual and live interventions including group wellness, health education sessions, exercise classes, and cooking demonstrations.• Follow up with 10 individuals with diabetes or prediabetes and provide outreach and linkage to a primary care provider and diabetes management groups.• Post on all Roots social media platforms a campaign that promotes diabetes prevention and healthy nutrition.		
Budget Summary	Full requested amount funds 1.0 FTE Clinical Program Specialist, partial staff time of a Clinical Programs Manager, Program Director, Clinical Programs Administrator, and Communications Manager, agency benefits, as well as office and glucose testing equipment, incentives, and other operating costs.		
FY25 Funding	FY25 Requested: \$114,206		FY25 Recommended: \$35,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$35,000 FY24 6-month metrics met: 55%	New Program in FY24	New Program in FY24

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Roots Community Health Center

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FY25 Proposed Metrics	Metrics	6-month Target	Annual Target
	Individuals served	43	130
	Services provided	86	258
	Number of individuals who report consuming at least 3 servings of fruits and vegetables per day.	25	75
	Number of individuals who plan to increase their weekly exercise	20%	60%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

South Asian Heart Center, El Camino Health

Program Title	AIM to Prevent	Recommended Amount: \$60,000
Program Abstract & Target Population	Executive director, health educator, health coach coordinator, and medical director provide heart disease and diabetes prevention programs featuring health assessments, education, and health coaching provided virtually and at El Camino Health - Mountain View and Los Gatos. Target population is the South Asian population in Santa Clara County, constituting about 24% of the Asian/Pacific Islander community. The majority are foreign-born (73%), with 39% being naturalized US citizens, and 84% speaking a language other than English, with 14% having limited English proficiency.	
Agency Description & Address	2490 Hospital Drive, Melchor Pavilion Suite 302 Mountain View, CA 94040 http://www.southasianheartcenter.org The South Asian Heart Center, a non-profit since 2006, aims to reduce the incidence of diabetes and heart attack in Indians and South Asians through culturally tailored, evidence-based prevention services. This population has a disproportionately high incidence, early onset, and more severe disease presentation despite lacking the traditional risk factors such as smoking, obesity, and non-vegetarian diets. The AIM to Prevent™ program offers comprehensive evaluations, lifestyle counseling, and health coaching, benefiting thousands. The STOP-D™ program focuses on preventing diabetes and halting its progression with targeted interventions.	
Program Delivery Site(s)	We deliver services from our Mountain View and Los Gatos offices, through online workshops, video consultations, and telehealth coaching sessions.	
Services Funded By Grant	<ul style="list-style-type: none"> • Seminars • Health Fairs/Awareness: 90-360min, 2-4/month • Community Huddles: 90min, 10/year • 4 MEDS workshops (Meditation, Exercise, Diet, and Sleep): 90min, One per month each • Intermittent and Conscious Eating workshop: 75min, 2x/month • AIM to Prevent Program: <ul style="list-style-type: none"> ○ Onboarding: 20min, 1/participant ○ Health Risk Assessment: 40min, 2/participant ○ Results and Recommendations: 40min, 1+/participant ○ Health Coaching: 40min, 1-18/participant ○ Yearly Checkups: 40min, 1/participant anniversary ○ STOP-D/WellMET curriculum: 22 modules, 4-6x/year ○ Motivational Newsletters: 52 articles, 4-6x/year ○ SLIMFIT Consultation: 60min, bi-weekly for 12 weeks/participant • Insights with Real-time Blood Sugar Monitoring: • Onboarding: 30min, 1/participant • Group workshops: 60min, weekly for 3 weeks, ongoing • Health Coaching: 10min, 2-3/participant • Personalized Diet and Nutrition Assessment: 60min/participant • Clinical Consults: 30min/participant • Laboratory testing: 30min/participant • Coronary CT Scan calcium score: 30min/participant • Physician Education: 1-2 60min/session • eNewsletters: 8-10x/year 	

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

South Asian Heart Center, El Camino Health

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Budget Summary	Full requested amount funds partial staff time for the executive director, health educator, health coach coordinator, medical director, lab costs, and program supplies.		
FY25 Funding	FY25 Requested: \$60,000		FY25 Recommended: \$60,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$50,000 FY24 6-month metrics met: 89%	FY23 Approved: \$50,000 FY23 Spent: \$50,000 FY23 Annual metrics met: 100%	FY22 Approved: \$100,000 FY22 Spent: \$100,000 FY22 Annual metrics met: 98%
FY25 Dual Funding	FY25 Requested: \$320,000		FY25 Recommended: \$310,000
Dual Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$310,000 FY24 6-month metrics met: 72%	FY23 Approved: \$300,000 FY23 Spent: \$300,000 FY23 Annual metrics met: 100%	FY22 Approved: \$300,000 FY22 Spent: \$300,000 FY22 Annual metrics met: 99%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		44
	Services provided		212
	Number of participants who report 150 minutes or more of physical activity per week		18
	Change in levels of physical activity		10%
	Change in avg. levels of vegetable		20%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Union School District

Program Title	Union School District Diabetes & Obesity Prevention and Management Program-PK to 8 School Nurse Program	Recommended Amount: DNF
Program Abstract & Target Population	Registered nurse provides a Diabetes and Obesity Prevention and Management Program to TK-8 th grade elementary and middle school students across 9 schools within the Union School District. 75% of students 200% below Federal Poverty Line and Sixty three percent (63%) of whom (344) are Hispanic or Latino.	
Agency Description & Address	<p>5175 Union Avenue San Jose, CA 95124 https://www.unionsd.org/</p> <p>The Union School District is a highly diverse elementary school district with six elementary and two middle schools serving students in grades TK through 8. Though it is the lowest funded school district in Santa Clara County, Union School District is renowned for its inclusive and equitable instructional practices, highly engaged students, outstanding staff, community focused outreach measures, and celebration of its diverse student base. High quality academic programs match wonderfully with the wide array of creative arts and social emotional learning to deliver opportunities for personal and academic success for all students. Supporting the most at-risk student populations with focused measures to increase academic achievement, social well-being, and physical health continues to be a top priority.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> • Union School District Office- 5175 Union Ave, San Jose • Lietz Elementary- 5300 Carter Ave, San Jose • Guadalupe Elementary- 6044 Vera Cruz Dr., San Jose • Oster Elementary- 1855 Lencar Way, San Jose • Noddin Elementary- 1755 Gilda Way, San Jose • Alta Vista Elementary- 200 Blossom Valley Dr, San Jose • Carlton Elementary- 2421 Carlton Ave, San Jose • Union Middle School-230 Los Gatos-Almaden Rd., San Jose • Dartmouth Middle School- 5575 Dartmouth Dr., San Jose 	
Services Funded By Grant	<ul style="list-style-type: none"> • Increased diabetic student case management (5 hours/week) • Walk-in health/nutrition screening services at Food Pantry/Clothing Closet (4 hours/week) • Individual thirty minute health counseling sessions (Students and Families (1 hour/week) • Student/Family diabetes/obesity case management (4 hours/week) • Food services nutrition management (4 hours/month) • Family health and nutrition: healthy cooking instruction (4 hours/month) • Diabetes & obesity prevention lesson planning (10 hours/month) • Health screenings and vaccinations at district's health fair and community events (2 times/year) • Professional development for district nurse and health clerks: compliance, emergency, and prevention measures. (4 times/year) • Parent education on diabetes prevention, weight management, and illness prevention. (2 times/month) • Parent trainings to assist families with insurance enrollment, medical appointments, mental health referrals (5 times/week) • Dental screenings (2 times/year) • Emergency intervention for students with identified health conditions. (Approx. 70 students) 	

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Union School District

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Budget Summary	Full requested amount funds full salary of a 1.0 FTE registered nurse, program supplies, transportation vouchers, RN dues and training fees.		
FY25 Funding	FY25 Requested: \$183,606		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New in FY25	New in FY25	New in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		180
	Services provided		200
	Number of individuals who report consuming at least 3 servings of fruits and vegetables per day.		75
	Individuals who report eating at least servings of fruits and vegetables per day.		40%
	Number of individuals receiving follow-up care after a health screening.		50%
			Annual Target
			385
			425
			154
			80%
			75%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Valley Verde

