



Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, February 5, 2025

El Camino Hospital | 2500 Grant Road Mountain View, CA 94040 | Sobrato Boardroom 1

Board Members Present

Bob Rebitzer, Chair
Jack Po, MD, Ph.D., Vice-Chair
(joined at 6:22 p.m.)
John Zoglin, Secretary/Treasurer
Lanhee Chen, JD, PhD (joined at
5:48 p.m.)
Wayne Doiguchi
Julia E. Miller
Carol A. Somersille, MD
George O. Ting, MD
Don Watters

Board Members Absent

Peter Fung, MD, MBA

Staff Present

Dan Woods, CEO
Mark Adams, MD, CMO
Carlos Bohorquez, CFO
Omar Chughtai, CGO**
Theresa Fuentes, CLO
Peter Goll, CAO, ECHMN
Mark Klein, CC&MO
Tracey Lewis Taylor, COO
Shreyas Mallur, MD, CQO
Deb Muro, CIO
Cheryl Reinking, CNO
Andreu Reall, VP of Strategy

Staff Present (cont.)

Anne Yang, Executive Director,
Governance Services
Tracy Fowler, Director, Governance
Services
Gabriel Fernandez, Governance
Services Coordinator
Brian Richards, Information
Technology

***via teleconference*

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:33 p.m. by Chair Bob Rebitzer. Roll call was taken and Directors Chen, Fung, Po, and Somersille were absent at roll call. A quorum was present. Director Chen joined the meeting at 5:48 p.m. and Director Po joined at 6:22 p.m.	<i>The meeting was called to order at 5:33 p.m.</i>
2. AB-2449 – REMOTE PARTICIPATION	No AB-2449 requests were received by the members of the Board.	
3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Rebitzer asked the Board if any member had a conflict of interest with any items on the agenda. Ms. Fuentes noted that Director Somersille would recuse herself for discussion on agenda item 10 – Physician Services Agreement and that she would be recused from the vote on agenda item 16. Director Somersille joined the meeting during this discussion and concurred with what was noted by Ms. Fuentes. Chair Rebitzer commended the Board for compliance with our COI policy. Ms. Fuentes reminded the Board that Conflict of Interest forms were due now and should be sent to the VP of Compliance.	
4. PUBLIC COMMUNICATION	Chair Rebitzer invited the members of the public to address the Board. No members of the public were present and no written correspondence was received.	
5. QUALITY FOCUSED REVIEW – FY25 Q2 STEEEP and JOURNEY TO ZERO HARM	Chair Rebitzer opened the discussion on the FY25 Q2 STEEEP dashboard asking for questions or comments from the Board. Director Watters expressed his compliments on the thoroughness of the report. Dr. Mallur noted that there was a clerical error on the memo that was updated. Director Miller commented on the number of unfavorable items and asked if there was a plan to bring those measures to favorable. Discussion then centered around social drivers of health screening and the importance of data collection in the	

	<p>current environment.</p> <p>Chair Rebitzer then opened the discussion on the second Quality topic and acknowledged that the High Reliability Organization (HRO) would be part of Dr. Adams' legacy to ECH. The ensuing discussion centered on enhancing patient safety and fostering a HRO culture. Dr. Mallur emphasized preoccupation with failure, proactive error prevention, and the importance of frontline staff engagement. Examples included preventing surgical errors, avoiding incorrect CT scans, and detecting elder financial abuse through increased screenings. Staff noted that to sustain these safety improvements, the organization has implemented daily safety huddles, a Hero Award program, and unit-based safety coaches who reinforce best practices. The next phase involves not only preventing failures but also analyzing and reinforcing successful safety practices to ensure long-term improvements.</p>	
6. RECESS TO CLOSED SESSION	<p>Motion: To recess to closed session at 5:57 p.m.</p> <p>Movant: Miller Second: Watters Ayes: Doiguchi, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Chen, Fung, Po Recused: None</p>	<i>Recessed to closed session at 5:57 p.m.</i>
7. AGENDA ITEM 15: CLOSED SESSION REPORT OUT	<p>Chair Rebitzer reconvened the open session at 7:14 p.m., and Agenda Items 7-13 were addressed in the closed session.</p> <p>Mr. Fernandez reported that during the closed session, the Credentialing and Privileges Report and Closed Session Minutes were approved by a unanimous vote of all Directors present.</p>	<i>Reconvened Open Session at 7:14 p.m.</i>
8. AGENDA ITEM 16: APPROVE PHYSICIAN SERVICE AGREEMENTS	<p>Director Somersille recused herself from the room for this vote.</p> <p>Motion: To approve OB Hospital Services Renewal Agreement.</p> <p>Movant: Watters Second: Zoglin Ayes: Chen, Doiguchi, Miller, Po, Rebitzer, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: Somersille</p>	<i>OB Hospital Services Renewal Agreement approved.</i>
9. AGENDA ITEM 17: CONSENT CALENDAR	<p>Chair Rebitzer asked if any member of the Board wished to remove an item from the consent calendar for discussion. Dr. Mallur noted that there was an update to the Quality Improvement & Safety Plan (QIPS) with minor edits from the</p>	<i>Consent calendar items a, b, and c were approved.</i>

	<p>Quality Committee</p> <p>Motion: To approve the consent calendar noting the addition of "and the Quality Committee of the Board.." to QIPS.</p> <p>Movant: Chen Second: Ting Ayes: Chen, Doiguchi, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	<p>- Hospital Board Open Session Minutes (12/11/24) - Core Values Update - Policies, Plans, and Scopes of Services</p> <p>Consent calendar items d,e, f, and g were received</p> <p>- Period 5 Financials - Period 6 Financials - FY25 ECHB Pacing Plan - FY25 ECHB Follow Up Items</p>
10. AGENDA ITEM 18: CEO REPORT	<p>Mr. Woods provided a brief update on key developments including an overview of the recent Joint Commission tri-annual survey with 11 surveyors over three days and an update on Foundation fundraising. He highlighted community initiatives, including the launch of a Guide to Emotional Well-being for the Chinese Community and a fundraising dinner hosted by Chef Chu celebrating 55 years of his restaurant with all proceeds supporting the Chinese Health Initiative. Additionally, the Auxiliary continued its service efforts, contributing over 3,000 volunteer hours in December.</p> <p>Mr. Woods acknowledged and thanked Director Somersille for her participation in the Joint Commission survey.</p>	
11. AGENDA ITEM 19: BOARD ANNOUNCEMENTS	<p>There were no announcements from the Board.</p>	
12. AGENDA ITEM 19: ADJOURNMENT	<p>Motion: To adjourn at 7:23 p.m.</p> <p>Movant: Zoglin Second: Ting Ayes: Chen, Doiguchi, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	<p>Meeting adjourned at 7:23 p.m.</p>

Attest as to the approval of the preceding minutes by the Board of Directors of El Camino Hospital:



John Zoglin, Secretary/Treasurer

Prepared by: Tracy Fowler, Director, Governance Services
Reviewed by Legal: Theresa Fuentes, Chief Legal Officer