



Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, September 17, 2025

El Camino Hospital | 2500 Grant Road Mountain View, CA 94040 | Sobrato Boardroom 1

Board Members Present

Bob Rebitzer, Chair
Jack Po, Vice-Chair
John Zoglin,
Secretary/Treasurer
Lanhee Chen
Carol A. Somersille, MD
George O. Ting, MD
Don Watters

Board Members Absent

Wayne Doiguchi
Peter Fung, MD, MBA
Julia E. Miller

Staff Present

Dan Woods, CEO
Carlos Bohorquez, CFO
Mark Adams, CMO**
Omar Chughtai, CGO**
Ken King, CAO
Theresa Fuentes, CLO
Peter Goll, CAO, ECHMN
Mark Klein, CCMO
Tracey Lewis Taylor, COO
Shreyas Mallur, MD, CQO**
Deb Muro, CISO
Cheryl Reinking, CNO

Staff Present (cont.)

Shahab Dadjou, Strategic
Advisor, El Camino Health
Medical Network
Anne Yang, Executive Director,
Governance Services
Gabe Fernandez, Governance
Services Coordinator
Tracy Fowler, Director,
Governance Services**
Brian Richards, Information
Technology**

***via teleconference*

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:33 p.m. Roll call was taken and Directors Doiguchi, Fung, Miller, and Po were absent. A quorum was present. Director Po joined the meeting at 5:49pm.	<i>The meeting was called to order at 5:33 p.m.</i> <i>ACTION: Staff to follow-up with AI summary of policies</i>
2. AB-2449 – REMOTE PARTICIPATION	No AB-2449 requests were received by the members of the Board.	
3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Rebitzer asked the Board if any member had a conflict of interest with any items on the agenda. None were noted.	
4. PUBLIC COMMUNICATION	Chair Rebitzer invited the members of the public to address the Board. No members of the public were present and no written correspondence was received.	
5. MEDICAL STAFF VERBAL REPORT	Chair Rebitzer invited Dr. Mallur to provide the medical staff report on behalf of Dr. Xanthopoulos. The first highlight is an update on medical staff's request of Administration for a physician wellness center in Mountain View, which should be complete by year-end. There will also be one at the Los Gatos campus. The second highlight is that all ECH employees have access to Engage as an employee portal. There is currently not a similar portal for the physicians and medical staff. However, in partnership with Information Services, a medical staff portal is set to go live soon, as well. Dr. Somersille inquired about a physician retreat in planning? Dr. Mallur was not aware of one being planned. Director Ting was supportive of the portal.	

6. RECEIVE QUALITY COMMITTEE REPORT	Chair Rebitzer invited Dr. Mallur to present highlights of the Quality Deep Dive report. Dr. Mallur highlighted that surgical site infections (SSIs) are incredibly complex. There are six ways to reduce the infections. 80% of infections are from the patient's own skin. So, optimizing pre-op practices are evidence based practices to decrease SSIs. Some factors are out of our control, e.g. obesity. Involving the surgeon by doing a debrief after each SSI was the biggest change in practice. Director Zoglin commented about ECH quality measures targeting top quartile vs top decile. Dr. Mallur commented that ECH cannot achieve top quartile without aspiring to be higher than that, and he assured the board that resources would be allocated to maintain progress across all quality measures. Director Ting asked what ECH is doing to get the 5th CMS star rating back. Dr. Mallur explained that one challenge was the documentation of flu vaccinations of staff. The second challenge is the CAUTI rate, which was a challenge in FY25. Based on the preview report this year, the CMS star rating looks favorable to gain the 5-star rating back. Chair Rebitzer asked about the underscreening rate on the STEEEP Dashboard. Dr. Mallur mentioned that it is a reporting issue since we currently only have 1 month of data. Chair Rebitzer also asked about emergency department imaging turnaround time, and Dr. Mallur updated the board about transitioning to a new group for imaging. The effective date is January, so we expect to see results by Q2. Chair Rebitzer also asked about the mortality index which is unfavorable, but asked if the expectation is to become favorable for the year. Dr. Mallur confirmed that it is expected to become favorable for FY26.	
7. RECESS TO CLOSED SESSION	Motion: To recess to closed session at 5:58 p.m. Movant: Somersille Second: Ting Ayes: Chen, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Nays: None Abstentions: None Absent: Doiguchi, Miller Recused: None	<i>Recessed to closed session at 5:58 p.m.</i>
8. AGENDA ITEM 16: CLOSED SESSION REPORT OUT	Chair Rebitzer reconvened the open session at 8:12 p.m., and Agenda Items 8-14 were addressed in the closed session. Mr. Fernandez reported that during the closed session, the Credentialing and Privileges Report and Closed Session Minutes were approved by a unanimous vote of all Directors present.	<i>Reconvened Open Session at 8:12 p.m.</i>
9. AGENDA ITEM 17: CONSENT CALENDAR ITEMS	Chair Rebitzer asked if any member of the Board wished to remove an item from the consent calendar for discussion. Motion: To approve the consent calendar Movant: Watters Second: Po Ayes: Chen, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Nays: None Abstentions: None Absent: Doiguchi, Fung, Miller Recused: None	<i>Consent calendar items were approved</i>

10. AGENDA ITEM 18: CEO REPORT	Mr. Woods highlighted the EBIDA was unfavorable to budget in July due to payor mix. For clinical services, the stroke center has received recertification from the Joint Commission as a primary stroke center. He also highlighted that there is a new feature for robotic surgery featuring a new tactile capability. The Foundation recorded \$600K in donations, including a \$500K endowment from a patient family for healing arts program (the music program which is highly appreciated by patients). The 29 th Annual Golf Heritage annual golf tournament will be held at Silver Creek Valley Country Club on October 20 th . He highlighted cancer surgeon Dr. Tran Ho's recognition as 40 Under 40 for Silicon Valley Business Journal. The Chinese Health Initiative continues to focus on diabetes prevention, and the South Asian Heart Center continues to provide prevention for heart disease. Auxiliary donated over 3700 hours in June. Director Ting asked about recognition for the Auxiliary.	ACTION: Staff to ensure recognition of Auxiliary during volunteer month in April.
11. AGENDA ITEM 19: BOARD ANNOUNCEMENTS	Chair Rebitzer thanked the Board and staff for the productive materials and meeting. Director Ting requested the group to look into Open Evidence. Ms. Lewis-Taylor mentioned that our ER doctors use the application in their diagnostic work. Director Ting commented that 43% of ER docs nationally use it, and there is a deficiency here.	ACTION: Ms. Lewis-Taylor will check on ER department use
12. AGENDA ITEM 20: ADJOURNMENT	Motion: To adjourn at 8:19 p.m. Movant: Watters Second: Po Ayes: Chen, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Nays: None Abstentions: None Absent: Doiguchi, Fung, Miller Recused: None	Meeting adjourned at 8:19 p.m.

Attest as to the approval of the preceding minutes by the Board of Directors of El Camino Hospital:



John Zoglin, Secretary/Treasurer

Prepared by: Anne Yang, Executive Director, Governance Services
Reviewed by Legal: Theresa Fuentes, Chief Legal Officer, Tracy Fowler, Director, Governance Services