Program Title	San Jose Gardens for Health		Recommended Amount: \$70,000
Program Abstract & Target Population	<p>Program manager and coordinators facilitate home gardens and provide nutrition education for San Jose low-income households located at agency site, client homes, and schools serving low-income students. 65% of the program participants are very low-income, and 10% have less than \$25,000 in annual household income. Many participants report that they struggle to afford healthy food. 77% of participants have one or more household members with diet-related chronic illness, such as diabetes or heart disease.</p>		
Agency Description & Address	<p>376 West Virginia St. San Jose, CA 95125 http://www.valleyverde.org/</p> <p>Valley Verde supports the health of San Jose residents by empowering them with knowledge and skills to grow healthy organic produce for themselves and their communities. Since 2012, Valley Verde has helped over 835 low-income families learn to grow food at home and share that knowledge with others. Our programs teach gardening, nutrition, and healthy cooking; encourage physical activity; foster community; and raise awareness of health and environmental issues. Valley Verde also provides leadership and entrepreneurship opportunities to revitalize low-income communities. Throughout our work, we embrace and uplift the cultural heritage of our participants by growing culturally preferred crops and highlighting traditional growing methods. Families participate for an entire year or more, building a strong foundation for growing and eating healthy food in the long-term.</p>		
Program Delivery Site(s)	At agency site at 691 W San Carlos St. San Jose, 95125, and in the homes of participants.		
Services Funded By Grant	<ul style="list-style-type: none"> Monthly 60-minute workshops about nutrition, healthy cooking, and organic gardening techniques for Shared Garden and Deep Roots Program participants Garden builds: building infrastructure for new organic vegetable gardens in the homes of low-income families in San Jose for new cohorts each year Mentorship Visits: Valley Verde staff visit Shared Garden participant homes on a quarterly basis for 30-60 minutes to provide individualized advice, troubleshooting garden issues, and encouragement. Planting Day Seedling Distribution: Twice a year, Shared Garden program participants receive gardening supplies and seedlings, grown by Valley Verde, to plant in their gardens. Super Jardineros Trainings: For two years, apprentices participate in 60-90 minute monthly workshops and one-on-one mentorship, to learn to grow professional-quality seedlings for Shared Garden and Deep Roots program use. Seedlings: Valley Verde grows thousands of organic seedlings for fall and spring seasons, focusing on culturally preferred varieties, for use in programs and retail sales. 		
Budget Summary	Full requested amount funds partial salaries for a program manager, seven program coordinators, an executive director, and some program supplies.		
FY25 Funding	FY25 Requested: \$70,000		FY25 Recommended: \$70,000
Funding History & Metric Performance	FY24	FY23	FY22
	<p>FY24 Approved: \$60,000</p> <p>FY24 6-month metrics met: 96%</p>	<p>FY23 Approved: \$60,000</p> <p>FY23 Spent: \$60,000</p> <p>FY23 Annual metrics met: 83%</p>	<p>FY22 Approved: \$45,000</p> <p>FY22 Spent: \$45,000</p> <p>FY22 Annual metrics met: 88%</p>

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Valley Verde

[Continued from previous page]

	Metrics	6-month Target	Annual Target
FY25 Proposed Metrics	Individuals served	46	84
	Services provided	50	118
	Number of participants who report consuming at least 3 servings of fruits and vegetables per day	13	23
	Participants report increased food security for themselves and their families by at least one unit of measurement, as measured by pre- and post-program surveys.	70%	70%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

Vasona Hill Foundation

Program Title	Nutrition and Lifestyle Counseling Program for Youth		Recommended Amount: DNF
Program Abstract & Target Population	Bilingual counseling contract teachers will help develop and provide a 10-week hour long workshop afterschool to elementary school students (1 st -3 rd graders) in order to educate and empower these students to be able to make healthy lifestyle choices leading to improved well-being and long-term health. Focus is on low-income students, 1 st -3 rd grades (5-8year olds).		
Agency Description & Address	128 Ellicott Loop San Jose, CA 95123 https://www.vasonahill.com/ Vasona Hill Foundation (VHF) was launched in 2020 with a mission to reduce the number of deaths from lifestyle diseases and grow healthier generations of people through health education and building healthy habits early on. Its goal is to ensure that every child has the opportunity to reach their full potential and live a happy, healthy life. Through its innovative programs in schools and youth organizations VHF strives to inspire and equip children with the knowledge and tools they need to make healthy choices and prioritize their physical and emotional well-being. The VHF Book Project, for example, brings healthy lifestyle information to the youth and their caregivers. VHF is also building a platform where parents can collaborate and share the care for their children.		
Program Delivery Site(s)	VHF will partner with Boys & Girls Club which partners with Christopher Elementary School to provide its after school program and which has an agreement with the Christopher Elementary School. Services will take place at Christopher Elementary School, 565 Coyote Rd, San Jose, CA 95111.		
Services Funded By Grant	<ul style="list-style-type: none"> • 2-month curriculum and materials development phase • 2-week counselor training • Five 10-week one-hour sessions for children • 4 Week program retrospective and assessment 		
Budget Summary	Full requested amount funds non-personnel expenses such as bilingual counseling contract teachers, counseling contractors curriculum development, professional fees for program management, materials & marketing, as well as other non-personnel expenses as this agency and program do not have full time staff.		
FY25 Funding	FY25 Requested: \$33,113		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		10
	Services provided		100
	Number of individuals who report 150 minutes or more of physical activity per week.		60
	The increase of students (pre-workshop to post-workshop) who consume at least one serving of fruit and one serving of vegetables per day.		20%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

West Valley Community Services

Program Title	Community Access to Resources and Education	Recommended Amount: \$185,000
Program Abstract & Target Population	<p>Assistant program manager, manager of food pantry operations and the mobile food pantry associate facilitate food and basic needs assistance and provide multilingual consultation and service navigation addressing financial, physical, and emotional health for low-income families located at agency site, mobile food pantry sites and virtually. The target population is 70% on Medi-Cal, 10% uninsured and 20% with commercial or Covered California insurance. The program serves low-income families and individuals living at or below the 275% federal poverty level in Cupertino, Saratoga, San Jose, and Los Gatos.</p>	
Agency Description & Address	<p>10104 Vista Drive Cupertino, CA 95014 http://www.wvcommunityservices.org</p> <p>West Valley Community Services is a nonprofit organization providing safety net services to low-income and homeless individuals and families in the West Valley region of Santa Clara County for more than 49 years. Founded in 1973 by three public health nurses. West Valley Community Services offers various services, including a food market, affordable housing, emergency financial assistance, a mobile food pantry, access to public benefits, case management, and referral services to financial and job coaching. The mission of West Valley Community Services is to unite the community to fight hunger and homelessness. Our work is guided by the vision of a community where every person has food on their table and every person has a roof over their head.</p>	
Program Delivery Site(s)	<p>WVCS Location - 10104 Vista Drive Cupertino, CA 95014, and Park-it Market services are offered through a 29-foot custom food truck in the parking lots of:</p> <ul style="list-style-type: none"> • Fellowship- every TUESDAY of every month. 10:00 am-12:00 pm • Anderson Elementary - 1st, 3rd, and 5th TUESDAY of every month. 1:30-3:30 pm • De Anza College - 2nd & 4th TUESDAY of every month. 1:30-3:30 pm • Rosemary - 1st, 3rd, 5th WEDNESDAY of every month. 1:30-3:30 pm • West Valley College - 3rd WEDNESDAY of every month. 1:30-3:30 pm • Leigh High School - 2nd & 4th WEDNESDAY of every month. 2:30-4:30 pm • Mountain Bible/Skyland - 2nd & 4th WEDNESDAY of every month. • Moreland School District - 1st, 3rd, and 5th THURSDAY of every month. 1:30-3:30 pm • Open Doors - every THURSDAY of every month. 10:00 am-12:00 pm 	
Services Funded By Grant	<ul style="list-style-type: none"> • Weekly access to groceries, which helps to provide healthy meals • Emergency financial assistance to prevent evictions, utility shut-off, and move-in assistance. • Monthly meeting with a case manager to help navigate social services and get help with financial assistance for rent and other critical family needs. • Health screening and health fair onsite to help educate clients on chronic health conditions that impact low-income households • Referral to public benefits, affordable child care, and other state programs • Semiannual Workshops and resource fairs to help bring resources close to where the clients live • Referral to financial coaching and employment programs • Onsite career fairs 	
Budget Summary	<p>Full requested amount funds salaries for the assistant program manager and partial salaries for the manager of food pantry operations and the mobile food pantry associate, as well as food costs and other program costs.</p>	

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

West Valley Community Services

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FY25 Funding	FY25 Requested: \$185,000		FY25 Recommended: \$185,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$185,000 FY24 6-month metrics met: 82%	FY23 Approved: \$184,500 FY23 Spent: \$184,500 FY23 Annual metrics met: 95%	FY22 Approved: \$160,000 FY22 Spent: \$160,000 FY22 Annual metrics met: 88%	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		180	360
	Services provided		360	720
	75 households will be prevented from evictions		35	75
	Case-managed clients increased in 3 of the 18 domains measured by the Self Sufficiency Index.		N/A	90%
	Clients will remain stably housed after 3 months of receiving EFA		N/A	95%

FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

West Valley Community Services

Program Title	Community Access to Resources and Education Senior		Recommended Amount: \$50,000
Program Abstract & Target Population	Case manager and program staff facilitate food assistance and provide consultation and service navigation addressing financial, physical, and emotional health for low-income seniors located at agency site or virtually. The target population is 70% on Medi-Cal, 10% uninsured and 20% with commercial or Covered California insurance. The program serves low-income seniors (65+) living at or below the 275% federal poverty level in Cupertino, Saratoga, San Jose, and Los Gatos.		
Agency Description & Address	10104 Vista Drive Cupertino, CA 95014 www.wvcommunityservices.org West Valley Community Services is a nonprofit organization providing safety net services to low-income and homeless individuals and families in the West Valley region of Santa Clara County for more than 49 years. Founded in 1973 by three public health nurses. West Valley Community Services offers various services, including a food market, affordable housing, emergency financial assistance, a mobile food pantry, access to public benefits, case management, and referral services to financial and job coaching. The mission of West Valley Community Services is to unite the community to fight hunger and homelessness. Our work is guided by the vision of a community where every person has food on their table and every person has a roof over their head.		
Program Delivery Site(s)	WVCS Location - 10104 Vista Drive Cupertino, CA 95014, and Park-it Market services for seniors are offered through a 29-foot custom food truck in the parking lots of: <ul style="list-style-type: none"> Fellowship- every TUESDAY of every month. 10:00 am-12:00 pm Moreland School District - 1st, 3rd, and 5th THURSDAY of every month. 1:30-3:30 pm Open Doors - every THURSDAY of every month. 10:00 am-12:00 pm 		
Services Funded By Grant	<ul style="list-style-type: none"> Weekly access to groceries, which helps to provide healthy meals Emergency financial assistance to prevent evictions, utility shut-off, and move-in assistance. Monthly meeting with a case manager to help navigate social services and get help with financial assistance for rent and other critical family needs. Health screenings and health fair onsite to help educate clients on chronic health conditions that impact low-income households Referral to public benefits, affordable child care, and other state programs Semiannual Workshops and resource fairs to help bring resources close to where the clients live Referral to financial coaching and employment programs Onsite career fairs 		
Budget Summary	Full requested amount funds partial salaries for a Case Manager and Director of Client Services, and partial funding for administrative operating expenses, workshops, and events.		
FY25 Funding	FY25 Requested: \$50,000		FY25 Recommended: \$50,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$45,000 FY24 6-month metrics met: 100%	FY23 Approved: \$45,000 FY23 Spent: \$45,000 FY23 Annual metrics met: 86%	FY22 Approved: \$45,000 FY22 Spent: \$45,000 FY22 Annual metrics met: 99%

