



Minutes of the Open Session of the  
El Camino Hospital Board of Directors  
Wednesday, April 16, 2025

El Camino Hospital | 2500 Grant Road Mountain View, CA 94040 | Sobrato Boardroom 1

**Board Members Present**

Bob Rebitzer, Chair (*joined at 5:34 p.m.*)  
Jack Po, MD, Ph.D., Vice-Chair  
John Zoglin, Secretary/Treasurer  
Lanhee Chen, JD, PhD  
Wayne Doiguchi  
Peter Fung, MD, MBA  
Julia E. Miller  
Carol A. Somersille, MD  
George O. Ting, MD  
Don Watters

**Board Members Absent**

None

**Staff Present**

Dan Woods, CEO  
Mark Adams, MD, CMO  
Carlos Bohorquez, CFO  
Omar Chughtai, CGO\*\*  
Theresa Fuentes, CLO  
Peter Goll, CAO, ECHMN  
Ken King, CAO (*for Agenda Item 13 only*)  
Mark Klein, CCMO  
Tracey Lewis Taylor, COO  
Deb Muro, CIO  
Cheryl Reinking, CNO  
Andreu Reall, VP, Strategy

**Staff Present (cont.)**

Anne Yang, Executive Director,  
Governance Services  
Tracy Fowler, Director, Governance  
Services  
Brian Richards, Information  
Technology\*\*  
James Gorrell, Contracts Counsel:  
Manager, Healthcare Contracting

*\*\*via teleconference*

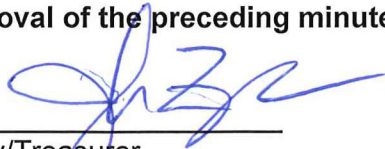
Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:31 p.m. by Vice Chair Jack Po. Roll call was taken and Director Rebitzer was absent at roll call. A quorum was present.	<b><i>The meeting was called to order at 5:31 p.m.</i></b>
2. AB-2449 – REMOTE PARTICIPATION	No AB-2449 requests were received by the members of the Board.	
3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Vice Chair Po asked the Board if any member had a conflict of interest with any items on the agenda. None were noted.	
4. PUBLIC COMMUNICATION	Vice Chair Po invited the members of the public to address the Board. No members of the public were present and no written correspondence was received.	
5. RECESS TO CLOSED SESSION	<b>Motion:</b> To recess to closed session at 5:33 p.m. <b>Movant:</b> Miller <b>Second:</b> Watters <b>Ayes:</b> Chen, Doiguchi, Fung, Miller, Po, Somersille, Ting, Watters, Zoglin <b>Nays:</b> None <b>Abstentions:</b> None <b>Absent:</b> Rebitzer <b>Recused:</b> None	<b><i>Recessed to closed session at 5:33 p.m.</i></b>
6. AGENDA ITEM 12: CLOSED SESSION REPORT OUT	Chair Rebitzer reconvened the open session at 6:58 p.m., and Agenda Items 6-10 were addressed in the closed session.  Ms. Fowler reported that during the closed session, the Credentialing and Privileges Report and Closed Session Minutes were approved by a unanimous vote of all Directors present.	<b><i>Reconvened Open Session at 6:58 p.m.</i></b>

<b>7. AGENDA ITEM 13: REAL PROPERTY PURCHASE</b>	<p>Mr. King shared an overview of the proposed purchase of real property located at 19400 Stevens Creek Boulevard, a two-story, 20,000 square foot building recommended for approval by the Finance Committee. The site is in a high-visibility, high-growth area with ongoing residential and commercial development, offering strong strategic value for expanding El Camino Health's ambulatory footprint.</p> <p>Directors inquired about traffic accessibility and zoning status. The property is zoned for commercial use but has been validated as eligible for medical use. There was discussion about whether this new facility would eventually replace the existing Cupertino Urgent Care Center, management clarified that there are no immediate plans for closure, as the new location is envisioned primarily for specialty care.</p> <p>Board members expressed enthusiasm about the visibility and brand presence the site could offer and suggested incorporating multilingual signage, particularly in Chinese, to reflect local demographics. There was also interest in designing the space to enhance interdisciplinary coordination and physician collaboration. Director Miller requested performance data from all clinics to support long-term utilization plans.</p> <p><b>Motion:</b> Approve purchase of real property located at 19400 Stevens Creek Blvd, Cupertino, CA.</p> <p><b>Movant:</b> Fung <b>Second:</b> Doiguchi <b>Ayes:</b> Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin <b>Nays:</b> None <b>Abstentions:</b> None <b>Absent:</b> None <b>Recused:</b> None</p>	<b><i>Purchase of real property was approved.</i></b>
<b>8. AGENDA ITEM 14: FY26 ECHB MEETING SCHEDULE</b>	<p>Chair Rebitzer opened the topic with a request for questions or comments. Director Zoglin stated that we should not further reduce the number of meetings and Director Ting asked for the reasoning behind the request. Chair Rebitzer shared the history of the governance work started three years ago to increase board efficiency. He shared it was his belief reducing by one meeting would be good use of resources both personnel and financial. Director Miller noted that the proposed calendar did not include a board retreat or an education session. She also noted that the committee reports were not in the packet. Director Somersille concurred that a joint education session makes the Committees feel connected.</p> <p><b>Motion:</b> Approve FY26 ECHB meeting schedule with one less meeting with the provision that one of the meetings be a</p>	<b><i>FY26 Meeting Schedule was approved with the provision that one of the meetings be a Joint Board-Committee Education Session.</i></b>

