



**Minutes of the Open Session of the**  
**El Camino Hospital Board of Directors**  
**Wednesday, May 9, 2018**  
**2500 Grant Road, Mountain View, CA 94040**  
**Conference Rooms F&G (ground floor)**

**Board Members Present**

Lanhee Chen, Chair  
 Jeffrey Davis, MD  
 Neysa Fligor  
 Peter C. Fung, MD  
 Julie Kliger, RN  
 Julia E. Miller, Secretary/Treasurer  
 Bob Rebitzer  
 David Reeder  
 John Zoglin, Vice Chair

**Board Members Absent**

Gary Kalbach

**Members Excused**

None

Agenda Item	Comments/Discussion	Approvals/ Action
1. <b>CALL TO ORDER/ ROLL CALL</b>	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 6:15pm by Chair Chen. A silent roll call was taken. Director Kalbach was absent. Director Fligor joined the meeting at 6:18pm during Agenda Item 3: Board Recognition. All other Board members were present at roll call.	
2. <b>POTENTIAL CONFLICT OF INTEREST DISCLOSURES</b>	Chair Chen asked if any Board members may have a conflict of interest with any of the items on the agenda. No conflicts were reported.	
3. <b>BOARD RECOGNITION</b>	<p><b>Motion:</b> To approve <i>Resolution 2018-07</i>.</p> <p><b>Movant:</b> Miller  <b>Second:</b> Kliger  <b>Ayes:</b> Chen, Davis, Fligor, Fung, Kliger, Miller, Rebitzer, Reeder, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Kalbach  <b>Recused:</b> None</p> <p>Cheryl Reinking, RN, CNO, and Charles Lombard, MD, Medical Director of Anatomic Pathology and Laboratory Medicine, recognized the Lab and Pathology Services Team for their impact on patient care, working behind the scenes to care for patients. The Board thanked the team for their diligent, accurate, and expedient work.</p> <p>Dan Woods, CEO, recognized Ms. Reinking and her team for Nurses' Week.</p>	<i>Resolution 2018-07 approved</i>
4. <b>QUALITY COMMITTEE REPORT</b>	<p>Director Reeder, Chair of the Quality Committee, shared a patient story from the Committee's materials. He noted that the Committee did not have a quorum at its last meeting and deferred some items for approval to their June meeting.</p> <p>He reported that there are no significant outliers on the Quality dashboard. He also reported that the Committee received an update on sepsis, reviewed the proposed FY19 organizational goals related to quality, and reviewed an update on Patient and Family Centered Care and Grievance Committee work (where areas of improvement include nurse communication and ED wait times).</p> <p>In response to Director Zoglin's question, Director Reeder described the organization's progress against its FY18 goals related to the items on the</p>	