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FY25 Diabetes & Obesity Application Summary



Diabetes & Obesity

West Valley Community Services

[Continued from previous page]

	Metrics	6-month Target	Annual Target
FY25 Proposed Metrics	Individuals served	35	70
	Services provided	70	140
	Access to free groceries weekly that helps the senior to save money on other basic expenses.	35	70
	Case-managed clients who increased in 2 of the 18 domains measured by the Self-Sufficiency Index	N/A	92%
	Clients showed a 1-point increase in the food domain of SSM after accessing the food market.	N/A	90%

FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

Alzheimer's Disease and Related Disorders Association

Program Title	Alzheimer's and Dementia - Building Community Through Education and Support		Recommended Amount: DNF
Program Abstract & Target Population	Family Care Specialist, Outreach Manager, and Community Engagement Manager, provide education and skills building program for family and friend caregivers and people living with dementia in San Jose and surrounding cities.		
Agency Description & Address	2290 N. 1st Street, Suite 212 San Jose, CA 95131 www.alz.org The Alzheimer's Association is the leading voluntary health organization in Alzheimer's care, support and research. Our mission is to eliminate Alzheimer's disease through the advancement of research; to provide and enhance care and support for all affected; and to reduce the risk of dementia through the promotion of brain health. Our vision is a world without Alzheimer's. Five strategic objectives guide our work: increasing concern and awareness, advancing public policy, enhancing care and support, accelerating research and growing revenue to meet mission goals. These initiatives drive the Association's efforts to eliminate Alzheimer's and offer help and hope to all those affected by this devastating disease.		
Program Delivery Site(s)	Services will be provided in person at our office at 2290 North 1st Street, Ste 212, San Jose, by phone and also remotely via Zoom link.		
Services Funded By Grant	<ul style="list-style-type: none"> • The Empowered Caregiver: 4 series/year, 80 attendees • Healthy Living for Your Brain and Body: 6 programs/year (2 in English, 2 in Spanish and 2 in Chinese), minimum of 120 attendees • Advancing the Science: 2 programs/year (1 in English, 1 in Spanish), minimum 50 attendees • Awareness Education: 3 programs/month (1 each in English, Spanish and Chinese), minimum 200 attendees • All education sessions are 1 hour 		
Budget Summary	Full requested amount funds partial staff salaries and mileage.		
FY25 Funding	FY25 Requested: \$70,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		225
	Services provided		225
	Number of hours of training provided to program participants		225
	Educational programming		50%

FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

American Heart Association

Program Title	Healthy Hearts Initiative	Recommended Amount: DNF
Program Abstract & Target Population	Community impact manager, community health workers, and RNs provide training, coaching, and technical expertise related to blood pressure screenings and programs to implement evidence-based systems that address the unmet health needs of undocumented immigrants and other underrepresented communities in East San Jose.	
Agency Description & Address	<p>1111 Broadway Ste 1360 Oakland, CA 94607 https://www.heart.org/en/affiliates/california/greater-bay-area/</p> <p>The American Heart Association (AHA) is one of the largest and most trusted voluntary health organizations in the world. To fulfill our mission to be a relentless force for a world of longer, healthier lives, the AHA seeks to be a catalyst to achieving maximum impact in equitable health and well-being. Our 2024 Impact Goal states that as champions for health equity, the AHA will advance cardiovascular health for all, including identifying and removing barriers to healthcare access and quality. To achieve this ambitious goal, the AHA has been increasingly focused on creating health policy, systems, and environmental changes in communities. By building the capacity for community partners to implement the AHA's evidence-based systems, we reach people where they are and exponentially expand our impact.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> Committed: Emmanuel Baptist Baptist Church, 467 N White Road., San Jose Pending: Our Lady of Guadalupe Church, 2020 E San Antonio St., San Jose- We partnered with the church on a blood pressure program last fall and are exploring adding them to the project 	
Services Funded By Grant	<ul style="list-style-type: none"> AHA will provide the following services in collaboration with at least two community partners including Emmanuel Baptist Church: <ul style="list-style-type: none"> Lead an initial partnership meeting to co-determine systems change plans (blood pressure, nutrition security screening, etc.) and timelines, prioritizing interventions that best address the most acute needs of partner organization's community members. Hold at least monthly (or more as needed) 3-hour meetings with each partner's project leads to provide training and resources, and to collaborate on project management. Support the acquisition of supplies or equipment, such as validated blood pressure cuffs, ongoing as relevant throughout the project. Share AHA science, expertise and technical assistance as identified as a need by partners and their constituencies. Provide implementation support throughout the project, including co-leading Check.Change.Control workshops (four 2-hour sessions, twice per year), to ensure sustainable systems changes at the organizational level. 	
Budget Summary	Full requested amount funds partial salaries for Community Impact Manager, Community Health Workers, benefits and taxes on AHA staff, professional fees & honoraria, a RN, speaker fees/honoraria for workshops, blood pressure monitors, subawards, farmers market vouchers, and indirect costs	

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FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

American Heart Association

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FY25 Funding	FY25 Requested: \$61,128		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Dual Funding	FY25 Requested: \$113,826		FY25 Recommended: \$100,000	
Dual Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		55	155
	Services provided		213	640
	Number of individuals completing one or more health screenings		2,000	10,000
	Percentage of people screened who report receiving food security assistance through this project		10%	35%
	Percentage of Check.Change.Control participants who improve blood pressure by an average of 7 mm Hg over the 4 month program		35%	35%

FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

Breathe California of the Bay Area, Golden Gate, and Central Coast

Program Title	Children's Asthma Services	Recommended Amount: \$51,000
Program Abstract & Target Population	Program coordinator, community outreach specialist, and others provide asthma management and education support for low-income children and families in San Jose and throughout Santa Clara County. Also provide asthma management training for school/medical staff and respiratory therapy equipment provision and information/referral. Services are in-person and virtually as needed.	
Agency Description & Address	<p>1469 Park Ave. San Jose, CA 95126 https://www.lungsrus.org</p> <p>Breathe California, is a 113-year-old grassroots, community-based, voluntary 501(c)3 non-profit that is committed to achieving clean air and healthy lungs. Mission: As the local Clean Air and Healthy Lungs Leader, Breathe CA fights lung disease in all of its forms and works with its communities to promote lung health. Our key roles have been to establish tobacco-free communities, achieve healthy air quality, & fight lung disease such as TB, asthma, influenza, & COPD. The agency serves over 40,000 individuals per year with programs in education, public policy initiatives, research, and patient services. Breathe CA provides prevention and intervention services to a wide range of populations from children to seniors in the community, focusing on vulnerable populations and those with health disparities/inequities.</p>	
Program Delivery Site(s)	<p>All these partners serve a combined total of over 10,000 children with asthma/parents/caregivers. Services will be delivered at their facilities in North County and in their patient's homes and virtually.</p> <ul style="list-style-type: none"> • Santa Clara Family Health Plan: Blanca Alvarado Community Resource Center 408 N. Capital Ave, San Jose, CA 95133- • San Jose Unified School District; 855 Lenzen Avenue San Jose, CA 95126 • Rocketship Group of Schools: 950 Owsley Ave, San Jose, CA 95122 and other Rocketship Academy School locations. • Sunday Friends: (Delivered Virtually) • Kidango: 777 N First St, San Jose, CA 95112 (services provided for all San Jose locations). • Palo Alto Preschool Center: 4000 Middlefield Rd, Palo Alto, CA 94303 • We also routinely collaborate with School Nurses Association (delivered virtually); Valley Health Plan; Community clinics; school clinics; parent groups; and ethnic CBO's. These partners provide access to patients and their caregivers who need services through referrals and co-sponsoring activities, and they contribute resources such as space for meetings, translation services, and incidental supplies. • Children's Asthma Services demonstrates innovative and effective service delivery by taking the programs to places children with asthma routinely go-- to schools, childcare centers, community organizations with after school programs, and even their homes. We have transitioned to in-person services now, but we are capable of serving schools and other partners virtually should this step be needed again in the future. 	