	<p>Joint Board and Committee Education Session.</p> <p><b>Movant:</b> Miller  <b>Second:</b> Po  <b>Ayes:</b> Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters  <b>Nays:</b> Zoglin  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	
<p><b>9. AGENDA ITEM 15: CONSENT CALENDAR</b></p>	<p>Chair Rebitzer asked if any member of the Board wished to remove an item from the consent calendar for discussion. No items were removed but Director Miller noted that the Media policy changes as well as significant updates to the Neonatal policy were not clear. Dr. Adams clarified that there were not many updates but the redline appears that way.</p> <p><b>Motion:</b> To approve the consent calendar</p> <p><b>Movant:</b> Miller  <b>Second:</b> Po  <b>Ayes:</b> Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin  <b>Nays:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b>Consent calendar items a, b, and c were approved.</b></p> <ul style="list-style-type: none"> <li>- Fourth Amended and Restated Operating Agreement of El Camino Health Medical Network, LLC</li> <li>- Hospital Board Open Session Minutes (03/12/25)</li> <li>- Policies, Plans, and Scopes of Services</li> </ul> <p><b>Consent calendar items d, e, and f were received.</b></p> <ul style="list-style-type: none"> <li>- Period 8 Financials</li> <li>- FY25 ECHB Pacing Plan</li> <li>- FY25 ECHB Follow Up Items</li> </ul>
<p><b>10. AGENDA ITEM 16: CEO REPORT</b></p>	<p>Mr. Woods provided a brief update on key developments. He shared that El Camino Health's brand continues to build visibility through an effective marketing campaign, including a recent partnership with the San Jose Earthquakes. This collaboration received widespread attention after players visited the hospital to celebrate a newborn delivery, resulting in strong social media engagement and a special recognition for Dr. Somersille, who was involved in the event.</p> <p>He recognized Chief Nursing Officer Cheryl Reinking and Alicia Potolsky for representing ECH at the American Organization for Nursing Leadership (AONL) Conference in Boston. Their presentation, which focused on innovative strategies for workforce well-being, was one of only fifty accepted nationally and demonstrated the organization's leadership in staff wellness and clinical excellence.</p> <p>Mr. Woods also informed the Board of significant fiscal concerns at both the federal and state levels. A proposed \$880 billion federal budget reduction and a \$6 billion shortfall in the California state budget—largely attributed to expanded</p>	

	<p>coverage for undocumented individuals—could impact healthcare funding. These changes may place up to \$1.9 billion in Medicaid funding at risk in Santa Clara County. Management will continue to monitor legislative developments and assess potential implications for El Camino Health.</p> <p>Additional updates included recognition of the hospital's Service Awards, which were well attended and energized, and a recent visitor from Taiwan, highlighting ongoing international engagement. He noted that the El Camino Health Foundation is tracking well ahead of its fundraising goals and reaffirmed the organization's commitment to holistic wellness through initiatives like the Food is Health challenge. Mr. Woods acknowledged the Auxiliary team who donated almost 3600 hours during the month of February.</p>	
<p><b>11. AGENDA ITEM 17: BOARD ANNOUNCEMENTS</b></p>	<p>Chair Rebitzer reminded the Board that the El Camino Health Foundation is sponsoring a community event in May, encouraging directors to obtain tickets if they had not already done so.</p> <p>Director Miller requested that Mr. Klein provide more detail about an upcoming event. He shared that El Camino Health is a sponsor of the inaugural Best of the Bay – Silicon Valley event, produced by the publishers of San Francisco Magazine and Silicon Valley Magazine. The event will include participation from the Foundation and El Camino's innovation partners. As part of the activation, the COO of the Fogarty Institute will be featured on a professionally moderated innovation panel alongside representatives from NASA and others. El Camino will also host an engagement tent with event materials, including information about the Peter Attia event, and promotional giveaways. Invitations and attendance details for the April 24 event were distributed earlier in the week.</p> <p>Mark also reminded the Board of the upcoming groundbreaking ceremony for the Inpatient Rehabilitation Facility in Sunnyvale, scheduled for April 22. While formal invitations were sent, questions were raised about the exact timing and arrival expectations. Staff will confirm the event's logistics, with the main ceremony planned to begin at 11:00 a.m.</p>	<p><b>Actions:</b></p> <p><i>Staff to share logistics details for Sunnyvale groundbreaking with the Board.</i></p>
<p><b>12. AGENDA ITEM 18: ADJOURNMENT</b></p>	<p><b>Motion:</b> To adjourn at 7:21 p.m.</p> <p><b>Movant:</b> Watters  <b>Second:</b> Miller  <b>Ayes:</b> Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin  <b>Nays:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b>Meeting adjourned at 7:21 p.m.</b></p>

**Attest as to the approval of the preceding minutes by the Board of Directors of El Camino Hospital:**



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John Zoglin, Secretary/Treasurer

Prepared by: Tracy Fowler, Director, Governance Services

Reviewed by Legal: Theresa Fuentes, Chief Legal Officer, Anne Yang, Executive Director, Governance Services