	quality dashboard.	
<b>5. PUBLIC COMMUNICATION</b>	There were no comments from the public.	
<b>6. ADJOURN TO CLOSED SESSION</b>	<p><b>Motion:</b> To adjourn to closed session at 6:30pm pursuant to <i>Gov't Code Section 54957.2</i> for approval of the Minutes of the Closed Session of the Hospital Board Meeting (April 18, 2018) and the Minutes of the Closed Session of the Special Meeting to Conduct a Study Session of the Hospital Board (April 25, 2018), pursuant to <i>Health and Safety Code 32155</i> for deliberations concerning reports on Medical Staff quality assurance matters: Organizational Clinical Risks; pursuant to <i>Health and Safety Code 32155</i> for deliberations concerning reports on Medical Staff quality assurance matters: Medical Staff Report; pursuant to <i>Health and Safety Code 32155</i> for deliberations concerning reports on Medical Staff quality assurance matters: Medical Staff Bylaws Appeal; pursuant to <i>Health &amp; Safety Code Section 32106(b)</i> for a report and discussion involving health care facility trade secrets, <i>Health and Safety Code 32155</i> for deliberations concerning reports on Medical Staff quality assurance matters, and <i>Gov't Code Sections 54957</i> and <i>54957.6</i> for report and discussion on personnel matters: CEO Report on New Services and Programs and Personnel Matters; pursuant to <i>Gov't Code Section 54957</i> for discussion and report on personnel performance matters: Executive Session – Senior Management.</p> <p><b>Movant:</b> Davis  <b>Second:</b> Kliger  <b>Ayes:</b> Chen, Davis, Fligor, Fung, Kliger, Miller, Rebitzer, Reeder, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Kalbach  <b>Recused:</b> None</p>	<b>Adjourned to closed session at 6:30pm</b>
<b>7. AGENDA ITEM 14: RECONVENE OPEN SESSION/ REPORT OUT</b>	<p>Open session was reconvened at 8:55pm by Chair Chen. Agenda items 7-13 were addressed in closed session. Directors Davis and Reeder were absent at the beginning of the second open session and rejoined the meeting during Agenda Item 19: Consent Calendar.</p> <p>During the closed session, the Board approved the Minutes of the Closed Session of the Hospital Board Meeting (April 18, 2018), the Minutes of the Closed Session of the Special Meeting to Conduct a Study Session (April 25, 2018), the Medical Staff Report, and the Medical Staff Executive Committee's recommended decision upholding the validity 3.2-1(c)3 of the Medical Staff Bylaws and that section's application to the physician requesting the appeal by a unanimous vote in favor of all members present (Directors Chen, Davis, Fligor, Fung, Kliger, Miller, Rebitzer, Reeder, and Zoglin). Director Kalbach was absent.</p>	
<b>8. AGENDA ITEM 15: CONSENT CALENDAR</b>	<p>Chair Chen asked if any member of the Board or the public wished to remove an item from the consent calendar. Director Fligor requested that the FY18 Period 9 Financials be removed.</p> <p><b>Motion:</b> To approve the consent calendar: Minutes of the Open Session of the Hospital Board Meeting (April 18, 2018); Minutes of the Open Session of the Special Meeting to Conduct a Study Session of the Hospital Board (April 25, 2018); Pathology Medical Directorship (Enterprise) Renewal; ICU Nighttime Coverage Agreement (MV); ICU Daytime Coverage Agreement (MV); Medical Staff Report.</p> <p><b>Movant:</b> Miller  <b>Second:</b> Zoglin</p>	<b>Consent calendar approved</b>



	<p><b>Ayes:</b> Chen, Davis, Fligor, Fung, Kliger, Miller, Rebitzer, Reeder, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Kalbach  <b>Recused:</b> None</p> <p><b>FY18 Period 9 Financials</b></p> <p>In response to Director's Fligor's question, Iftikhar Hussain, CFO, reported that ECH is \$5 million ahead of plan, but the variances are not as good as the prior month. He explained that 1) the Medicare volume in the payor mix is higher in March; 2) as volume increases or declines that ECH must adjust staffing accordingly; and 3) the Investment Committee monitors the investment managers' performance over time.</p> <p>Cindy Murphy, Director of Governance Services, noted that the Period 9 Financials were on the consent calendar for information and will be reviewed by the Finance Committee at its May 29, 2018 meeting.</p>	
<b>9. AGENDA ITEM 16: CEO REPORT</b>	<p>Dan Woods, CEO, highlighted current progress toward achievement of the FY18 organizational goals, noting the unfavorable trend in length of stay, leader rounding and the work of the Patient Family Advisory Council (PFAC), and the recent groundbreaking bronchoscopy performed at ECH (the first time this procedure has been performed in the United States).</p> <p>He noted that the City of Mountain View has decided not to pursue a proposed business license fee on nonprofits.</p> <p>He also acknowledged the Auxiliary's contribution of 7,000 volunteer hours in March.</p>	
<b>10. AGENDA ITEM 17: BOARD COMMENTS</b>	There were no comments from the Board.	
<b>11. AGENDA ITEM 18: ADJOURNMENT</b>	<p><b>Motion:</b> To adjourn at 9:10pm.</p> <p><b>Movant:</b> Miller  <b>Second:</b> Kliger  <b>Ayes:</b> Chen, Davis, Fligor, Fung, Kliger, Miller, Rebitzer, Reeder, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> Kalbach  <b>Recused:</b> None</p>	<i>Meeting adjourned at 9:10pm</i>

Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Hospital:

  
 Lanhee Chen  
 Chair, ECH Board of Directors

  
 Julia E. Miller  
 Secretary, ECH Board of Directors

Prepared by: Cindy Murphy, Director of Governance Services  
 Sarah Rosenberg, Contracts & Board Services Coordinator