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FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

Breathe California of the Bay Area, Golden Gate, and Central Coast

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Services Funded By Grant	<ul style="list-style-type: none"> Asthma management education for elementary/middle school-aged children with asthma (1 hour to 5 days), either in-person or virtually as clients prefer. These sessions average about 40-60 minutes. Additionally, we could offer these educational sessions during after-school programs, summer camps, and community programs; and Asthma 101 session for all children of 1-1.5 hours. Asthma management training for parents/caregivers and school/medical staff averaging 1 hour, in-person or virtually. Asthma Home Visits and environmental assessments of homes, childcare facilities, and schools, in-person or virtually. The assessment visit averages about 60 minutes, while the Asthma Home Visiting sessions which include 1-2 visits average about 45-60 minutes per session. Additional services: respiratory therapy equipment provision and information/referral We will continue our media campaign to promote COVID-19, influenza, and RSV vaccinations for children and their parents and care providers. 		
Budget Summary	Full requested amount funds partial salaries for Program Coordinator and 3 other staff as well as some program costs such as communications, travel, education materials, etc.		
FY25 Funding	FY25 Requested: \$52,000 FY25 Recommended: \$51,000		
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$40,000 FY24 6-month metrics met: 100%	FY23 Approved: \$40,000 FY23 Spent: \$40,000 FY23 Annual metrics met: 97%	FY22 Approved: \$40,000 FY22 Spent: \$40,000 FY22 Annual metrics met: 100%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		100
	Services provided		170
	Number of Individual who Demonstrate improved self-management through self-report or biometric indicators.		100
	Parents, teachers, and childcare providers trained who have an increase knowledge/skills/confidence in managing all aspects of asthma.		60%
	Home, school, and childcare centers served that reduce environmental hazards/triggers for asthma, as measured by comparison of assessments and re-assessments of respiratory hazards using the EPA's best-practice environmental checklist		50%

FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

Cancer CAREpoint

Program Title	Counseling for cancer patients, survivors, family members and caregivers		Recommended Amount: \$30,000	
Program Abstract & Target Population	Counselors provide counseling services for cancer patients, survivors, family members and caregivers virtually and in-person.			
Agency Description & Address	2512 Samaritan Ct., Suite A San Jose, CA 95124 www.cancercarepoint.org Cancer CAREpoint provides free non-medical support services to anyone in Silicon Valley impacted by cancer no matter their type of cancer or where they are receiving treatment. Our services are offered to patients and family members throughout their cancer experience from initial diagnosis to post-treatment. Services include nutrition classes, counseling, wig bank, mind-body skills, exercise & movement, educational workshops, and support groups. All our programs are designed to improve the health-related quality of life of cancer patients and their families. We are currently offering all programs online, and offer some special seminars, counseling, and wig appointments in-person as well.			
Program Delivery Site(s)	<ul style="list-style-type: none">Cancer CAREpoint 2512 Samaritan Ct., Suite A San Jose, CA 95124			
Services Funded By Grant	545 counseling sessions per year comprised of both <ul style="list-style-type: none">One-hour counseling sessions for individualsOne-hour counseling sessions for cancer patients and their caregivers or cancer patients and their family members			
Budget Summary	Full requested amount funds partial salaries for Master's level Counselors (AMFT, MSW, LMFT)			
FY25 Funding	FY25 Requested: \$30,000		FY25 Requested: \$30,000	
Funding History & Metric Performance	FY24 FY24 Approved: \$30,000 FY24 6-month metrics met: 100%	FY23 FY23 Approved: \$30,000 FY23 Spent: \$30,000 FY23 Annual metrics met: 99%	FY22 FY22 Approved: \$30,000 FY22 Spent: \$30,000 FY22 Annual metrics met: 98%	
FY25 Proposed Metrics	Metrics		6-month Target	Metrics
	Individuals served		70	155
	Services provided		272	545
	Number of hours of counseling/care management sessions provided to adults		272	545
	Clients who agree or strongly agree that they experienced reduced levels of anxiety about issues related to a cancer diagnosis		80%	80%
	As a result of a counseling session, clients will agree or strongly agree that they received helpful tools or resources.		90%	90%

FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

Latinas Contra Cancer

Program Title	Cancer Prevention and Early Detection in the Latino Community Program (CPED)		Recommended Amount: \$55,000
Program Abstract & Target Population	Health navigation coordinator, patient navigation coordinators, and community health workers provide culturally and linguistically responsive community health outreach, education, screening, and navigation services to decrease cancer-related health disparities among the Latinx community located at various community sites in Santa Clara County. 72% of LCC clients are on Medicare, 10% on Medi-Cal, and 2% are uninsured. LCC serves clients who are: Low-income; Spanish speakers; Homeless; Women, transwomen and gender non-conforming who also identify as Latina/ Hispanic; Undocumented; and Cancer survivors, current patients and caregivers. LCC also serves disenfranchised, undocumented Latino/a individuals and their families who are impacted by cancer.		
Agency Description & Address	25 N. 14th Street, # 900 San Jose, CA 95112 www.latinascontracancer.org Founded in 2003, Latinas Contra Cancer's (LCC's) mission is to create an inclusive health care system for Latinx residents in Santa Clara County (SCC). LCC clients, primarily low-income, undocumented and/or monolingual Spanish speakers, face obstacles to health care caused by cultural, linguistic, socioeconomic, and institutional inequities. A Latina-founded and Latina-led organization, LCC provides health education, patient navigation, survivorship support, research, and advocacy to address the needs of underserved Latinx community members in SCC across the cancer continuum—from prevention, diagnosis, treatment, patient support, survivorship, to end of life. In response to the pandemic, LCC has added more triage services that address basic needs that its clients have - rental assistance that prevents eviction, housing support services, and referrals to resources that its clients need to survive.		
Program Delivery Site(s)	LCC has informal partnerships with clinics, hospitals, schools, non-profits, churches, which provide venue space for educational and outreach events. (MOUs are not used for these collaborative efforts.)		
Services Funded By Grant	<ul style="list-style-type: none">• One-hour Health Education Bingos and outreach events• Half-hour to one-hour health education event attendee health screenings• 15 to 30-minute follow-up phone calls to event attendees by an LCC navigator• Five to 30-Minute Patient Navigation service sessions, including into screenings• One-hour Health and medical appointment accompaniment (if allowable)• 15-minute referrals to LCC and other safety net services• 60-minute case management sessions• 60- minute financial assistance session		
Budget Summary	Full requested amount funds partial salaries for coordinator of health education, two coordinators of patient navigation, and community health workers (promotores).		
FY25 Funding	FY25 Requested: \$75,000		FY25 Recommended: \$55,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$40,000 FY24 6-month metrics met: 100%	FY23 Approved: \$40,000 FY23 Spent: \$40,000 FY23 Annual metrics met: 100%	FY22 Approved: \$35,000 FY22 Spent: \$35,000 FY22 Annual metrics met: 100%

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FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

Latinas Contra Cancer

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
FY25 Proposed Metrics	Individuals served	159	318
	Services provided	477	954
	Number of individuals receiving follow up care after a health screening	109	218
	Clients showing an increased understanding of key cancer prevention and health messages.	70%	70%
	Navigation clients showing a better understanding of their health status, options, and care plan. (They will understand and engage in their healthcare, reduce stress from healthcare systems, and self-advocate to make informed health decisions.)	90%	90%

FY25 Chronic Conditions Application Summary



Chronic Conditions
(Other than
Diabetes & Obesity)

Pink Ribbon Good

Program Title	Pink Ribbon Good Support Services for Breast and Gynecological Cancer Patients		Recommended Amount: \$30,000
Program Abstract & Target Population	Healthy meals, rides to treatment, housecleaning, education, and peer support for breast and gynecological cancer patients delivered at patients' homes, clinics, and virtually throughout Santa Clara County.		
Agency Description & Address	<p>171 Main St. #249 Los Altos, CA 94022 http://pinkribbongood.org</p> <p>Pink Ribbon Good (PRG) exists to serve every person and family affected by breast or gynecological cancer. PRG provides free healthy meals, concierge transportation service, house cleaning essentials, and peer support so no one is alone in the fight against cancer. Unlike other cancer organizations focused on research, we provide immediate, tangible, and practical financial and emotional support to those battling breast or gynecological cancer. We strive to alleviate some of the financial burdens related to cancer treatment and also to address the social determinants of health that lead to inequities of care so that our clients can focus on becoming physically healthy and financially secure.</p>		
Program Delivery Site(s)	Services will be provided to patients in their homes and clinics, as well as virtually.		
Services Funded By Grant	<ul style="list-style-type: none"> • Delivery of three fresh, healthy meals per week, per client, for 8-24 weeks, depending on the type and stage of cancer. Meals are also provided to members of the immediate family. (ie. a household with a client, partner, and three children would receive 15 meals delivered per week.) • Up to 30 round-trip rides to any medical appointment related to the diagnosis. Ride times and distances vary, and the allotment time period is 8-24 weeks. Programming specialists are on call at all times when rides are being used. Hospital personnel appreciate this service because they are not required to solve transportation problems for their patients. • One full set of all-natural, nontoxic house cleaning essentials and a lightweight, full-size vacuum cleaner are available for delivery. • Lifetime access to peer support, education, and mentoring. In-person events occur at least monthly for 1-2 hours, with additional virtual events throughout the month. 		
Budget Summary	Full requested amount funds partial program expenses for healthy meals, rides for treatment, home services, education and peer support.		
FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: \$30,000
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$25,000 FY24 6-month metrics met: 100%	FY23 Approved: \$25,000 FY23 Spent: \$25,000 FY23 Annual metrics met: 100%	FY22 Approved: \$25,000 FY22 Spent: \$25,000 FY22 Annual metrics met: 94%
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		80
	Services provided		1,078
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager		80
	Patients who report feeling stronger and well-nourished through treatment		80%
	Patients who report they are mostly or very confident in having access to reliable rides after receiving PRG services		75%
			Annual Target
			180
			2,694
			180
			94%
			85%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Community Seva

