

**Minutes of the Open Session of the  
Regular Meeting of the El Camino Hospital Board  
Wednesday, March 9, 2016  
El Camino Hospital, 2500 Grant Road, Mountain View California  
Conference Rooms E, F & G**

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**Board Members Present**

Lanhee Chen  
Dennis Chiu  
Neal Cohen  
Jeffrey Davis, MD (arrived at 5:35)  
Julia Miller  
David Reeder  
Tomi Ryba  
John Zoglin (arrived at 6:06 pm)

**Board Members Absent**

Peter C. Fung, MD

**Members Excused**

None


Agenda Item	Comments/Discussion	Approvals/Action
<b>1. CALL TO ORDER/ROLL CALL</b>	The Open Session meeting of the Board of Directors of El Camino Hospital (the “Board”) was called to order at 5:30 p.m. by Chair Cohen. A silent roll call was taken. Directors Davis, Zoglin and Fung were absent. Director Davis arrived at 5:35pm and Director Zoglin arrived during the closed session at 6:06 pm.	
<b>2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES</b>	Director Cohen asked if any Board members may have a conflict of interest on any of the items on the agenda. No conflicts were noted.	
<b>3. BOARD RECOGNITION</b>	<p><b>Motion:</b> To Approve Resolution 2016-03  <b>Movant:</b> Chen  <b>Second:</b> Reeder  <b>Ayes:</b> Chen, Chiu, Cohen, Davis, Miller, Reeder, Ryba  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Fung, Zoglin  <b>Recused:</b> None</p> <p>Deb Muro, Associate CIO, presented Resolution 2016-03 to Drs. Vivien D’Andrea, MD; Dave Francisco, MD, PhD; Shreyas Mallur, MD; Michael Podlone, MD; and Philip Strong, MD for their leadership and unwavering support for the Medical Staff and the hospital in their roles as Physician Champions in the design, build, training and implementation of the iCare system.</p>	<b><i>Resolution 2016-03 approved</i></b>

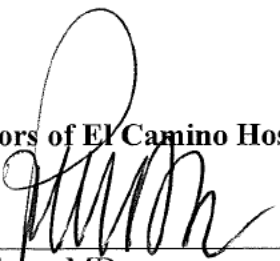
<p><b>4. FINANCIALS FY 16 YTD</b></p>	<p>Iftikhar Hussain, Chief Financial Officer, reported that ECH is behind plan on the operating margin by 2.5 million dollars but is in recovery mode. Revenues are strong even though volume is running lower than budget. Expenses are high due to iCare Go Live expenses and not attaining planned efficiencies. Also contributing is \$1.5 million in accelerated depreciation of the Old Main Hospital so it is fully depreciated by the time of demolition. ECH has 1 year of cash on hand. Deliveries have been low which is partially responsible for the drop in volume. In January, redistribution between Mountain View and Los Gatos was made to correct an error in the November report.</p> <p><b>Motion:</b> To approve the Period 7 FY 16 Financials.  <b>Movant:</b> Chiu  <b>Second:</b> Miller  <b>Ayes:</b> Chen, Chiu, Cohen, Davis, Miller, Reeder, Ryba  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Fung, Zoglin  <b>Recused:</b> None</p>	<p><i>Period 7 FY16 Financials Approved</i></p>
<p><b>5. QUALITY COMMITTEE REPORT</b></p>	<p>Dave Reeder, Chair of the Quality Committee reported that the committee is continuing oversight of the exception report. Inpatient falls have decreased. Specimen labeling errors have decreased due to barcoding. Upward trending of surgical site infections will be discussed further at the next Quality Committee meeting. Organizational goals for FY 17 have been discussed. The Committee has continued discussing when to focus on the patient and family centered care project in light of availability of organizational resources.</p>	
<p><b>6. PUBLIC COMMUNICATION</b></p>	<p>None.</p>	
<p><b>7. ADJOURN TO CLOSED SESSION</b></p>	<p><b>Motion:</b> To adjourn to closed session at 5:53pm pursuant to <i>Gov't Code Section 54957.2</i> for approval of the Minutes of the Closed Session Hospital Board Meeting (2-10-16), Minutes of the Closed Session of the February 20, 2016 Special Meeting to Conduct a Study Session (Morning Session), Minutes of the Closed Session of the February 20, 2016 Special Meeting to Conduct a Study Session (Afternoon Session); pursuant to <i>Health and Safety Code Section 32155</i> for deliberations concerning report on Medical Staff quality assurance matters: Medical Staff Report; pursuant to <i>Health and Safety Code Section 32155</i> for deliberations</p>	<p><i>Adjourned to Closed Session at 5:53 pm</i></p>