Program Title	Increased Access to Healthy Holistic Nutritional Meals and Reducing Food Insecurities for Unhoused Individuals		Recommended Amount: DNF	
Program Abstract & Target Population	Volunteers will aim to distribute 10,000 meals to unhoused individuals and families at various locations throughout San Jose and Santa Clara County. These volunteers will also provide wellness checks while distributing the meals. All individuals served identify as low-income.			
Agency Description & Address	<p>3113 Pinot Grigio Place San Jose, CA 95135 www.communityseva.org</p> <p>Community Seva became a registered 501c3 in 2013 with a simple yet ambitious mission - To “Feed the Hungry & Serve the Homeless. We stay responsive to the needs of our unhoused community members by providing hot meals, outdoor essentials, feminine hygiene kits and care packages, solar chargers, showers and laundry facilities. We are committed to the dignity and well-being of individuals living on the streets.</p> <p>We understand homelessness to be an intersectional and complex health crisis and view our unhoused neighbors not as grim statistics, rather whole people with dreams and desires. We engage in multiple programs that focus on immediate needs and long term mental and emotional wellbeing. Our vision is to support our unhoused neighbors towards increased self sufficiency and self worth.</p>			
Program Delivery Site(s)	<ul style="list-style-type: none">We currently work with HomeFirst and LifeMoves, who provide shelter to the unhoused to distribute nutritious meals. We have a long standing partnership with these shelter partners. IN addition, we work with several individual Homeless advocates in carry out our mission.			
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">Distribute daily Meals 7000 over the span of one year on a daily basis. During these daily meals distributed, our volunteer team will also do wellness checks and supplement other needs including outdoor essentials like tents, blankets, footwear and backpacks.Distribute special Holiday Meals: 2500 meals to be distributed during holiday seasons which include Thanksgiving, Christmas, Mothers and Fathers Day,Distribute lunch Boxes: 500 lunch boxes and meals that are distributed by our volunteers for vulnerable women, children, seniors and veterans.			
Budget Summary	Full requested amount funds the procurement of food items for healthy balanced meals.			
FY25 Funding	FY25 Requested: \$30,000 FY25 Recommended: DNF			
Funding History & Metric Performance	FY24		FY23	
	New Program in FY25		New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		4,000	10,000
	Services provided		4,000	6,000
	Number of individuals with improved living conditions as a result of services provided		4,000	10,000
	Increase number of people who have received hot meals in existng locations. Target Goal 5% Increase		2%	5%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Downtown Streets Team

Program Title	Downtown Streets Team San Jose Program		Recommended Amount: DNF
Program Abstract & Target Population	Case manager provides case management and employment services for clients actively experiencing homelessness or at-risk of homelessness in San Jose.		
Agency Description & Address	1671 The Alameda #301 San Jose, CA 95126 http://https://www.streetsteam.org The mission of Downtown Streets Team (DST) is to restore dignity, inspire hope, and provide a pathway to recover from homelessness. DST's programs involve building teams comprised of individuals who are homeless or at risk of becoming homeless and assisting them to rebuild positive work habits, expand their skill set, and overcome barriers as they work towards permanent employment and housing.		
Program Delivery Site(s)	<ul style="list-style-type: none"> Services are provided at DST Headquarters in San Jose at the following address: 1671 The Alameda, San Jose, CA 95126 or 1670 Moorpark Avenue, San Jose CA 95128 		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none"> Individual case management sessions from 1-3 hours on a weekly basis. Data collection and client assessments – approximately 1 hour per week per client. This often occurs during case management sessions. 1-2 hour Weekly Success Meeting (attended by existing and potential clients). 2 life skills courses per month related to employment, housing, health habits, and general life skills that support clients as they transition to self-sufficiency. Weekly resource research and referrals by employment specialist (approximately 1 hour per week per client). Team-Based Volunteer Program. Clients who participate in this program work 4 hours per day (Monday to Friday), on supervised street cleaning/civic clean-up jobs. STE Transitional Employment Program. A portion of DST clients in San Jose will be employed full-time in this program (the BCOE/CalTrans Back-2-Work program). As part of their 40-hour work week, they will receive on the job training and additional upskilling. 		
Budget Summary	Full requested amount funds partial salary for one Case Manager.		
FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	Did Not Apply in FY24	FY23 Approved: \$30,000 FY23 Spent: \$30,000 FY23 Annual metrics met: 100%	FY22 Approved: \$30,000 FY22 Spent: \$30,000 FY22 Annual metrics met: 99%
FY25 Dual Funding	FY25 Requested: \$30,000		FY25 Recommended: DNF
Dual Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

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FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Downtown Streets Team

[Continued from previous page]

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	4	6
	Services provided	164	328
	Number of individuals with improved living conditions as a result of services provided	45	90
	Individuals served by our San Jose Programs who secure permanent housing or employment.	10%	20%
	Individuals served by our San Jose Program who reduce the number of emergency medical treatments by at least half.	40%	65%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

El Camino Health

Program Title	DEI Economic Opportunity Internship Program		Recommended Amount: \$67,000	
Program Abstract & Target Population	Recruitment of and stipends for interns, providing professional opportunities in healthcare for local, underrepresented young adults at El Camino Health campuses in Mountain View and Los Gatos.			
Agency Description & Address	2500 Grant Road Mountain View, CA 94040 www.elcaminohealth.org El Camino Health provides a personalized healthcare experience at two nonprofit acute care hospitals in Los Gatos and Mountain View, and at primary care, multi-specialty care and urgent care locations across Santa Clara County. For sixty years, the organization has grown to meet the needs of the individuals and communities it serves. Bringing together the best in new technology and advanced medicine, the network of nationally recognized physicians and care teams deliver high quality, compassionate care. Key medical specialties include cancer, heart and vascular, mental health and addiction services, mother-baby health and lifestyle medicine.			
Program Delivery Site(s)	El Camino Health- Mountain View and Los Gatos			
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">• Internships within an ECH department: Annual target of 12 interns --7 high school student interns (one to three-week shadowing engagements) --5 college summer interns (could also be during academic year, typically 10-weeks)• Lunch and Learn meetings with ECH executives and service line leaders• Mentorship with ECH employee via Zoom or phone --Individual mentorship connections for college students --Group, virtual follow up mentor sessions with high school students			
Budget Summary	Full requested amount funds intern stipends, AVID partnership, and food vouchers.			
FY25 Funding	FY25 Requested: \$67,000		FY25 Recommended: \$67,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	FY24 Approved: \$44,000 FY24 6-month metrics met: 100%	FY23 Approved: \$35,000 FY23 Spent: \$35,000 FY23 Annual metrics met: 92%	New Program in FY23	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		7	12
	Services provided		1,200	2,000
	Number of hours of training provided to program participants		1,200	2,000
	Interns reporting they have at least 2 new healthcare professions contacts they feel comfortable remaining in touch with to help advance their desired career path.		80%	80%
	Inters reporting they gained insight to their career path.		80%	80%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Hope Services

Program Title	Community Integrated Employment		Recommended Amount: \$25,000
Program Abstract & Target Population	Job developers provide individuals with intellectual developmental disabilities with job readiness training, individualized job placement, and ongoing job coaching after job placement in San Jose and surrounding communities.		
Agency Description & Address	<p>30 Las Colinas Lane San Jose, CA 95119 www.hopeservices.org</p> <p>Hope Services' mission is to improve the quality of life for people with developmental disabilities and mental health needs. Headquartered in San Jose, over 3,800 clients are served at 16 locations in nine Bay Area counties. Hope's programs include: Homestart (early intervention for children 0-5), Employment, Mental Health, Supportive and Independent Living, Day Programs (social recreation, education, community outings, volunteerism, paid work experience) and Senior Services for older adults looking for retirement alternatives to work or active day programming. Hope Services promotes initiatives designed to develop society's acceptance of people with disabilities, and a common understanding that the world is a better place when people with disabilities are fully integrated and accepted in all aspects of our culture and community.</p>		
Program Delivery Site(s)	<ul style="list-style-type: none"> • Hope Services, 460 E. Middlefield Road, Mountain View CA 94043 • Hope Services, 1555 Parkmoor Avenue, San Jose CA 95128 		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none"> • Intake Assessment • Development of Individualize Employment Plan • Job Readiness Training (25 hours per participant): • Career exploration/job search • Soft skills training • Resume' writing/interview practice • Job site visits • Pre-employment document collection • Job placement • On-the-job training • Internships • Job coaching (Intensive coaching for first 3 months of new position; phased to about 20% of stabilized in position) • Ongoing: Case management (in context of job training & placement): • Services provided in family's native language whenever possible • Employer education to become placement partners that hire people with disabilities • As needed: Information, referrals, linkage to community resources. 		
Budget Summary	Full requested amount funds partial staff salary and program supplies.		
FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: \$25,000
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

[Continued on next page]

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Hope Services

[Continued from previous page]

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	205	412
	Services provided	5,000	10,300
	Number of hours of training provided to program participants.	5,000	10,300
	Participants completing at least 25 hours of job readiness training demonstrate increased skills in preparation for employment.	98%	98%
	Participants completing job readiness training and placed in employment retain their employment for at least six months.	90%	90%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Humane Society Silicon Valley

Program Title	Keeping Families Together- Pet Pantry		Recommended Amount: DNF
Program Abstract & Target Population	Provides free food and supplies for pet owners facing economic barriers in San Jose, Milpitas, and Palo Alto.		
Agency Description & Address	901 Ames Avenue Milpitas, CA 95035 www.hssv.org HSSV's mission is to save lives, keep families together, and create a better future for pets and their people. As a nonprofit animal shelter, HSSV has been operating continuously since 1929. HSSV plays an invaluable role in Santa Clara County and the Central Valley in finding solutions to end homelessness of companion animals. Over the past few years, HSSV has been expanding its impact to broaden access to care for community members in need and seeking solutions to improve the condition of animal shelters nationwide. To achieve its purpose, HSSV is building on successful programs and creating new ones that focus on three strategic priorities that tie into its mission: Saving Lives, Keeping Families Together, and Changing the Game.		
Program Delivery Site(s)	<ul style="list-style-type: none"> • Abode- San Jose and Milpitas • HomeFirst – Two locations in San Jose • PATH- (multiple sites) • Lighthouse Ministries- 309 N 17th Street San Jose • St. Leo's the Great Food Pantry- 88 Race St, San Jose, CA 95126 • West Valley Community Services- 10104 Vista Dr, Cupertino, CA 95014 • Lifemoves – Opportunity Center- 33 Encina Ave, Palo Alto, CA 94301 		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none"> • \$25k will cover the cost of providing approximately 80,000 pet meals, provided to 9 social services agencies. • These social service agencies include transitional, emergency and permanent supportive housing sites for chronically homeless adults and seniors, as well as human food pantries serving a wide range of people experiencing financial insecurity in Santa Clara County. • The above accounts for supporting 1,200 families and about 2,600 pets total. 		
Budget Summary	Full requested amount funds pet food.		
FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		1,200
	Services provided		550,000
	Numbers of individuals connected to a sustainable source of healthy food.		1,200
	Provide 1.2 million pet food meals to families experiencing economic barriers to accessing pet food.		45%
	Create partnerships with 5 more nonprofit organizations in the housing or food insecurity space to expand Pet Pantry services.		40%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Mama D 2nd Chance

Program Title	Second Chance Meals Acts 20:35		Recommended Amount: DNF	
Program Abstract & Target Population	Food program coordinator and food distribution staff provide hot meals and bags of groceries that contain healthy foods to homeless encampments, families living in low-income housing and seniors living alone or in senior housing facilities in San Jose.			
Agency Description & Address	465 WILLOW GLEN WAY Suite A205 San Jose, CA 95125 https://www.guidestar.org/profile/45-3166178 Mama D 2nd Chance is a 501 C 3 organization headquartered in San Jose CA. Started in September 2012, our organization has been working with high school aged youth. Our flagship program is the Second Chance Meals Acts 20:35 food insecurity program that we operate weekly for low-income persons, homeless persons, seniors, the elderly, and student families who have been negatively impacted by the COVID-19 pandemic. We have been featured on the City of San Jose's website, in a press release, as a dedicated organization serving the needs of homeless persons, low-income families, and individuals stricken by cyclical poverty that do not have means or access to regular healthy meals and groceries each day.			
Program Delivery Site(s)	<ul style="list-style-type: none">Homeless encampments located throughout East San Jose along the 101 and 280 corridors. We do not have specific addresses because nearly 100% of our clients are homeless and or living in their cars.465 Willow Glen Way, Suite A205, San Jose, CA 95125			
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">Delivery of daily hot meals to senior centers for 1-2 hours per day (4 days per week for 12 months)Delivery of bags of groceries to low-income households for 2 -3 hours per day (4 days per week for 12 months)Delivery of hot meals to homeless encampments for 1-2 hours per day (4 days per week for 12 consecutive months)Case management for families needing additional social services			
Budget Summary	Full requested amount funds partial staff salaries and food.			
FY25 Funding	FY25 Requested: \$25,000		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		300	480
	Services provided		200	350
	Number of individuals connected to a sustainable source of healthy food (CalFresh/SNAP, food banks, etc.)		200	400
	Participants who report receiving at least 1 bag of groceries for the month.		50%	50%
	Participants that report enrollment in the SNAP/WIC program.		50%	50%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Midtown Family Services

Program Title	Budgeting, Credit Counseling, and Benefits Navigation Services for Individuals/Families at Risk of Losing Housing in W. San Jose		Recommended Amount: \$30,000
Program Abstract & Target Population	Service Coordinator, along with volunteers will provide credit counseling and budgeting advice as well as assistance in procuring public benefits, applications for rent and affordable housing searches to individuals and families at risk of losing their housing in West San Jose.		
Agency Description & Address	1275 S. Winchester Blvd, Suite G Suite G San Jose, CA 95128-3910 https://midtownfs.org/ Midtown Family Services provides budgeting assistance, employment counseling, legal assistance, housing search assistance, and benefits and resource navigation services leading to self-sufficiency in housing and interdependent domains to low-income individuals/families at risk of losing housing living in West San Jose. During visits, clients may also pick up food staples and Narcan. Midtown was established in, and focuses on, West San Jose because the nearest core agencies of Santa Clara County's Emergency Assistance network are 4-6 miles away (1-1.5 hours by foot; 45-60 minutes by bus) depending on where one lives, making services difficult to access for persons in need who lack a vehicle or awareness of resources available. Midtown Family Services is a member of the Credit Builders Alliance.		
Program Delivery Site(s)	<ul style="list-style-type: none">1275 S. Winchester Blvd, Suite G, San Jose, CA 95128		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">Two hour intake and assessment sessions, one per individual clientOne hour case planning sessions with service team, one per individual clientSeries of one to two hour follow - up sessions with individuals, 20 hours total each individual clientFollow up activities may include: direct assistance completing and submitting applications for rent, deposit assistance and utility assistance, as well as public benefits and transportation passes; assistance finding lower cost housing, clothing, food, transportation, phone, internet, childcare options, credit card, and banking options; assistance understanding bills and other documents; assistance obtaining birth certificates, identification cards, social security cards, and other documents needed for employment; assistance creating resumes and applying for work; warm handoff to other agencies for other needed services.		
Budget Summary	Full requested amount funds partial salary of a Service Coordinator as well as some funds for rent, internet and office supplies.		
FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: \$30,000
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

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FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Midtown Family Services

[Continued from previous page]

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
FY25 Proposed Metrics	Individuals served	10	30
	Services provided	15	30
	Number of individuals with improved living conditions as a result of services provided	10	30
	Scores in the housing domain of the Self Sufficiency Matrix will increase for 80% of participants	27%	53%
	Scores in the financial domain of the Self Sufficiency Matrix will increase for 80% of participants	27%	53%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

No Time To Waste

Program Title	5/500: Feed the Need		Recommended Amount: DNF
Program Abstract & Target Population	Director will manage and organize volunteers that will pick up surplus food from local food donors like grocers, restaurants, caterers, etc. and deliver this food to local homeless shelters and food pantries that serve low-income individuals.		
Agency Description & Address	2237 Cheryl Way San Jose, CA 95125 www.notimetowaste.live No Time To Waste is a 501(c)(3) nonprofit organization that was established in 2012. Our mission is providing donated food and goods for those in need. Weekly, we recover donated surplus food from 28 grocers, restaurants, caterers, delis, & bakeries and deliver these goods to 16 of our charitable outreach partners. We recover an average of 500 lbs per day which is the equivalent of 415 meals provided per day. Since 2013, NTTW has rescued 350K lbs of food and provided the equivalent of 235K meals. We have reduced our CO2 footprint by 100 tons & saved 50 million gallons of H2O.		
Program Delivery Site(s)	<ul style="list-style-type: none">• Jerry Larson Food Basket 1043 Garland Ave San Jose CA (Mondays)• Sunnyvale Community Services 1160 Kern Ave Sunnyvale CA (Mondays)• Home First 2011 Little Orchard St. (Varies)• Life Moves 358 N. Montgomery St San Jose CA (Mondays)• Cathedral of Faith Church 2315 Canoas Garden Ave San Jose CA (Mondays)• Lord's Pantry 121 S. White Rd San Jose CA (Mondays)• Our Daily Bread 231 Sunset Ave Sunnyvale CA (Monday; Wednesday)• Lighthouse Ministries 309 N. 17th St San Jose CA (Mondays)• West Valley Community Services 10104 Vista Drive Cupertino CA (Tuesdays)• Front Door Communities 405 10th St San Jose CA (Tuesdays)• Catholic Charities 2150 Alum Rock Ave San Jose CA (Wednesdays)• Life's Garden 450 Old San Francisco Rd Sunnyvale CA (Wednesdays)• UCC Food Pantry 400 W. Campbell Ave Campbell CA (Wednesdays)• Santa Maria Urban Ministry 778 South Almaden Ave San Jose (Thursday; Friday)• Ocatvia's Kitchen 1421 Foxworthy Ave San Jose CA (Saturdays)• Samoan Community Church 1270 Lucretia Ave San Jose CA (Fridays)		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">• We recover 500 lbs of surplus donated food per day, 5 days a week• We feed an average of 415 people per day; 2,075 per week; 8,300 per month.• Weekly, we recover surplus food from 28 food donors.• Weekly, we deliver 500 lbs of food per day to 16 charitable outreach program partners.• In one year, this program will recover 120,000 lbs of food.• In one year, this program will feed an average of 99,600 people in need.• In one year, we will reduce our CO2 footprint by 32 tons.• In one year, we will save 54 million gallons of H2O.		
Budget Summary	Full requested amount funds partial salary for the Director position.		
FY25 Funding	FY25 Requested: \$10,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

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FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

No Time To Waste

[Continued from previous page]

FY25 Proposed Metrics	Metrics	6-month Target	Annual Target
	Individuals served	49,800	99,600
	Services provided	672	1,344
	Economic Stability Metrics	49,800	99,600
	Access to surplus food will increase food security for a food insecure individual	22%	22%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Parents Helping Parents Inc