	<p>concerning a report on Medical Staff quality assurance matters: Organizational Clinical Risks; pursuant to <i>Health and Safety Code Section 32106(b)</i> for a report involving health care facility trade secret: Clinically Integrated Network; pursuant to <i>Health and Safety Code Section 32106(b)</i> for a report involving health care facility trade secret: Property Planning; pursuant to <i>Health and Safety Code Section 32106(b)</i> for a report involving health care facility trade secret, <i>Health and Safety Code Section 32155</i> for report of medical staff quality assurance committee, and <i>Gov't Code Section 54957</i> for report and discussion on personnel matters: CEO Report and Pacing Plan; and pursuant to <i>Govt. Code Section 54957</i> for discussion and report on personnel performance matters: Executive Session.</p> <p><b>Movant:</b> Miller  <b>Second:</b> Chiu  <b>Ayes:</b> Chen, Chiu, Cohen, Davis, Miller, Reeder, Ryba  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Fung, Zoglin  <b>Recused:</b> None</p>	
<p><b>8. AGENDA ITEM 15 - RECONVENE OPEN SESSION</b></p>	<p>Open Session was reconvened at 8:25 pm.</p> <p>During the closed session, the Board approved the Closed Session Minutes of the Regular Meeting of the Hospital Board of February 10, 2016, as well as the minutes of the Closed Session of the February 20, 2016 Special Meeting to Conduct a Study Session (Morning Session), Minutes of the Closed Session of the February 20, 2016 Special Meeting to Conduct a Study Session (Afternoon Session), by a vote of 7 Board members in favor (Cohen, Chen, Chiu, Davis, Miller, Reeder, Ryba,) and two absent (Zoglin, Fung); and the Medical Staff Report dated March 1, 2016, by a vote of 8 Board members in favor (Cohen, Chen, Chiu, Davis, Miller, Reeder, Ryba, Zoglin) and one absent (Fung).</p>	
<p><b>9. AGENDA ITEM 16 - PUBLIC COMMUNICATION</b></p>	<p>Mr. Geoffrey Mangers thanked the Board for allowing two opportunities for Public Communication on the agenda and stated that he hopes that candidates will run in the interest of patients in the upcoming public election.</p>	
<p><b>10. AGENDA ITEM 17 – CONSENT CALENDAR</b></p>	<p>Director Cohen asked if any member of the Board or the public wished to remove an item from the consent calendar. No items were removed.</p> <p><b>Motion:</b> To approve the consent calendar: Minutes of the Open Session of the Hospital Board Meeting of</p>	<p><i>Consent Calendar Approved</i></p>

	<p>February 10, 2016; Special Meeting to Conduct a Study Session of February 20, 2016 (Morning Session); Special Meeting to Conduct a Study Session of February 20, 2016 (Afternoon Session); The following policies: Temperature and Humidity in Procedure Rooms; Life Safety: Operations Continuity During Construction and Maintenance Projects; Fire Safety Management -1.02 Fire Safety Management Work Group Responsibilities; Fire Safety Management – 1.04 Code Red – Fire Response; Fire Safety Management – 1.05 Fire Protection Plan; Fire Safety Management – 1.06 Interim Life Safety Measures; Fire Safety Management – 1.07 Fire Drills; and Sterile Processing; the Medical Staff Report; and Draft Resolution 2016-04.</p> <p><b>Movant:</b> Zoglin  <b>Second:</b> Ryba  <b>Ayes:</b> Cohen, Chen, Chiu, Davis, Miller, Reeder, Ryba, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Fung  <b>Recused:</b> None</p>	
<p><b>11. AGENDA ITEM 18 – INVESTMENT COMMITTEE REPORT</b></p>	<p>Director Zoglin, Investment Committee Chair, reported on the Committee’s investment philosophy approach. A review has been performed after 3 years. He reported that he Committee did not recommend any change to the current investment strategy.</p>	
<p><b>12. AGENDA ITEM 19 – INFORMATIONAL ITEMS</b></p>	<p>Director Ryba announced that the hospital was recognized by Truven Health Analytics as one of the top 100 hospitals nationwide. ECH had 23% less mortality than expected, and 22% fewer complications. ECH was the only hospital in Northern California to receive this award. She commented that the award reflects ECH’s marked improvement amongst its peers in the country.</p>	
<p><b>12 AGENDA ITEM 20 – BOARD COMMENTS</b></p>	<p>Director Reeder commented that this was a good Board meeting, with good conversations about the right topics.</p>	
<p><b>13. AGENDA ITEM 21 – ADJOURNMENT</b></p>	<p><b>Motion:</b> To adjourn at 8:43 pm.  <b>Movant:</b> Zoglin  <b>Second:</b> Chen  <b>Ayes:</b> Cohen, Chen, Chiu, Davis, Miller, Reeder, Ryba, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Fung  <b>Recused:</b> None</p>	<p><i>Meeting adjourned at 8:43p.m.</i></p>

**Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Hospital:**

  
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Neal Cohen, MD  
Chair, ECH Board

  
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Peter C. Fung, MD  
ECH Board Secretary

Prepared by: Renayda DeLaRosa  
Cindy Murphy, Board Liaison