Program Title	Increase participation in public benefit programs for underserved families raising children with disabilities.		Recommended Amount: DNF	
Program Abstract & Target Population	PHP Resource Specialists provide tailored 1:1 training sessions and group workshops to help navigate public benefits in English, Spanish, and Vietnamese for families with children and adults with disabilities in San Jose and wider Santa Clara County. 80% of the families are people of color and over 60% live in underserved, lower income areas like East San Jose and Gilroy. More than half of PHP clients speak a language other than English.			
Agency Description & Address	1400 Parkmoor Avenue Ste 100 San Jose, CA 95126 www.php.com PHP has been helping families of children with special needs, primarily in Santa Clara and San Mateo Counties, since 1976. Our mission is to help children and adults with special needs receive the support and services they need to reach their full potential by providing information, training, and resources to build strong families and improve systems of care. Last year, PHP provided nearly 18,000 services to over 6,400 families and professionals to help change the course of their children's lives. We have specialists in the areas of community resources, early start, special education, and assistive technology. Staff members speak many languages, including English, Spanish, and Vietnamese. Over 90% of staff are parents of children with special needs who shifted their career path to help others			
Program Delivery Site(s)	<ul style="list-style-type: none">• PHP main office: 1400 Parkmoor Avenue San Jose, CA 95126• PHP neighborhood offices:<ul style="list-style-type: none">◦ East San Jose-County Vietnamese Service Center 2410 Senter Road San Jose, CA 95111◦ East San Jose-Blanca Alvarado CRC 408 N. Capitol Avenue San Jose, CA 95133• PHP also delivers services at our Gilroy office located at 7500 Monterey Street in downtown Gilroy.			
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">• Eight two hour workshops on how to successfully apply for Public Benefits. (4 English, 4 Spanish/Vietnamese)• 1-1 consultations on how to successfully apply for Public Benefits in English, Spanish and Vietnamese.			
Budget Summary	Full requested amount funds partial salaries for executive director, program director, program manager, ten resource specialists, marketing manager, Salesforce administrator, receptionist, partial funding for agency benefits, rent, communications, printing, insurance, and software licenses.			
FY25 Funding	FY25 Requested: \$60,703		FY25 Recommended: DNF	
Funding History & Metric Performance	FY24	FY23	FY22	
	DNF	Did Not Apply in FY23	Did Not Apply in FY22	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		261	522
	Services provided		442	885
	Number of hours of training provided to program participants		200	400
	Survey respondents who agree/strongly agree they increased their knowledae of public benefits and how to apply for them.		85%	85%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Rebuilding Together Silicon Valley

Program Title	Safe and Healthy Homes for Older Adults		Recommended Amount: DNF
Program Abstract & Target Population	<p>Construction manager, repair technicians, and others to provide home repair and accessibility modification program for low-income older adults in San Jose and neighboring cities.</p> <p>In 2023, the average annual household income of clients was \$32,454, below the Santa Clara County "extremely low income" limit. Typically, at least 75% of the households RBSV assists have an older adult living in the home and more than 50% have an individual living with a disability living the home.</p>		
Agency Description & Address	<p>1701 South 7th Street, #10 San Jose, CA 95112-6000 https://rebuildingtogethersv.org/</p> <p>Our mission is repairing homes, revitalizing communities, rebuilding lives, and our vision is safe homes and communities for everyone. We provide home repairs and accessibility modifications for low-income residents in Santa Clara County, including older adults, individuals living with disabilities, and veterans. These services are provided at no cost to the people we help and are tailored to the needs of each homeowner. We also provide facility maintenance and repairs for nonprofit organizations so they can dedicate their time and resources to helping those in need in our community. Since our founding in 1991, Rebuilding Together Silicon Valley has mobilized more than 42,000 local volunteers who have repaired and transformed over 5,375 homes and community facilities.</p>		
Program Delivery Site(s)	Services will be provided in clients homes		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none"> Mobilize teams of staff and volunteers to provide essential home safety repairs and accessibility improvements (8am-5pm, M-F, all year) Increase the number of repairs and modifications that prevent falls and ensure home accessibility Increase the number of older adults and individuals living with a disability who experience improved safety, physical health, mental health, independence, economic security, and community connection 		
Budget Summary	Full requested amount funds partial salaries of Construction Service Manager, two Repair Technicians, Program Director, and 3 other staff positions, as well as labor, materials, supplies and other operating costs.		
FY25 Funding	FY25 Requested: \$31,500		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	FY24 Approved: \$30,000 FY24 6-month metrics met: 100%	FY23 Approved: \$30,000 FY23 Spent: \$30,000 FY23 Annual metrics met: 93%	FY22 Approved: \$30,000 FY22 Spent: \$30,000 FY22 Annual metrics met: 91%

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FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Rebuilding Together Silicon Valley

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
FY25 Proposed Metrics	Individuals served	5	17
	Services provided	30	70
	Number of individuals with improved living conditions as a result of services provided.	5	17
	Older adult service recipients who report their overall health has improved somewhat or a lot since completed repairs/modifications.	75%	75%
	Older adult service recipients who report a low or no chance of falling due to completed repairs/modifications.	65%	65%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

School of Arts and Culture at MHP

Program Title	Los Mercaditos Hunger Relief Program		Recommended Amount: \$30,000	
Program Abstract & Target Population	Community Support Coordinator and event staff address food insecurity through bi-monthly farmer's market events, providing 50lbs of healthy food to low-income, working class Latinx families and older Asian residents in East San Jose.			
Agency Description & Address	1700 Alum Rock Ave San Jose, CA 95116 www.schoolofartsandculture.org The mission of the School of Arts and Culture at MHP (SOAC) is to catalyze creativity and empower community. To fulfill its mission, SOAC engages the primarily low-income, working class Latinx and Asian children, youth, and families of Mayfair/East San José in arts, cultural, and community events that connect them to each other, their families, and their heritage. These families also benefit from our basic needs and resources services, which have continued to be an issue following the pandemic's impact. As a cultural anchor institution deeply embedded in this community, SOAC supports and advocates on behalf of residents through a mission-driven arts and cultural lens.			
Program Delivery Site(s)	<ul style="list-style-type: none">Mexican Heritage Plaza, 1700 Alum Rock Avenue, San Jose, CA 95116			
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">Two-hour bi-monthly Mercaditos (24 per year)Bi-monthly provision and distribution of 50-pounds of nutritious, healthy food per household.			
Budget Summary	Full requested amount funds partial coordinator and event staff salaries, program supplies, and security contract staff.			
FY25 Funding	FY25 Requested: \$30,000		FY25 Recommended: \$30,000	
Funding History & Metric Performance	FY24	FY23	FY22	
	New Program in FY25	New Program in FY25	New Program in FY25	
FY25 Proposed Metrics	Metrics		6-month Target	Annual Target
	Individuals served		310	696
	Services provided		2,000	4,080
	Number of individuals connected to a sustainable source of healthy food (CalFresh, SNAP, food banks, etc.)		310	696
	Mercadito attendees who are surveyed will report they feel an increased sense of food security.		65%	65%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Shine Together

Program Title	Shine's San Jose Program	Recommended Amount: DNF
Program Abstract & Target Population	<p>A full time advocate will work with low-income women and their children providing 1:1 coaching sessions, peer learning groups, workshops, and assist with services navigation, in order to improve their and their child's health and wellness, help them pursue their high school diploma or GED and prepare for college, develop knowledge and skills to nurture their child's positive development and enhance their financial literacy. Vast majority of women served are women of color, 88% living in poverty, and 48% are the child of a teen mom.</p>	
Agency Description & Address	<p>508 Valley Way Milpitas, CA 95035 www.shinetogether.org</p> <p>Shine's mission is to create opportunities for economic mobility for two generations, by helping young mothers advance their education, build life and career skills, and nurture their child's positive development.</p> <p>Research shows teen mothers are more likely to live in poverty, depend on public assistance and drop out of high school. Shine Together's two-generation approach provides young moms with the support needed to:</p> <ul style="list-style-type: none"> • complete high school and post-secondary education, • develop the skills to nurture their child's positive development • enhance their financial literacy • improve health and wellness for themselves and their child <p>Shine partners with approximately 120 young families in three key high poverty communities (San Jose, Sacramento, and Fresno). Funding El Camino Health will support Shine's program in San Jose.</p>	
Program Delivery Site(s)	<ul style="list-style-type: none"> • Main service sites: Santa Clara Family Health Plan Blanca Alvarado Community Resource Center and Sobrato Center for Nonprofits. <ul style="list-style-type: none"> ◦ Shine has a facility use agreement with the Blanca Alvarado Center to provide the support peer learning group sessions. The Blanca Alvarado Center is an ideal location due its proximity to members' homes, public transportation access, and plenty of parking. The Center is located at 408 N Capitol Ave, San Jose, CA 95133. • Some one-on-one coaching sessions and group activities also took place at the Shine office, located at the Sobrato Center for Nonprofits 508 Valley Way Milpitas, CA 95035. • Usually, one-on-one coaching sessions take place either virtually, or at participants' homes. • Coaching sessions are typically held at locations determined by the young mothers we serve, based on their safety, convenience, and transportation accessibility. 	

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FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Shine Together

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Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none">• One-on-one coaching sessions/twice a month/30 min to 1.5 hours. Sessions focus on healing trauma, life-skills development, future planning, healthy relationships, connection to peers and community, emotional regulation, leadership development, brokering to resources, developing and practicing appropriate parent-child interactions.• Peer learning groups/ twice a month/two hours. Groups focus on sexual health education and healthy relationships. Participants are given unbiased, medically accurate information that allows them to make healthy decisions. Also includes parenting education using the PowerSource Parenting curriculum and interactive/developmentally appropriate activities and skill development for mother and child to reduce stress when parenting (including Mommy & Me kits, children's book distribution)• Service navigation / ongoing. Referrals to community partners and health care professions and ensure they receive equitable access to high quality health care. Advocates accompany members to appointments if they request it, as well as discuss appointments outcomes, answer questions, and help them navigate any concerns.		
Budget Summary	Full requested amount funds partial salary of a program advocate, partial funding of agency benefits and administrative costs.		
FY25 Funding	FY25 Requested: \$20,000		

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Sunday Friends Foundation

Program Title	Dream. Build. Mentor. Lab Entrepreneurship Accelerator for Families		Recommended Amount: DNF
Program Abstract & Target Population	Executive Director and Director of Strategy, Partnerships & Impact along with volunteers will provide families in need with basic needs assistance, case management services and entrepreneurship training and support. Target population are primarily immigrant families with unstable housing and limited access to living wage jobs.		
Agency Description & Address	<p>645 Wool Creek Dr. 2nd Flr, Ste A San Jose, CA 95112 www.sundayfriends.org</p> <p>Established in 1997, Sunday Friends Foundation is a small, but powerful Latina-led 501(c)(3) non-profit operating in Santa Clara County. Our mission is to help families break the intergenerational cycle of poverty and achieve health equity by activating their internal power and providing resources through a supportive community across multiple generations. Since its founding year, Sunday Friends has assisted over 1,000 Santa Clara County residents annually comprised primarily of low-income Latinos struggling with a myriad of socioeconomic issues and a smaller number of Vietnamese families facing similar circumstances.</p> <p>Our core services include food distribution that promotes healthy eating; educational classes to build financial literacy, digital literacy, parenting, and other skills; youth education and mentorship; and community-building events and celebrations.</p>		
Program Delivery Site(s)	With offices located at the Franklin-McKinley School District (FMSD) district offices at 625 Wool Creek Dr. in San José, Sunday Friends has strong ties to FMSD and the adjacent George Shirakawa Sr. Elementary School. Food distribution occurs at this location as well as our monthly Community Days. Community Days highlight Sunday Friends' efforts to break the intergenerational cycle of poverty by helping families in underserved communities increase their economic mobility through activities in key areas. We aim to create a safe environment for parents and children to develop teamwork with fun activities and present underserved youth with new ideas and possibilities that will inspire their futures.		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none"> • Free grocery bags 2 times per month. • Free individualized basic needs supplies through our "Tiendita de Apoyo" ("Little Store of Support") twice a month • Individual one-hour case management sessions • 12-week (1 hour per week) program with 3 annual cohorts (10 families per cohort) of Entrepreneurship Training. • 4 hours of mentorship per month, and resources will help the priority populations start and grow their businesses. 		
Budget Summary	Full requested amount funds partial salaries for the Executive Director and Director of Strategy, Partnerships & Impact, as well as some basic needs supplies and baby care items.		
FY25 Funding	FY25 Requested: \$50,000		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25

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FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

Sunday Friends Foundation

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY25 Proposed Metrics</i>	Individuals served	20	60
	Services provided	240	720
	Number of individuals with improved living conditions as a result of services provided	20	60
	75% of participating families annually will realize an increase in household income due to starting a small business.	25%	75%

FY25 Economic Stability Application Summary



Economic Stability
(Including Food Insecurity,
Housing & Homelessness)

The Salvation Army, a California Corporation

Program Title	Emmanuel House: Empowering Pathways to Stability		Recommended Amount: DNF
Program Abstract & Target Population	Case managers along with other staff will provide case management and group sessions on financial literacy and budgeting, employment development, health education and awareness, and permanent and supportive housing for men residing or visiting the Emmanuel House Shelter in San Jose.		
Agency Description & Address	359 N 4th St, San Jose, CA 95112 San Jose, CA 95112 https://siliconvalley.salvationarmy.org/silicon_valley The Salvation Army, an evangelical part of the universal Christian church established in 1865, has been supporting those in need in His name without discrimination for 127 years in the United States. More than 35 million Americans receive assistance from The Salvation Army each year through the broadest array of social services that range from providing food for the hungry, relief for disaster victims, assistance for the disabled, outreach to the elderly and ill, clothing, and shelter to the homeless and opportunities for underprivileged children. About 83 cents of every dollar raised is used to support those services in 5,000 communities nationwide. In 2023, over 1 million individuals were served by The Salvation Army.		
Program Delivery Site(s)	Services will be provided at the Emmanuel House Shelter located on the campus of The Salvation Army facility, 405 N 4th St, San Jose, CA 95112		
Services Funded By Grant/How Funds Will Be Spent	<ul style="list-style-type: none"> • Individual case management sessions • Sixty-minute group sessions on Financial Literacy and Budgeting Services • Sixty-minute group sessions on employment development • Ninety-minute group session on health education and awareness • Sixty-minute group session on permanent and supportive housing 		
Budget Summary	Full requested amount funds partial salary of one Case Manager as well as a small amount for non-personnel expenses for food purchase, laundry & housekeeping supplies, hygiene supplies, and kitchen and dining room supplies.		
FY25 Funding	FY25 Requested: \$62,500		FY25 Recommended: DNF
Funding History & Metric Performance	FY24	FY23	FY22
	New Program in FY25	New Program in FY25	New Program in FY25
FY25 Proposed Metrics	Metrics		6-month Target
	Individuals served		350
	Services provided		51
	Economic Stability Metrics		350
	10% Increased linkage to getting participants signed up with health insurance. We currently have 33% percent not insured		5%
	10% of clients receiving services will secure permanent housing		5%

El Camino Health and El Camino Healthcare District Dual-Funded Community Benefit Programs: FY2023, FY2024 & FY2025

El Camino Health FY2023: \$650,000 (20% of ECH grants)* | FY2024: \$555,000 (17% of ECH grants)*

FY2025 (Recommended): \$560,000 (17% of ECH grants)

El Camino Healthcare District FY2023: \$1,583,500 (21% of ECHD grants)* | FY2024: \$1,696,500 (22% of ECHD grants)*

FY2025 (Recommended): \$1,606,500 (20% of ECHD grants)

Combined Total FY2023: \$2,233,500 (20% of all grants)* | FY2024: \$2,251,500 (20% of all grants)*

FY2025 (Recommended): \$2,166,500 (19% of all grants)

**FY2023 & FY2024 dual request totals reflect accurate totals, only programs that are also a dual request for FY2025 presented below.*

American Heart Association	Cupertino Union School District – School Nurse Program	Momentum for Mental Health
FY2023 – \$160,000	FY2023 – \$200,000	FY2023 – \$330,000
ECH – \$60,000	ECH – \$100,000	ECH – \$40,000
ECHD – \$100,000	ECHD – \$100,000	ECHD – \$290,000
FY2024 – \$160,000	FY2024 – \$215,000	FY2024 – \$330,000
ECH – \$60,000	ECH – \$110,000	ECH – \$40,000
ECHD – \$100,000	ECHD – \$105,000	ECHD – \$290,000
FY2025 – \$100,000 (Recommended)	FY2025 – \$215,000 (Recommended)	FY2025 – \$330,000 (Recommended)
ECH – DNF	ECH – \$110,000	ECH – \$40,000
ECHD – \$100,000	ECHD – \$105,000	ECHD – \$290,000
Bay Area Women's Sports Initiative Program (BAWSI)	Downtown Streets Team	Playworks
FY2023 – \$41,000 (BAWSI Girls)	FY2023 – \$30,000	FY2023 – \$240,000
ECH – \$15,000	ECH – \$30,000	ECH – \$40,000
ECHD – \$26,000	ECHD – Did not Apply	ECHD – \$200,000
FY2024 – \$41,000 (BAWSI Girls)	FY2024 – Did not Apply	FY2024 – \$240,000
ECH – \$15,000	ECH – Did not Apply	ECH – \$40,000
ECHD – \$26,000	ECHD – Did not Apply	ECHD – \$200,000
FY2025 – \$59,000 (BAWSI Girls - Recommended)	FY2025 – DNF (Recommended)	FY2025 – \$240,000 (Recommended)
ECH – \$20,000	ECH – DNF	ECH – \$40,000
ECHD – \$39,000	ECHD – DNF	ECHD – \$200,000
<i>(BAWSI Rollers - Not a Dual Applicant)</i>	Health Mobile	South Asian Heart Center
Chinese Health Initiative (ECH)	FY2023 – \$75,000	FY2023 – \$350,000
FY2023 – \$287,000	ECH – \$75,000	ECH – \$50,000
ECH – \$20,000	ECHD – DNF	ECHD – \$300,000
ECHD – \$267,000	FY2024 – Did not Apply	FY2024 – \$360,000
FY2024 – \$295,000	ECH – Did not Apply	ECH – \$50,000
ECH – \$20,000	ECHD – Did not Apply	ECHD – \$310,000
ECHD – \$275,000	FY2025 – \$50,000 (Recommended)	FY2025 – \$370,000 (Recommended)
FY2025 – \$305,000 (Recommended)	ECH – \$50,000	ECH – \$60,000
ECH – \$30,000	ECHD – DNF	ECHD – \$310,000
ECHD – \$275,000	LifeMoves	
Cupertino Union School District – Mental Health Counseling	FY2023 – \$210,000	
FY2023 – \$213,000	ECH – \$50,000	
ECH – \$120,000	ECHD – \$160,000	
ECHD – \$93,000	FY2024 – \$210,000	
FY2024 – \$232,500	ECH – \$50,000	
ECH – \$130,000	ECHD – \$160,000	
ECHD – \$102,500	FY2025 – \$210,000 (Recommended)	
FY2025 – \$232,500 (Recommended)	ECH – \$50,000	
ECH – \$130,000	ECHD – \$160,000	
ECHD – \$102,500		

